

**2021-2030
CAPITAL IMPROVEMENT
PROJECT BY FUNDING SOURCE**

PROJECT NUMBER AND DESCRIPTION

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Ten Years
<u>General /G.O. Bonds</u>											
63 City Wide Recreation Facility Improvements	860,000 *	285,000	587,500	550,000	550,000	0	0	0	0	0	2,832,500
121 Vehicle & Equipment Replacement Program	800,000	998,000	1,292,000	1,042,000	1,057,000	1,255,000	1,296,000	1,603,000	1,456,000	1,261,000	12,060,000
4 Fire Department Vehicle Replacement	695,000	765,000	1,500,000	975,000	1,495,000	920,000	795,000	100,000	325,000	935,000	8,505,000
603 Washington Street Bridge Replacement Project	515,000	0	0	0	0	0	0	0	0	0	515,000
83 Storm Water Improvements	450,000	0	100,000	650,000	1,250,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	9,950,000
51 White Park	265,000 *	0	305,000	235,000	70,000	60,000	125,000	150,000	10,000	0	1,220,000
323 Combined Operations & Maintenance Facility (COMF) Improvements	225,000	415,000	90,000	30,000	0	0	100,000	0	0	0	860,000
34 North Main Street / Storrs Street Intersection Signalization	200,000 *	0	0	0	0	0	0	0	0	0	200,000
235 Golf Course Grounds Improvements	195,000 *	285,000	285,000	325,000	0	0	0	0	0	0	1,090,000
368 Police Department Communications Equipment	175,000	175,000	0	0	0	0	80,000	0	0	0	430,000
575 Police Vehicle & Equipment Replacement	150,000	0	0	0	0	0	0	0	0	0	150,000
551 Library Maintenance	130,000 *	40,000	330,000	130,000	100,000	300,000	0	275,000	0	0	1,305,000
376 Fire Department Hose & Equipment Replacement	110,000	0	0	0	0	0	0	35,000	0	80,000	225,000

***Excluded from Budget Appropriation**

CITY OF CONCORD, NEW HAMPSHIRE

**2021-2030
CAPITAL IMPROVEMENT
PROJECT BY FUNDING SOURCE**

PROJECT NUMBER AND DESCRIPTION											
	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Ten Years
65 City Hall Renovations	90,000	2,075,000	530,000	10,000	0	100,000	0	0	0	0	2,805,000
370 Police Department Ballistic Vest Replacement Program	75,000	0	0	0	0	80,000	0	0	0	0	155,000
252 Fire Station Improvements	60,000	0	350,000	0	0	0	0	0	0	80,000	490,000
484 Police Station Improvements	50,000	0	100,000	0	0	0	0	0	0	0	150,000
587 Cemetery Improvements	50,000 *	80,000	540,000	0	150,000	0	35,000	200,000	0	400,000	1,455,000
52 Keach Park	40,000 *	0	0	80,000	150,000	620,000	0	50,000	420,000	0	1,360,000
621 Police Department Booking Room Renovations	40,000	0	0	0	0	0	0	0	0	0	40,000
283 Traffic Signals and Traffic Operations Improvements	30,000	42,000	205,000	30,000	30,000	230,000	30,000	30,000	205,000	0	832,000
561 Fire Alarm Infrastructure Replacement	30,000	93,000	93,000	93,000	20,000	20,000	20,000	20,000	20,000	20,000	429,000
579 Downtown Squares	25,000	0	215,000	1,500,000	20,000	0	0	0	500,000	0	2,260,000
17 Sidewalk, Bikeway and Streetscape Improvements	0	0	225,000	0	250,000	0	275,000	0	300,000	0	1,050,000
18 Storrs Street Extension, North & South	0	0	0	0	0	0	0	0	500,000	5,000,000	5,500,000
31 Broadway / West Street Intersection (McKee Square) Signalization	0	0	1,800,000	0	0	0	0	0	0	0	1,800,000
36 Manchester Street / Route 3 South	0	0	0	0	300,000	125,000	0	6,900,000	0	0	7,325,000

