

**2027-2036
CAPITAL IMPROVEMENT
PROJECT BY CATEGORY**

PROJECT NUMBER AND DESCRIPTION

FUND/TYPE	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	Ten Years
<u>Airport</u>											
71 Property Acquisition - Runway Protection Zone (RPZ)											
Airport Capital Transfer	0	0	0	0	55,555	0	0	0	0	0	55,555
Other Federal	0	0	0	0	1,000,000	0	0	0	0	0	1,000,000
Other State	0	0	0	0	55,555	0	0	0	0	0	55,555
Subtotal	0	0	0	0	1,111,110	0	0	0	0	0	1,111,110
72 Runway Pavement Improvements											
Airport Capital Transfer	0	33,333	0	0	0	0	0	0	0	0	33,333
Airport G.O. Bonds	0	0	410,556	0	0	0	0	0	0	0	410,556
Other Federal	0	600,000	7,260,000	0	0	0	0	0	0	0	7,860,000
Other State	0	33,333	410,556	0	0	0	0	0	0	0	443,889
Subtotal	0	666,666	8,081,112	0	0	0	0	0	0	0	8,747,778
75 General Airport Repairs											
Airport Capital Transfer	10,000	20,000	10,000	0	10,000	0	10,000	0	0	0	60,000
Airport G.O. Bonds	225,000	150,000	0	0	0	0	0	0	0	0	375,000
Subtotal	235,000	170,000	10,000	0	10,000	0	10,000	0	0	0	435,000
77 Airport Snow Removal Equipment (SRE) & Equipment Storage Facility											
Airport Capital Transfer	38,500 *	0	0	0	0	0	0	0	0	0	38,500
Other Federal	693,000 *	0	0	0	0	0	0	0	0	0	693,000
Other State	38,500 *	0	0	0	0	0	0	0	0	0	38,500
Subtotal	770,000	0	0	0	0	0	0	0	0	0	770,000

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FUND/TYPE	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	Ten Years
383 New Airport Terminal Building											
Airport Capital Transfer	0	21,000	0	0	0	0	0	0	0	0	21,000
Airport G.O. Bonds	0	0	55,000	550,000	0	0	0	0	0	0	605,000
Other Federal	0	378,000	990,000	9,900,000	0	0	0	0	0	0	11,268,000
Other State	0	21,000	55,000	550,000	0	0	0	0	0	0	626,000
Subtotal	0	420,000	1,100,000	11,000,000	0	0	0	0	0	0	12,520,000
468 Reconstruct Taxiway A & Itinerant Ramp											
Airport Capital Transfer	0	0	0	11,111	83,333	0	0	0	0	0	94,444
Other Federal	0	0	0	200,000	1,500,000	0	0	0	0	0	1,700,000
Other State	0	0	0	11,111	83,333	0	0	0	0	0	94,444
Subtotal	0	0	0	222,222	1,666,666	0	0	0	0	0	1,888,888
471 Airport Fuel Farm											
Airport G.O. Bonds	1,000,000	0	0	0	0	0	0	0	0	0	1,000,000
Subtotal	1,000,000	0	0	0	0	0	0	0	0	0	1,000,000
492 Runway Protection Zone (RPZ) Obstruction Removal - Vegetation											
Airport Capital Transfer	0	11,400	0	0	0	0	0	0	0	0	11,400
Other Federal	0	205,200	0	0	0	0	0	0	0	0	205,200
Other State	0	11,400	0	0	0	0	0	0	0	0	11,400
Subtotal	0	228,000	0	0	0	0	0	0	0	0	228,000
514 Airport Parking Lot Improvements											
Airport G.O. Bonds	0	0	0	0	0	0	0	0	176,000	0	176,000
Subtotal	0	0	0	0	0	0	0	0	176,000	0	176,000

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FUND/TYPE	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	Ten Years
534 Tie Down Rehabilitation and Expansion											
Airport Capital Transfer	0	0	0	9,162	41,250	66,000	0	0	0	0	116,412
Other Federal	0	0	0	165,000	742,500	1,188,000	0	0	0	0	2,095,500
Other State	0	0	0	9,162	41,250	66,000	0	0	0	0	116,412
Subtotal	0	0	0	183,324	825,000	1,320,000	0	0	0	0	2,328,324
536 Hangar Replacement											
Airport Capital Transfer	0	0	0	0	0	0	0	0	89,650	0	89,650
Other Federal	0	0	0	0	0	0	0	0	1,624,700	0	1,624,700
Other State	0	0	0	0	0	0	0	0	89,650	0	89,650
Subtotal	0	0	0	0	0	0	0	0	1,804,000	0	1,804,000
572 Airport Master Plan											
Airport Capital Transfer	18,500 *	22,500	100,000	0	0	0	0	0	0	0	141,000
Other Federal	333,000 *	405,000	0	0	0	0	0	0	0	0	738,000
Other State	18,500 *	22,500	0	0	0	0	0	0	0	0	41,000
Subtotal	370,000	450,000	100,000	0	0	0	0	0	0	0	920,000
Total Airport	2,375,000	1,934,666	9,291,112	11,405,546	3,612,776	1,320,000	10,000	0	1,980,000	0	31,929,100
<u>Arena</u>											
64 Arena Improvements											
Arena G.O. Bonds	0	0	0	0	70,000	0	0	0	0	0	70,000
General G.O. Bonds	3,183,600	0	0	0	200,000	150,000	0	75,000	0	0	3,608,600
Subtotal	3,183,600	0	0	0	270,000	150,000	0	75,000	0	0	3,678,600
Total Arena	3,183,600	0	0	0	270,000	150,000	0	75,000	0	0	3,678,600

