

**2019-2028  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

<b>PROJECT NUMBER AND DESCRIPTION</b>											
	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>Ten Years</b>
<b><u>General /G.O. Bonds</u></b>											
83 Storm Water Improvements	775,000	300,000	100,000	650,000	1,250,000	1,250,000	1,250,000	1,500,000	1,500,000	1,500,000	10,075,000
121 Vehicle & Equipment Replacement Program	655,000	698,000	724,000	723,000	720,000	705,000	685,000	765,000	790,000	1,121,000	7,586,000
4 Fire Department Vehicle Replacement	510,000	105,000	700,000	1,315,000	1,500,000	475,000	1,445,000	920,000	795,000	100,000	7,865,000
40 Langley Parkway	350,000 *	2,860,400	0	6,795,000	0	0	0	0	0	0	10,005,400
235 Golf Course Grounds Improvements	310,000	310,000	285,000	285,000	325,000	0	0	0	0	0	1,515,000
323 Combined Operations & Maintenance Facility (COMF) Improvements	265,000	360,000	160,000	70,000	290,000	30,000	100,000	0	0	0	1,275,000
574 Development Permitting Software	200,000	0	0	0	0	0	0	0	0	0	200,000
484 Police Station Improvements	180,000	0	100,000	0	0	0	0	0	0	0	280,000
521 Police Firearms Range Improvements	160,000	0	0	0	0	0	0	0	0	0	160,000
65 City Hall Renovations	130,000	1,270,000	455,000	400,000	115,000	10,000	200,000	250,000	200,000	250,000	3,280,000
276 Facilities Condition Assessment	125,000	0	0	0	0	0	0	0	0	0	125,000
607 Video System Replacement	110,000	0	0	0	0	0	0	0	0	0	110,000
587 Cemetery Improvements	105,000	110,000	130,000	70,000	170,000	0	0	425,000	35,000	0	1,045,000

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

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107 Golf Course Club House and Maintenance Buildings	100,000	0	45,000	0	0	0	0	0	100,000	2,850,000	3,095,000
252 Fire Station Improvements	100,000	110,000	0	0	350,000	0	0	0	0	0	560,000
490 Police Department Records Management Microfilm Conversion	100,000	100,000	100,000	0	0	0	0	0	0	0	300,000
551 Library Maintenance	100,000	70,000	125,000	220,000	130,000	130,000	100,000	300,000	0	150,000	1,325,000
599 Zoning Update	100,000	0	0	0	0	0	0	0	0	0	100,000
63 City Wide Recreation Facility Improvements	85,000	225,000	550,000	217,000	400,000	550,000	550,000	200,000	200,000	200,000	3,177,000
297 Geographic Information Systems (GIS)	78,000	150,000	0	0	0	0	0	0	0	0	228,000
56 Rollins Park	70,000	80,000	230,000	0	0	0	200,000	175,000	14,000	0	769,000
52 Keach Park	60,000	0	0	500,000	0	0	20,000	620,000	0	93,000	1,293,000
55 Rolfe Park	60,000	13,000	70,000	120,000	60,000	0	0	200,000	20,000	0	543,000
479 Storm Water Enterprise Mechanism	60,000	0	0	0	0	0	0	0	0	0	60,000
283 Traffic Signals and Traffic Operations Improvements	55,000	30,000	30,000	42,000	205,000	30,000	30,000	230,000	30,000	30,000	712,000
561 Fire Alarm Infrastructure Replacement	55,000	133,000	93,000	93,000	93,000	93,000	20,000	20,000	20,000	20,000	640,000
557 Memorial Field	50,000	1,166,000	120,000	0	0	600,000	75,000	400,000	0	0	2,411,000
569 Parks and Cemeteries Small Turf Equipment	40,000	59,000	21,000	36,000	66,000	52,000	67,000	34,000	33,000	39,000	447,000

