

**2023-2032  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>Ten Years</b>
<b><u>General /G.O. Bonds</u></b>											
4 Fire Department Vehicle Replacement	2,055,000	975,000	1,495,000	920,000	795,000	100,000	325,000	935,000	2,180,000	970,000	10,750,000
121 Vehicle & Equipment Replacement Program	905,000	1,126,000	1,184,000	1,468,000	1,452,000	1,479,000	1,602,000	1,497,000	2,269,000	1,879,000	14,861,000
63 City Wide Recreation Facility Improvements	750,000	200,000	650,000	700,000	10,000	160,000	0	0	0	0	2,470,000
65 City Hall Renovations	750,000	650,000	945,000	400,000	75,000	40,000	0	0	0	0	2,860,000
107 Golf Course Club House and Maintenance Buildings	490,000	4,500,000	0	0	0	0	0	0	100,000	0	5,090,000
235 Golf Course Grounds Improvements	325,000	335,000	360,000	390,000	0	0	0	0	0	0	1,410,000
51 White Park	280,000	200,000	230,000	150,000	175,000	230,000	0	70,000	10,000	0	1,345,000
567 Penacook Riverfront Parks	200,000	0	0	0	0	0	0	0	0	100,000	300,000
283 Traffic Signals and Traffic Operations Improvements	180,000	60,000	30,000	30,000	230,000	30,000	30,000	700,000	30,000	30,000	1,350,000
484 Police Station Improvements	175,000	0	200,000	225,000	250,000	250,000	0	0	0	0	1,100,000
52 Keach Park	160,000	0	0	0	230,000	0	0	155,000	500,000	0	1,045,000
60 Kiwanis (Waterfront) Park	125,000	0	250,000	400,000	970,000	300,000	0	0	0	0	2,045,000
588 Loudon Road Bridge Improvement Project	115,000 *	4,156,000	0	0	0	0	0	0	0	0	4,271,000

**\*Excluded from Budget Appropriation**

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31 Broadway / West Street Intersection (McKee Square) Signalization	100,000	550,000	5,500,000	0	0	0	0	0	0	0	6,150,000
589 Downtown Corridor Streetscape Improvement Project	100,000	0	450,000	620,000	850,000	610,000	450,000	360,000	200,000	380,000	4,020,000
323 Combined Operations & Maintenance Facility (COMF) Improvements	90,000	190,000	40,000	40,000	100,000	0	150,000	0	0	0	610,000
587 Cemetery Improvements	80,000	850,000	130,000	150,000	0	610,000	180,000	0	0	0	2,000,000
252 Fire Station Improvements	70,000	430,000	0	0	0	0	0	0	0	0	500,000
515 Golf Course Winter Recreation Improvements	40,000	0	0	0	0	0	0	0	0	0	40,000
376 Fire Department Hose & Equipment Replacement	35,000	0	0	0	0	35,000	50,000	115,000	0	0	235,000
569 Parks and Cemeteries Small Turf Equipment	35,000	135,000	80,000	25,000	30,000	25,000	80,000	40,000	40,000	0	490,000
375 Fire Department Boats	30,000	0	0	0	0	0	0	40,000	0	0	70,000
630 Police Computer Crimes Hardware and Equipment	20,000	16,000	12,000	0	0	0	0	0	0	0	48,000
55 Rolfe Park	15,000	0	0	150,000	0	185,000	0	0	300,000	0	650,000
56 Rollins Park	15,000	80,000	0	270,000	0	0	175,000	130,000	15,000	0	685,000
17 Sidewalk, Bikeway and Streetscape Improvements	0	540,000	250,000	0	250,000	0	300,000	0	0	0	1,340,000

