

TIF DISTRICTS & CIP SUMMARY

APPROPRIATIONS BY FUNDING SOURCE

	2018 Budget
Arena / G.O. Bonds	\$20,000
General / Capital Close-out	\$190,463
General / G.O. Bonds	\$4,370,000
Golf / Capital Close-out	\$20,794
Golf / G.O. Bonds	\$116,000
Sewer / Capital Close-out	\$60,963
Sewer / G.O. Bonds	\$3,449,000
Trans From Airport / Capital Transfer	\$15,000
Trans From Arena / Capital Transfer	\$16,000
Trans From General / Capital Transfer	\$391,750
Trans From Sewer / Capital Transfer	\$70,250
Trans From Solid Waste / Capital Transfer	\$10,000
Trans From Trust / Equip Replace Reserve	\$137,750
Trans From Trust / Highway Reserve	\$1,690,000
Trans From Water / Capital Transfer	\$210,250
Water / Capital Close-out	\$341,454
Water / G.O. Bonds	\$1,939,000
Sub Total	\$13,048,674

Note: Capital Outlay appropriations are included in the respective operating fund budgets.

2018 OPERATING BUDGET

TIF DISTRICTS & CIP SUMMARY

APPROPRIATIONS BY DEPARTMENT

Finance Purchasing

		2018
Appropriations		Budget
130	Multi-Function Photocopy Machines	\$30,000
Sub Total		\$30,000

Information Technology

		2018
Appropriations		Budget
2	Information Technology Hardware & Software Replacement	\$218,000
Sub Total		\$218,000

Police - Operations

		2018
Appropriations		Budget
368	Police Department Communications Equipment	\$420,000
484	Police Station Improvements	\$20,000
522	Patrol Rifle Replacements	\$20,000
575	Police Vehicle & Equipment Replacement	\$179,913
598	TASER Replacement	\$45,000
Sub Total		\$684,913

Fire

		2018
Appropriations		Budget
4	Fire Department Vehicle Replacement	\$570,000
230	Opticom Replacement	\$15,000
252	Fire Station Improvements	\$100,000
305	Fire Department Communications Equipment	\$30,000
376	Fire Department Hose & Equipment Replacement	\$20,000
560	Fire Training Facility	\$599,250
561	Fire Alarm Infrastructure Replacement	\$40,000
573	Fire Department Personnel Protective Equipment	\$20,000
Sub Total		\$1,394,250

TIF DISTRICTS & CIP SUMMARY

APPROPRIATIONS BY DEPARTMENT

GS-Highway / Utilities

Appropriations	2018 Budget
78 Annual Highway Improvement Program	\$1,675,000
121 Vehicle & Equipment Replacement Program	\$942,300
Sub Total	\$2,617,300

GS-Public Properties

Appropriations	2018 Budget
63 City Wide Recreation Facility Improvements	\$535,000
64 Arena Improvements	\$36,000
65 City Hall Renovations	\$15,000
75 General Airport Repairs	\$15,000
323 Combined Operations & Maintenance Facility (COMF) Improvements	\$550,000
551 Library Maintenance	\$50,000
576 General Facility Repairs	\$40,000
Sub Total	\$1,241,000

GS-Sewer

Appropriations	2018 Budget
89 Hall Street Waste Water Treatment Plant Odor Control	\$60,000
104 Hall Street Waste Water Treatment Plant Improvements	\$2,025,963
275 Sewer Pump Station Improvements	\$305,000
466 Penacook Waste Water Treatment Plant Improvements	\$560,000
Sub Total	\$2,950,963

GS-Water

Appropriations	2018 Budget
88 Water Plant Improvements	\$390,000
124 Water System SCADA Improvements	\$30,000
244 Water Meter Replacement Program	\$160,000
321 Water System Master Plan & Implementation	\$60,000
347 Water Storage Tank Repairs	\$100,000
372 Water System Pump Station Improvements	\$250,000
Sub Total	\$990,000

GS-Solid Waste

Appropriations	2018 Budget
447 Landfill Soil Vapor Extraction Systems	\$10,000
Sub Total	\$10,000

TIF DISTRICTS & CIP SUMMARY

APPROPRIATIONS BY DEPARTMENT

CD-Community Planning

Appropriations	2018 Budget
599 Zoning Update	\$100,000
Sub Total	\$100,000

CD-Engineering Services

Appropriations	2018 Budget
83 Storm Water Improvements	\$450,000
85 Water Main Replacement	\$1,291,454
91 Sewer Main Rehabilitation and Construction	\$260,000
283 Traffic Signals and Traffic Operations Improvements	\$20,000
297 Geographic Information Systems (GIS)	\$134,000
Sub Total	\$2,155,454