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579 Downtown Squares	40,000	20,000	90,000	25,000	20,000	0	0	0	600,000	0	795,000
598 TASER Replacement	40,000	0	0	0	0	0	0	0	0	0	40,000
612 Assessing Software Upgrade and Data Conversion	40,000	0	0	0	0	0	0	0	0	0	40,000
51 White Park	30,000	45,000	185,000	250,000	50,000	85,000	0	0	0	25,000	670,000
584 Replacement of CAT Transit Bus Vehicles	30,000 *	0	0	0	0	0	0	0	0	0	30,000
518 Bridge and Dam Maintenance / Repairs	25,000	250,000	0	0	0	0	0	0	0	0	275,000
522 Patrol Rifle Replacements	25,000	0	0	0	0	0	0	0	0	0	25,000
528 Pocket Parks	20,000	26,000	0	0	0	265,000	0	0	0	0	311,000
17 Sidewalk, Bikeway and Streetscape Improvements	0	0	0	225,000	0	250,000	0	275,000	0	300,000	1,050,000
18 Storrs Street Extension, North & South	0	0	0	0	0	500,000	5,000,000	0	0	0	5,500,000
31 Broadway / West Street Intersection (McKee Square) Signalization	0	0	0	0	0	0	0	0	0	1,800,000	1,800,000
34 North Main Street / Storrs Street Intersection Signalization	0	0	400,000	0	0	0	0	0	0	0	400,000
36 Manchester Street / Route 3 South	0	0	0	3,550,000	0	0	0	0	0	0	3,550,000
54 Russell Martin Park	0	0	0	0	625,000	0	700,000	0	200,000	0	1,525,000

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57 Gustaf H. Lehtinen Park/Hero's Bridge	0	0	0	0	0	0	0	0	0	110,000	110,000
59 Terrill Park	0	0	1,600,000	700,000	0	0	400,000	0	0	0	2,700,000
60 Kiwanis (Waterfront) Park	0	120,000	350,000	450,000	400,000	0	0	0	0	0	1,320,000
64 Arena Improvements	0	0	0	1,025,000	0	0	0	0	0	0	1,025,000
68 Library	0	0	0	500,000	0	0	0	0	875,000	8,730,000	10,105,000
305 Fire Department Communications Equipment	0	265,000	0	0	0	0	0	0	700,000	0	965,000
335 Thermal Imaging Cameras	0	0	0	0	0	0	60,000	0	0	0	60,000
358 Garrison Park	0	0	100,000	45,000	0	0	100,000	0	100,000	0	345,000
359 Merrill Park	0	14,000	135,000	0	20,000	0	30,000	0	120,000	0	319,000
360 Kimball Park	0	0	10,000	190,000	0	50,000	0	0	60,000	7,000	317,000
370 Police Department Ballistic Vest Replacement Program	0	0	75,000	0	0	0	0	80,000	0	0	155,000
375 Fire Department Boats	0	0	0	30,000	0	0	0	0	0	0	30,000
376 Fire Department Hose & Equipment Replacement	0	0	60,000	0	0	0	0	0	0	0	60,000
380 Neighborhood Safety Improvements	0	0	0	40,000	0	0	0	0	0	0	40,000
381 Landfill Closure and Maintenance	0	0	0	0	0	0	0	0	8,120,000	0	8,120,000
443 City-Wide Community Center	0	0	400,000	0	0	0	0	0	0	0	400,000

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502 Whitney Road Extension	0	0	0	0	0	0	3,000,000	0	0	0	3,000,000
515 Golf Course Winter Recreation Improvements	0	53,000	0	0	0	0	0	0	0	0	53,000
519 Manchester Street/Old Turnpike Road Intersection Improvements	0	0	0	0	0	0	415,000	0	0	0	415,000
520 Intersection Safety Improvements	0	0	0	0	0	50,000	100,000	150,000	0	0	300,000
527 Cardiac Monitor & AED Replacement Program	0	0	0	0	0	500,000	0	0	0	0	500,000
541 Regional Drive/Chenell Drive Intersection Improvements	0	0	0	0	0	0	0	850,000	0	0	850,000
543 Merrimack River Greenway Trail Project	0	0	0	0	0	0	1,100,000	0	0	0	1,100,000
560 Fire Training Facility	0	0	0	0	0	0	0	0	0	500,000	500,000
563 Master Plan Update	0	0	80,000	125,000	0	0	0	0	0	0	205,000
567 Penacook Riverfront Parks	0	0	0	220,000	0	0	0	0	0	0	220,000
570 Pleasant/Warren/Fruit Intersection Improvements	0	0	0	0	0	0	1,500,000	0	0	0	1,500,000
571 I-393/Horseshoe Pond Drainage Improvements	0	500,000	0	0	400,000	0	0	0	0	0	900,000
573 Fire Department Personnel Protective Equipment	0	0	25,000	0	0	0	750,000	30,000	0	0	805,000