***Excluded from Budget Appropriation**

CITY OF CONCORD, NEW HAMPSHIRE

**2021-2030
CAPITAL IMPROVEMENT
PROJECT BY FUNDING SOURCE**

PROJECT NUMBER AND DESCRIPTION

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Ten Years
40 Langley Parkway	0	0	0	2,860,400	0	6,795,000	0	0	0	0	9,655,400
54 Russell Martin Park	0	0	0	0	0	700,000	700,000	200,000	0	0	1,600,000
55 Rolfe Park	0	0	0	85,000	150,000	60,000	0	20,000	0	300,000	615,000
56 Rollins Park	0	175,000	0	40,000	40,000	200,000	0	175,000	0	14,000	644,000
57 Gustaf H. Lehtinen Park/Hero's Bridge	0	0	0	0	0	0	0	110,000	0	0	110,000
59 Terrill Park	0	0	2,400,000	0	0	900,000	0	0	400,000	0	3,700,000
60 Kiwanis (Waterfront) Park	0	0	100,000	0	300,000	0	650,000	0	0	600,000	1,650,000
64 Arena Improvements	0	0	1,025,000	0	0	0	0	0	0	0	1,025,000
68 Library	0	0	500,000	0	0	0	875,000	8,730,000	0	0	10,105,000
107 Golf Course Club House and Maintenance Buildings	0	45,000	0	0	100,000	100,000	0	100,000	2,850,000	0	3,195,000
230 Opticom Replacement	0	0	0	0	0	0	0	0	0	20,000	20,000
305 Fire Department Communications Equipment	0	0	0	0	0	0	700,000	0	0	0	700,000
335 Thermal Imaging Cameras	0	0	0	0	45,000	0	0	0	0	60,000	105,000
358 Garrison Park	0	0	0	0	60,000	150,000	200,000	0	0	0	410,000
359 Merrill Park	0	0	0	0	225,000	30,000	0	100,000	120,000	0	475,000
360 Kimball Park	0	0	0	10,000	0	0	0	0	265,000	70,000	345,000
375 Fire Department Boats	0	0	30,000	0	0	0	0	0	0	40,000	70,000

***Excluded from Budget Appropriation**

CITY OF CONCORD, NEW HAMPSHIRE

**2021-2030
CAPITAL IMPROVEMENT
PROJECT BY FUNDING SOURCE**

PROJECT NUMBER AND DESCRIPTION

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Ten Years
380 Neighborhood Safety Improvements	0	40,000	0	0	0	0	0	0	0	0	40,000
381 Landfill Closure and Maintenance	0	0	0	0	0	0	8,120,000	0	0	0	8,120,000
502 Whitney Road Extension	0	0	0	0	3,000,000	0	0	0	0	0	3,000,000
505 South Main Street Corridor Improvements	0	0	0	0	0	0	0	0	160,000	1,150,000	1,310,000
518 Bridge and Dam Maintenance / Repairs	0	250,000	0	0	0	0	0	0	0	0	250,000
519 Manchester Street/Old Turnpike Road Intersection Improvements	0	0	0	0	415,000	0	0	0	0	0	415,000
520 Intersection Safety Improvements	0	0	0	50,000	100,000	150,000	0	0	0	0	300,000
527 Fire Department EMS Equipment Replacement	0	0	0	500,000	0	0	0	0	0	0	500,000
528 Pocket Parks	0	0	65,000	0	0	200,000	0	0	0	0	265,000
541 Regional Drive/Chenell Drive Intersection Improvements	0	0	0	0	0	850,000	0	0	0	0	850,000
543 Merrimack River Greenway Trail Project	0	0	0	0	1,100,000	0	0	0	0	0	1,100,000
557 Memorial Field	0	0	0	2,440,000	0	35,000	0	0	700,000	125,000	3,300,000
560 Fire Training Facility	0	0	0	0	0	0	0	500,000	0	0	500,000
563 Master Plan Update	0	30,000	180,000	0	0	0	0	0	0	0	210,000

***Excluded from Budget Appropriation**

CITY OF CONCORD, NEW HAMPSHIRE

**2021-2030
CAPITAL IMPROVEMENT
PROJECT BY FUNDING SOURCE**

PROJECT NUMBER AND DESCRIPTION											
	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Ten Years
567 Penacook Riverfront Parks	0	0	0	220,000	0	0	0	0	0	0	220,000
569 Parks and Cemeteries Small Turf Equipment	0	95,000	65,000	65,000	30,000	60,000	0	50,000	40,000	40,000	445,000
570 Pleasant/Warren/Fruit Intersection Round About	0	0	0	0	0	0	0	0	0	1,500,000	1,500,000
571 I-393/Horseshoe Pond Drainage Improvements	0	0	100,000	0	0	0	0	0	0	0	100,000
573 Fire Department Personnel Protective Equipment	0	0	0	0	750,000	30,000	31,200	31,200	31,200	31,200	904,800
583 East Concord Fire Station	0	0	0	0	0	0	0	6,000,000	0	0	6,000,000
588 Loudon Road Bridge Improvement Project	0	2,131,000	0	0	0	0	0	0	0	0	2,131,000
589 Downtown Corridor Streetscape Improvement Project	0	0	450,000	620,000	850,000	610,000	450,000	360,000	200,000	380,000	3,920,000
590 Downtown Civic District Sidewalk Replacement	0	0	0	0	750,000	0	0	0	0	0	750,000
591 Sidewalk Cleanliness	0	0	0	0	0	0	0	0	0	90,000	90,000
594 New Central Fire Station	0	0	0	0	0	0	14,000,000	0	0	0	14,000,000
598 TASER Replacement	0	0	50,000	50,000	0	0	0	60,000	60,000	0	220,000
602 Iron Works Road Bridge Replacement Project	0	0	0	0	0	400,000	0	0	0	0	400,000