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FUND/TYPE	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	Ten Years
<u>Bridges</u>											
518 Bridge and Dam Maintenance / Repairs											
General G.O. Bonds	0	0	0	400,000	0	0	0	0	0	0	400,000
General Highway Reserve	0	0	0	125,000	0	100,000	0	0	0	0	225,000
Subtotal	0	0	0	525,000	0	100,000	0	0	0	0	625,000
588 Loudon Road Bridge Improvement Project											
General G.O. Bonds	0	4,555,205	0	0	0	0	0	0	0	0	4,555,205
Other Federal	0	26,057,274	0	0	0	0	0	0	0	0	26,057,274
Other Trust	0	1,959,113	0	0	0	0	0	0	0	0	1,959,113
Water G.O. Bonds	0	1,750,000	0	0	0	0	0	0	0	0	1,750,000
Subtotal	0	34,321,592	0	0	0	0	0	0	0	0	34,321,592
602 Iron Works Road Bridge Replacement Project											
General G.O. Bonds	0	0	0	104,000	0	700,000	0	0	0	0	804,000
Other State	0	0	0	416,000	0	2,780,000	0	0	0	0	3,196,000
Subtotal	0	0	0	520,000	0	3,480,000	0	0	0	0	4,000,000
Total Bridges	0	34,321,592	0	1,045,000	0	3,580,000	0	0	0	0	38,946,592
<u>Cemeteries</u>											
587 Cemetery Improvements											
General G.O. Bonds	425,000	100,000	0	150,000	400,000	450,000	0	2,350,000	0	300,000	4,175,000
Subtotal	425,000	100,000	0	150,000	400,000	450,000	0	2,350,000	0	300,000	4,175,000
Total Cemeteries	425,000	100,000	0	150,000	400,000	450,000	0	2,350,000	0	300,000	4,175,000

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CITY OF CONCORD, NEW HAMPSHIRE

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FUND/TYPE	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	Ten Years
<u>Community Planning/Implementation</u>											
599 Zoning Update											
General Capital Transfer	0	0	400,000	0	0	0	0	0	0	0	400,000
Subtotal	0	0	400,000	0	0	0	0	0	0	0	400,000
Total Community Planning/Implementation	0	0	400,000	0	0	0	0	0	0	0	400,000
<u>Downtown</u>											
579 Downtown Squares											
General G.O. Bonds	0	0	0	0	1,700,000	0	0	0	0	0	1,700,000
Subtotal	0	0	0	0	1,700,000	0	0	0	0	0	1,700,000
Total Downtown	0	0	0	0	1,700,000	0	0	0	0	0	1,700,000
<u>Economic Development</u>											
43 Garvins Falls Development Area											
General Donations	0	0	0	0	0	0	0	0	0	3,000,000	3,000,000
Sewer G.O. Bonds	0	0	0	0	0	0	0	0	0	1,275,000	1,275,000
Water G.O. Bonds	0	0	0	0	0	0	0	0	0	875,000	875,000
Subtotal	0	0	0	0	0	0	0	0	0	5,150,000	5,150,000
Total Economic Development	0	0	0	0	0	0	0	0	0	5,150,000	5,150,000

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FUND/TYPE	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	Ten Years
<u>Fire Vehicles</u>											
4 Fire Department Vehicle Replacement											
General G.O. Bonds	1,500,000	2,600,000	1,850,000	2,565,000	1,980,000	1,775,000	1,550,000	1,500,000	3,150,000	200,000	18,670,000
Subtotal	1,500,000	2,600,000	1,850,000	2,565,000	1,980,000	1,775,000	1,550,000	1,500,000	3,150,000	200,000	18,670,000
375 Fire Department Boats											
General G.O. Bonds	0	0	0	0	75,000	0	0	0	0	0	75,000
Subtotal	0	0	0	0	75,000	0	0	0	0	0	75,000
Total Fire Vehicles	1,500,000	2,600,000	1,850,000	2,565,000	2,055,000	1,775,000	1,550,000	1,500,000	3,150,000	200,000	18,745,000
<u>Golf</u>											
107 Golf Course Club House and Maintenance Buildings											
Golf G.O. Bonds	50,000	0	35,000	250,000	0	35,000	50,000	0	0	50,000	470,000
Subtotal	50,000	0	35,000	250,000	0	35,000	50,000	0	0	50,000	470,000
235 Golf Course Grounds Improvements											
Golf G.O. Bonds	50,000	35,000	260,000	50,000	35,000	50,000	50,000	100,000	150,000	60,000	840,000
Subtotal	50,000	35,000	260,000	50,000	35,000	50,000	50,000	100,000	150,000	60,000	840,000
530 Golf Course Equipment											
Golf G.O. Bonds	100,000	35,000	90,000	35,000	90,000	90,000	35,000	65,000	80,000	45,000	665,000
Subtotal	100,000	35,000	90,000	35,000	90,000	90,000	35,000	65,000	80,000	45,000	665,000
Total Golf	200,000	70,000	385,000	335,000	125,000	175,000	135,000	165,000	230,000	155,000	1,975,000

