

2019 Operating Budget

TIF Districts & CIP Summary

<u>Appropriations by Funding Source</u>		2019 Budget
General / G.O. Bonds		\$4,858,000
Golf / G.O. Bonds		\$75,000
Parking / G.O. Bonds		\$330,000
Sewer / G.O. Bonds		\$3,128,500
Trans From Airport / Capital Transfer		\$25,556
Trans From Arena / Capital Transfer		\$32,100
Trans From General / Capital Transfer		\$413,250
Trans From Parking / Capital Transfer		\$30,000
Trans From Sewer / Capital Transfer		\$94,375
Trans From Solid Waste / Capital Transfer		\$10,000
Trans From Trust / Equip Replace Reserve		\$102,000
Trans From Trust / Highway Reserve		\$1,900,000
Trans From Water / Capital Transfer		\$172,375
Water / G.O. Bonds		\$1,759,500
Sub Total		\$12,930,656
<u>Repurposing by Funding Source</u>		
Airport / Capital Close-out		\$7,491
General / Capital Close-out		\$41,792
Sewer / Capital Close-out		\$627,814
Water / Capital Close-out		\$34,155
Sub Total		\$711,252
Total		\$13,641,908

Note: Capital Outlay appropriations are included in the respective operating fund budgets.

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<u>Appropriations by Department</u>		2019 Budget
Assessing		
612	Assessing Software Upgrade and Data Conversion	\$40,000
Sub Total		\$40,000
Finance Purchasing		
130	Multi-Function Photocopy Machines	\$21,000
Sub Total		\$21,000
Information Technology		
2	Information Technology Hardware & Software Replacement	\$235,000
Sub Total		\$235,000
Police - Operations		
403	Parking Division Vehicle Replacement Program	\$70,000
484	Police Station Improvements	\$180,000
490	Police Department Records Management Microfilm Conversion	\$100,000
521	Police Firearms Range Improvements	\$160,000
522	Patrol Rifle Replacements	\$25,000
575	Police Vehicle & Equipment Replacement	\$150,000
595	Parking Meters	\$45,000
596	Surface Lots	\$66,792
598	TASER Replacement	\$40,000
607	Video System Replacement	\$110,000
616	Parking Division Technology	\$25,000
Sub Total		\$971,792
Fire		
4	Fire Department Vehicle Replacement	\$510,000
252	Fire Station Improvements	\$100,000
335	Thermal Imaging Cameras	\$30,000
376	Fire Department Hose & Equipment Replacement	\$20,000
561	Fire Alarm Infrastructure Replacement	\$55,000
573	Fire Department Personnel Protective Equipment	\$20,000
Sub Total		\$735,000
City Manager /Operation		
432	North State Street Parking Garage (Formerly Firehouse Block)	\$100,000
529	Storrs Street Parking Garage (Formerly Capital Commons)	\$95,000
Sub Total		\$195,000

TIF Districts & CIP Summary

	2019 Budget
GS-Highway / Utilities	
78 Annual Highway Improvement Program	\$1,900,000
121 Vehicle & Equipment Replacement Program	\$998,000
Sub Total	\$2,898,000
GS-Public Properties	
63 City Wide Recreation Facility Improvements	\$85,000
64 Arena Improvements	\$32,100
65 City Hall Renovations	\$130,000
75 General Airport Repairs	\$20,000
276 Facilities Condition Assessment	\$125,000
323 Combined Operations & Maintenance Facility (COMF) Improvements	\$550,000
551 Library Maintenance	\$100,000
576 General Facility Repairs	\$20,000
579 Downtown Squares	\$40,000
Sub Total	\$1,102,100
GS-Sewer	
89 Hall Street Waste Water Treatment Plant Odor Control	\$500,000
104 Hall Street Waste Water Treatment Plant Improvements	\$2,486,357
410 Sewer Video Inspection Equipment	\$21,457
466 Penacook Waste Water Treatment Plant Improvements	\$225,000
Sub Total	\$3,232,814
GS-Water	
88 Water Plant Improvements	\$118,000
244 Water Meter Replacement Program	\$125,000
372 Water System Pump Station Improvements	\$100,000
482 Water System Asset Management	\$90,000
Sub Total	\$433,000
GS-Solid Waste	
447 Landfill Soil Vapor Extraction Systems	\$10,000
Sub Total	\$10,000
CD-Community Planning	
574 Development Permitting Software	\$200,000
599 Zoning Update	\$100,000
Sub Total	\$300,000