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18 Storrs Street Extension, North & South	0	0	0	0	0	0	0	0	0	500,000	500,000
36 Manchester Street / Route 3 South	0	300,000	125,000	0	6,900,000	0	0	0	0	0	7,325,000
40 Langley Parkway	0	2,860,400	0	6,795,000	0	0	0	0	0	0	9,655,400
43 Garvins Falls Development Area	0	0	0	0	0	0	0	0	0	3,000,000	3,000,000
57 Gustaf H. Lehtinen Park/Hero's Bridge	0	0	0	50,000	0	0	0	0	0	0	50,000
59 Terrill Park	0	3,400,000	0	0	800,000	0	60,000	0	0	0	4,260,000
64 Arena Improvements	0	20,000	100,000	150,000	1,560,000	800,000	0	0	0	0	2,630,000
68 Library	0	0	0	750,000	2,101,500	21,015,000	0	0	0	0	23,866,500
83 Storm Water Improvements	0	0	500,000	1,000,000	1,000,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	10,000,000
305 Fire Department Communications Equipment	0	0	0	0	700,000	0	0	0	150,000	0	850,000
335 Thermal Imaging Cameras	0	0	45,000	0	0	0	0	60,000	0	0	105,000
358 Garrison Park	0	0	70,000	0	150,000	0	0	0	0	0	220,000
359 Merrill Park	0	0	245,000	0	40,000	0	50,000	0	270,000	0	605,000
360 Kimball Park	0	0	15,000	0	0	0	265,000	80,000	0	0	360,000
368 Police Department Communications Equipment	0	0	120,000	0	80,000	0	0	0	180,000	180,000	560,000
370 Police Department Ballistic Vest Replacement Program	0	0	0	80,000	0	0	0	0	85,000	0	165,000

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380 Neighborhood Safety Improvements	0	40,000	0	0	0	0	0	0	0	0	40,000
381 Landfill Closure and Maintenance	0	0	0	0	0	0	8,932,000	0	0	0	8,932,000
443 City-Wide Community Center	0	0	0	0	0	0	0	550,000	190,000	0	740,000
502 Whitney Road Extension	0	0	0	0	200,000	2,800,000	0	0	0	0	3,000,000
505 South Main Street Corridor Improvements	0	0	0	0	0	0	0	160,000	1,150,000	0	1,310,000
518 Bridge and Dam Maintenance / Repairs	0	250,000	0	0	0	0	0	0	0	0	250,000
519 Manchester Street/Old Turnpike Road Intersection Improvements	0	0	0	0	0	500,000	0	0	0	0	500,000
520 Intersection Safety Improvements	0	0	15,000	0	0	0	0	0	0	0	15,000
522 Patrol Rifle Replacements	0	0	15,000	0	0	0	0	0	0	0	15,000
527 Fire Department EMS Equipment Replacement	0	500,000	0	0	0	0	0	0	600,000	0	1,100,000
528 Pocket Parks	0	0	300,000	0	40,000	0	0	50,000	0	0	390,000
541 Regional Drive/Chenell Drive Intersection Improvements	0	0	300,000	1,900,000	0	0	0	0	0	0	2,200,000
543 Merrimack River Greenway Trail Project	0	0	1,100,000	0	0	0	0	0	0	0	1,100,000
551 Library Maintenance	0	300,000	50,000	300,000	250,000	275,000	100,000	0	0	0	1,275,000

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557 Memorial Field	0	75,000	2,345,000	0	35,000	0	0	125,000	0	0	2,580,000
560 Fire Training Facility	0	0	0	0	0	500,000	0	0	0	0	500,000
561 Fire Alarm Infrastructure Replacement	0	93,000	0	20,000	0	20,000	0	20,000	0	20,000	173,000
563 Master Plan Update	0	50,000	250,000	0	0	0	0	0	0	0	300,000
571 I-393/Horseshoe Pond Drainage Improvements	0	0	0	100,000	0	0	0	0	0	0	100,000
573 Fire Department Personnel Protective Equipment	0	0	750,000	30,000	0	0	0	0	0	0	780,000
579 Downtown Squares	0	0	0	0	235,000	1,700,000	0	0	0	0	1,935,000
583 East Concord Fire Station	0	0	0	0	0	6,000,000	0	0	0	0	6,000,000
590 Downtown Civic District Sidewalk Replacement	0	0	750,000	0	0	0	0	0	0	0	750,000
591 Sidewalk Cleanliness	0	0	0	0	0	0	0	90,000	0	0	90,000
594 New Central Fire Station	0	0	0	0	14,000,000	0	0	0	0	0	14,000,000
602 Iron Works Road Bridge Replacement Project	0	0	0	0	440,000	0	0	0	0	0	440,000
611 Eastman Street Retaining Wall	0	0	0	0	0	190,000	0	0	0	0	190,000
620 Police Department Security Fencing	0	0	0	0	30,000	0	0	0	0	0	30,000
636 Electric Vehicle (EV) Charging Stations	0	0	0	0	75,000	0	0	50,000	0	0	125,000