Rec-Grounds

Appropriations	2018 Budget
52 Keach Park	\$25,000
56 Rollins Park	\$160,000
107 Golf Course Club House and Maintenance Buildings	\$16,000
235 Golf Course Grounds Improvements	\$60,794
530 Golf Course Equipment	\$60,000
557 Memorial Field	\$250,000
569 Parks and Cemeteries Small Turf Equipment	\$35,000
587 Cemetery Improvements	\$50,000
Sub Total	\$656,794
Total	\$13,048,674

CAPITAL IMPROVEMENT PROGRAM 2018-2027

PROJECT #	TITLE	DEPARTMENT
2	Information Technology Hardware & Software Replacement	Information Technology
4	Fire Department Vehicle Replacement	Fire
17	Sidewalk, Bikeway and Streetscape Improvements	CD-Engineering Services
18	Storrs Street Extension, North & South	CD-Engineering Services
30	Hoit Road / Whitney Road Intersection Signalization	CD-Engineering Services
31	Broadway / West Street Intersection (McKee Square) Signalization	CD-Engineering Services
34	North Main Street / Storrs Street Intersection Signalization	CD-Engineering Services
36	Manchester Street / Route 3 South	CD-Engineering Services
40	Langley Parkway	CD-Engineering Services
51	White Park	Rec-Grounds
52	Keach Park	Rec-Grounds
54	Russell Martin Park	Rec-Grounds
55	Rolfe Park	Rec-Grounds
56	Rollins Park	Rec-Grounds
57	Gustaf H. Lehtinen Park/Hero's Bridge	CD-Engineering Services
59	Terrill Park	Rec-Grounds
60	Kiwanis (Waterfront) Park	Rec-Grounds
63	City Wide Recreation Facility Improvements	GS-Public Properties
64	Arena Improvements	GS-Public Properties
65	City Hall Renovations	GS-Public Properties
68	Library	Library
71	Runway Protection Zones: Property Acquisition	CD-Engineering Services
72	Runway Pavement Improvements	CD-Engineering Services
75	General Airport Repairs	GS-Public Properties
77	Airport Snow Removal Equipment (SRE) & Equipment Storage Facility	CD-Engineering Services
78	Annual Highway Improvement Program	GS-Highway / Utilities
83	Storm Water Improvements	CD-Engineering Services
84	Water Main Cleaning & Lining	CD-Engineering Services
85	Water Main Replacement	CD-Engineering Services
86	Water Main Construction	CD-Engineering Services
88	Water Plant Improvements	GS-Water
89	Hall Street Waste Water Treatment Plant Odor Control	GS-Sewer
91	Sewer Main Rehabilitation and Construction	CD-Engineering Services
97	Low Avenue Improvements	CD-Community Planning
104	Hall Street Waste Water Treatment Plant Improvements	GS-Sewer
107	Golf Course Club House and Maintenance Buildings	Rec-Grounds
114	Penacook Lake Dam and Spillway Rehabilitation	GS-Water
121	Vehicle & Equipment Replacement Program	GS-Highway / Utilities
124	Water System SCADA Improvements	GS-Water

CAPITAL IMPROVEMENT PROGRAM 2018-2027

PROJECT #	TITLE	DEPARTMENT
130	Multi-Function Photocopy Machines	Finance Purchasing
230	Opticom Replacement	Fire
235	Golf Course Grounds Improvements	Rec-Grounds
244	Water Meter Replacement Program	GS-Water
245	Emergency Sewage Treatment Plant Repairs	GS-Sewer
252	Fire Station Improvements	Fire
254	Water System Emergency/Unanticipated Equipment Replacement	GS-Water
275	Sewer Pump Station Improvements	GS-Sewer
276	Facility Needs Assessment & Renovation Plan	GS-Public Properties
283	Traffic Signals and Traffic Operations Improvements	CD-Engineering Services
297	Geographic Information Systems (GIS)	CD-Engineering Services
305	Fire Department Communications Equipment	Fire
321	Water System Master Plan & Implementation	GS-Water
323	Combined Operations & Maintenance Facility (COMF) Improvements	GS-Public Properties
335	Thermal Imaging Cameras	Fire
345	Water Supply Well Field Maintenance	GS-Water
347	Water Storage Tank Repairs	GS-Water
358	Garrison Park	Rec-Grounds
359	Merrill Park	Rec-Grounds
360	Kimball Park	Rec-Grounds
361	Hooksett Turnpike Bridge Replacement	CD-Engineering Services
368	Police Department Communications Equipment	Police - Operations
370	Police Department Ballistic Vest Replacement Program	Police - Operations
372	Water System Pump Station Improvements	GS-Water
375	Fire Department Boats	Fire
376	Fire Department Hose & Equipment Replacement	Fire
380	Neighborhood Safety Improvements	CD-Engineering Services
381	Landfill Closure and Maintenance	GS-Solid Waste
383	New Airport Terminal Building	CD-Engineering Services
403	Parking Division Vehicle Replacement Program	Police - Operations
410	Sewer Video Inspection Equipment	GS-Sewer
432	North State Street Parking Garage (Formerly Firehouse Block)	City Manager /Operation
433	School Street Parking Garage (Formerly Durgin Block)	Police - Operations
447	Landfill Soil Vapor Extraction Systems	GS-Solid Waste
448	Hydrant and Valve Replacement Program	GS-Highway / Utilities
451	Leak Detection	GS-Water
460	Downtown Complete Streets Improvement Project	CD-Engineering Services
466	Penacook Waste Water Treatment Plant Improvements	GS-Sewer
468	Reconstruct Taxiway A & Itinerant Ramp	CD-Engineering Services