TIF Districts & CIP Summary

	2019 Budget
CD-Engineering Services	
83 Storm Water Improvements	\$775,000
85 Water Main Replacement	\$1,204,155
91 Sewer Main Rehabilitation and Construction	\$290,000
283 Traffic Signals and Traffic Operations Improvements	\$55,000
297 Geographic Information Systems (GIS)	\$116,000
383 New Airport Terminal Building	\$5,556
468 Reconstruct Taxiway A & Itinerant Ramp	\$7,491
479 Storm Water Enterprise Mechanism	\$60,000
518 Bridge and Dam Maintenance / Repairs	\$25,000
Sub Total	\$2,538,202
Library	
477 Library Equipment Replacement	\$10,000
Sub Total	\$10,000
Rec-Grounds	
51 White Park	\$30,000
52 Keach Park	\$60,000
55 Rolfe Park	\$60,000
56 Rollins Park	\$70,000
107 Golf Course Club House and Maintenance Buildings	\$100,000
235 Golf Course Grounds Improvements	\$310,000
528 Pocket Parks	\$20,000
530 Golf Course Equipment	\$75,000
557 Memorial Field	\$50,000
569 Parks and Cemeteries Small Turf Equipment	\$40,000
587 Cemetery Improvements	\$105,000
Sub Total	\$920,000
Total	\$13,641,908

TIF Districts & CIP Summary

Capital Improvement Program 2019-2028

Project #	Title	Department
2	Information Technology Hardware & Software Replacement	Information Technology
4	Fire Department Vehicle Replacement	Fire
17	Sidewalk, Bikeway and Streetscape Improvements	CD-Engineering Services
18	Storrs Street Extension, North & South	CD-Engineering Services
30	Hoit Road / Whitney Road Intersection Signalization	CD-Engineering Services
31	Broadway / West Street Intersection (McKee Square) Signalization	CD-Engineering Services
34	North Main Street / Storrs Street Intersection Signalization	CD-Engineering Services
36	Manchester Street / Route 3 South	CD-Engineering Services
40	Langley Parkway	CD-Engineering Services
51	White Park	Rec-Grounds
52	Keach Park	Rec-Grounds
54	Russell Martin Park	Rec-Grounds
55	Rolfe Park	Rec-Grounds
56	Rollins Park	Rec-Grounds
57	Gustaf H. Lehtinen Park/Hero's Bridge	CD-Engineering Services
59	Terrill Park	Rec-Grounds
60	Kiwanis (Waterfront) Park	Rec-Grounds
63	City Wide Recreation Facility Improvements	GS-Public Properties
64	Arena Improvements	GS-Public Properties
65	City Hall Renovations	GS-Public Properties
68	Library	Library
71	Runway Protection Zones: Property Acquisition	CD-Engineering Services
72	Runway Pavement Improvements	CD-Engineering Services
75	General Airport Repairs	GS-Public Properties
77	Airport Snow Removal Equipment (SRE) & Equipment Storage Facility	CD-Engineering Services
78	Annual Highway Improvement Program	GS-Highway / Utilities
83	Storm Water Improvements	CD-Engineering Services
84	Water Main Cleaning & Lining	CD-Engineering Services
85	Water Main Replacement	CD-Engineering Services
86	Water Main Construction	CD-Engineering Services
88	Water Plant Improvements	GS-Water
89	Hall Street Waste Water Treatment Plant Odor Control	GS-Sewer
91	Sewer Main Rehabilitation and Construction	CD-Engineering Services
97	Low Avenue Improvements	CD-Community Planning
104	Hall Street Waste Water Treatment Plant Improvements	GS-Sewer
107	Golf Course Club House and Maintenance Buildings	Rec-Grounds
114	Penacook Lake Dam and Spillway Rehabilitation	GS-Water
121	Vehicle & Equipment Replacement Program	GS-Highway / Utilities
124	Water System SCADA Improvements	GS-Water