***Excluded from Budget Appropriation**

CITY OF CONCORD, NEW HAMPSHIRE

**2021-2030
CAPITAL IMPROVEMENT
PROJECT BY FUNDING SOURCE**

PROJECT NUMBER AND DESCRIPTION

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Ten Years
611 Eastman Street Retaining Wall	0	0	0	0	0	0	0	190,000	0	0	190,000
620 Police Department Security Fencing	0	0	30,000	0	0	0	0	0	0	0	30,000
Total General /G.O. Bonds	5,260,000	8,019,000	13,542,500	12,590,400	13,357,000	16,480,000	29,982,200	27,489,200	10,062,200	13,696,200	150,478,700
<u>General /Capital Transfer</u>											
2 Information Technology Hardware & Software Replacement	221,000	214,750	183,750	247,500	187,500	183,500	166,500	187,500	220,000	214,750	2,026,750
575 Police Vehicle & Equipment Replacement	130,000	190,000	190,000	200,000	200,000	210,000	210,000	0	0	0	1,330,000
573 Fire Department Personnel Protective Equipment	50,000	25,000	30,000	30,000	30,000	30,000	0	0	0	0	195,000
130 Multi-Function Photocopy Machines	8,000	39,000	76,000	31,000	35,000	8,000	41,000	39,000	33,000	75,000	385,000
297 Geographic Information Systems (GIS)	3,500	3,500	73,500	3,500	3,500	3,500	3,500	3,000	0	0	97,500
302 Enterprise Wide Information Systems Applications	0	0	0	112,500	0	0	0	0	0	0	112,500
335 Thermal Imaging Cameras	0	35,000	0	0	0	0	0	0	0	0	35,000
375 Fire Department Boats	0	0	0	0	0	30,000	0	0	0	0	30,000
376 Fire Department Hose & Equipment Replacement	0	0	25,000	30,000	0	30,000	0	0	0	0	85,000

***Excluded from Budget Appropriation**

CITY OF CONCORD, NEW HAMPSHIRE

**2021-2030
CAPITAL IMPROVEMENT
PROJECT BY FUNDING SOURCE**

PROJECT NUMBER AND DESCRIPTION

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Ten Years
477 Library Equipment Replacement	0	30,000	35,000	0	24,000	0	0	0	0	0	89,000
521 Police Firearms Range Improvements	0	0	0	0	20,000	0	0	0	0	0	20,000
525 Telephone System Replacement Program	0	0	0	0	0	225,000	0	0	0	0	225,000
550 Roundabout Maintenance	0	0	75,000	0	80,000	0	0	100,000	0	0	255,000
551 Library Maintenance	0	0	10,000	0	0	0	0	0	0	4,000	14,000
555 Handgun Replacement	0	0	0	0	0	0	50,000	0	0	0	50,000
599 Zoning Update	0	0	0	60,000	0	0	0	0	0	0	60,000
600 Impact Fee Ordinance Update	0	0	0	0	0	0	0	20,000	0	0	20,000
601 Design Guidelines Update	0	0	0	0	30,000	0	0	0	0	0	30,000
615 Fiber System Replacement	0	0	0	0	0	25,000	500,000	0	0	0	525,000
Total General /Capital Transfer	412,500	537,250	698,250	714,500	610,000	745,000	971,000	349,500	253,000	293,750	5,584,750
<u>General /Capital Close-out</u>											
603 Washington Street Bridge Replacement Project	222,855	0	0	0	0	0	0	0	0	0	222,855
561 Fire Alarm Infrastructure Replacement	46,714	0	0	0	0	0	0	0	0	0	46,714
283 Traffic Signals and Traffic Operations Improvements	8,130	0	0	0	0	0	0	0	0	0	8,130

***Excluded from Budget Appropriation**

CITY OF CONCORD, NEW HAMPSHIRE

**2021-2030
CAPITAL IMPROVEMENT
PROJECT BY FUNDING SOURCE**

PROJECT NUMBER AND DESCRIPTION

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Ten Years
4 Fire Department Vehicle Replacement	1,331	0	0	0	0	0	0	0	0	0	1,331
Total General /Capital Close-out	279,030	0	0	0	0	0	0	0	0	0	279,030
<u>General /Highway Reserve</u>											
78 Annual Highway Improvement Program	2,212,000	2,375,000	2,550,000	2,710,000	2,710,000	2,800,000	2,900,000	3,000,000	3,000,000	3,000,000	27,257,000
518 Bridge and Dam Maintenance / Repairs	75,000	75,000	75,000	100,000	0	0	0	0	0	0	325,000
602 Iron Works Road Bridge Replacement Project	35,000	0	0	0	0	0	0	0	0	0	35,000
230 Opticom Replacement	0	15,000	0	15,000	0	20,000	0	20,000	0	0	70,000
Total General /Highway Reserve	2,322,000	2,465,000	2,625,000	2,825,000	2,710,000	2,820,000	2,900,000	3,020,000	3,000,000	3,000,000	27,687,000
<u>General /Equip Replace Reserve</u>											
575 Police Vehicle & Equipment Replacement	50,000	0	0	0	0	0	0	0	0	0	50,000
Total General /Equip Replace Reserve	50,000	0	0	0	0	0	0	0	0	0	50,000
<u>General /Donations</u>											
30 Hoit Road / Whitney Road Intersection Signalization	0	2,050,000	0	0	0	0	0	0	0	0	2,050,000
40 Langley Parkway	0	0	0	2,860,400	0	0	0	0	0	0	2,860,400