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	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Ten Years
641 Interactive Police Simulator	0	0	50,000	0	0	0	0	0	0	0	50,000
642 Forensic Laser Scanner	0	0	60,000	0	0	0	0	0	0	0	60,000
643 Police Headquarters (New)	0	0	0	2,500,000	25,000,000	0	0	0	0	0	27,500,000
645 Police Department RMS/CAD Upgrade	0	0	250,000	250,000	0	0	0	0	0	0	500,000
Total General /G.O. Bonds	7,140,000	22,881,400	19,261,000	19,863,000	59,053,500	39,354,000	14,249,000	6,727,000	9,769,000	8,559,000	206,856,900

**General /Capital Transfer**

575 Police Vehicle & Equipment Replacement	230,000	280,000	240,000	250,000	250,000	260,000	260,000	270,000	270,000	280,000	2,590,000
2 Information Technology Hardware & Software Replacement	202,895	247,500	187,500	183,500	166,500	187,500	220,000	214,750	217,450	225,000	2,052,595
631 Multi-Function Photocopy Machines	35,000	44,000	37,000	23,000	30,000	30,000	46,000	46,000	41,000	37,000	369,000
573 Fire Department Personnel Protective Equipment	30,355	25,000	30,000	35,000	40,000	40,000	40,000	40,000	45,000	0	325,355
376 Fire Department Hose & Equipment Replacement	18,000	30,000	0	30,000	0	0	0	0	0	0	78,000
477 Library Equipment Replacement	10,000	25,000	24,000	0	0	0	0	0	0	0	59,000
297 Geographic Information Systems (GIS)	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	0	31,500

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	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Ten Years
302 Enterprise Wide Information Systems Applications	0	112,500	0	0	0	0	0	0	0	0	112,500
375 Fire Department Boats	0	0	0	30,000	0	0	0	0	0	0	30,000
521 Police Firearms Range Improvements	0	0	0	0	20,000	0	0	0	0	0	20,000
525 Telephone System Replacement Program	0	0	0	225,000	0	0	0	0	0	0	225,000
551 Library Maintenance	0	0	0	0	0	10,000	0	4,000	0	0	14,000
555 Handgun Replacement	0	0	0	0	50,000	0	0	0	0	0	50,000
599 Zoning Update	0	0	0	60,000	0	0	0	0	0	0	60,000
600 Impact Fee Ordinance Update	0	0	0	0	0	20,000	0	0	0	0	20,000
601 Design Guidelines Update	0	0	50,000	0	0	0	0	0	0	0	50,000
615 Fiber System Replacement	0	0	0	25,000	500,000	0	0	0	0	0	525,000
639 Full Measure and List	0	185,000	139,000	144,000	148,000	152,000	0	0	0	0	768,000
644 Street Tree Planting	0	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	45,000
Total General /Capital Transfer	529,750	957,500	716,000	1,014,000	1,213,000	708,000	574,500	583,250	581,950	547,000	7,424,950
<b><u>General /Capital Close-out</u></b>											
83 Storm Water Improvements	150,000	0	0	0	0	0	0	0	0	0	150,000

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283 Traffic Signals and Traffic Operations Improvements	105,965	0	0	0	0	0	0	0	0	0	105,965
63 City Wide Recreation Facility Improvements	49,250	0	0	0	0	0	0	0	0	0	49,250
644 Street Tree Planting	4,874	0	0	0	0	0	0	0	0	0	4,874
2 Information Technology Hardware & Software Replacement	3,355	0	0	0	0	0	0	0	0	0	3,355
Total General /Capital Close-out	313,444	0	0	0	0	0	0	0	0	0	313,444