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FUND/TYPE	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	Ten Years
<u>GSD Vehicles</u>											
121 Vehicle & Equipment Replacement Program											
General G.O. Bonds	1,705,000	1,746,000	1,527,000	1,874,000	1,394,000	1,864,000	2,033,000	2,646,000	2,130,000	1,937,000	18,856,000
Sewer G.O. Bonds	190,000	130,000	280,000	347,000	257,000	415,000	525,000	25,000	417,000	417,000	3,003,000
Water G.O. Bonds	0	254,000	304,000	82,000	442,000	275,000	120,000	323,000	218,000	195,000	2,213,000
Subtotal	1,895,000	2,130,000	2,111,000	2,303,000	2,093,000	2,554,000	2,678,000	2,994,000	2,765,000	2,549,000	24,072,000
Total GSD Vehicles	1,895,000	2,130,000	2,111,000	2,303,000	2,093,000	2,554,000	2,678,000	2,994,000	2,765,000	2,549,000	24,072,000
<u>Information Technology & Communications</u>											
2 Information Technology Hardware & Software Replacement											
General Capital Transfer	349,000	316,875	376,500	312,000	348,750	300,375	288,750	287,250	238,500	322,875	3,140,875
Other Trust	190,000	0	0	0	0	0	0	0	0	0	190,000
Sewer Capital Transfer	58,000	52,813	62,750	52,000	58,125	50,063	48,125	47,875	39,750	53,813	523,314
Water Capital Transfer	58,000	52,813	62,750	52,000	58,125	50,063	48,125	47,875	39,750	53,813	523,314
Subtotal	655,000	422,501	502,000	416,000	465,000	400,501	385,000	383,000	318,000	430,501	4,377,503
297 Geographic Information Systems (GIS)											
General Capital Transfer	0	0	10,000	0	0	0	0	0	0	0	10,000
Sewer Capital Transfer	0	0	10,000	0	0	0	0	0	0	0	10,000
Water Capital Transfer	0	0	10,000	0	0	0	0	0	0	0	10,000
Subtotal	0	0	30,000	0	0	0	0	0	0	0	30,000
615 Fiber System Replacement											
General Capital Transfer	0	0	0	500,000	0	0	0	0	0	0	500,000
Subtotal	0	0	0	500,000	0	0	0	0	0	0	500,000

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FUND/TYPE	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	Ten Years
Total Information Technology & Communications	655,000	422,501	532,000	916,000	465,000	400,501	385,000	383,000	318,000	430,501	4,907,503
<u>Intersections</u>											
283 Traffic Signals and Traffic Operations Improvements											
General G.O. Bonds	61,000	604,000	566,000	137,000	942,750	0	760,000	0	774,000	0	3,844,750
Other State	0	0	0	0	281,250	0	0	0	0	0	281,250
Subtotal	61,000	604,000	566,000	137,000	1,224,000	0	760,000	0	774,000	0	4,126,000
519 Manchester Street/Old Turnpike Road Intersection Improvements											
General Donations	0	0	0	2,200,000	0	0	0	0	0	0	2,200,000
Subtotal	0	0	0	2,200,000	0	0	0	0	0	0	2,200,000
520 Intersection Safety Improvements											
General Highway Reserve	0	0	100,000	0	100,000	0	100,000	0	100,000	0	400,000
Subtotal	0	0	100,000	0	100,000	0	100,000	0	100,000	0	400,000
570 Pleasant/Warren/Fruit Intersection Improvements											
General G.O. Bonds	0	0	0	0	0	5,000,000	0	0	0	0	5,000,000
Subtotal	0	0	0	0	0	5,000,000	0	0	0	0	5,000,000
Total Intersections	61,000	604,000	666,000	2,337,000	1,324,000	5,000,000	860,000	0	874,000	0	11,726,000
<u>Other Vehicles</u>											
569 Parks and Cemeteries Small Turf Equipment											
General G.O. Bonds	45,000	85,000	65,000	0	95,000	35,000	70,000	0	85,000	75,000	555,000
Subtotal	45,000	85,000	65,000	0	95,000	35,000	70,000	0	85,000	75,000	555,000