***Excluded from Budget Appropriation**

CITY OF CONCORD, NEW HAMPSHIRE

**2021-2030
CAPITAL IMPROVEMENT
PROJECT BY FUNDING SOURCE**

PROJECT NUMBER AND DESCRIPTION

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Ten Years
59 Terrill Park	0	0	100,000	0	0	0	0	0	0	0	100,000
60 Kiwanis (Waterfront) Park	0	0	0	0	0	0	50,000	0	0	0	50,000
68 Library	0	0	0	0	0	0	95,000	970,000	0	0	1,065,000
380 Neighborhood Safety Improvements	0	25,000	0	0	0	0	0	0	0	0	25,000
543 Merrimack River Greenway Trail Project	0	0	200,000	0	1,100,000	0	0	0	0	0	1,300,000
557 Memorial Field	0	80,000	0	0	0	0	0	0	0	0	80,000
591 Sidewalk Cleanliness	0	0	0	0	0	0	0	0	0	30,000	30,000
618 Unmanned Aerial System (UAS)	0	0	0	100,000	0	0	0	0	0	0	100,000
Total General /Donations	0	2,155,000	300,000	2,960,400	1,100,000	0	145,000	970,000	0	30,000	7,660,400

General /Econ. Dev. Reserve

563 Master Plan Update	0	0	30,000	0	0	0	0	0	0	0	30,000
Total General /Econ. Dev. Reserve	0	0	30,000	0	0	0	0	0	0	0	30,000

Other /Tax Increment Financing

18 Storrs Street Extension, North & South	9,300,000 *	0	0	0	0	0	0	0	0	0	9,300,000
567 Penacook Riverfront Parks	1,275,000 *	0	0	0	0	0	0	0	0	0	1,275,000
97 Low Avenue Improvements	0	0	0	400,000	4,000,000	0	0	0	0	0	4,400,000

***Excluded from Budget Appropriation**

CITY OF CONCORD, NEW HAMPSHIRE

**2021-2030
CAPITAL IMPROVEMENT
PROJECT BY FUNDING SOURCE**

PROJECT NUMBER AND DESCRIPTION

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Ten Years
Total Other /Tax Increment Financing	10,575,000	0	0	400,000	4,000,000	0	0	0	0	0	14,975,000
<u>Other /Federal</u>											
71 Runway Protection Zones: Property Acquisition	0	0	0	0	0	427,500	0	0	0	0	427,500
72 Runway Pavement Improvements	0	0	0	0	0	500,000	2,660,000	2,660,000	900,000	18,000	6,738,000
77 Airport Snow Removal Equipment (SRE) & Equipment Storage Facility	0	0	0	0	0	0	630,000	0	0	0	630,000
383 New Airport Terminal Building	0	0	0	207,000	0	543,000	0	0	0	0	750,000
468 Reconstruct Taxiway A & Itinerant Ramp	0	0	0	0	0	150,000	1,000,000	0	0	0	1,150,000
471 Airport Fuel Farm	0	0	0	0	0	0	0	500,000	0	0	500,000
492 Runway Protection Zone (RPZ) Obstruction Removal	0	0	0	0	0	0	205,200	205,200	0	0	410,400
534 Tie Down Rehabilitation and Expansion	0	0	0	0	150,000	675,000	1,080,000	0	0	0	1,905,000
536 Hangar Replacement	0	0	0	0	0	0	0	0	0	477,000	477,000
572 Airport Master Plan	0	0	0	0	0	0	0	190,000	0	0	190,000
609 Main Street Sign Panels	0	0	18,000	18,000	0	0	0	0	0	0	36,000
Total Other /Federal	0	0	18,000	225,000	150,000	2,295,500	5,575,200	3,555,200	900,000	495,000	13,213,900