CAPITAL IMPROVEMENT PROGRAM 2018-2027

PROJECT #	TITLE	DEPARTMENT
471	Airport Fuel Farm	CD-Engineering Services
477	Library Equipment Replacement	Library
482	Water System Asset Management	GS-Water
484	Police Station Improvements	Police - Operations
490	Police Department Records Management Microfilm Conversion	Police - Operations
492	Runway Protection Zone Obstruction Removal	CD-Engineering Services
498	Birchdale Road Bridge Replacement	CD-Engineering Services
502	Whitney Road Extension	CD-Engineering Services
506	Historical Surveys	CD-Community Planning
512	Emergency Vehicle Repairs	GS-Highway / Utilities
515	Golf Course Winter Recreation Improvements	Rec-Grounds
518	Bridge and Dam Maintenance / Repairs	CD-Engineering Services
519	Manchester Street/Old Turnpike Road Intersection Improvements	CD-Engineering Services
520	Intersection Safety Improvements	CD-Engineering Services
521	Police Firearms Range Improvements	Police - Operations
522	Patrol Rifle Replacements	Police - Operations
525	Telephone System Replacement Program	Information Technology
527	Cardiac Monitor & AED Replacement Program	Fire
528	Pocket Parks	Rec-Grounds
529	Storrs Street Parking Garage (Formerly Capital Commons)	City Manager /Operation
530	Golf Course Equipment	Rec-Grounds
534	Tie Down Rehabilitation and Expansion	CD-Engineering Services
541	Regional Drive/Chenell Drive Intersection Improvements	CD-Engineering Services
543	Merrimack River Greenway Trail Project	CD-Engineering Services
550	Roundabout Maintenance	CD-Engineering Services
551	Library Maintenance	GS-Public Properties
555	Handgun Replacement	Police - Operations
557	Memorial Field	Rec-Grounds
560	Fire Training Facility	Fire
561	Fire Alarm Infrastructure Replacement	Fire
563	Master Plan Update	CD-Community Planning
567	Penacook Riverfront Park	Rec-Grounds
569	Parks and Cemeteries Small Turf Equipment	Rec-Grounds
570	Pleasant/Warren/Fruit Intersection Improvements	CD-Engineering Services
571	I-393/Horseshoe Pond Drainage Improvements	CD-Engineering Services
572	Airport Master Plan	CD-Engineering Services
573	Fire Department Personnel Protective Equipment	Fire
575	Police Vehicle & Equipment Replacement	Police - Operations
576	General Facility Repairs	GS-Public Properties

CAPITAL IMPROVEMENT PROGRAM 2018-2027

PROJECT #	TITLE	DEPARTMENT
579	Downtown Squares	GS-Public Properties
582	Manor Road/Abbott Road Roundabout Intersection Improvement Project	CD-Engineering Services
583	East Concord Fire Station	Fire
584	Replacement of CAT Transit Bus Vehicles	CD-Engineering Services
587	Cemetery Improvements	Rec-Grounds
588	Loudon Road Bridge Improvement Project	CD-Engineering Services
589	Downtown Corridor Streetscape Improvement Project	CD-Engineering Services
590	Downtown Civic District Sidewalk Replacement	CD-Engineering Services
594	New Central Fire Station	Fire
595	Parking Meters	Police - Operations
596	Surface Lots	Police - Operations
598	TASER Replacement	Police - Operations
599	Zoning Update	CD-Community Planning
601	Design Guidelines Update	CD-Community Planning
602	Iron Works Road Bridge Replacement Project	CD-Engineering Services
603	Washington Street Bridge Replacement Project	CD-Engineering Services