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575 Police Vehicle & Equipment Replacement	0	150,000	0	0	0	0	0	0	0	0	150,000
583 East Concord Fire Station	0	0	0	0	0	0	0	0	0	5,000,000	5,000,000
588 Loudon Road Bridge Improvement Project	0	0	0	2,100,000	0	0	0	0	0	0	2,100,000
589 Downtown Corridor Streetscape Improvement Project	0	0	450,000	620,000	850,000	610,000	450,000	360,000	200,000	380,000	3,920,000
590 Downtown Civic District Sidewalk Replacement	0	0	750,000	0	0	0	0	0	0	0	750,000
594 New Central Fire Station	0	0	0	0	0	0	0	0	5,000,000	0	5,000,000
602 Iron Works Road Bridge Replacement Project	0	0	0	0	0	0	0	400,000	0	0	400,000
603 Washington Street Bridge Replacement Project	0	0	0	0	0	0	0	0	400,000	0	400,000
610 Police Radio and Phone Line Recorder System	0	50,000	0	0	0	0	0	0	0	0	50,000
611 Eastman Street Retaining Wall	0	0	0	0	0	0	0	0	0	190,000	190,000
Total General /G.O. Bonds	5,238,000	9,642,400	8,748,000	21,631,000	8,039,000	6,235,000	18,347,000	8,184,000	20,112,000	23,395,000	129,571,400
<b><u>General /Capital Outlay</u></b>											
512 Emergency Vehicle Repairs	10,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	190,000

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Total General /Capital Outlay	10,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	190,000
<b><u>General /Capital Transfer</u></b>											
2 Information Technology Hardware & Software Replacement	176,250	164,250	199,500	183,500	166,500	187,500	187,500	183,500	166,500	187,500	1,802,500
575 Police Vehicle & Equipment Replacement	78,000	220,000	160,000	170,000	170,000	180,000	180,000	190,000	190,000	0	1,538,000
297 Geographic Information Systems (GIS)	38,000	83,000	3,500	3,500	73,500	3,500	3,500	3,500	3,500	3,000	218,500
335 Thermal Imaging Cameras	30,000	30,000	0	0	0	0	0	0	0	0	60,000
130 Multi-Function Photocopy Machines	21,000	28,000	8,000	39,000	76,000	23,000	35,000	8,000	41,000	39,000	318,000
376 Fire Department Hose & Equipment Replacement	20,000	0	0	25,000	30,000	0	30,000	0	0	0	105,000
573 Fire Department Personnel Protective Equipment	20,000	20,000	25,000	25,000	30,000	30,000	30,000	30,000	0	0	210,000
576 General Facility	20,000	30,000	30,000	30,000	30,000	35,000	35,000	35,000	35,000	35,000	315,000
477 Library Equipment Replacement	10,000	0	0	30,000	35,000	0	24,000	0	0	0	99,000
51 White Park	0	0	0	0	0	0	0	0	10,000	0	10,000
52 Keach Park	0	0	0	40,000	0	0	0	0	0	0	40,000
375 Fire Department Boats	0	0	0	0	0	0	30,000	0	0	0	30,000
521 Police Firearms Range Improvements	0	0	0	0	20,000	0	0	0	0	0	20,000

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550 Roundabout Maintenance	0	0	0	75,000	0	0	80,000	0	0	100,000	255,000
551 Library Maintenance	0	0	0	0	10,000	0	0	0	0	0	10,000
555 Handgun Replacement	0	0	0	0	0	0	0	0	50,000	0	50,000
599 Zoning Update	0	0	0	0	60,000	0	0	0	0	0	60,000
600 Impact Fee Ordinance Update	0	0	0	0	0	0	0	0	0	20,000	20,000
601 Design Guidelines Update	0	30,000	0	0	0	0	0	0	0	0	30,000
615 Fiber Review and Replacement	0	0	0	0	0	0	0	25,000	500,000	0	525,000
Total General /Capital Transfer	413,250	605,250	426,000	621,000	701,000	459,000	635,000	475,000	996,000	384,500	5,716,000
<b><u>General /Capital Close-out</u></b>											
596 Surface Lots	41,792	0	0	0	0	0	0	0	0	0	41,792
Total General /Capital Close-out	41,792	0	0	0	0	0	0	0	0	0	41,792
<b><u>General /Highway Reserve</u></b>											
78 Annual Highway Improvement Program	1,900,000	2,050,000	2,215,000	2,375,000	2,550,000	2,710,000	2,710,000	2,710,000	2,710,000	2,710,000	24,640,000
230 Opticom Replacement	0	15,000	0	15,000	0	15,000	0	20,000	0	20,000	85,000
518 Bridge and Dam Maintenance / Repairs	0	75,000	75,000	75,000	75,000	100,000	0	0	0	0	400,000
Total General /Highway Reserve	1,900,000	2,140,000	2,290,000	2,465,000	2,625,000	2,825,000	2,710,000	2,730,000	2,710,000	2,730,000	25,125,000