***Excluded from Budget Appropriation**

CITY OF CONCORD, NEW HAMPSHIRE

**2021-2030
CAPITAL IMPROVEMENT
PROJECT BY FUNDING SOURCE**

PROJECT NUMBER AND DESCRIPTION

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Ten Years
<u>Other /State</u>											
571 I-393/Horseshoe Pond Drainage Improvements	600,000 *	0	0	0	0	0	0	0	0	0	600,000
71 Runway Protection Zones: Property Acquisition	0	0	0	0	0	23,750	0	0	0	0	23,750
72 Runway Pavement Improvements	0	0	0	0	0	27,778	147,778	147,778	50,000	1,000	374,334
77 Airport Snow Removal Equipment (SRE) & Equipment Storage Facility	0	0	0	0	0	0	35,000	0	0	0	35,000
383 New Airport Terminal Building	0	0	0	10,350	0	27,150	0	0	0	0	37,500
468 Reconstruct Taxiway A & Itinerant Ramp	0	0	0	0	0	8,334	55,556	0	0	0	63,890
471 Airport Fuel Farm	0	0	0	0	0	0	0	27,778	0	0	27,778
492 Runway Protection Zone (RPZ) Obstruction Removal	0	0	0	0	0	0	11,400	11,400	0	0	22,800
534 Tie Down Rehabilitation and Expansion	0	0	0	0	8,334	37,500	60,000	0	0	0	105,834
536 Hangar Replacement	0	0	0	0	0	0	0	0	0	26,500	26,500
543 Merrimack River Greenway Trail Project	0	0	800,000	0	8,800,000	0	0	0	0	0	9,600,000
572 Airport Master Plan	0	0	0	0	0	0	0	10,554	0	0	10,554

***Excluded from Budget Appropriation**

CITY OF CONCORD, NEW HAMPSHIRE

**2021-2030
CAPITAL IMPROVEMENT
PROJECT BY FUNDING SOURCE**

PROJECT NUMBER AND DESCRIPTION

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Ten Years
588 Loudon Road Bridge Improvement Project	0	8,523,000	0	0	0	0	0	0	0	0	8,523,000
602 Iron Works Road Bridge Replacement Project	0	0	0	0	0	1,600,000	0	0	0	0	1,600,000
Total Other /State	600,000	8,523,000	800,000	10,350	8,808,334	1,724,512	309,734	197,510	50,000	27,500	21,050,940
<u>Parking /G.O. Bonds</u>											
595 Parking Meters	820,000 *	0	0	0	0	0	0	1,575,000	0	0	2,395,000
432 North State Street Parking Garage (Formerly Firehouse Block)	350,000 *	3,310,000	0	0	75,000	0	0	750,000	0	100,000	4,585,000
368 Police Department Communications Equipment	35,000	0	0	0	0	0	0	0	0	0	35,000
627 Parking Strategic Plan	30,000 *	0	0	0	0	100,000	0	0	0	0	130,000
403 Parking Division Vehicle Replacement Program	0	45,000	0	0	0	0	55,000	0	55,000	0	155,000
433 School Street Parking Garage (Formerly Durgin Block)	0	0	0	0	600,000	0	0	0	0	2,100,000	2,700,000
529 Storrs Street Parking Garage (Formerly Capital Commons)	0	0	0	0	0	630,000	0	0	0	3,000,000	3,630,000
596 Surface Lots	0	0	0	0	0	435,000	695,000	0	105,000	0	1,235,000
597 Parking Beacons	0	0	150,000	0	0	0	0	0	0	0	150,000
Total Parking /G.O. Bonds	1,235,000	3,355,000	150,000	0	675,000	1,165,000	750,000	2,325,000	160,000	5,200,000	15,015,000

***Excluded from Budget Appropriation**

CITY OF CONCORD, NEW HAMPSHIRE

**2021-2030
CAPITAL IMPROVEMENT
PROJECT BY FUNDING SOURCE**

PROJECT NUMBER AND DESCRIPTION

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Ten Years
<u>Parking /Capital Transfer</u>											
595 Parking Meters	0	5,000	0	0	0	0	7,500	0	0	0	12,500
597 Parking Beacons	0	0	0	5,000	5,000	5,000	5,000	5,000	5,000	5,000	35,000
Total Parking /Capital Transfer	0	5,000	0	5,000	5,000	5,000	12,500	5,000	5,000	5,000	47,500
<u>Parking /Capital Close-out</u>											
595 Parking Meters	30,226	0	0	0	0	0	0	0	0	0	30,226
Total Parking /Capital Close-out	30,226	0	0	0	0	0	0	0	0	0	30,226
<u>Arena /G.O. Bonds</u>											
64 Arena Improvements	505,000	100,000	75,000	650,000	100,000	0	0	0	0	0	1,430,000
Total Arena /G.O. Bonds	505,000	100,000	75,000	650,000	100,000	0	0	0	0	0	1,430,000
<u>Golf /G.O. Bonds</u>											
235 Golf Course Grounds Improvements	75,000 *	65,000	15,000	80,000	60,000	60,000	50,000	50,000	0	0	455,000
530 Golf Course Equipment	60,000 *	60,000	30,000	30,000	60,000	30,000	60,000	30,000	30,000	0	390,000
107 Golf Course Club House and Maintenance Buildings	0	0	0	10,000	0	50,000	10,000	0	0	0	70,000
Total Golf /G.O. Bonds	135,000	125,000	45,000	120,000	120,000	140,000	120,000	80,000	30,000	0	915,000