City of Concord, New Hampshire

Ratios of Long Term Debt Outstanding and Legal Debt Limits Last Ten Fiscal Years

	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Base Value for Debt Limits (1)	\$ 4,286,124,163	\$ 4,436,535,484	\$ 4,390,660,275	\$ 4,020,634,140	\$ 3,851,394,810	\$ 3,688,748,087	\$ 3,877,480,169	\$ 4,050,513,509	\$ 3,911,961,065	\$ 4,001,809,256
Legal Debt Limits (% of Base Value)										
General - 1.75% thru 1998, 3% 1999 on (2)	\$ 128,583,725	\$ 133,096,065	\$ 131,719,808	\$ 120,619,024	\$ 115,541,844	\$ 110,662,443	\$ 116,324,405	\$ 121,515,405	\$ 117,358,832	\$ 120,054,278
Water - 10% (2)	\$ 428,612,416	\$ 443,653,548	\$ 439,066,028	\$ 402,063,414	\$ 385,139,481	\$ 368,874,809	\$ 387,748,017	\$ 405,051,351	\$ 391,196,107	\$ 400,180,926
Issued Debt at June 30										
Total Issued Debt at June 30	\$ 74,127,970	\$ 66,311,626	\$ 68,036,092	\$ 66,429,838	\$ 66,632,593	\$ 67,234,223	\$ 69,162,800	\$ 72,161,009	\$ 76,554,459	\$ 81,679,007
Less Water Fund	(11,760,598)	(10,305,044)	(11,855,335)	(11,435,119)	(11,768,711)	(11,930,388)	(12,802,341)	(12,718,866)	(12,909,306)	(14,595,612)
Less Sewer Fund (3)	(15,811,823)	(14,367,749)	(14,707,852)	(15,519,027)	(13,973,463)	(14,059,897)	(14,819,785)	(14,228,732)	(13,770,736)	(16,861,971)
Less Tax Increment Debt (3)	(12,975,000)	(12,280,000)	(11,570,000)	(10,899,000)	(10,130,000)	(9,347,000)	(8,965,400)	(8,095,400)	(7,947,200)	(7,206,400)
Less Landfill Debt (3)	(1,560,291)	(1,621,196)	(1,375,946)	(1,136,332)	(900,425)	(668,901)	(442,001)	(218,732)	-	-
Authorized Unissued at June 30										
Total Authorized Unissued Debt at June 30	5,167,672	14,161,972	9,008,972	7,850,672	5,367,672	6,033,172	5,495,000	10,462,220	3,209,305	14,827,958
Less Golf Fund	-	-	-	-	(80,000)	(80,000)	(80,000)	(60,000)	(93,000)	(60,000)
Less Arena Fund	-	-	-	-	(475,000)	-	-	-	-	-
Less Solid Waste Fund	-	-	-	-	-	-	-	-	-	-
Less Water Fund	(1,150,000)	(3,017,000)	(1,130,500)	(697,000)	(175,000)	(150,000)	-	-	(136)	(36,500)
Less Sewer Fund (3)	(117,672)	(2,570,672)	(1,390,672)	(392,672)	(552,672)	(2,168,172)	-	-	-	(36,500)
Less Tax Increment Debt (3)	-	-	-	(285,000)	(285,000)	-	-	-	-	-
Total Debt Subject to general limit	\$ 35,920,258	\$ 36,311,937	\$ 35,014,759	\$ 33,916,360	\$ 33,659,994	\$ 34,863,037	\$ 37,548,273	\$ 47,301,499	\$ 45,043,386	\$ 57,709,982
Legal Debt Margin										
General	\$ 92,663,467	96,784,128	96,705,049	86,702,665	81,881,850	75,799,406	78,776,132	74,213,906	72,315,446	62,344,296
Water Fund	\$ 415,701,818	430,331,504	426,080,193	389,931,295	373,195,770	356,794,421	374,945,676	392,332,485	378,286,665	385,548,813
% of Legal Debt Limits Used										
General	27.9%	27.3%	26.6%	28.1%	29.1%	31.5%	32.3%	38.9%	38.4%	48.1%
Water Fund	2.7%	2.3%	2.7%	2.8%	3.1%	3.2%	3.3%	3.1%	3.3%	3.6%

Data Source
Audited Financial Statements

Notes:

- (1) Base Value for Debt Limits computed by the NH Department of Revenue Administration
- (2) Legal debt limit percentage rates set by NH State statute
- (3) Debt exempt from Debt limits consists of Landfills, Tax Increment Financing and Sewer debt.