**General /Highway Reserve**

78 Annual Highway Improvement Program	2,655,000	2,710,000	2,710,000	2,800,000	2,800,000	2,900,000	2,900,000	3,000,000	3,000,000	3,100,000	28,575,000
520 Intersection Safety Improvements	25,000	75,000	35,000	50,000	100,000	50,000	0	0	0	0	335,000
230 Opticom Replacement	0	15,000	0	20,000	0	20,000	0	20,000	0	0	75,000
518 Bridge and Dam Maintenance / Repairs	0	75,000	100,000	0	0	0	0	0	0	0	175,000
Total General /Highway Reserve	2,680,000	2,875,000	2,845,000	2,870,000	2,900,000	2,970,000	2,900,000	3,020,000	3,000,000	3,100,000	29,160,000

**General /Equip Replace Reserve**

121 Vehicle & Equipment Replacement Program	298,000	0	0	0	0	0	0	0	0	0	298,000
Total General /Equip Replace Reserve	298,000	0	0	0	0	0	0	0	0	0	298,000

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	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Ten Years
<b><u>General /Donations</u></b>											
557 Memorial Field	275,000 *	0	0	0	0	0	0	0	0	0	275,000
17 Sidewalk, Bikeway and Streetscape Improvements	60,500 *	0	0	0	0	0	0	0	0	0	60,500
40 Langley Parkway	0	2,860,400	0	0	0	0	0	0	0	0	2,860,400
51 White Park	0	200,000	0	0	0	0	0	0	0	0	200,000
59 Terrill Park	0	400,000	0	0	0	0	0	0	0	0	400,000
60 Kiwanis (Waterfront) Park	0	0	0	50,000	0	0	0	0	0	0	50,000
68 Library	0	0	0	0	233,500	2,335,000	0	0	0	0	2,568,500
380 Neighborhood Safety Improvements	0	25,000	0	0	0	0	0	0	0	0	25,000
443 City-Wide Community Center	0	10,000	0	0	0	0	0	0	0	0	10,000
515 Golf Course Winter Recreation Improvements	0	0	50,000	0	0	0	0	50,000	0	0	100,000
543 Merrimack River Greenway Trail Project	0	0	1,100,000	0	0	0	0	0	0	0	1,100,000
591 Sidewalk Cleanliness	0	0	0	0	0	0	0	30,000	0	0	30,000
618 Unmanned Aerial System (UAS)	0	100,000	0	0	0	0	0	0	0	0	100,000
646 Planter Box Fencing	0	95,000	0	0	0	0	0	0	0	0	95,000
Total General /Donations	335,500	3,690,400	1,150,000	50,000	233,500	2,335,000	0	80,000	0	0	7,874,400

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<b><u>General /Econ. Dev. Reserve</u></b>											
30 Hoit Road / Whitney Road Intersection Improvements	230,000	0	0	0	0	0	0	0	0	0	230,000
Total General /Econ. Dev. Reserve	230,000	0	0	0	0	0	0	0	0	0	230,000
<b><u>Other /Tax Increment Financing</u></b>											
567 Penacook Riverfront Parks	1,025,000	0	0	0	0	0	0	0	0	0	1,025,000
18 Storrs Street Extension, North & South	0	0	980,000	8,405,000	0	0	0	0	0	0	9,385,000
Total Other /Tax Increment Financing	1,025,000	0	980,000	8,405,000	0	0	0	0	0	0	10,410,000
<b><u>Other /Federal</u></b>											
71 Runway Protection Zones: Property Acquisition	0	0	0	427,500	0	0	0	0	0	0	427,500
72 Runway Pavement Improvements	0	0	0	500,000	2,660,000	2,660,000	900,000	18,000	0	0	6,738,000
77 Airport Snow Removal Equipment (SRE) & Equipment Storage Facility	0	0	0	0	630,000	0	0	0	0	0	630,000
383 New Airport Terminal Building	0	207,000	0	543,000	0	0	0	0	0	0	750,000
468 Reconstruct Taxiway A & Itinerant Ramp	0	0	0	150,000	1,000,000	0	0	0	0	0	1,150,000