2019 Operating Budget

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Project #	Title	Department
130	Multi-Function Photocopy Machines	Finance Purchasing
230	Opticom Replacement	Fire
235	Golf Course Grounds Improvements	Rec-Grounds
244	Water Meter Replacement Program	GS-Water
245	Emergency Sewage Treatment Plant Repairs	GS-Sewer
252	Fire Station Improvements	Fire
254	Water System Emergency/Unanticipated Equipment Replacement	GS-Water
275	Sewer Pump Station Improvements	GS-Sewer
276	Facilities Condition Assessment	GS-Public Properties
283	Traffic Signals and Traffic Operations Improvements	CD-Engineering Services
297	Geographic Information Systems (GIS)	CD-Engineering Services
305	Fire Department Communications Equipment	Fire
321	Water System Master Plan & Implementation	GS-Water
323	Combined Operations & Maintenance Facility (COMF) Improvements	GS-Public Properties
335	Thermal Imaging Cameras	Fire
345	Water Supply Well Field Maintenance	GS-Water
347	Water Storage Tank Repairs	GS-Water
358	Garrison Park	Rec-Grounds
359	Merrill Park	Rec-Grounds
360	Kimball Park	Rec-Grounds
370	Police Department Ballistic Vest Replacement Program	Police - Operations
372	Water System Pump Station Improvements	GS-Water
375	Fire Department Boats	Fire
376	Fire Department Hose & Equipment Replacement	Fire
380	Neighborhood Safety Improvements	CD-Engineering Services
381	Landfill Closure and Maintenance	GS-Solid Waste
383	New Airport Terminal Building	CD-Engineering Services
403	Parking Division Vehicle Replacement Program	Police - Operations
410	Sewer Video Inspection Equipment	GS-Sewer
432	North State Street Parking Garage (Formerly Firehouse Block)	City Manager /Operation
433	School Street Parking Garage (Formerly Durgin Block)	Police - Operations
443	City-Wide Community Center	City Manager /Operation
447	Landfill Soil Vapor Extraction Systems	GS-Solid Waste
448	Hydrant and Valve Replacement Program	GS-Highway / Utilities
451	Leak Detection	GS-Water
466	Penacook Waste Water Treatment Plant Improvements	GS-Sewer
468	Reconstruct Taxiway A & Itinerant Ramp	CD-Engineering Services
471	Airport Fuel Farm	CD-Engineering Services
477	Library Equipment Replacement	Library
478	North Pembroke Road Bridge Replacement	CD-Engineering Services
479	Storm Water Enterprise Mechanism	CD-Engineering Services

2019 Operating Budget

TIF Districts & CIP Summary

Project #	Title	Department
484	Police Station Improvements	Police - Operations
490	Police Department Records Management Microfilm Conversion	Police - Operations
492	Runway Protection Zone (RPZ) Obstruction Removal	CD-Engineering Services
502	Whitney Road Extension	CD-Engineering Services
506	Historical Surveys	CD-Community Planning
512	Emergency Vehicle Repairs	GS-Highway / Utilities
515	Golf Course Winter Recreation Improvements	Rec-Grounds
518	Bridge and Dam Maintenance / Repairs	CD-Engineering Services
519	Manchester Street/Old Turnpike Road Intersection Improvements	CD-Engineering Services
520	Intersection Safety Improvements	CD-Engineering Services
521	Police Firearms Range Improvements	Police - Operations
522	Patrol Rifle Replacements	Police - Operations
527	Cardiac Monitor & AED Replacement Program	Fire
528	Pocket Parks	Rec-Grounds
529	Storrs Street Parking Garage (Formerly Capital Commons)	City Manager /Operation
530	Golf Course Equipment	Rec-Grounds
534	Tie Down Rehabilitation and Expansion	CD-Engineering Services
541	Regional Drive/Chenell Drive Intersection Improvements	CD-Engineering Services
543	Merrimack River Greenway Trail Project	CD-Engineering Services
550	Roundabout Maintenance	CD-Engineering Services
551	Library Maintenance	GS-Public Properties
555	Handgun Replacement	Police - Operations
557	Memorial Field	Rec-Grounds
560	Fire Training Facility	Fire
561	Fire Alarm Infrastructure Replacement	Fire
563	Master Plan Update	CD-Community Planning
567	Penacook Riverfront Parks	Rec-Grounds
569	Parks and Cemeteries Small Turf Equipment	Rec-Grounds
570	Pleasant/Warren/Fruit Intersection Improvements	CD-Engineering Services
571	I-393/Horseshoe Pond Drainage Improvements	CD-Engineering Services
572	Airport Master Plan	CD-Engineering Services
573	Fire Department Personnel Protective Equipment	Fire
574	Development Permitting Software	CD-Community Planning
575	Police Vehicle & Equipment Replacement	Police - Operations
576	General Facility Repairs	GS-Public Properties
579	Downtown Squares	GS-Public Properties
583	East Concord Fire Station	Fire
584	Replacement of CAT Transit Bus Vehicles	CD-Engineering Services
587	Cemetery Improvements	Rec-Grounds
588	Loudon Road Bridge Improvement Project	CD-Engineering Services
589	Downtown Corridor Streetscape Improvement Project	CD-Engineering Services

TIF Districts & CIP Summary

Project #	Title	Department
590	Downtown Civic District Sidewalk Replacement	CD-Engineering Services
594	New Central Fire Station	Fire
595	Parking Meters	Police - Operations
596	Surface Lots	Police - Operations
597	Parking Beacons	Police - Operations
598	TASER Replacement	Police - Operations
599	Zoning Update	CD-Community Planning
600	Impact Fee Ordinance Update	CD-Community Planning
601	Design Guidelines Update	CD-Community Planning
602	Iron Works Road Bridge Replacement Project	CD-Engineering Services
603	Washington Street Bridge Replacement Project	CD-Engineering Services
607	Video System Replacement	Police - Operations
609	Main Street Sign Panels	CD-Community Planning
610	Police Radio and Phone Line Recorder System	Police - Operations
611	Eastman Street Retaining Wall	CD-Engineering Services
612	Assessing Software Upgrade and Data Conversion	Assessing
615	Fiber Review and Replacement	Information Technology
616	Parking Division Technology	Police - Operations