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FUND/TYPE	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	Ten Years
575 Police Vehicle & Equipment Replacement											
General Capital Transfer	145,000	285,000	290,000	290,000	295,000	295,000	295,000	295,000	295,000	295,000	2,780,000
Other Trust	140,000	0	0	0	0	0	0	0	0	0	140,000
Subtotal	285,000	285,000	290,000	290,000	295,000	295,000	295,000	295,000	295,000	295,000	2,920,000
Total Other Vehicles	330,000	370,000	355,000	290,000	390,000	330,000	365,000	295,000	380,000	370,000	3,475,000
<u>Parking</u>											
403 Parking Division Vehicle and Equipment Replacement Program											
Parking G.O. Bonds	65,000	0	0	72,000	0	0	0	0	0	0	137,000
Subtotal	65,000	0	0	72,000	0	0	0	0	0	0	137,000
432 State Street Parking Garage (Formerly Firehouse Block)											
Parking G.O. Bonds	300,000	3,000,000	0	0	0	0	200,000	0	0	1,500,000	5,000,000
Subtotal	300,000	3,000,000	0	0	0	0	200,000	0	0	1,500,000	5,000,000
433 School Street Parking Garage (Formerly Durgin Block)											
Parking G.O. Bonds	0	0	0	0	0	0	0	5,720,000	0	0	5,720,000
Subtotal	0	0	0	0	0	0	0	5,720,000	0	0	5,720,000
529 Storrs Street Parking Garage (Formerly Capital Commons)											
Parking G.O. Bonds	0	0	1,815,000	0	0	0	11,000,000	0	0	0	12,815,000
Subtotal	0	0	1,815,000	0	0	0	11,000,000	0	0	0	12,815,000
595 Parking Meters											
Parking G.O. Bonds	0	800,000	1,550,000	0	0	0	0	0	0	0	2,350,000
Subtotal	0	800,000	1,550,000	0	0	0	0	0	0	0	2,350,000

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596 Surface Lots											
Parking G.O. Bonds	0	495,000	819,500	0	957,000	0	0	0	0	0	2,271,500
Subtotal	0	495,000	819,500	0	957,000	0	0	0	0	0	2,271,500
627 Parking Strategic Plan											
Parking G.O. Bonds	0	0	0	0	0	305,000	0	0	0	0	305,000
Subtotal	0	0	0	0	0	305,000	0	0	0	0	305,000
Total Parking	365,000	4,295,000	4,184,500	72,000	957,000	305,000	11,200,000	5,720,000	0	1,500,000	28,598,500
<u>Parks and Open Space</u>											
51 White Park											
General G.O. Bonds	475,000	30,000	0	0	0	0	0	0	0	0	505,000
Subtotal	475,000	30,000	0	0	0	0	0	0	0	0	505,000
52 Keach Park											
General G.O. Bonds	0	0	0	350,000	0	0	30,000	0	0	0	380,000
Subtotal	0	0	0	350,000	0	0	30,000	0	0	0	380,000
55 Rolfe Park											
General G.O. Bonds	0	0	0	0	200,000	0	400,000	0	0	0	600,000
Subtotal	0	0	0	0	200,000	0	400,000	0	0	0	600,000
56 Rollins Park											
General G.O. Bonds	0	0	0	0	0	175,000	0	0	0	70,000	245,000
Subtotal	0	0	0	0	0	175,000	0	0	0	70,000	245,000

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59 Terrill Park												
General Capital Close-out	90,221	0	0	0	0	0	0	0	0	0	90,221	
General G.O. Bonds	210,000	0	0	0	0	0	0	0	0	0	210,000	
Subtotal	300,221	0	0	0	0	0	0	0	0	0	300,221	
60 Kiwanis (Waterfront) Park												
General G.O. Bonds	0	0	0	0	0	0	0	0	0	900,000	900,000	
Subtotal	0	0	0	0	0	0	0	0	0	900,000	900,000	
358 Garrison Park												
General G.O. Bonds	0	0	0	0	0	50,000	0	0	0	0	50,000	
Subtotal	0	0	0	0	0	50,000	0	0	0	0	50,000	
359 Merrill Park												
General Donations	0	0	0	0	0	0	0	0	0	25,000	25,000	
General G.O. Bonds	0	0	0	0	0	0	0	0	440,000	0	440,000	
Subtotal	0	0	0	0	0	0	0	0	440,000	25,000	465,000	
515 Golf Course Winter Recreation Improvements												
General Donations	0	0	0	0	0	0	0	0	100,000	50,000	150,000	
Subtotal	0	0	0	0	0	0	0	0	100,000	50,000	150,000	
557 Memorial Field												
General Donations	0	5,850,000	0	0	6,950,000	0	0	0	0	0	12,800,000	
General G.O. Bonds	0	5,850,000	0	0	6,950,000	0	0	0	0	0	12,800,000	
Subtotal	0	11,700,000	0	0	13,900,000	0	0	0	0	0	25,600,000	