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<b><u>General /Equip Replace Reserve</u></b>											
575 Police Vehicle & Equipment Replacement	72,000	0	0	0	0	0	0	0	0	0	72,000
121 Vehicle & Equipment Replacement Program	30,000	0	0	0	0	0	0	0	0	0	30,000
Total General /Equip Replace Reserve	102,000	0	0	0	0	0	0	0	0	0	102,000
<b><u>General /Donations</u></b>											
40 Langley Parkway	350,000 *	2,860,400	0	0	0	0	0	0	0	0	3,210,400
543 Merrimack River Greenway Trail Project	200,000 *	0	0	200,000	0	0	1,100,000	0	0	0	1,500,000
478 North Pembroke Road Bridge Replacement	46,000 *	0	0	0	0	0	0	0	0	0	46,000
30 Hoit Road / Whitney Road Intersection Signalization	0	0	0	0	0	0	2,050,000	0	0	0	2,050,000
59 Terrill Park	0	0	600,000	0	0	0	0	0	0	200,000	800,000
60 Kiwanis (Waterfront) Park	0	0	50,000	0	0	0	0	0	0	0	50,000
68 Library	0	0	0	0	0	0	0	0	95,000	970,000	1,065,000
380 Neighborhood Safety Improvements	0	0	0	25,000	0	0	0	0	0	0	25,000
Total General /Donations	596,000	2,860,400	650,000	225,000	0	0	3,150,000	0	95,000	1,170,000	8,746,400

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<b><u>General /Econ. Dev. Reserve</u></b>											
502 Whitney Road Extension	0	35,000	0	0	0	0	0	0	0	0	35,000
563 Master Plan Update	0	0	0	30,000	0	0	0	0	0	0	30,000
Total General /Econ. Dev. Reserve	0	35,000	0	30,000	0	0	0	0	0	0	65,000
<b><u>Other /Tax Increment Financing</u></b>											
18 Storrs Street Extension, North & South	0	0	7,300,000	0	0	0	0	0	0	0	7,300,000
97 Low Avenue Improvements	0	0	0	0	0	400,000	4,000,000	0	0	0	4,400,000
567 Penacook Riverfront Parks	0	0	1,200,000	0	0	0	0	0	0	0	1,200,000
Total Other /Tax Increment Financing	0	0	8,500,000	0	0	400,000	4,000,000	0	0	0	12,900,000
<b><u>Other /Federal</u></b>											
468 Reconstruct Taxiway A & Itinerant Ramp	1,278,000 *	0	0	0	0	0	0	150,000	1,000,000	0	2,428,000
584 Replacement of CAT Transit Bus Vehicles	240,000 *	0	0	0	0	0	0	0	0	0	240,000
383 New Airport Terminal Building	100,000 *	0	0	0	0	0	0	0	3,150,000	0	3,250,000
71 Runway Protection Zones: Property Acquisition	0	0	0	0	0	0	427,500	0	0	0	427,500

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72 Runway Pavement Improvements	0	0	0	0	500,000	2,660,000	2,660,000	0	900,000	0	6,720,000
77 Airport Snow Removal Equipment (SRE) & Equipment Storage Facility	0	211,500	0	0	0	0	0	0	630,000	0	841,500
471 Airport Fuel Farm	0	0	0	0	0	0	0	0	0	500,000	500,000
492 Runway Protection Zone (RPZ) Obstruction Removal	0	0	205,200	205,200	0	0	0	0	0	0	410,400
506 Historical Surveys	0	35,000	0	0	0	0	0	0	0	0	35,000
534 Tie Down Rehabilitation and Expansion	0	0	0	0	0	0	150,000	675,000	1,080,000	0	1,905,000
563 Master Plan Update	0	0	15,000	0	0	0	0	0	0	0	15,000
572 Airport Master Plan	0	0	0	0	190,000	0	0	0	0	0	190,000
588 Loudon Road Bridge Improvement Project	0	0	0	8,400,000	0	0	0	0	0	0	8,400,000
609 Main Street Sign Panels	0	0	0	18,000	18,000	0	0	0	0	0	36,000
Total Other /Federal	1,618,000	246,500	220,200	8,623,200	708,000	2,660,000	3,237,500	825,000	6,760,000	500,000	25,398,400
<b><u>Other /State</u></b>											
543 Merrimack River Greenway Trail Project	800,000 *	0	0	800,000	0	0	8,800,000	0	0	0	10,400,000
478 North Pembroke Road Bridge Replacement	184,000 *	0	0	0	0	0	0	0	0	0	184,000

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2019-2028  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

