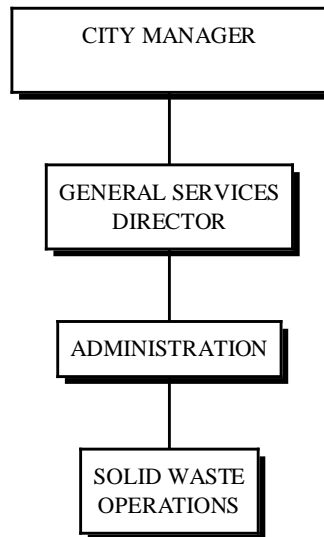


SOLID WASTE FUND

MISSION

To provide recycling and solid waste collection services and promote a clean and healthy environment.

SOLID WASTE FUND ORGANIZATIONAL CHART



CORE RESPONSIBILITIES

1. Manage the City of Concord's solid waste and recycling collection programs.
2. Manage the closed landfills.
3. Supervise the Pay-As-You-Throw (PAYT) Program.
4. Manage the Blue Bag Volunteer Program.
5. Coordinate the execution of household hazardous waste collection.

2018 OPERATING BUDGET

SOLID WASTE FUND

SOLID WASTE FUND SUMMARY

	2017 Budgeted	2017 Estimated	2018 Budget
Revenue	\$3,934,262	\$3,978,221	\$4,173,350
Expense	\$4,011,954	\$3,978,061	\$4,139,917
Net Income (Loss)		\$160	\$33,433
Beginning Working Capital		\$471,503	\$471,663
Ending Working Capital		\$471,663	\$505,096

2018 OPERATING BUDGET

SOLID WASTE FUND

BUDGET DETAIL

	2015 Actual	2016 Actual	2017 Budgeted	2017 Estimated	2018 Budget
Revenue					
Waste Haulers Permit	\$1,200	\$400	\$700	\$600	\$700
Household Waste	\$7,673	\$5,541	\$5,541	\$6,395	\$5,541
School District Payments	\$52,038	\$52,013	\$65,025	\$65,025	\$65,025
Miscellaneous Services	\$12,601	\$11,910	\$0	\$0	\$0
Commercial Disposal	\$1,087,821	\$1,036,204	\$1,119,175	\$1,087,200	\$1,177,160
DTSWRD-Dwntwn Sol Waste Rem Dstr	\$221,528	\$229,146	\$230,526	\$230,526	\$237,390
Contaminated Loads	\$510	\$364	\$1,500	\$200	\$500
PAYT Bags	\$943,505	\$905,805	\$1,023,750	\$1,100,740	\$1,137,500
PAYT Containers	\$302,105	\$296,277	\$369,325	\$369,325	\$368,000
Cart Collection Program	\$17,547	\$17,600	\$17,880	\$17,390	\$17,040
Motor Vehicle Waste Disposal	\$93,630	\$94,865	\$94,000	\$94,000	\$94,000
Finance Charges	\$1,202	\$894	\$1,100	\$1,300	\$1,200
Insurance Distributions & Credits	\$0	\$4,403	\$0	\$0	\$0
Miscellaneous	\$1,343	\$1,729	\$720	\$500	\$720
Transfer In-General Fund	\$990,130	\$990,130	\$990,130	\$990,130	\$1,053,684
Transfer In-Golf Fund	\$0	\$0	\$3,000	\$3,000	\$3,000
Transfer In-Arena Fund	\$0	\$0	\$3,790	\$3,790	\$3,790
Transfer In-Solid Waste Cap Fund	\$0	\$1,993	\$0	\$0	\$0
Transfer In-Water Fund	\$0	\$0	\$4,350	\$4,350	\$4,350
Transfer In-Wastewater Fund	\$0	\$0	\$3,750	\$3,750	\$3,750
Transfer In-Trust/Svms	\$12,222	\$0	\$0	\$0	\$0
Total Revenue	\$3,745,056	\$3,649,273	\$3,934,262	\$3,978,221	\$4,173,350
Expense					
Compensation	\$217,705	\$195,226	\$203,334	\$189,490	\$210,067
Fringe Benefits	\$103,986	\$101,946	\$104,590	\$98,581	\$107,094
Outside Services	\$3,474,738	\$3,446,352	\$3,650,430	\$3,640,190	\$3,773,394
Utilities	\$9,228	\$7,072	\$10,700	\$6,880	\$7,040
Insurance	\$140	\$140	\$0	\$0	\$0
Debt Service	\$30,462	\$29,882	\$29,300	\$29,320	\$28,722
Allocated Costs	\$3,600	\$0	\$0	\$0	\$0
Transfer Out	\$0	\$3,600	\$13,600	\$13,600	\$13,600
Total Expense	\$3,839,860	\$3,784,219	\$4,011,954	\$3,978,061	\$4,139,917

Note: Beginning in FY 2016, Allocated Costs are reported as a Transfer Out expense.

2018 OPERATING BUDGET

SOLID WASTE FUND

<u>SERVICE INDICATORS</u>	2015 <u>Actual</u>	2016 <u>Actual</u>	2017 <u>Estimated</u>	2018 <u>Projected</u>
1. Number of tons diverted from traditional disposal	8,015	6,554	6,600	6,800
2. Percentage of Citizen Request Tracker items resolved	99%	99%	99%	99%
3. Number of households serviced during annual Household Hazardous Waste Collection	523	720	604	650

2018 GOALS

1. Positively engage the public by continuing to develop relationships with condo/management companies in regards to the City's single stream container program.
2. Monitor curbside tonnage and track any major changes in residential disposal behaviors.
3. Continue to be a leader in waste management by reviewing and closing complaints and concerns received through the website's "Report a Concern" module in a timely manner.

2017 GOALS STATUS

1. Positively engage the public by continuing to develop relationships with condo/management companies in regards to the City's single stream container program.
9-Month Status: Staff continues to work with condo/management companies in an effort to optimize waste management programs through recycling at multi-family dwellings.
2. Monitor curbside tonnage and track any major changes in residential disposal behaviors.
9-Month Status: Residential MSW tonnage through the third quarter is in line with expected tonnage as budgeted.
3. Continue to be a leader in waste management by reviewing and closing complaints and concerns received through the website's "Report a Concern" module in a timely manner.
9-Month Status: Ongoing. Complaints and concerns are given high priority and a protocol is in place to quickly correct any issue (such as a missed pick-up).