City of Concord, New Hampshire

Ratios of Long Term Debt Outstanding and Legal Debt Limits Last Ten Fiscal Years

	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Base Value for Debt Limits (1)	\$ 4,436,535,484	\$ 4,390,660,275	\$ 4,020,634,140	\$ 3,851,394,810	\$ 3,688,748,087	\$ 3,877,480,169	\$ 4,050,513,509	\$ 3,911,961,065	\$ 4,001,809,256	\$ 4,033,007,307
Legal Debt Limits (% of Base Value)										
General - 1.75% thru 1998, 3% 1999 on (2)	\$ 133,096,065	\$ 131,719,808	\$ 120,619,024	\$ 115,541,844	\$ 110,662,443	\$ 116,324,405	\$ 121,515,405	\$ 117,358,832	\$ 120,054,278	\$ 120,990,219
Water - 10% (2)	\$ 443,653,548	\$ 439,066,028	\$ 402,063,414	\$ 385,139,481	\$ 368,874,809	\$ 387,748,017	\$ 405,051,351	\$ 391,196,107	\$ 400,180,926	\$ 403,300,731
Issued Debt at June 30										
Total Issued Debt at June 30	\$ 66,311,626	\$ 68,036,092	\$ 66,429,838	\$ 66,632,593	\$ 67,234,223	\$ 69,162,800	\$ 72,161,009	\$ 76,554,459	\$ 81,679,007	\$ 89,693,668
Less Water Fund	(10,305,044)	(11,855,335)	(11,435,119)	(11,768,711)	(11,930,388)	(12,802,341)	(12,718,866)	(12,909,306)	(14,595,612)	(15,943,403)
Less Sewer Fund (3)	(14,367,749)	(14,707,852)	(15,519,027)	(13,973,463)	(14,059,897)	(14,819,785)	(14,228,732)	(13,770,736)	(16,861,971)	(18,773,712)
Less Tax Increment Debt (3)	(12,280,000)	(11,570,000)	(10,899,000)	(10,130,000)	(9,347,000)	(8,965,400)	(8,095,400)	(7,947,200)	(7,206,400)	(6,586,400)
Less Landfill Debt (3)	(1,621,196)	(1,375,946)	(1,136,332)	(900,425)	(668,901)	(442,001)	(218,732)	-	-	-
Authorized Unissued at June 30										
Total Authorized Unissued Debt at June 30	14,161,972	9,008,972	7,850,672	5,367,672	6,033,172	5,495,000	10,462,220	3,209,305	14,827,958	16,769,126
Less Golf Fund	-	-	-	(80,000)	(80,000)	(80,000)	(60,000)	(93,000)	(60,000)	(3,000)
Less Arena Fund	-	-	-	(475,000)	-	-	-	-	-	(76,500)
Less Solid Waste Fund	-	-	-	-	-	-	-	-	-	-
Less Water Fund	(3,017,000)	(1,130,500)	(697,000)	(175,000)	(150,000)	-	-	(136)	(36,500)	(136,500)
Less Sewer Fund (3)	(2,570,672)	(1,390,672)	(392,672)	(552,672)	(2,168,172)	-	-	-	(36,500)	(136,500)
Less Tax Increment Debt (3)	-	-	(285,000)	(285,000)	-	-	-	-	-	-
Total Debt Subject to general limit	\$ 36,311,937	\$ 35,014,759	\$ 33,916,360	\$ 33,659,994	\$ 34,863,037	\$ 37,548,273	\$ 47,301,499	\$ 45,043,386	\$ 57,709,982	\$ 64,806,779
Legal Debt Margin										
General	96,784,128	96,705,049	86,702,665	81,881,850	75,799,406	78,776,132	74,213,906	72,315,446	62,344,296	56,183,440
Water Fund	430,331,504	426,080,193	389,931,295	373,195,770	356,794,421	374,945,676	392,332,485	378,286,665	385,548,813	387,220,828
% of Legal Debt Limits Used										
General	27.3%	26.6%	28.1%	29.1%	31.5%	32.3%	38.9%	38.4%	48.1%	53.6%
Water Fund	2.3%	2.7%	2.8%	3.1%	3.2%	3.3%	3.1%	3.3%	3.6%	4.0%

Data Source
Audited Financial Statements

Notes:

- (1) Base Value for Debt Limits computed by the NH Department of Revenue Administration
- (2) Legal debt limit percentage rates set by NH State statute
- (3) Debt exempt from Debt limits consists of Landfills, Tax Increment Financing and Sewer debt.