City of Concord, New Hampshire

Ratios of Outstanding Debt by Debt Type

Last Ten Fiscal Years

Fiscal Year	Governmental Activities	Business-Type Activities	Total Primary Government	Per Capita	Percentage of Personal Income	Percentage of Estimated Actual Taxable Value of Property
	General Obligation Bonds	General Obligation Bonds				
2016	\$ 49,142,637	\$ 32,536,370	\$ 81,679,007	\$ 1,916	6.38%	2.12%
2015	48,874,693	27,679,766	76,554,459	1,804	5.94%	2.03%
2014	44,125,550	28,035,460	72,161,010	1,701	5.65%	2.11%
2013	40,430,476	28,732,324	69,162,800	1,615	5.51%	2.00%
2012	40,161,251	27,072,972	67,234,223	1,569	5.50%	2.03%
2011	40,031,119	26,601,474	66,632,593	1,557	5.45%	1.74%
2010	38,882,692	27,547,146	66,429,838	1,503	6.84%	1.64%
2009	40,860,105	27,175,987	68,036,092	1,540	7.01%	1.58%
2008	40,934,133	25,377,493	66,311,626	1,509	6.87%	1.58%
2007	45,758,099	28,369,871	74,127,970	1,687	7.68%	1.81%

City of Concord, New Hampshire

Assessed and Estimated Full Value of Real Property Last Ten Fiscal Years

Fiscal Year	Local Assessed Value (1)				Less Exemptions to Assessed Value (1)	Total Taxable Assessed Value (1)	Total Direct Tax Rate per \$1,000 of Assessed Value	Estimated Full Value (2)	Ratio of Total Assessed Value to Total Estimated Full Value
	Residential	Commercial/ Industrial	Utilities	Total Assessed Value					
2016	\$ 2,168,810,800	\$ 1,539,035,833	\$ 178,446,300	\$ 3,886,292,933	\$ 32,958,740	\$ 3,853,334,193	\$ 24.36	\$ 4,033,984,178	96.3%
2015	2,101,417,750	1,534,639,311	161,176,300	3,797,233,361	33,688,716	3,763,544,645	23.58	3,942,193,209	96.3%
2014	2,074,759,050	1,584,155,007	167,511,600	3,826,425,657	33,299,807	3,793,125,850	22.59	4,074,453,253	93.9%
2013	2,087,208,900	1,614,705,822	166,101,300	3,868,016,022	35,915,240	3,832,100,782	21.61	3,899,194,377	99.2%
2012	2,139,560,300	1,419,233,200	165,340,900	3,724,134,400	37,130,879	3,687,003,521	21.70	3,708,962,523	100.4%
2011	2,299,881,800	1,424,486,800	152,774,300	3,877,142,900	42,168,733	3,834,974,167	20.35	3,871,416,766	100.1%
2010	2,508,467,100	1,434,618,400	152,792,400	4,095,877,900	42,345,930	4,053,531,970	18.98	4,044,243,693	101.3%
2009	2,593,546,800	1,601,861,700	146,592,000	4,342,000,500	37,066,758	4,304,933,742	17.99	4,353,125,485	99.7%
2008	2,666,662,100	1,444,077,300	123,884,800	4,234,624,200	38,830,192	4,195,794,008	17.43	4,408,573,930	96.1%
2007	2,715,013,500	1,311,668,800	119,115,400	4,145,797,700	40,371,086	4,105,426,614	17.26	4,269,260,047	97.1%

Data Sources:

(1) State MS-1 Report of Assessed Values

(2) NH Department of Revenue Administration's Annual Equalization Survey

City of Concord, New Hampshire

Fund Balances, Governmental Funds

Last Ten Fiscal Years

(modified accrual basis of accounting)