<b>PROJECT NUMBER AND DESCRIPTION</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>Ten Years</b>
468 Reconstruct Taxiway A & Itinerant Ramp	71,000 *	0	0	0	0	0	0	8,334	55,556	0	134,890
584 Replacement of CAT Transit Bus Vehicles	30,000 *	0	0	0	0	0	0	0	0	0	30,000
383 New Airport Terminal Building	5,556 *	0	0	0	0	0	0	0	175,000	0	180,556
71 Runway Protection Zones: Property Acquisition	0	0	0	0	0	0	23,750	0	0	0	23,750
72 Runway Pavement Improvements	0	0	0	0	27,778	147,778	147,778	0	50,000	0	373,334
77 Airport Snow Removal Equipment (SRE) & Equipment Storage Facility	0	11,750	0	0	0	0	0	0	35,000	0	46,750
471 Airport Fuel Farm	0	0	0	0	0	0	0	0	0	27,778	27,778
492 Runway Protection Zone (RPZ) Obstruction Removal	0	0	11,400	11,400	0	0	0	0	0	0	22,800
534 Tie Down Rehabilitation and Expansion	0	0	0	0	0	0	8,334	37,500	60,000	0	105,834
571 I-393/Horseshoe Pond Drainage Improvements	0	0	500,000	0	0	0	0	0	0	0	500,000
572 Airport Master Plan	0	0	0	0	10,554	0	0	0	0	0	10,554
602 Iron Works Road Bridge Replacement Project	0	0	0	0	0	0	0	1,600,000	0	0	1,600,000
603 Washington Street Bridge Replacement Project	0	0	0	0	0	0	0	0	1,600,000	0	1,600,000

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2019-2028  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

<b>PROJECT NUMBER AND DESCRIPTION</b>											
	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>Ten Years</b>
Total Other /State	1,090,556	11,750	511,400	811,400	38,332	147,778	8,979,862	1,645,834	1,975,556	27,778	15,240,246
<b><u>Parking /G.O. Bonds</u></b>											
432 North State Street Parking Garage (Formerly Firehouse Block)	100,000	25,000	3,020,000	0	0	0	0	0	0	0	3,145,000
529 Storrs Street Parking Garage (Formerly Capital Commons)	95,000	470,000	0	0	0	0	370,000	0	0	900,000	1,835,000
403 Parking Division Vehicle Replacement Program	70,000	45,000	0	45,000	0	0	0	0	0	55,000	215,000
595 Parking Meters	40,000	205,000	305,000	245,000	0	0	0	0	0	0	795,000
596 Surface Lots	25,000	0	390,000	0	500,000	0	0	0	185,000	0	1,100,000
433 School Street Parking Garage (Formerly Durgin Block)	0	62,500	0	0	0	0	585,000	0	0	0	647,500
597 Parking Beacons	0	0	0	0	150,000	0	0	0	0	0	150,000
Total Parking /G.O. Bonds	330,000	807,500	3,715,000	290,000	650,000	0	955,000	0	185,000	955,000	7,887,500
<b><u>Parking /Capital Transfer</u></b>											
616 Parking Division Technology	25,000	0	0	0	58,000	30,000	0	0	0	0	113,000
595 Parking Meters	5,000	6,000	7,000	14,500	8,000	8,000	9,000	9,000	10,000	10,000	86,500
597 Parking Beacons	0	0	0	0	0	10,000	10,000	10,000	10,000	10,000	50,000
Total Parking /Capital Transfer	30,000	6,000	7,000	14,500	66,000	48,000	19,000	19,000	20,000	20,000	249,500

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2019-2028  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

<b>PROJECT NUMBER AND DESCRIPTION</b>											
	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>Ten Years</b>
<b><u>Arena /G.O. Bonds</u></b>											
64 Arena Improvements	0	0	175,000	175,000	85,000	650,000	100,000	0	0	0	1,185,000
Total Arena /G.O. Bonds	0	0	175,000	175,000	85,000	650,000	100,000	0	0	0	1,185,000
<b><u>Arena /Capital Transfer</u></b>											
64 Arena Improvements	32,100	0	0	0	0	0	0	0	0	0	32,100
Total Arena /Capital Transfer	32,100	0	0	0	0	0	0	0	0	0	32,100
<b><u>Golf /G.O. Bonds</u></b>											
530 Golf Course Equipment	75,000	90,000	60,000	0	30,000	30,000	60,000	0	0	0	345,000
107 Golf Course Club House and Maintenance Buildings	0	0	0	60,000	0	10,000	0	0	10,000	0	80,000
235 Golf Course Grounds Improvements	0	0	75,000	65,000	80,000	60,000	60,000	50,000	0	0	390,000
Total Golf /G.O. Bonds	75,000	90,000	135,000	125,000	110,000	100,000	120,000	50,000	10,000	0	815,000
<b><u>Golf /Capital Transfer</u></b>											
107 Golf Course Club House and Maintenance Buildings	0	0	25,000	0	0	0	0	0	0	0	25,000
Total Golf /Capital Transfer	0	0	25,000	0	0	0	0	0	0	0	25,000