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567 Penacook Riverfront Parks											
General G.O. Bonds	0	0	80,000	500,000	100,000	0	0	0	0	0	680,000
Other Federal	0	0	0	500,000	0	0	0	0	0	0	500,000
Subtotal	0	0	80,000	1,000,000	100,000	0	0	0	0	0	1,180,000
Total Parks and Open Space	775,221	11,730,000	80,000	1,350,000	14,200,000	225,000	430,000	0	540,000	1,045,000	30,375,221
<u>Public Buildings</u>											
63 City Wide Recreation Facility Improvements											
General G.O. Bonds	350,000	220,000	100,000	100,000	0	0	0	0	0	0	770,000
Subtotal	350,000	220,000	100,000	100,000	0	0	0	0	0	0	770,000
65 City Hall Renovations											
General Capital Close-out	286,638	0	0	0	0	0	0	0	0	0	286,638
General G.O. Bonds	0	1,725,000	1,425,000	0	75,000	0	0	13,985,000	0	0	17,210,000
Subtotal	286,638	1,725,000	1,425,000	0	75,000	0	0	13,985,000	0	0	17,496,638
68 Library											
General Donations	0	0	0	0	0	0	0	0	290,000	2,900,000	3,190,000
General G.O. Bonds	0	0	0	0	0	0	0	0	2,610,000	26,100,000	28,710,000
Subtotal	0	0	0	0	0	0	0	0	2,900,000	29,000,000	31,900,000
252 Fire Station Improvements											
General G.O. Bonds	350,000	815,000	0	0	0	77,000	0	0	84,500	370,000	1,696,500
Subtotal	350,000	815,000	0	0	0	77,000	0	0	84,500	370,000	1,696,500

***Excluded from Budget Appropriation**

**2027-2036
CAPITAL IMPROVEMENT
PROJECT BY CATEGORY**

PROJECT NUMBER AND DESCRIPTION

FUND/TYPE	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	Ten Years
323 Combined Operations & Maintenance Facility (COMF) Improvements											
General G.O. Bonds	0	0	400,000	335,000	485,000	0	0	15,000	0	0	1,235,000
Sewer G.O. Bonds	0	0	355,000	335,000	485,000	0	0	15,000	0	0	1,190,000
Water G.O. Bonds	0	0	355,000	335,000	485,000	0	0	15,000	0	0	1,190,000
Subtotal	0	0	1,110,000	1,005,000	1,455,000	0	0	45,000	0	0	3,615,000
443 City-Wide Community Center											
General G.O. Bonds	0	60,000	0	0	100,000	0	150,000	0	0	0	310,000
Subtotal	0	60,000	0	0	100,000	0	150,000	0	0	0	310,000
521 Police Firearms Range Improvements											
General Capital Transfer	0	0	0	0	0	0	0	0	75,000	0	75,000
Subtotal	0	0	0	0	0	0	0	0	75,000	0	75,000
551 Library Maintenance											
General G.O. Bonds	30,000	625,000	1,500,000	0	0	0	0	0	0	0	2,155,000
Subtotal	30,000	625,000	1,500,000	0	0	0	0	0	0	0	2,155,000
583 New Heights Fire Station											
General G.O. Bonds	0	0	0	0	0	0	0	0	0	7,500,000	7,500,000
Subtotal	0	0	0	0	0	0	0	0	0	7,500,000	7,500,000
594 New Central Fire Station											
General G.O. Bonds	0	0	0	0	0	0	3,000,000	0	2,000,000	20,000,000	25,000,000
Subtotal	0	0	0	0	0	0	3,000,000	0	2,000,000	20,000,000	25,000,000
636 Electric Vehicle (EV) Charging Stations											
General G.O. Bonds	75,000	0	0	50,000	0	0	0	0	0	0	125,000
Water G.O. Bonds	0	25,000	0	0	0	0	0	0	0	0	25,000
Subtotal	75,000	25,000	0	50,000	0	0	0	0	0	0	150,000

***Excluded from Budget Appropriation**

CITY OF CONCORD, NEW HAMPSHIRE

**2027-2036
CAPITAL IMPROVEMENT
PROJECT BY CATEGORY**

PROJECT NUMBER AND DESCRIPTION

FUND/TYPE	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	Ten Years
Total Public Buildings	1,091,638	3,470,000	4,135,000	1,155,000	1,630,000	77,000	3,150,000	14,030,000	5,059,500	56,870,000	90,668,138
<u>Public Safety</u>											
305 Fire Department Communications Equipment											
General G.O. Bonds	835,000	0	0	0	150,000	0	0	900,000	0	0	1,885,000
Subtotal	835,000	0	0	0	150,000	0	0	900,000	0	0	1,885,000
335 Thermal Imaging Cameras											
General G.O. Bonds	0	0	0	72,000	0	0	0	0	100,000	0	172,000
Subtotal	0	0	0	72,000	0	0	0	0	100,000	0	172,000
368 Police Department Communications Equipment											
General G.O. Bonds	80,000	0	0	0	180,000	180,000	0	0	0	100,000	540,000
Subtotal	80,000	0	0	0	180,000	180,000	0	0	0	100,000	540,000
370 Police Department Ballistic Vest Replacement Program											
General G.O. Bonds	40,000	0	0	0	85,000	0	0	0	85,000	0	210,000
Subtotal	40,000	0	0	0	85,000	0	0	0	85,000	0	210,000
376 Fire Department Hose & Equipment Replacement											
General G.O. Bonds	30,000	55,000	50,000	0	205,000	0	0	0	0	0	340,000
Subtotal	30,000	55,000	50,000	0	205,000	0	0	0	0	0	340,000
522 Patrol Rifle Replacements											
General Capital Transfer	0	0	0	0	0	0	0	30,000	0	0	30,000
General G.O. Bonds	10,000	0	0	30,000	30,000	0	0	0	0	0	70,000
Subtotal	10,000	0	0	30,000	30,000	0	0	30,000	0	0	100,000