City of Concord, New Hampshire

Ratios of Outstanding Debt by Debt Type

Last Ten Fiscal Years

Fiscal Year	Governmental Activities		Business-Type Activities		Total Primary Government		Per Capita	Percentage of Personal Income	Percentage of Estimated Actual Taxable Value of Property
	General Obligation Bonds	General Obligation Bonds	General Obligation Bonds	General Obligation Bonds					
2017	\$ 52,624,030	\$ 34,797,070	\$ 87,421,100	\$ 2,038	6.70%	2.22%			
2016	49,142,637	32,536,370	81,679,007	1,916	6.38%	2.12%			
2015	48,874,693	27,679,766	76,554,459	1,804	5.94%	2.03%			
2014	44,125,550	28,035,460	72,161,010	1,701	5.65%	2.11%			
2013	40,430,476	28,732,324	69,162,800	1,615	5.51%	2.00%			
2012	40,161,251	27,072,972	67,234,223	1,569	5.50%	2.03%			
2011	40,031,119	26,601,474	66,632,593	1,557	5.45%	1.74%			
2010	38,882,692	27,547,146	66,429,838	1,503	6.84%	1.64%			
2009	40,860,105	27,175,987	68,036,092	1,540	7.01%	1.58%			
2008	40,934,133	25,377,493	66,311,626	1,509	6.87%	1.58%			

City of Concord, New Hampshire

Assessed and Estimated Full Value of Real Property Last Ten Fiscal Years

Fiscal Year	Local Assessed Value (1)				Less Exemptions to Assessed Value (1)	Total Taxable Assessed Value (1)	Total Direct Tax Rate per \$1,000 of Assessed Value	Estimated Full Value (2)	Ratio of Total Assessed Value to Total Estimated Full Value
	Residential	Commercial/ Industrial	Utilities	Total Assessed Value					
2017	\$ 2,258,430,650	\$ 1,526,604,188	\$ 177,017,200	\$ 3,962,052,038	\$ 31,281,237	\$ 3,930,770,801	\$ 24.77	\$ 4,061,020,935	97.6%
2016	2,168,810,800	1,539,035,833	178,446,300	3,886,292,933	32,958,740	3,853,334,193	24.36	4,033,984,178	96.3%
2015	2,101,417,750	1,534,639,311	161,176,300	3,797,233,361	33,688,716	3,763,544,645	23.58	3,942,193,209	96.3%
2014	2,074,759,050	1,584,155,007	167,511,600	3,826,425,657	33,299,807	3,793,125,850	22.59	4,074,453,253	93.9%
2013	2,087,208,900	1,614,705,822	166,101,300	3,868,016,022	35,915,240	3,832,100,782	21.61	3,899,194,377	99.2%
2012	2,139,560,300	1,419,233,200	165,340,900	3,724,134,400	37,130,879	3,687,003,521	21.70	3,708,962,523	100.4%
2011	2,299,881,800	1,424,486,800	152,774,300	3,877,142,900	42,168,733	3,834,974,167	20.35	3,871,416,766	100.1%
2010	2,508,467,100	1,434,618,400	152,792,400	4,095,877,900	42,345,930	4,053,531,970	18.98	4,044,243,693	101.3%
2009	2,593,546,800	1,601,861,700	146,592,000	4,342,000,500	37,066,758	4,304,933,742	17.99	4,353,125,485	99.7%
2008	2,666,662,100	1,444,077,300	123,884,800	4,234,624,200	38,830,192	4,195,794,008	17.43	4,408,573,930	96.1%

Data Sources:

(1) State MS-1 Report of Assessed Values

(2) NH Department of Revenue Administration's Annual Equalization Survey

City of Concord, New Hampshire

Fund Balances, Governmental Funds

Last Ten Fiscal Years

(modified accrual basis of accounting)

