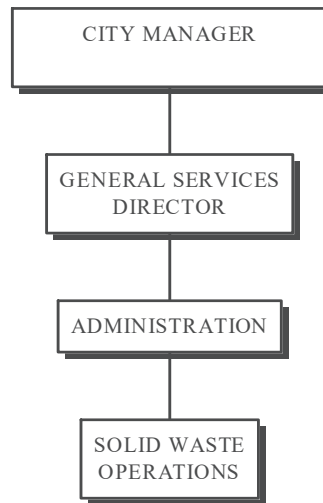


Solid Waste Fund

Mission

To provide recycling and solid waste collection services and promote a clean and healthy environment.

SOLID WASTE FUND ORGANIZATIONAL CHART



Core Responsibilities

1. Manage the City of Concord's solid waste and recycling collection programs.
2. Manage the closed landfills.
3. Supervise the Pay-As-You-Throw (PAYT) Program.
4. Manage the Blue Bag Volunteer Program.
5. Coordinate the execution of household hazardous waste collection.

Solid Waste Fund

<u>Fund Summary</u>	2022 Revised	2022 Projected	2023 Budget
Revenue	\$4,446,091	\$4,764,505	\$4,582,697
Expense	\$4,619,835	\$4,467,734	\$4,813,449
Net Income (Loss)		\$296,771	(\$230,752)
Beginning Working Capital		\$2,131,928	\$2,428,699
Ending Working Capital		\$2,428,699	\$2,197,947

Reserve

This Fund has a goal to target a working capital reserve that is 10% of operating expenses, including debt service and capital expenditures.

Solid Waste Fund

<u>Budget Detail</u>	2021 Actual	2022 Adopted	2022 Revised	2022 Projected	2023 Budget
Revenue					
Other Permits	\$700	\$700	\$700	\$700	\$700
Commercial Disposal	\$1,034,274	\$1,262,117	\$1,262,117	\$1,123,041	\$1,368,609
DTSWRD - Downtown SW Rem Dist	\$285,525	\$279,970	\$279,970	\$279,970	\$290,368
PAYT Bags	\$1,371,281	\$1,172,025	\$1,172,025	\$1,172,025	\$1,172,025
PAYT Containers	\$472,386	\$472,260	\$472,260	\$472,260	\$488,064
Contaminated Loads	\$66	\$500	\$500	\$500	\$500
Cart Collection Program	\$14,580	\$15,600	\$15,600	\$15,600	\$14,400
Motor Vehicle Waste Disposal	\$100,707	\$94,800	\$94,800	\$94,800	\$100,000
Finance Charges	\$6,716	\$1,200	\$1,200	\$2,919	\$1,200
Insurance Dist and Credits	\$1,098	\$0	\$0	\$1,330	\$0
Other Revenue	\$61,438	\$300	\$300	\$67,887	\$300
Other Gov Agencies - State	\$558	\$0	\$0	\$0	\$0
Household Waste	\$5,372	\$5,116	\$5,116	\$5,970	\$5,116
School District Payments	\$65,775	\$65,025	\$65,025	\$65,025	\$65,025
Transfer In - General	\$1,061,588	\$1,061,588	\$1,061,588	\$1,061,588	\$1,061,500
Transfer In - Grts & Donations	\$0	\$0	\$0	\$386,000	\$0
Transfer In - Golf	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000
Transfer In - Arena	\$3,790	\$3,790	\$3,790	\$3,790	\$3,790
Transfer In - Water	\$4,350	\$4,350	\$4,350	\$4,350	\$4,350
Transfer In - Wastewater	\$3,750	\$3,750	\$3,750	\$3,750	\$3,750
Total Revenue	\$4,496,952	\$4,446,091	\$4,446,091	\$4,764,505	\$4,582,697
Expense					
Compensation	\$154,985	\$181,343	\$181,343	\$178,036	\$187,285
Fringe Benefits	\$83,446	\$95,939	\$95,939	\$91,917	\$94,734
Outside Services	\$3,935,961	\$4,293,013	\$4,293,013	\$4,150,441	\$4,484,628
Utilities	\$7,518	\$11,130	\$11,130	\$8,930	\$8,880
Insurance	\$80	\$110	\$110	\$110	\$140
Debt Service	\$23,682	\$21,050	\$21,050	\$21,050	\$20,532
Transfer Out	\$3,600	\$17,250	\$17,250	\$17,250	\$17,250
Total Expense	\$4,209,272	\$4,619,835	\$4,619,835	\$4,467,734	\$4,813,449

Solid Waste PAYT Bag and Container Revenues are projected based on prior years' historical data of bag sales and blended with expected changes in disposal habits. Expected revenues from the container program are factored into this. Solid Waste Commercial Revenues are projected based on the previous fiscal year's delivered tonnage to maintain a conservative revenue projection in our approach to potential changes in the market.

Solid Waste Fund

<u>Service Indicators</u>	<u>2020 Actual</u>	<u>2021 Actual</u>	<u>2022 Estimated</u>	<u>2023 Projected</u>
1. Number of Tons Diverted from Traditional Disposal	5,072	4,929	5,200	5,200
2. Percentage of Citizen Request Items Resolved	99%	99%	99%	99%
3. Number of Households Services During Annual Household Hazardous Waste Collection	650	515	550	550

2023 Goals

1. Work collaboratively with the solid waste collection contractor to continue efforts to reduce recycling contamination.
2. Continue to be a leader in waste management by reviewing and closing complaints and concerns received through the City's SeeClickFix program in a timely manner.
3. Monitor the solid waste and recycling markets in preparation for a new waste collection and disposal contract.

2022 Goals Status

1. Work collaboratively with the solid waste collection contractor to continue efforts to reduce recycling contamination.
9-Month Status: General Services has worked through contamination in the Downtown, Multi-family and Curbside collection recycling streams.
2. Continue to be a leader in waste management by reviewing and closing complaints and concerns received through the City's SeeClickFix program in a timely manner.
9-Month Status: Staff continued to use the SeeClickFix program to routinely respond to citizen requests in a timely and professional manner.
3. Monitor the decline of global recycling markets.
9-Month Status: Staff continues to monitor recycling markets, which are showing signs of improvement. Staff also continues to monitor disposal tip fees and collection costs, keeping the Solid Waste Advisory Committee informed.