\*Excluded from Budget Appropriation

CITY OF CONCORD, NEW HAMPSHIRE

**2019-2028  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

<b>PROJECT NUMBER AND DESCRIPTION</b>											
	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>Ten Years</b>
<b><u>Airport /G.O. Bonds</u></b>											
468 Reconstruct Taxiway A & Itinerant Ramp	63,510 *	0	0	0	0	0	0	0	0	0	63,510
72 Runway Pavement Improvements	0	0	0	0	0	147,778	147,778	0	50,000	0	345,556
75 General Airport Repairs	0	0	0	60,000	0	30,000	0	0	0	0	90,000
383 New Airport Terminal Building	0	0	0	0	0	0	0	0	175,000	0	175,000
Total Airport /G.O. Bonds	63,510	0	0	60,000	0	177,778	147,778	0	225,000	0	674,066
<b><u>Airport /Capital Transfer</u></b>											
75 General Airport Repairs	20,000	0	15,000	0	25,000	0	10,000	10,000	10,000	0	90,000
383 New Airport Terminal Building	5,556	0	0	0	0	0	0	0	0	0	5,556
71 Runway Protection Zones: Property Acquisition	0	0	0	0	0	0	23,750	0	0	0	23,750
72 Runway Pavement Improvements	0	0	0	0	27,778	0	0	0	0	0	27,778
77 Airport Snow Removal Equipment (SRE) & Equipment Storage Facility	0	11,750	0	0	0	0	0	0	35,000	0	46,750
468 Reconstruct Taxiway A & Itinerant Ramp	0	0	0	0	0	0	0	8,334	8,556	0	16,890
471 Airport Fuel Farm	0	0	0	0	0	0	0	0	0	27,778	27,778

\*Excluded from Budget Appropriation

CITY OF CONCORD, NEW HAMPSHIRE

**2019-2028  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

<b>PROJECT NUMBER AND DESCRIPTION</b>											
	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>Ten Years</b>
492 Runway Protection Zone (RPZ) Obstruction Removal	0	0	11,400	11,400	0	0	0	0	0	0	22,800
534 Tie Down Rehabilitation and Expansion	0	0	0	0	0	0	8,334	37,500	60,000	0	105,834
572 Airport Master Plan	0	0	0	0	10,554	0	0	0	0	0	10,554
Total Airport /Capital Transfer	25,556	11,750	26,400	11,400	63,332	0	42,084	55,834	113,556	27,778	377,690
<b><u>Airport /Capital Close-out</u></b>											
468 Reconstruct Taxiway A & Itinerant Ramp	7,491	0	0	0	0	0	0	0	0	0	7,491
Total Airport /Capital Close-out	7,491	0	0	0	0	0	0	0	0	0	7,491
<b><u>Water /G.O. Bonds</u></b>											
85 Water Main Replacement	1,170,000	700,000	900,000	790,000	825,000	0	0	0	0	0	4,385,000
121 Vehicle & Equipment Replacement Program	157,000	95,000	290,000	160,000	0	100,000	110,000	60,000	60,000	215,000	1,247,000
323 Combined Operations & Maintenance Facility (COMF) Improvements	142,500	142,500	67,500	35,000	120,000	15,000	50,000	0	0	0	572,500
88 Water Plant Improvements	100,000	2,750,000	0	100,000	250,000	100,000	230,000	150,000	400,000	0	4,080,000
372 Water System Pump Station Improvements	100,000	0	0	0	0	1,200,000	0	0	0	0	1,300,000