	2008	2009	2010	2011 ⁽¹⁾	2012	2013	2014	2015	2016	2017
General Fund										
Reserved	\$ 1,300,105	\$ 1,169,269	\$ 966,768	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unreserved	4,447,779	5,302,478	7,025,545	-	-	-	-	-	-	-
Nonspendable	-	-	-	181,815	152,871	152,871	152,871	152,871	168,027	212,814
Restricted	-	-	-	-	-	-	-	-	-	-
Committed	-	-	-	4,316,925	4,938,869	4,729,164	3,416,913	3,265,799	4,106,177	5,271,321
Assigned	-	-	-	1,355,353	894,000	935,000	750,000	960,000	930,000	975,000
Unassigned	-	-	-	6,736,075	8,168,250	9,079,250	9,879,330	10,171,068	10,735,579	11,015,079
Total General Fund	\$ 5,747,884	\$ 6,471,747	\$ 7,992,313	\$ 12,590,168	\$ 14,153,990	\$ 14,896,285	\$ 14,199,114	\$ 14,549,738	\$ 15,939,783	\$ 17,474,214
Other Governmental Funds										
Reserved	\$ 13,154,406	\$ 11,784,460	\$ 10,652,150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unreserved:										
Special Revenue Funds	9,077,496	7,675,674	8,124,307	-	-	-	-	-	-	-
Capital Project Funds	5,017,047	4,261,481	3,500,587	-	-	-	-	-	-	-
Debt Service	760,163	856,787	1,248,100	-	-	-	-	-	-	-
Nonspendable	-	-	-	9,239,526	9,394,226	10,335,606	12,004,524	12,631,335	11,465,110	12,586,124
Restricted	-	-	-	4,214,191	2,803,781	3,148,961	9,539,642	11,848,567	11,105,618	13,594,542
Committed	-	-	-	10,842,872	9,916,209	7,765,227	5,109,805	6,977,411	5,439,600	4,083,185
Assigned	-	-	-	-	-	-	-	-	-	-
Unassigned	-	-	-	(915)	(1,290)	-	(1,329,031)	(726,422)	(2,091,373)	(2,180,891)
Total Other Funds	\$ 28,009,112	\$ 24,578,402	\$ 23,525,144	\$ 24,295,674	\$ 22,112,926	\$ 21,249,794	\$ 25,324,940	\$ 30,730,891	\$ 25,918,955	\$ 28,082,960

Data Source

Audited Financial Statements

(1) Beginning with FY11, the presentation of Fund Balance conforms with Government Accounting Standards Board Statement No. 54

**FISCAL YEAR 2019
CAPITAL IMPROVEMENT PROGRAM
BUDGET LISTING BY FUNDING SOURCE**

		Total	Bond	Close Out	Outlay	Transfer	Donations	State Federal	Trust Other
<u>General</u>									
2	Information Technology Hardware & Software Replacement	176,250	0	0	0	176,250	0	0	0
4	Fire Department Vehicle Replacement	510,000	510,000	0	0	0	0	0	0
40	Langley Parkway *	700,000	350,000	0	0	0	350,000	0	0
51	White Park	30,000	30,000	0	0	0	0	0	0
52	Keach Park	60,000	60,000	0	0	0	0	0	0
55	Rolfe Park	60,000	60,000	0	0	0	0	0	0
56	Rollins Park	70,000	70,000	0	0	0	0	0	0
63	City Wide Recreation Facility Improvements	85,000	85,000	0	0	0	0	0	0
65	City Hall Renovations	130,000	130,000	0	0	0	0	0	0
78	Annual Highway Improvement Program	1,900,000	0	0	0	0	0	0	1,900,000
83	Storm Water Improvements	775,000	775,000	0	0	0	0	0	0
107	Golf Course Club House and Maintenance Buildings	100,000	100,000	0	0	0	0	0	0
121	Vehicle & Equipment Replacement Program	685,000	655,000	0	0	0	0	0	30,000
130	Multi-Function Photocopy Machines	21,000	0	0	0	21,000	0	0	0
235	Golf Course Grounds Improvements	310,000	310,000	0	0	0	0	0	0

***Excluded from Budget Appropriation**

CITY OF CONCORD, NEW HAMPSHIRE

**FISCAL YEAR 2019
CAPITAL IMPROVEMENT PROGRAM
BUDGET LISTING BY FUNDING SOURCE**

		Total	Bond	Close Out	Outlay	Transfer	Donations	State Federal	Trust Other
252	Fire Station Improvements	100,000	100,000	0	0	0	0	0	0
276	Facilities Condition Assessment	125,000	125,000	0	0	0	0	0	0
283	Traffic Signals and Traffic Operations Improvements	55,000	55,000	0	0	0	0	0	0
297	Geographic Information Systems (GIS)	116,000	78,000	0	0	38,000	0	0	0
323	Combined Operations & Maintenance Facility (COMF) Improvements	265,000	265,000	0	0	0	0	0	0
335	Thermal Imaging Cameras	30,000	0	0	0	30,000	0	0	0
376	Fire Department Hose & Equipment Replacement	20,000	0	0	0	20,000	0	0	0
477	Library Equipment Replacement	10,000	0	0	0	10,000	0	0	0
478	North Pembroke Road Bridge Replacement *	230,000	0	0	0	0	46,000	184,000	0
479	Storm Water Enterprise Mechanism	60,000	60,000	0	0	0	0	0	0
484	Police Station Improvements	180,000	180,000	0	0	0	0	0	0
490	Police Department Records Management Microfilm Conversion	100,000	100,000	0	0	0	0	0	0
512	Emergency Vehicle Repairs	10,000	0	0	10,000	0	0	0	0
518	Bridge and Dam Maintenance / Repairs	25,000	25,000	0	0	0	0	0	0
521	Police Firearms Range Improvements	160,000	160,000	0	0	0	0	0	0