***Excluded from Budget Appropriation**

CITY OF CONCORD, NEW HAMPSHIRE

**2021-2030
CAPITAL IMPROVEMENT
PROJECT BY FUNDING SOURCE**

PROJECT NUMBER AND DESCRIPTION

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Ten Years
<u>Golf /Capital Transfer</u>											
107 Golf Course Club House and Maintenance Buildings	0	25,000	0	0	0	0	0	0	0	0	25,000
Total Golf /Capital Transfer	0	25,000	0	0	0	0	0	0	0	0	25,000
<u>Airport /G.O. Bonds</u>											
75 General Airport Repairs	22,000	0	100,000	30,000	0	0	0	0	0	0	152,000
72 Runway Pavement Improvements	0	0	0	0	0	0	147,778	147,778	50,000	0	345,556
383 New Airport Terminal Building	0	0	0	0	0	1,729,850	0	0	0	0	1,729,850
514 Airport Parking Lot Improvements	0	0	0	0	0	0	0	0	0	320,000	320,000
Total Airport /G.O. Bonds	22,000	0	100,000	30,000	0	1,729,850	147,778	147,778	50,000	320,000	2,547,406
<u>Airport /Capital Outlay</u>											
383 New Airport Terminal Building	0	0	0	12,650	0	0	0	0	0	0	12,650
Total Airport /Capital Outlay	0	0	0	12,650	0	0	0	0	0	0	12,650
<u>Airport /Capital Transfer</u>											
71 Runway Protection Zones: Property Acquisition	0	0	0	0	0	23,750	0	0	0	0	23,750

***Excluded from Budget Appropriation**

CITY OF CONCORD, NEW HAMPSHIRE

**2021-2030
CAPITAL IMPROVEMENT
PROJECT BY FUNDING SOURCE**

PROJECT NUMBER AND DESCRIPTION

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Ten Years
72 Runway Pavement Improvements	0	0	0	0	0	27,778	0	0	0	1,000	28,778
75 General Airport Repairs	0	10,000	15,000	0	10,000	10,000	10,000	0	0	0	55,000
77 Airport Snow Removal Equipment (SRE) & Equipment Storage Facility	0	0	0	0	0	0	35,000	0	0	0	35,000
468 Reconstruct Taxiway A & Itinerant Ramp	0	0	0	0	0	8,334	8,556	0	0	0	16,890
471 Airport Fuel Farm	0	0	0	0	0	0	0	27,778	0	0	27,778
492 Runway Protection Zone (RPZ) Obstruction Removal	0	0	0	0	0	0	11,400	11,400	0	0	22,800
534 Tie Down Rehabilitation and Expansion	0	0	0	0	8,334	37,500	60,000	0	0	0	105,834
536 Hangar Replacement	0	0	0	0	0	0	0	0	0	26,500	26,500
572 Airport Master Plan	0	0	0	0	0	0	0	10,554	0	0	10,554
Total Airport /Capital Transfer	0	10,000	15,000	0	18,334	107,362	124,956	49,732	0	27,500	352,884

Water /G.O. Bonds

85 Water Main Replacement	370,000	0	0	0	0	0	0	0	0	0	370,000
121 Vehicle & Equipment Replacement Program	266,000	202,000	52,000	68,000	110,000	60,000	60,000	220,000	203,000	73,000	1,314,000
88 Water Plant Improvements	250,000	100,000	90,000	100,000	230,000	150,000	400,000	400,000	0	950,000	2,670,000

***Excluded from Budget Appropriation**

CITY OF CONCORD, NEW HAMPSHIRE

**2021-2030
CAPITAL IMPROVEMENT
PROJECT BY FUNDING SOURCE**

PROJECT NUMBER AND DESCRIPTION

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Ten Years
114 Penacook Lake Dam and Spillway Rehabilitation	175,000	0	0	250,000	0	0	0	0	0	0	425,000
323 Combined Operations & Maintenance Facility (COMF) Improvements	110,000	202,500	45,000	15,000	0	0	50,000	0	0	0	422,500
451 Leak Detection	10,000	0	0	0	0	10,000	0	0	0	0	20,000
36 Manchester Street / Route 3 South	0	0	0	0	0	0	0	140,000	0	0	140,000
84 Water Main Cleaning & Lining	0	0	0	0	575,000	260,000	0	575,000	0	0	1,410,000
86 Water Main Construction	0	0	0	0	1,000,000	0	0	0	0	0	1,000,000
321 Water System Master Plan & Implementation	0	0	0	0	0	40,000	0	0	90,000	0	130,000
345 Water Supply Well Field Maintenance	0	0	0	0	0	0	0	150,000	0	0	150,000
347 Water Storage Tank Repairs	0	0	50,000	75,000	40,000	50,000	55,000	55,000	80,000	0	405,000
372 Water System Pump Station Improvements	0	0	180,000	0	1,020,000	0	0	0	0	0	1,200,000
482 Water System Asset Management	0	0	0	0	90,000	0	0	0	0	0	90,000
Total Water /G.O. Bonds	1,181,000	504,500	417,000	508,000	3,065,000	570,000	565,000	1,540,000	373,000	1,023,000	9,746,500
<u>Water /Capital Transfer</u>											
244 Water Meter Replacement Program	100,000	125,000	125,000	125,000	150,000	150,000	150,000	150,000	150,000	175,000	1,400,000