***Excluded from Budget Appropriation**

CITY OF CONCORD, NEW HAMPSHIRE

**2027-2036
CAPITAL IMPROVEMENT
PROJECT BY CATEGORY**

PROJECT NUMBER AND DESCRIPTION

FUND/TYPE	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	Ten Years	
527 Fire Department EMS Equipment Replacement												
General G.O. Bonds	180,000	70,000	20,000	0	0	0	0	1,000,000	0	144,000	1,414,000	
Subtotal	180,000	70,000	20,000	0	0	0	0	1,000,000	0	144,000	1,414,000	
555 Handgun Replacement												
General G.O. Bonds	120,000	0	0	0	0	0	0	0	0	0	120,000	
Subtotal	120,000	0	0	0	0	0	0	0	0	0	120,000	
560 Fire Training Facility												
General G.O. Bonds	0	0	0	0	0	1,100,000	0	0	30,000	165,000	1,295,000	
Subtotal	0	0	0	0	0	1,100,000	0	0	30,000	165,000	1,295,000	
561 Fire Alarm Infrastructure Replacement												
General G.O. Bonds	20,000	0	0	0	0	0	0	0	0	0	20,000	
Subtotal	20,000	0	0	0	0	0	0	0	0	0	20,000	
573 Fire Department Personnel Protective Equipment												
General G.O. Bonds	0	0	0	425,000	0	0	0	650,000	0	110,000	1,185,000	
Subtotal	0	0	0	425,000	0	0	0	650,000	0	110,000	1,185,000	
607 Video System Replacement												
General G.O. Bonds	10,000	0	0	0	0	0	0	0	0	0	10,000	
Subtotal	10,000	0	0	0	0	0	0	0	0	0	10,000	
630 Police Computer Crimes Hardware and Equipment												
General G.O. Bonds	0	60,000	0	0	0	0	0	0	0	0	60,000	
Subtotal	0	60,000	0	0	0	0	0	0	0	0	60,000	

***Excluded from Budget Appropriation**

**2027-2036
CAPITAL IMPROVEMENT
PROJECT BY CATEGORY**

PROJECT NUMBER AND DESCRIPTION

FUND/TYPE	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	Ten Years
645 Police Department RMS/CAD Upgrade											
General G.O. Bonds	363,000	0	0	0	0	0	0	0	0	0	363,000
Subtotal	363,000	0	0	0	0	0	0	0	0	0	363,000
671 Knox Key Secure											
General G.O. Bonds	50,000	0	0	0	0	0	0	0	0	0	50,000
Subtotal	50,000	0	0	0	0	0	0	0	0	0	50,000
Total Public Safety	1,738,000	185,000	70,000	527,000	650,000	1,280,000	0	2,580,000	215,000	519,000	7,764,000
<u>Sewer Collection</u>											
91 Sewer Main Rehabilitation and Construction											
Sewer Capital Transfer	0	40,000	0	40,000	90,000	40,000	0	40,000	0	40,000	290,000
Sewer G.O. Bonds	0	0	0	1,300,000	0	0	1,000,000	0	1,900,000	0	4,200,000
Subtotal	0	40,000	0	1,340,000	90,000	40,000	1,000,000	40,000	1,900,000	40,000	4,490,000
275 Sewer Pump Station Improvements											
Sewer Capital Close-out	255,694	0	0	0	0	0	0	0	0	0	255,694
Subtotal	255,694	0	0	0	0	0	0	0	0	0	255,694
410 Sewer Video Inspection Equipment											
Sewer Capital Transfer	20,000	0	0	0	0	0	0	0	0	0	20,000
Sewer G.O. Bonds	0	0	0	0	0	80,000	0	0	0	0	80,000
Subtotal	20,000	0	0	0	0	80,000	0	0	0	0	100,000
Total Sewer Collection	275,694	40,000	0	1,340,000	90,000	120,000	1,000,000	40,000	1,900,000	40,000	4,845,694