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471 Airport Fuel Farm	0	0	0	0	0	500,000	0	0	0	0	500,000
492 Runway Protection Zone (RPZ) Obstruction Removal	0	0	0	0	205,200	205,200	0	0	0	0	410,400
534 Tie Down Rehabilitation and Expansion	0	0	150,000	675,000	1,080,000	0	0	0	0	0	1,905,000
536 Hangar Replacement	0	0	0	0	0	0	0	477,000	0	0	477,000
572 Airport Master Plan	0	0	0	0	0	190,000	0	0	0	0	190,000
629 Police Body Worn Cameras and In-Car Video	0	470,000	80,000	80,000	80,000	80,000	0	0	0	0	790,000
Total Other /Federal	0	677,000	230,000	2,375,500	5,655,200	3,635,200	900,000	495,000	0	0	13,967,900
<b><u>Other /State</u></b>											
567 Penacook Riverfront Parks	500,000 *	0	0	0	0	0	0	0	0	0	500,000
588 Loudon Road Bridge Improvement Project	461,000 *	16,624,000	0	0	0	0	0	0	0	0	17,085,000
557 Memorial Field	275,000 *	0	0	0	0	0	0	0	0	0	275,000
51 White Park	0	400,000	0	0	0	0	0	0	0	0	400,000
71 Runway Protection Zones: Property Acquisition	0	0	0	23,750	0	0	0	0	0	0	23,750
72 Runway Pavement Improvements	0	0	0	27,778	147,778	147,778	50,000	1,000	0	0	374,334

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77 Airport Snow Removal Equipment (SRE) & Equipment Storage Facility	0	0	0	0	35,000	0	0	0	0	0	35,000
383 New Airport Terminal Building	0	10,350	0	27,150	0	0	0	0	0	0	37,500
468 Reconstruct Taxiway A & Itinerant Ramp	0	0	0	8,334	55,556	0	0	0	0	0	63,890
471 Airport Fuel Farm	0	0	0	0	0	27,778	0	0	0	0	27,778
492 Runway Protection Zone (RPZ) Obstruction Removal	0	0	0	0	11,400	11,400	0	0	0	0	22,800
534 Tie Down Rehabilitation and Expansion	0	0	8,334	37,500	60,000	0	0	0	0	0	105,834
536 Hangar Replacement	0	0	0	0	0	0	0	26,500	0	0	26,500
543 Merrimack River Greenway Trail Project	0	0	8,800,000	0	0	0	0	0	0	0	8,800,000
572 Airport Master Plan	0	0	0	0	0	10,554	0	0	0	0	10,554
602 Iron Works Road Bridge Replacement Project	0	0	0	0	1,760,000	0	0	0	0	0	1,760,000
Total Other /State	1,236,000	17,034,350	8,808,334	124,512	2,069,734	197,510	50,000	27,500	0	0	29,547,940
<b><u>Parking /G.O. Bonds</u></b>											
432 State Street Parking Garage (Formerly Firehouse Block)	1,250,000	9,385,000	0	100,000	0	0	0	1,000,000	125,000	0	11,860,000
595 Parking Meters	415,000	0	0	0	0	560,000	1,550,000	315,000	0	0	2,840,000

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2023-2032  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>Ten Years</b>
567 Penacook Riverfront Parks	165,000	0	0	0	0	0	0	0	0	0	165,000
403 Parking Division Vehicle and Equipment Replacement Program	45,000	0	0	0	55,000	0	0	60,000	0	0	160,000
433 School Street Parking Garage (Formerly Durgin Block)	0	0	0	1,100,000	0	0	0	0	0	5,200,000	6,300,000
529 Storrs Street Parking Garage (Formerly Capital Commons)	0	0	0	0	1,500,000	0	0	0	0	10,000,000	11,500,000
596 Surface Lots	0	45,000	450,000	0	0	0	745,000	0	870,000	0	2,110,000
597 Parking Beacons	0	0	0	0	0	250,000	0	0	0	0	250,000
627 Parking Strategic Plan	0	0	0	0	0	0	0	0	0	305,000	305,000
Total Parking /G.O. Bonds	1,875,000	9,430,000	450,000	1,200,000	1,555,000	810,000	2,295,000	1,375,000	995,000	15,505,000	35,490,000

**Parking /Capital Transfer**

595 Parking Meters	0	0	0	0	15,000	0	0	0	0	0	15,000
597 Parking Beacons	0	0	0	0	0	0	5,000	5,000	5,000	5,000	20,000
616 Parking Division Technology	0	35,000	0	0	0	0	0	0	0	0	35,000
Total Parking /Capital Transfer	0	35,000	0	0	15,000	0	5,000	5,000	5,000	5,000	70,000