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**



**2019-2028  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

<b>PROJECT NUMBER AND DESCRIPTION</b>											
	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>Ten Years</b>
482 Water System Asset Management	90,000	0	0	0	0	0	90,000	0	0	0	180,000
36 Manchester Street / Route 3 South	0	0	0	110,000	0	0	0	0	0	0	110,000
84 Water Main Cleaning & Lining	0	0	0	0	0	475,000	0	250,000	0	800,000	1,525,000
86 Water Main Construction	0	0	575,000	1,000,000	0	0	0	0	0	0	1,575,000
114 Penacook Lake Dam and Spillway Rehabilitation	0	175,000	0	0	250,000	0	0	0	0	0	425,000
321 Water System Master Plan & Implementation	0	90,000	0	50,000	0	0	0	40,000	0	0	180,000
345 Water Supply Well Field Maintenance	0	0	150,000	0	1,500,000	0	0	0	0	0	1,650,000
347 Water Storage Tank Repairs	0	0	0	50,000	0	75,000	40,000	150,000	55,000	0	370,000
451 Leak Detection	0	0	10,000	0	0	0	0	10,000	0	0	20,000
Total Water /G.O. Bonds	1,759,500	3,952,500	1,992,500	2,295,000	2,945,000	1,965,000	520,000	660,000	515,000	1,015,000	17,619,500
<b><u>Water /Capital Outlay</u></b>											
448 Hydrant and Valve Replacement Program	63,000	63,000	65,000	68,000	72,000	77,000	85,000	89,000	95,000	100,000	777,000
254 Water System Emergency/Unanticipated Equipment Replacement	56,000	60,000	62,000	64,000	66,000	68,000	70,000	72,000	74,000	76,000	668,000
Total Water /Capital Outlay	119,000	123,000	127,000	132,000	138,000	145,000	155,000	161,000	169,000	176,000	1,445,000

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2019-2028  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

<b>PROJECT NUMBER AND DESCRIPTION</b>											
	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>Ten Years</b>
<b><u>Water /Capital Transfer</u></b>											
244 Water Meter Replacement Program	125,000	100,000	100,000	125,000	125,000	125,000	150,000	150,000	175,000	175,000	1,350,000
2 Information Technology Hardware & Software Replacement	29,375	27,375	23,250	17,250	27,750	31,250	31,250	17,250	27,750	31,250	263,750
88 Water Plant Improvements	18,000	30,000	0	0	0	0	0	0	0	0	48,000
124 Water System SCADA Improvements	0	30,000	0	30,000	0	30,000	0	30,000	0	30,000	150,000
297 Geographic Information Systems (GIS)	0	3,000	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,000	30,500
Total Water /Capital Transfer	172,375	190,375	126,750	175,750	156,250	189,750	184,750	200,750	206,250	239,250	1,842,250
<b><u>Water /Capital Close-out</u></b>											
85 Water Main Replacement	34,155	0	0	0	0	0	0	0	0	0	34,155
Total Water /Capital Close-out	34,155	0	0	0	0	0	0	0	0	0	34,155
<b><u>Sewer /G.O. Bonds</u></b>											
104 Hall Street Waste Water Treatment Plant Improvements	1,880,000	1,685,000	1,990,000	4,045,000	1,550,000	800,000	575,000	2,375,000	17,275,000	2,125,000	34,300,000
89 Hall Street Waste Water Treatment Plant Odor Control	500,000	0	0	0	0	100,000	0	0	450,000	7,100,000	8,150,000

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2019-2028  
CAPITAL IMPROVEMENT  
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	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>Ten Years</b>
91 Sewer Main Rehabilitation and Construction	250,000	0	910,000	0	225,000	450,000	0	0	0	0	1,835,000
466 Penacook Waste Water Treatment Plant Improvements	200,000	75,000	155,000	942,500	600,000	160,000	0	250,000	2,100,000	165,000	4,647,500
121 Vehicle & Equipment Replacement Program	156,000	185,000	190,000	160,000	450,000	342,000	75,000	160,000	100,000	137,000	1,955,000
323 Combined Operations & Maintenance Facility (COMF) Improvements	142,500	142,500	67,500	35,000	120,000	15,000	50,000	0	0	0	572,500
36 Manchester Street / Route 3 South	0	0	0	170,000	0	0	0	0	0	0	170,000
275 Sewer Pump Station Improvements	0	107,500	440,000	85,000	100,000	900,000	130,000	50,000	0	0	1,812,500
410 Sewer Video Inspection Equipment	0	0	0	80,000	0	0	0	0	0	0	80,000
502 Whitney Road Extension	0	0	0	0	0	0	525,000	0	0	0	525,000
Total Sewer /G.O. Bonds	3,128,500	2,195,000	3,752,500	5,517,500	3,045,000	2,767,000	1,355,000	2,835,000	19,925,000	9,527,000	54,047,500
<b><u>Sewer /Capital Outlay</u></b>											
245 Emergency Sewage Treatment Plant Repairs	58,000	61,500	63,500	65,500	67,500	70,000	71,500	74,000	76,500	79,000	687,000
Total Sewer /Capital Outlay	58,000	61,500	63,500	65,500	67,500	70,000	71,500	74,000	76,500	79,000	687,000