	Fiscal Year									
	2007	2008	2009	2010	2011 ⁽¹⁾	2012	2013	2014	2015	2016
General Fund										
Reserved	\$ 2,270,638	\$ 1,300,105	\$ 1,169,269	\$ 966,768	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unreserved	3,453,608	4,447,779	5,302,478	7,025,545	-	-	-	-	-	-
Nonspendable	-	-	-	-	181,815	152,871	152,871	152,871	152,871	168,027
Restricted	-	-	-	-	-	-	-	-	-	-
Committed	-	-	-	-	4,316,925	4,938,869	4,729,164	3,416,913	3,265,799	4,106,177
Assigned	-	-	-	-	1,355,353	894,000	935,000	750,000	960,000	930,000
Unassigned	-	-	-	-	6,736,075	8,168,250	9,079,250	9,879,330	10,171,068	10,735,579
Total General Fund	<u>\$ 5,724,246</u>	<u>\$ 5,747,884</u>	<u>\$ 6,471,747</u>	<u>\$ 7,992,313</u>	<u>\$ 12,590,168</u>	<u>\$ 14,153,990</u>	<u>\$ 14,896,285</u>	<u>\$ 14,199,114</u>	<u>\$ 14,549,738</u>	<u>\$ 15,939,783</u>
Other Governmental Funds										
Reserved	\$ 8,686,203	\$ 13,154,406	\$ 11,784,460	\$ 10,652,150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unreserved:										
Special Revenue Funds	8,651,431	9,077,496	7,675,674	8,124,307	-	-	-	-	-	-
Capital Project Funds	14,906,493	5,017,047	4,261,481	3,500,587	-	-	-	-	-	-
Debt Service	657,335	760,163	856,787	1,248,100	-	-	-	-	-	-
Nonspendable	-	-	-	-	9,239,526	9,394,226	10,335,606	12,004,524	12,631,335	11,465,110
Restricted	-	-	-	-	4,214,191	2,803,781	3,148,961	9,539,642	11,848,567	11,105,618
Committed	-	-	-	-	10,842,872	9,916,209	7,765,227	5,109,805	6,977,411	5,439,600
Assigned	-	-	-	-	-	-	-	-	-	-
Unassigned	-	-	-	-	(915)	(1,290)	-	(1,329,031)	(726,422)	(2,091,373)
Total Other Funds	<u>\$ 32,901,462</u>	<u>\$ 28,009,112</u>	<u>\$ 24,578,402</u>	<u>\$ 23,525,144</u>	<u>\$ 24,295,674</u>	<u>\$ 22,112,926</u>	<u>\$ 21,249,794</u>	<u>\$ 25,324,940</u>	<u>\$ 30,730,891</u>	<u>\$ 25,918,955</u>

Data Source

Audited Financial Statements

(1) Beginning with FY11, the presentation of Fund Balance conforms with Government Accounting Standards Board Statement No. 54

**FISCAL YEAR 2018
CAPITAL IMPROVEMENT PROGRAM
BUDGET LISTING BY FUNDING SOURCE**

		Total	Bond	Close Out	Outlay	Transfer	Donations	State Federal	Trust Other
<u>General</u>									
2	Information Technology Hardware & Software Replacement	183,500	0	0	0	183,500	0	0	0
4	Fire Department Vehicle Replacement	570,000	570,000	0	0	0	0	0	0
51	White Park *	200,000	100,000	0	0	0	100,000	0	0
52	Keach Park	25,000	25,000	0	0	0	0	0	0
56	Rollins Park	160,000	160,000	0	0	0	0	0	0
63	City Wide Recreation Facility Improvements	535,000	535,000	0	0	0	0	0	0
65	City Hall Renovations	15,000	15,000	0	0	0	0	0	0
78	Annual Highway Improvement Program	1,675,000	0	0	0	0	0	0	1,675,000
83	Storm Water Improvements	400,000	400,000	0	0	0	0	0	0
121	Vehicle & Equipment Replacement Program	752,300	498,000	152,300	0	0	0	0	102,000
130	Multi-Function Photocopy Machines	30,000	0	0	0	30,000	0	0	0
230	Opticom Replacement	15,000	0	0	0	0	0	0	15,000
252	Fire Station Improvements	100,000	100,000	0	0	0	0	0	0
283	Traffic Signals and Traffic Operations Improvements	20,000	20,000	0	0	0	0	0	0
297	Geographic Information Systems (GIS)	128,000	125,000	0	0	3,000	0	0	0