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2023-2032  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Ten Years
<b><u>Parking /Capital Close-out</u></b>											
403 Parking Division Vehicle and Equipment Replacement Program	6,688	0	0	0	0	0	0	0	0	0	6,688
595 Parking Meters	5,423	0	0	0	0	0	0	0	0	0	5,423
Total Parking /Capital Close- out	12,111	0	0	0	0	0	0	0	0	0	12,111
<b><u>Arena /G.O. Bonds</u></b>											
64 Arena Improvements	0	0	0	0	0	0	0	0	75,000	0	75,000
Total Arena /G.O. Bonds	0	0	0	0	0	0	0	0	75,000	0	75,000
<b><u>Golf /G.O. Bonds</u></b>											
530 Golf Course Equipment	70,000	35,000	35,000	70,000	35,000	70,000	35,000	35,000	70,000	0	455,000
235 Golf Course Grounds Improvements	65,000	15,000	60,000	60,000	50,000	50,000	50,000	50,000	60,000	0	460,000
107 Golf Course Club House and Maintenance Buildings	0	11,000	60,000	25,000	11,000	35,000	35,000	12,000	0	0	189,000
Total Golf /G.O. Bonds	135,000	61,000	155,000	155,000	96,000	155,000	120,000	97,000	130,000	0	1,104,000
<b><u>Airport /G.O. Bonds</u></b>											
72 Runway Pavement Improvements	0	0	0	0	147,778	147,778	50,000	0	0	0	345,556
75 General Airport Repairs	0	200,000	0	0	0	0	0	0	0	0	200,000

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2023-2032  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>Ten Years</b>
383 New Airport Terminal Building	0	0	0	1,729,850	0	0	0	0	0	0	1,729,850
514 Airport Parking Lot Improvements	0	0	0	0	0	0	0	0	160,000	160,000	320,000
Total Airport /G.O. Bonds	0	200,000	0	1,729,850	147,778	147,778	50,000	0	160,000	160,000	2,595,406
<b><u>Airport /Capital Transfer</u></b>											
75 General Airport Repairs	15,000	0	10,000	10,000	10,000	0	0	0	0	0	45,000
71 Runway Protection Zones: Property Acquisition	0	0	0	23,750	0	0	0	0	0	0	23,750
72 Runway Pavement Improvements	0	0	0	27,778	0	0	0	1,000	0	0	28,778
77 Airport Snow Removal Equipment (SRE) & Equipment Storage Facility	0	0	0	0	35,000	0	0	0	0	0	35,000
383 New Airport Terminal Building	0	12,650	0	0	0	0	0	0	0	0	12,650
468 Reconstruct Taxiway A & Itinerant Ramp	0	0	0	8,334	8,556	0	0	0	0	0	16,890
471 Airport Fuel Farm	0	0	0	0	0	27,778	0	0	0	0	27,778
492 Runway Protection Zone (RPZ) Obstruction Removal	0	0	0	0	11,400	11,400	0	0	0	0	22,800
534 Tie Down Rehabilitation and Expansion	0	0	8,334	37,500	60,000	0	0	0	0	0	105,834

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2023-2032  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>Ten Years</b>
536 Hangar Replacement	0	0	0	0	0	0	0	26,500	0	0	26,500
572 Airport Master Plan	0	0	0	0	0	10,554	0	0	0	0	10,554
Total Airport /Capital Transfer	15,000	12,650	18,334	107,362	124,956	49,732	0	27,500	0	0	355,534