***Excluded from Budget Appropriation**

CITY OF CONCORD, NEW HAMPSHIRE

**2021-2030
CAPITAL IMPROVEMENT
PROJECT BY FUNDING SOURCE**

PROJECT NUMBER AND DESCRIPTION											
	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Ten Years
321 Water System Master Plan & Implementation	50,000	0	0	0	0	0	0	0	0	0	50,000
124 Water System SCADA Improvements	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	300,000
2 Information Technology Hardware & Software Replacement	23,500	19,125	30,625	41,250	31,250	17,250	27,750	31,250	25,000	19,125	266,125
88 Water Plant Improvements	5,000	0	0	0	0	0	0	0	0	0	5,000
297 Geographic Information Systems (GIS)	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,000	0	0	27,500
86 Water Main Construction	0	0	0	10,000	0	0	0	0	0	0	10,000
302 Enterprise Wide Information Systems Applications	0	0	0	18,750	0	0	0	0	0	0	18,750
525 Telephone System Replacement Program	0	0	0	0	0	37,500	0	0	0	0	37,500
Total Water /Capital Transfer	212,000	177,625	189,125	228,500	214,750	238,250	211,250	214,250	205,000	224,125	2,114,875
<u>Water /Capital Close-out</u>											
85 Water Main Replacement	428,056	0	0	0	0	0	0	0	0	0	428,056
Total Water /Capital Close-out	428,056	0	0	0	0	0	0	0	0	0	428,056

***Excluded from Budget Appropriation**

CITY OF CONCORD, NEW HAMPSHIRE

**2021-2030
CAPITAL IMPROVEMENT
PROJECT BY FUNDING SOURCE**

PROJECT NUMBER AND DESCRIPTION

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Ten Years
<u>Sewer /G.O. Bonds</u>											
104 Hall Street Waste Water Treatment Plant Improvements	1,025,000	2,225,000	1,200,000	1,375,000	2,025,000	3,470,000	18,070,000	2,375,000	3,300,000	1,000,000	36,065,000
275 Sewer Pump Station Improvements	360,000	0	50,000	450,000	180,000	450,000	0	0	0	0	1,490,000
323 Combined Operations & Maintenance Facility (COMF) Improvements	110,000	202,500	45,000	15,000	0	0	50,000	0	0	0	422,500
466 Penacook Waste Water Treatment Plant Improvements	55,000	100,000	500,000	160,000	775,000	350,000	2,100,000	175,000	525,000	450,000	5,190,000
36 Manchester Street / Route 3 South	0	0	0	0	0	0	300,000	0	0	0	300,000
89 Hall Street Waste Water Treatment Plant Odor Control	0	0	0	0	0	0	450,000	7,100,000	0	100,000	7,650,000
91 Sewer Main Rehabilitation and Construction	0	0	375,000	0	115,000	0	0	450,000	0	4,000,000	4,940,000
121 Vehicle & Equipment Replacement Program	0	160,000	525,000	365,000	260,000	180,000	200,000	147,000	250,000	317,000	2,404,000
410 Sewer Video Inspection Equipment	0	80,000	0	0	0	0	0	0	0	0	80,000
502 Whitney Road Extension	0	0	0	0	525,000	0	0	0	0	0	525,000
Total Sewer /G.O. Bonds	1,550,000	2,767,500	2,695,000	2,365,000	3,880,000	4,450,000	21,170,000	10,247,000	4,075,000	5,867,000	59,066,500

***Excluded from Budget Appropriation**

CITY OF CONCORD, NEW HAMPSHIRE

**2021-2030
CAPITAL IMPROVEMENT
PROJECT BY FUNDING SOURCE**

PROJECT NUMBER AND DESCRIPTION

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Ten Years
<u>Sewer /Capital Transfer</u>											
91 Sewer Main Rehabilitation and Construction	40,000 *	55,000	40,000	50,000	40,000	40,000	40,000	40,000	40,000	40,000	425,000
2 Information Technology Hardware & Software Replacement	23,500	19,125	30,625	41,250	31,250	17,250	27,750	31,250	25,000	19,125	266,125
297 Geographic Information Systems (GIS)	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,000	0	0	27,500
104 Hall Street Waste Water Treatment Plant Improvements	0	0	15,000	0	0	0	0	0	0	0	15,000
302 Enterprise Wide Information Systems Applications	0	0	0	18,750	0	0	0	0	0	0	18,750
410 Sewer Video Inspection Equipment	0	0	0	0	0	0	20,000	0	0	0	20,000
466 Penacook Waste Water Treatment Plant Improvements	0	0	0	0	0	0	0	15,000	0	0	15,000
525 Telephone System Replacement Program	0	0	0	0	0	37,500	0	0	0	0	37,500
Total Sewer /Capital Transfer	67,000	77,625	89,125	113,500	74,750	98,250	91,250	89,250	65,000	59,125	824,875
<u>Sewer /Capital Close-out</u>											
275 Sewer Pump Station Improvements	240,692	0	0	0	0	0	0	0	0	0	240,692