***Excluded from Budget Appropriation**

CITY OF CONCORD, NEW HAMPSHIRE

**FISCAL YEAR 2018
CAPITAL IMPROVEMENT PROGRAM
BUDGET LISTING BY FUNDING SOURCE**

	Total	Bond	Close Out	Outlay	Transfer	Donations	State Federal	Trust Other
305 Fire Department Communications Equipment	30,000	30,000	0	0	0	0	0	0
323 Combined Operations & Maintenance Facility (COMF) Improvements	252,000	252,000	0	0	0	0	0	0
361 Hooksett Turnpike Bridge Replacement *	900,000	180,000	0	0	0	0	720,000	0
368 Police Department Communications Equipment	420,000	420,000	0	0	0	0	0	0
376 Fire Department Hose & Equipment Replacement	20,000	0	0	0	20,000	0	0	0
484 Police Station Improvements	20,000	20,000	0	0	0	0	0	0
498 Birchdale Road Bridge Replacement *	900,000	180,000	0	0	0	0	720,000	0
512 Emergency Vehicle Repairs	10,000	0	0	10,000	0	0	0	0
522 Patrol Rifle Replacements	20,000	20,000	0	0	0	0	0	0
551 Library Maintenance	50,000	50,000	0	0	0	0	0	0
557 Memorial Field	250,000	250,000	0	0	0	0	0	0
560 Fire Training Facility	599,250	570,000	29,250	0	0	0	0	0
561 Fire Alarm Infrastructure Replacement	40,000	40,000	0	0	0	0	0	0
569 Parks and Cemeteries Small Turf Equipment	35,000	35,000	0	0	0	0	0	0
571 I-393/Horseshoe Pond Drainage Improvements *	100,000	100,000	0	0	0	0	0	0
573 Fire Department Personnel Protective Equipment	20,000	0	0	0	20,000	0	0	0

***Excluded from Budget Appropriation**

CITY OF CONCORD, NEW HAMPSHIRE

**FISCAL YEAR 2018
CAPITAL IMPROVEMENT PROGRAM
BUDGET LISTING BY FUNDING SOURCE**

	Total	Bond	Close Out	Outlay	Transfer	Donations	State Federal	Trust Other
575 Police Vehicle & Equipment Replacement	179,913	0	8,913	0	135,250	0	0	35,750
576 General Facility Repairs	40,000	40,000	0	0	0	0	0	0
582 Manor Road/Abbott Road Roundabout Intersection Improvement Project *	450,000	0	0	0	0	450,000	0	0
587 Cemetery Improvements	50,000	50,000	0	0	0	0	0	0
598 TASER Replacement	45,000	45,000	0	0	0	0	0	0
599 Zoning Update	100,000	100,000	0	0	0	0	0	0
Subtotal General	9,339,963	4,930,000	190,463	10,000	391,750	550,000	1,440,000	1,827,750
Less *	2,550,000	560,000	0	0	0	550,000	1,440,000	0
Total General	6,789,963	4,370,000	190,463	10,000	391,750	0	0	1,827,750

Parking

2 Information Technology Hardware & Software Replacement	0	0	0	0	0	0	0	0
Subtotal Parking	0	0	0	0	0	0	0	0
Less *	0	0	0	0	0	0	0	0
Total Parking	0	0	0	0	0	0	0	0

Airport

75 General Airport Repairs	15,000	0	0	0	15,000	0	0	0
75 General Airport Repairs *	40,000	20,000	0	0	0	20,000	0	0
468 Reconstruct Taxiway A & Itinerant Ramp *	1,460,000	73,000	0	0	0	0	1,387,000	0

***Excluded from Budget Appropriation**

CITY OF CONCORD, NEW HAMPSHIRE

**FISCAL YEAR 2018
CAPITAL IMPROVEMENT PROGRAM
BUDGET LISTING BY FUNDING SOURCE**

	Total	Bond	Close Out	Outlay	Transfer	Donations	State Federal	Trust Other
Subtotal Airport	1,515,000	93,000	0	0	15,000	20,000	1,387,000	0
Less *	1,500,000	93,000	0	0	0	20,000	1,387,000	0
Total Airport	15,000	0	0	0	15,000	0	0	0
<u>Golf</u>								
2 Information Technology Hardware & Software Replacement	0	0	0	0	0	0	0	0
107 Golf Course Club House and Maintenance Buildings	16,000	16,000	0	0	0	0	0	0
235 Golf Course Grounds Improvements	60,794	40,000	20,794	0	0	0	0	0
530 Golf Course Equipment	60,000	60,000	0	0	0	0	0	0
Subtotal Golf	136,794	116,000	20,794	0	0	0	0	0
Less *	0	0	0	0	0	0	0	0
Total Golf	136,794	116,000	20,794	0	0	0	0	0
<u>Arena</u>								
2 Information Technology Hardware & Software Replacement	0	0	0	0	0	0	0	0
64 Arena Improvements	36,000	20,000	0	0	16,000	0	0	0
Subtotal Arena	36,000	20,000	0	0	16,000	0	0	0
Less *	0	0	0	0	0	0	0	0
Total Arena	36,000	20,000	0	0	16,000	0	0	0
<u>Solid Waste</u>								
447 Landfill Soil Vapor Extraction Systems	10,000	0	0	0	10,000	0	0	0