***Excluded from Budget Appropriation**

CITY OF CONCORD, NEW HAMPSHIRE

**FISCAL YEAR 2019
CAPITAL IMPROVEMENT PROGRAM
BUDGET LISTING BY FUNDING SOURCE**

		Total	Bond	Close Out	Outlay	Transfer	Donations	State Federal	Trust Other
522	Patrol Rifle Replacements	25,000	25,000	0	0	0	0	0	0
528	Pocket Parks	20,000	20,000	0	0	0	0	0	0
543	Merrimack River Greenway Trail Project *	1,000,000	0	0	0	0	200,000	800,000	0
551	Library Maintenance	100,000	100,000	0	0	0	0	0	0
557	Memorial Field	50,000	50,000	0	0	0	0	0	0
561	Fire Alarm Infrastructure Replacement	55,000	55,000	0	0	0	0	0	0
569	Parks and Cemeteries Small Turf Equipment	40,000	40,000	0	0	0	0	0	0
573	Fire Department Personnel Protective Equipment	20,000	0	0	0	20,000	0	0	0
574	Development Permitting Software	200,000	200,000	0	0	0	0	0	0
575	Police Vehicle & Equipment Replacement	150,000	0	0	0	78,000	0	0	72,000
576	General Facility Repairs	20,000	0	0	0	20,000	0	0	0
579	Downtown Squares	40,000	40,000	0	0	0	0	0	0
584	Replacement of CAT Transit Bus Vehicles *	300,000	30,000	0	0	0	0	270,000	0
587	Cemetery Improvements	105,000	105,000	0	0	0	0	0	0
596	Surface Lots	41,792	0	41,792	0	0	0	0	0
598	TASER Replacement	40,000	40,000	0	0	0	0	0	0
599	Zoning Update	100,000	100,000	0	0	0	0	0	0

***Excluded from Budget Appropriation**

CITY OF CONCORD, NEW HAMPSHIRE

**FISCAL YEAR 2019
CAPITAL IMPROVEMENT PROGRAM
BUDGET LISTING BY FUNDING SOURCE**

	Total	Bond	Close Out	Outlay	Transfer	Donations	State Federal	Trust Other
607 Video System Replacement	110,000	110,000	0	0	0	0	0	0
612 Assessing Software Upgrade and Data Conversion	40,000	40,000	0	0	0	0	0	0
Subtotal General	9,555,042	5,238,000	41,792	10,000	413,250	596,000	1,254,000	2,002,000
Less *	2,230,000	380,000	0	0	0	596,000	1,254,000	0
Total General	7,325,042	4,858,000	41,792	10,000	413,250	0	0	2,002,000

Parking

2 Information Technology Hardware & Software Replacement	0	0	0	0	0	0	0	0
403 Parking Division Vehicle Replacement Program	70,000	70,000	0	0	0	0	0	0
432 North State Street Parking Garage (Formerly Firehouse Block)	100,000	100,000	0	0	0	0	0	0
529 Storrs Street Parking Garage (Formerly Capital Commons)	95,000	95,000	0	0	0	0	0	0
595 Parking Meters	45,000	40,000	0	0	5,000	0	0	0
596 Surface Lots	25,000	25,000	0	0	0	0	0	0
616 Parking Division Technology	25,000	0	0	0	25,000	0	0	0
Subtotal Parking	360,000	330,000	0	0	30,000	0	0	0
Less *	0	0	0	0	0	0	0	0
Total Parking	360,000	330,000	0	0	30,000	0	0	0

***Excluded from Budget Appropriation**

CITY OF CONCORD, NEW HAMPSHIRE

**FISCAL YEAR 2019
CAPITAL IMPROVEMENT PROGRAM
BUDGET LISTING BY FUNDING SOURCE**

		Total	Bond	Close Out	Outlay	Transfer	Donations	State Federal	Trust Other
<u>Airport</u>									
75	General Airport Repairs	20,000	0	0	0	20,000	0	0	0
383	New Airport Terminal Building	5,556	0	0	0	5,556	0	0	0
383	New Airport Terminal Building *	105,556	0	0	0	0	0	105,556	0
468	Reconstruct Taxiway A & Itinerant Ramp	7,491	0	7,491	0	0	0	0	0
468	Reconstruct Taxiway A & Itinerant Ramp *	1,412,510	63,510	0	0	0	0	1,349,000	0
	Subtotal Airport	1,551,113	63,510	7,491	0	25,556	0	1,454,556	0
	Less *	1,518,066	63,510	0	0	0	0	1,454,556	0
	Total Airport	33,047	0	7,491	0	25,556	0	0	0
<u>Golf</u>									
2	Information Technology Hardware & Software Replacement	0	0	0	0	0	0	0	0
530	Golf Course Equipment	75,000	75,000	0	0	0	0	0	0
	Subtotal Golf	75,000	75,000	0	0	0	0	0	0
	Less *	0	0	0	0	0	0	0	0
	Total Golf	75,000	75,000	0	0	0	0	0	0
<u>Arena</u>									
2	Information Technology Hardware & Software Replacement	0	0	0	0	0	0	0	0
64	Arena Improvements	32,100	0	0	0	32,100	0	0	0