*Excluded from Budget Appropriation

CITY OF CONCORD, NEW HAMPSHIRE

**2021-2030
CAPITAL IMPROVEMENT
PROJECT BY FUNDING SOURCE**

PROJECT NUMBER AND DESCRIPTION

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Ten Years
Total Sewer /Capital Close-out	240,692	0	0	0	0	0	0	0	0	0	240,692
<u>Sewer /Mountain Green Reserve</u>											
275 Sewer Pump Station Improvements	30,000	50,000	300,000	0	0	0	0	0	0	0	380,000
Total Sewer /Mountain Green Reserve	30,000	50,000	300,000	0	0	0	0	0	0	0	380,000
<u>Solid Waste /Capital Transfer</u>											
447 Landfill Soil Vapor Extraction Systems	0	0	0	0	0	0	0	10,000	10,000	0	20,000
Total Solid Waste /Capital Transfer	0	0	0	0	0	0	0	10,000	10,000	0	20,000
<u>Solid Waste /G.O. Bonds</u>											
447 Landfill Soil Vapor Extraction Systems	0	0	0	0	0	0	125,000	45,000	0	0	170,000
Total Solid Waste /G.O. Bonds	0	0	0	0	0	0	125,000	45,000	0	0	170,000
<u>General /Impact Fees Rec Dist 1</u>											
567 Penacook Riverfront Parks	75,000 *	0	0	0	0	0	0	0	0	0	75,000
515 Golf Course Winter Recreation Improvements	0	0	0	0	0	0	0	25,000	0	0	25,000
Total General /Impact Fees Rec Dist 1	75,000	0	0	0	0	0	0	25,000	0	0	100,000

*Excluded from Budget Appropriation

CITY OF CONCORD, NEW HAMPSHIRE

**2021-2030
CAPITAL IMPROVEMENT
PROJECT BY FUNDING SOURCE**

PROJECT NUMBER AND DESCRIPTION

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Ten Years
<u>General /Impact Fees Traf Dist 1</u>											
34 North Main Street / Storrs Street Intersection Signalization	24,000 *	0	0	0	0	0	0	0	0	0	24,000
30 Hoit Road / Whitney Road Intersection Signalization	0	200,000	0	0	0	0	0	0	0	0	200,000
Total General /Impact Fees Traf Dist 1	24,000	200,000	0	0	0	0	0	0	0	0	224,000
<u>General /Impact Fees Traf Dist 2</u>											
34 North Main Street / Storrs Street Intersection Signalization	15,790 *	0	0	0	0	0	0	0	0	0	15,790
Total General /Impact Fees Traf Dist 2	15,790	0	0	0	0	0	0	0	0	0	15,790
<u>General /Impact Fees Traf Dist 3</u>											
34 North Main Street / Storrs Street Intersection Signalization	8,630 *	0	0	0	0	0	0	0	0	0	8,630
31 Broadway / West Street Intersection (McKee Square) Signalization	0	200,000	0	0	0	0	0	0	0	0	200,000
Total General /Impact Fees Traf Dist 3	8,630	200,000	0	0	0	0	0	0	0	0	208,630

***Excluded from Budget Appropriation**

CITY OF CONCORD, NEW HAMPSHIRE

**2021-2030
CAPITAL IMPROVEMENT
PROJECT BY FUNDING SOURCE**

PROJECT NUMBER AND DESCRIPTION

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Ten Years
<u>General /Impact Fees Traf Dist 4</u>											
34 North Main Street / Storrs Street Intersection Signalization	122,260 *	0	0	0	0	0	0	0	0	0	122,260
519 Manchester Street/Old Turnpike Road Intersection Improvements	0	0	0	0	85,000	0	0	0	0	0	85,000
541 Regional Drive/Chenell Drive Intersection Improvements	0	0	0	0	150,000	0	0	0	0	0	150,000
Total General /Impact Fees Traf Dist 4	122,260	0	0	0	235,000	0	0	0	0	0	357,260
Grand Total	25,380,184	29,296,500	22,089,000	23,758,300	39,123,168	32,568,724	63,200,868	50,359,420	19,238,200	30,268,200	335,282,564

*Excluded from Budget Appropriation

CITY OF CONCORD, NEW HAMPSHIRE