***Excluded from Budget Appropriation**

**2027-2036
CAPITAL IMPROVEMENT
PROJECT BY CATEGORY**

PROJECT NUMBER AND DESCRIPTION

FUND/TYPE	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	Ten Years
<u>Sewer Treatment</u>											
104 Hall Street Waste Water Treatment Plant Improvements											
Sewer Capital Close-out	335,478	0	0	0	0	0	0	0	0	0	335,478
Sewer G.O. Bonds	1,710,000	25,000	27,025,000	7,225,000	150,000	5,200,000	1,400,000	0	13,100,000	0	55,835,000
Subtotal	2,045,478	25,000	27,025,000	7,225,000	150,000	5,200,000	1,400,000	0	13,100,000	0	56,170,478
466 Penacook Waste Water Treatment Plant Improvements											
Sewer G.O. Bonds	2,730,000	0	0	0	0	0	0	0	4,500,000	0	7,230,000
Subtotal	2,730,000	0	0	0	0	0	0	0	4,500,000	0	7,230,000
Total Sewer Treatment	4,775,478	25,000	27,025,000	7,225,000	150,000	5,200,000	1,400,000	0	17,600,000	0	63,400,478
<u>Sidewalks and Streetscapes</u>											
17 Sidewalk, Bikeway and Streetscape Improvements											
General Donations	0	0	0	750,000	0	0	0	0	0	0	750,000
General Highway Reserve	515,000	0	85,000	0	0	0	0	0	0	0	600,000
Subtotal	515,000	0	85,000	750,000	0	0	0	0	0	0	1,350,000
543 Merrimack River Greenway Trail Project											
General Donations	65,000 *	50,000	22,000	0	0	500,000	0	0	0	0	637,000
General G.O. Bonds	0	200,000	10,000	0	600,000	520,000	0	0	0	0	1,330,000
Other State	263,100 *	0	132,000	0	0	4,055,350	0	0	0	0	4,450,450
Subtotal	328,100	250,000	164,000	0	600,000	5,075,350	0	0	0	0	6,417,450
Total Sidewalks and Streetscapes	843,100	250,000	249,000	750,000	600,000	5,075,350	0	0	0	0	7,767,450

*Excluded from Budget Appropriation

**2027-2036
CAPITAL IMPROVEMENT
PROJECT BY CATEGORY**

PROJECT NUMBER AND DESCRIPTION

FUND/TYPE	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	Ten Years
<u>Solid Waste Management</u>											
381 Landfill Closure and Maintenance											
Other Solid Waste Reserve	0	0	0	0	0	0	0	0	0	2,000,000	2,000,000
Subtotal	0	0	0	0	0	0	0	0	0	2,000,000	2,000,000
447 Landfill Soil Vapor Extraction Systems											
Solid Waste Capital Transfer	0	0	0	0	0	15,000	25,000	0	0	0	40,000
Solid Waste G.O. Bonds	0	0	0	0	0	45,000	0	0	0	0	45,000
Subtotal	0	0	0	0	0	60,000	25,000	0	0	0	85,000
Total Solid Waste Management	0	0	0	0	0	60,000	25,000	0	0	2,000,000	2,085,000
<u>Storm Sewer</u>											
83 Storm Water Improvements											
General Capital Close-out	64,785	0	0	0	0	0	0	0	0	0	64,785
General G.O. Bonds	21,000	250,000	0	0	325,000	950,000	0	0	0	0	1,546,000
Subtotal	85,785	250,000	0	0	325,000	950,000	0	0	0	0	1,610,785
656 River Bank Stabilization Projects											
General G.O. Bonds	0	0	0	500,000	500,000	0	0	0	0	0	1,000,000
Subtotal	0	0	0	500,000	500,000	0	0	0	0	0	1,000,000
Total Storm Sewer	85,785	250,000	0	500,000	825,000	950,000	0	0	0	0	2,610,785

***Excluded from Budget Appropriation**

CITY OF CONCORD, NEW HAMPSHIRE

**2027-2036
CAPITAL IMPROVEMENT
PROJECT BY CATEGORY**

PROJECT NUMBER AND DESCRIPTION

FUND/TYPE	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	Ten Years
<u>Street Corridor Improvements</u>											
36 Manchester Street / Route 3 South											
General G.O. Bonds	0	3,200,000	0	0	0	0	0	0	0	0	3,200,000
Other Federal	0	9,200,000	0	0	0	0	0	0	0	0	9,200,000
Sewer G.O. Bonds	0	500,000	0	0	0	0	0	0	0	0	500,000
Water G.O. Bonds	0	160,000	0	0	0	0	0	0	0	0	160,000
Subtotal	0	13,060,000	0	0	0	0	0	0	0	0	13,060,000
611 Eastman Street Retaining Wall											
General G.O. Bonds	0	0	0	0	0	0	0	190,000	0	0	190,000
Subtotal	0	0	0	0	0	0	0	190,000	0	0	190,000
674 Pembroke Road Corridor Improvements											
General G.O. Bonds	0	2,100,000	0	0	0	0	0	0	0	0	2,100,000
General Highway Reserve	200,000	0	0	0	0	0	0	0	0	0	200,000
Subtotal	200,000	2,100,000	0	0	0	0	0	0	0	0	2,300,000
675 Sewall Falls Corridor Improvements											
General G.O. Bonds	0	0	0	0	400,000	3,000,000	0	0	0	0	3,400,000
Water G.O. Bonds	0	25,000	0	0	0	0	0	0	0	0	25,000
Subtotal	0	25,000	0	0	400,000	3,000,000	0	0	0	0	3,425,000
Total Street Corridor Improvements	200,000	15,185,000	0	0	400,000	3,000,000	0	190,000	0	0	18,975,000