**Water /G.O. Bonds**

244 Water Meter Replacement Program	250,000	250,000	250,000	250,000	275,000	275,000	275,000	275,000	275,000	275,000	2,650,000
88 Water Plant Improvements	190,000	75,000	80,000	100,000	400,000	400,000	0	950,000	1,025,000	120,000	3,340,000
121 Vehicle & Equipment Replacement Program	52,000	75,000	135,000	60,000	60,000	220,000	252,000	82,000	412,000	196,000	1,544,000
347 Water Storage Tank Repairs	50,000	75,000	40,000	50,000	55,000	55,000	80,000	0	50,000	60,000	515,000
323 Combined Operations & Maintenance Facility (COMF) Improvements	45,000	95,000	20,000	20,000	50,000	0	25,000	0	0	0	255,000
36 Manchester Street / Route 3 South	0	0	0	0	140,000	0	0	0	0	0	140,000
43 Garvins Falls Development Area	0	0	0	0	0	0	0	0	0	875,000	875,000
84 Water Main Cleaning & Lining	0	0	575,000	260,000	0	575,000	0	0	1,040,000	0	2,450,000
85 Water Main Replacement	0	0	0	0	0	0	0	0	3,000,000	4,000,000	7,000,000
86 Water Main Construction	0	0	1,000,000	0	0	0	0	0	0	0	1,000,000
114 Penacook Lake Dam and Spillway Rehabilitation	0	250,000	0	0	0	0	0	0	0	0	250,000

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**



**2023-2032  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>Ten Years</b>
345 Water Supply Well Field Maintenance	0	0	0	0	0	0	150,000	0	0	0	150,000
372 Water System Pump Station Improvements	0	0	180,000	1,020,000	0	0	0	0	0	550,000	1,750,000
482 Water System Asset Management	0	0	90,000	0	0	0	0	0	0	0	90,000
636 Electric Vehicle (EV) Charging Stations	0	75,000	0	0	0	25,000	0	0	0	0	100,000
Total Water /G.O. Bonds	587,000	895,000	2,370,000	1,760,000	980,000	1,550,000	782,000	1,307,000	5,802,000	6,076,000	22,109,000

**Water /Capital Transfer**

244 Water Meter Replacement Program	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	1,250,000
2 Information Technology Hardware & Software Replacement	34,375	41,250	31,250	17,250	27,750	31,250	25,000	19,125	19,125	37,500	283,875
124 Water System SCADA Improvements	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	300,000
636 Electric Vehicle (EV) Charging Stations	10,000	0	0	0	0	0	0	0	0	0	10,000
297 Geographic Information Systems (GIS)	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	0	31,500
84 Water Main Cleaning & Lining	0	0	0	0	0	0	0	0	0	40,000	40,000
86 Water Main Construction	0	10,000	0	0	0	0	0	0	0	0	10,000
302 Enterprise Wide Information Systems Applications	0	18,750	0	0	0	0	0	0	0	0	18,750

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2023-2032  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Ten Years
321 Water System Master Plan & Implementation	0	0	0	0	80,000	40,000	90,000	0	0	70,000	280,000
451 Leak Detection	0	0	0	10,000	0	0	0	0	0	0	10,000
525 Telephone System Replacement Program	0	0	0	37,500	0	0	0	0	0	0	37,500
Total Water /Capital Transfer	202,875	228,500	189,750	223,250	266,250	229,750	273,500	177,625	177,625	302,500	2,271,625

**Water /Capital Close-out**

88 Water Plant Improvements	199,762	0	0	0	0	0	0	0	0	0	199,762
Total Water /Capital Close-out	199,762	0	0	0	0	0	0	0	0	0	199,762

**Sewer /G.O. Bonds**

104 Hall Street Waste Water Treatment Plant Improvements	2,800,000	800,000	1,725,000	6,000,000	5,900,000	2,550,000	3,250,000	2,800,000	2,010,000	2,750,000	30,585,000
121 Vehicle & Equipment Replacement Program	525,000	485,000	95,000	185,000	200,000	160,000	255,000	327,000	257,000	343,000	2,832,000
466 Penacook Waste Water Treatment Plant Improvements	430,000	310,000	1,317,500	147,500	2,720,000	225,000	600,000	520,000	300,000	0	6,570,000
91 Sewer Main Rehabilitation and Construction	400,000	0	115,000	0	0	550,000	0	0	0	4,000,000	5,065,000
648 Wastewater Master Plan Update	160,000	0	0	0	0	0	0	0	0	0	160,000
275 Sewer Pump Station Improvements	75,000	450,000	1,105,000	450,000	250,000	500,000	0	0	0	0	2,830,000