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2019-2028  
CAPITAL IMPROVEMENT  
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<b>PROJECT NUMBER AND DESCRIPTION</b>											
	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>Ten Years</b>
<b><u>Sewer /Capital Transfer</u></b>											
91 Sewer Main Rehabilitation and Construction	40,000	50,000	40,000	60,000	130,000	40,000	40,000	40,000	0	0	440,000
2 Information Technology Hardware & Software Replacement	29,375	27,375	23,250	17,250	27,750	31,250	31,250	17,250	27,750	31,250	263,750
466 Penacook Waste Water Treatment Plant Improvements	25,000	0	0	20,000	0	0	0	0	0	0	45,000
104 Hall Street Waste Water Treatment Plant Improvements	0	0	0	0	15,000	0	0	0	0	0	15,000
297 Geographic Information Systems (GIS)	0	3,000	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,000	30,500
410 Sewer Video Inspection Equipment	0	0	0	0	0	0	0	0	20,000	0	20,000
Total Sewer /Capital Transfer	94,375	80,375	66,750	100,750	176,250	74,750	74,750	60,750	51,250	34,250	814,250
<b><u>Sewer /Capital Close-out</u></b>											
104 Hall Street Waste Water Treatment Plant Improvements	606,357	0	0	0	0	0	0	0	0	0	606,357
410 Sewer Video Inspection Equipment	21,457	0	0	0	0	0	0	0	0	0	21,457
Total Sewer /Capital Close-out	627,814	0	0	0	0	0	0	0	0	0	627,814

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2019-2028  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

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	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>Ten Years</b>
<b><u>Sewer /Mountain Green Reserve</u></b>											
275 Sewer Pump Station Improvements	0	0	20,000	50,000	300,000	0	0	0	0	0	370,000
Total Sewer /Mountain Green Reserve	0	0	20,000	50,000	300,000	0	0	0	0	0	370,000
<b><u>Solid Waste /Capital Transfer</u></b>											
447 Landfill Soil Vapor Extraction Systems	10,000	0	0	0	0	0	0	10,000	10,000	10,000	40,000
Total Solid Waste /Capital Transfer	10,000	0	0	0	0	0	0	10,000	10,000	10,000	40,000
<b><u>Solid Waste /G.O. Bonds</u></b>											
447 Landfill Soil Vapor Extraction Systems	0	0	125,000	45,000	0	0	0	0	0	0	170,000
Total Solid Waste /G.O. Bonds	0	0	125,000	45,000	0	0	0	0	0	0	170,000
<b><u>General /Impact Fees Rec Dist 1</u></b>											
515 Golf Course Winter Recreation Improvements	0	0	0	0	0	0	0	0	25,000	0	25,000
Total General /Impact Fees Rec Dist 1	0	0	0	0	0	0	0	0	25,000	0	25,000
<b><u>General /Impact Fees Traf Dist 1</u></b>											
30 Hoit Road / Whitney Road Intersection Signalization	0	0	0	0	0	0	200,000	0	0	0	200,000

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2019-2028  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

<b>PROJECT NUMBER AND DESCRIPTION</b>											
	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>Ten Years</b>
502 Whitney Road Extension	0	14,790	0	0	0	0	0	0	0	0	14,790
Total General /Impact Fees Traf Dist 1	0	14,790	0	0	0	0	200,000	0	0	0	214,790
<b><u>General /Impact Fees Traf Dist 2</u></b>											
502 Whitney Road Extension	0	26,378	0	0	0	0	0	0	0	0	26,378
Total General /Impact Fees Traf Dist 2	0	26,378	0	0	0	0	0	0	0	0	26,378
<b><u>General /Impact Fees Traf Dist 3</u></b>											
31 Broadway / West Street Intersection (McKee Square) Signalization	0	0	0	0	0	0	0	0	200,000	0	200,000
Total General /Impact Fees Traf Dist 3	0	0	0	0	0	0	0	0	200,000	0	200,000
<b><u>General /Impact Fees Traf Dist 4</u></b>											
519 Manchester Street/Old Turnpike Road Intersection Improvements	0	0	0	0	0	0	85,000	0	0	0	85,000
541 Regional Drive/Chenell Drive Intersection Improvements	0	0	0	0	0	0	150,000	0	0	0	150,000
Total General /Impact Fees Traf Dist 4	0	0	0	0	0	0	235,000	0	0	0	235,000

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2019-2028  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

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<b>PROJECT NUMBER AND DESCRIPTION</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>Ten Years</b>
Grand Total	17,576,974	23,120,468	31,723,000	43,484,000	19,933,664	18,934,056	45,259,224	18,006,168	54,400,112	40,310,556	312,748,222

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**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**