***Excluded from Budget Appropriation**

CITY OF CONCORD, NEW HAMPSHIRE

**FISCAL YEAR 2019
CAPITAL IMPROVEMENT PROGRAM
BUDGET LISTING BY FUNDING SOURCE**

	Total	Bond	Close Out	Outlay	Transfer	Donations	State Federal	Trust Other
Subtotal Arena	32,100	0	0	0	32,100	0	0	0
Less *	0	0	0	0	0	0	0	0
Total Arena	32,100	0	0	0	32,100	0	0	0
<u>Solid Waste</u>								
447 Landfill Soil Vapor Extraction Systems	10,000	0	0	0	10,000	0	0	0
Subtotal Solid Waste	10,000	0	0	0	10,000	0	0	0
Less *	0	0	0	0	0	0	0	0
Total Solid Waste	10,000	0	0	0	10,000	0	0	0
<u>Water</u>								
2 Information Technology Hardware & Software Replacement	29,375	0	0	0	29,375	0	0	0
85 Water Main Replacement	1,204,155	1,170,000	34,155	0	0	0	0	0
88 Water Plant Improvements	118,000	100,000	0	0	18,000	0	0	0
121 Vehicle & Equipment Replacement Program	157,000	157,000	0	0	0	0	0	0
244 Water Meter Replacement Program	125,000	0	0	0	125,000	0	0	0
254 Water System Emergency/Unanticipated Equipment Replacement	56,000	0	0	56,000	0	0	0	0
323 Combined Operations & Maintenance Facility (COMF) Improvements	142,500	142,500	0	0	0	0	0	0
372 Water System Pump Station Improvements	100,000	100,000	0	0	0	0	0	0
448 Hydrant and Valve Replacement Program	63,000	0	0	63,000	0	0	0	0

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CITY OF CONCORD, NEW HAMPSHIRE

**FISCAL YEAR 2019
CAPITAL IMPROVEMENT PROGRAM
BUDGET LISTING BY FUNDING SOURCE**

	Total	Bond	Close Out	Outlay	Transfer	Donations	State Federal	Trust Other
482 Water System Asset Management	90,000	90,000	0	0	0	0	0	0
Subtotal Water	2,085,030	1,759,500	34,155	119,000	172,375	0	0	0
Less *	0	0	0	0	0	0	0	0
Total Water	2,085,030	1,759,500	34,155	119,000	172,375	0	0	0
<u>Sewer</u>								
2 Information Technology Hardware & Software Replacement	29,375	0	0	0	29,375	0	0	0
89 Hall Street Waste Water Treatment Plant Odor Control	500,000	500,000	0	0	0	0	0	0
91 Sewer Main Rehabilitation and Construction	290,000	250,000	0	0	40,000	0	0	0
104 Hall Street Waste Water Treatment Plant Improvements	2,486,357	1,880,000	606,357	0	0	0	0	0
121 Vehicle & Equipment Replacement Program	156,000	156,000	0	0	0	0	0	0
245 Emergency Sewage Treatment Plant Repairs	58,000	0	0	58,000	0	0	0	0
323 Combined Operations & Maintenance Facility (COMF) Improvements	142,500	142,500	0	0	0	0	0	0
410 Sewer Video Inspection Equipment	21,457	0	21,457	0	0	0	0	0
466 Penacook Waste Water Treatment Plant Improvements	225,000	200,000	0	0	25,000	0	0	0
Subtotal Sewer	3,908,689	3,128,500	627,814	58,000	94,375	0	0	0
Less *	0	0	0	0	0	0	0	0
Total Sewer	3,908,689	3,128,500	627,814	58,000	94,375	0	0	0

***Excluded from Budget Appropriation**

CITY OF CONCORD, NEW HAMPSHIRE

**FISCAL YEAR 2019
CAPITAL IMPROVEMENT PROGRAM
BUDGET LISTING BY FUNDING SOURCE**

	Total	Bond	Close Out	Outlay	Transfer	Donations	State Federal	Trust Other
Subtotal	17,576,974	10,594,510	711,252	187,000	777,656	596,000	2,708,556	2,002,000
Less *	3,748,066	443,510	0	0	0	596,000	2,708,556	0
Grand Total	13,828,908	10,151,000	711,252	187,000	777,656	0	0	2,002,000

*Excluded from Budget Appropriation

CITY OF CONCORD, NEW HAMPSHIRE