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2023-2032  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>Ten Years</b>
323 Combined Operations & Maintenance Facility (COMF) Improvements	45,000	95,000	20,000	20,000	50,000	0	25,000	0	0	0	255,000
36 Manchester Street / Route 3 South	0	0	0	300,000	0	0	0	0	0	0	300,000
43 Garvins Falls Development Area	0	0	0	0	0	0	0	0	0	1,275,000	1,275,000
89 Hall Street Waste Water Treatment Plant Odor Control	0	0	0	0	0	450,000	7,100,000	0	100,000	0	7,650,000
410 Sewer Video Inspection Equipment	0	0	0	0	0	0	0	0	0	80,000	80,000
502 Whitney Road Extension	0	0	0	0	0	525,000	0	0	0	0	525,000
636 Electric Vehicle (EV) Charging Stations	0	0	75,000	0	0	0	0	0	0	0	75,000
Total Sewer /G.O. Bonds	4,435,000	2,140,000	4,452,500	7,102,500	9,120,000	4,960,000	11,230,000	3,647,000	2,667,000	8,448,000	58,202,000
<b><u>Sewer /Capital Transfer</u></b>											
91 Sewer Main Rehabilitation and Construction	40,000	50,000	40,000	40,000	40,000	40,000	40,000	40,000	80,000	0	410,000
2 Information Technology Hardware & Software Replacement	34,375	41,250	31,250	17,250	27,750	31,250	25,000	19,125	19,125	37,500	283,875
104 Hall Street Waste Water Treatment Plant Improvements	15,000	0	0	0	0	0	0	0	0	0	15,000

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

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	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>Ten Years</b>
297 Geographic Information Systems (GIS)	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	0	31,500
302 Enterprise Wide Information Systems Applications	0	18,750	0	0	0	0	0	0	0	0	18,750
410 Sewer Video Inspection Equipment	0	0	0	0	20,000	0	0	0	0	0	20,000
466 Penacook Waste Water Treatment Plant Improvements	0	0	0	0	0	20,000	0	0	0	0	20,000
525 Telephone System Replacement Program	0	0	0	37,500	0	0	0	0	0	0	37,500
Total Sewer /Capital Transfer	92,875	113,500	74,750	98,250	91,250	94,750	68,500	62,625	102,625	37,500	836,625
<b><u>Sewer /Capital Close-out</u></b>											
466 Penacook Waste Water Treatment Plant Improvements	80,953	0	0	0	0	0	0	0	0	0	80,953
Total Sewer /Capital Close-out	80,953	0	0	0	0	0	0	0	0	0	80,953
<b><u>Solid Waste /Capital Transfer</u></b>											
447 Landfill Soil Vapor Extraction Systems	0	0	0	0	0	0	10,000	10,000	0	0	20,000
Total Solid Waste /Capital Transfer	0	0	0	0	0	0	10,000	10,000	0	0	20,000

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**CITY OF CONCORD, NEW HAMPSHIRE**

**2023-2032  
CAPITAL IMPROVEMENT  
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**PROJECT NUMBER AND DESCRIPTION**

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Ten Years
<b><u>Solid Waste /G.O. Bonds</u></b>											
447 Landfill Soil Vapor Extraction Systems	0	0	0	0	0	125,000	45,000	0	0	0	170,000
Total Solid Waste /G.O. Bonds	0	0	0	0	0	125,000	45,000	0	0	0	170,000
<b><u>General /Impact Fees Rec Dist 1</u></b>											
567 Penacook Riverfront Parks	57,729	0	0	0	0	0	0	0	0	0	57,729
Total General /Impact Fees Rec Dist 1	57,729	0	0	0	0	0	0	0	0	0	57,729
<b><u>General /Impact Fees Traf Dist 1</u></b>											
30 Hoit Road / Whitney Road Intersection Improvements	227,666	0	0	0	0	0	0	0	0	0	227,666
Total General /Impact Fees Traf Dist 1	227,666	0	0	0	0	0	0	0	0	0	227,666
<b><u>General /Impact Fees Traf Dist 2</u></b>											
30 Hoit Road / Whitney Road Intersection Improvements	17,125	0	0	0	0	0	0	0	0	0	17,125
Total General /Impact Fees Traf Dist 2	17,125	0	0	0	0	0	0	0	0	0	17,125
Grand Total	21,725,790	61,231,300	41,700,668	47,078,224	83,521,168	57,321,720	33,552,500	17,641,500	23,465,200	42,740,000	429,978,070

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CITY OF CONCORD, NEW HAMPSHIRE