***Excluded from Budget Appropriation**

CITY OF CONCORD, NEW HAMPSHIRE

**FISCAL YEAR 2018
CAPITAL IMPROVEMENT PROGRAM
BUDGET LISTING BY FUNDING SOURCE**

	Total	Bond	Close Out	Outlay	Transfer	Donations	State Federal	Trust Other
Subtotal Solid Waste	10,000	0	0	0	10,000	0	0	0
Less *	0	0	0	0	0	0	0	0
Total Solid Waste	10,000	0	0	0	10,000	0	0	0
<u>Water</u>								
2 Information Technology Hardware & Software Replacement	17,250	0	0	0	17,250	0	0	0
85 Water Main Replacement	1,291,454	950,000	341,454	0	0	0	0	0
88 Water Plant Improvements	390,000	390,000	0	0	0	0	0	0
121 Vehicle & Equipment Replacement Program	40,000	40,000	0	0	0	0	0	0
124 Water System SCADA Improvements	30,000	0	0	0	30,000	0	0	0
244 Water Meter Replacement Program	160,000	0	0	0	160,000	0	0	0
254 Water System Emergency/Unanticipated Equipment Replacement	56,000	0	0	56,000	0	0	0	0
297 Geographic Information Systems (GIS)	3,000	0	0	0	3,000	0	0	0
321 Water System Master Plan & Implementation	60,000	60,000	0	0	0	0	0	0
323 Combined Operations & Maintenance Facility (COMF) Improvements	149,000	149,000	0	0	0	0	0	0
347 Water Storage Tank Repairs	100,000	100,000	0	0	0	0	0	0
372 Water System Pump Station Improvements	250,000	250,000	0	0	0	0	0	0
448 Hydrant and Valve Replacement Program	63,000	0	0	63,000	0	0	0	0

***Excluded from Budget Appropriation**

CITY OF CONCORD, NEW HAMPSHIRE

**FISCAL YEAR 2018
CAPITAL IMPROVEMENT PROGRAM
BUDGET LISTING BY FUNDING SOURCE**

	Total	Bond	Close Out	Outlay	Transfer	Donations	State Federal	Trust Other
Subtotal Water	2,609,704	1,939,000	341,454	119,000	210,250	0	0	0
Less *	0	0	0	0	0	0	0	0
Total Water	2,609,704	1,939,000	341,454	119,000	210,250	0	0	0
<u>Sewer</u>								
2 Information Technology Hardware & Software Replacement	17,250	0	0	0	17,250	0	0	0
83 Storm Water Improvements	50,000	50,000	0	0	0	0	0	0
89 Hall Street Waste Water Treatment Plant Odor Control	60,000	60,000	0	0	0	0	0	0
91 Sewer Main Rehabilitation and Construction	260,000	210,000	0	0	50,000	0	0	0
104 Hall Street Waste Water Treatment Plant Improvements	2,025,963	1,965,000	60,963	0	0	0	0	0
121 Vehicle & Equipment Replacement Program	150,000	150,000	0	0	0	0	0	0
245 Emergency Sewage Treatment Plant Repairs	58,000	0	0	58,000	0	0	0	0
275 Sewer Pump Station Improvements	305,000	305,000	0	0	0	0	0	0
297 Geographic Information Systems (GIS)	3,000	0	0	0	3,000	0	0	0
323 Combined Operations & Maintenance Facility (COMF) Improvements	149,000	149,000	0	0	0	0	0	0
466 Penacook Waste Water Treatment Plant Improvements	560,000	560,000	0	0	0	0	0	0

***Excluded from Budget Appropriation**

CITY OF CONCORD, NEW HAMPSHIRE

**FISCAL YEAR 2018
CAPITAL IMPROVEMENT PROGRAM
BUDGET LISTING BY FUNDING SOURCE**

	Total	Bond	Close Out	Outlay	Transfer	Donations	State Federal	Trust Other
Subtotal Sewer	3,638,213	3,449,000	60,963	58,000	70,250	0	0	0
Less *	0	0	0	0	0	0	0	0
Total Sewer	3,638,213	3,449,000	60,963	58,000	70,250	0	0	0
 Subtotal	 17,285,674	 10,547,000	 613,674	 187,000	 713,250	 570,000	 2,827,000	 1,827,750
Less *	4,050,000	653,000	0	0	0	570,000	2,827,000	0
Grand Total	13,235,674	9,894,000	613,674	187,000	713,250	0	0	1,827,750

*Excluded from Budget Appropriation

CITY OF CONCORD, NEW HAMPSHIRE