***Excluded from Budget Appropriation**

**2027-2036
CAPITAL IMPROVEMENT
PROJECT BY CATEGORY**

PROJECT NUMBER AND DESCRIPTION

FUND/TYPE	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	Ten Years
<u>Street Rehabilitation</u>											
78 Annual Highway Improvement Program											
General Highway Reserve	2,013,000	2,658,000	3,250,000	3,400,000	3,400,000	3,550,000	3,550,000	3,550,000	3,550,000	325,000	29,246,000
Subtotal	2,013,000	2,658,000	3,250,000	3,400,000	3,400,000	3,550,000	3,550,000	3,550,000	3,550,000	325,000	29,246,000
Total Street Rehabilitation	2,013,000	2,658,000	3,250,000	3,400,000	3,400,000	3,550,000	3,550,000	3,550,000	3,550,000	325,000	29,246,000
<u>Streets New Construction</u>											
18 Storrs Street Extension, North & South											
General G.O. Bonds	0	0	0	100,000	0	0	0	0	0	500,000	600,000
Other Tax Increment Financing	0	0	0	0	0	0	0	0	1,390,000	11,850,000	13,240,000
Subtotal	0	0	0	100,000	0	0	0	0	1,390,000	12,350,000	13,840,000
502 Whitney Road Extension											
General Donations	0	0	0	0	0	0	0	0	0	25,000,000	25,000,000
Subtotal	0	0	0	0	0	0	0	0	0	25,000,000	25,000,000
Total Streets New Construction	0	0	0	100,000	0	0	0	0	1,390,000	37,350,000	38,840,000
<u>Water Distribution System</u>											
84 Water Main Cleaning & Lining											
Water Capital Close-out	75,966	0	0	0	0	0	0	0	0	0	75,966
Water G.O. Bonds	0	0	0	0	260,000	500,000	475,000	585,000	0	150,000	1,970,000
Subtotal	75,966	0	0	0	260,000	500,000	475,000	585,000	0	150,000	2,045,966
85 Water Main Replacement											
Water G.O. Bonds	625,000	0	0	150,000	2,000,000	0	0	0	0	0	2,775,000
Subtotal	625,000	0	0	150,000	2,000,000	0	0	0	0	0	2,775,000

***Excluded from Budget Appropriation**

**2027-2036
CAPITAL IMPROVEMENT
PROJECT BY CATEGORY**

PROJECT NUMBER AND DESCRIPTION

FUND/TYPE	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	Ten Years
86 Water Main Construction											
Water G.O. Bonds	0	1,700,000	0	0	0	0	0	0	0	0	1,700,000
Subtotal	0	1,700,000	0	0	0	0	0	0	0	0	1,700,000
244 Water Meter Replacement Program											
Water Capital Close-out	46,700	0	0	0	0	0	0	0	0	0	46,700
Water Capital Transfer	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	2,000,000
Water G.O. Bonds	155,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	1,955,000
Subtotal	401,700	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	4,001,700
451 Leak Detection											
Water Capital Transfer	0	0	0	0	15,000	0	0	0	20,000	0	35,000
Subtotal	0	0	0	0	15,000	0	0	0	20,000	0	35,000
676 Water line and meter installation Russel Shea Community Garden											
General Donations	270,000 *	0	0	0	0	0	0	0	0	0	270,000
Subtotal	270,000	0	0	0	0	0	0	0	0	0	270,000
Total Water Distribution System	1,372,666	2,100,000	400,000	550,000	2,675,000	900,000	875,000	985,000	420,000	550,000	10,827,666
<u>Water Treatment</u>											
88 Water Plant Improvements											
Water Capital Close-out	228,162	0	0	0	0	0	0	0	0	0	228,162
Water Capital Transfer	0	0	0	0	0	0	25,000	0	0	0	25,000
Water G.O. Bonds	400,000	400,000	0	800,000	1,025,000	120,000	150,000	300,000	400,000	0	3,595,000
Subtotal	628,162	400,000	0	800,000	1,025,000	120,000	175,000	300,000	400,000	0	3,848,162

*Excluded from Budget Appropriation

**2027-2036
CAPITAL IMPROVEMENT
PROJECT BY CATEGORY**

PROJECT NUMBER AND DESCRIPTION

FUND/TYPE	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	Ten Years
114 Penacook Lake Dam and Spillway Rehabilitation											
Other Federal	0	2,500,000	0	0	0	0	0	0	0	0	2,500,000
Water G.O. Bonds	0	0	0	0	0	0	75,000	0	0	0	75,000
Subtotal	0	2,500,000	0	0	0	0	75,000	0	0	0	2,575,000
124 Water System SCADA Improvements											
Water Capital Transfer	30,000	30,000	30,000	30,000	30,000	30,000	35,000	35,000	35,000	35,000	320,000
Subtotal	30,000	30,000	30,000	30,000	30,000	30,000	35,000	35,000	35,000	35,000	320,000
321 Water System Master Plan & Implementation											
Water Capital Transfer	80,000	40,000	90,000	0	0	70,000	0	0	0	0	280,000
Subtotal	80,000	40,000	90,000	0	0	70,000	0	0	0	0	280,000
345 Water Supply Well Field Maintenance											
Water G.O. Bonds	0	0	150,000	0	0	0	0	2,000,000	0	0	2,150,000
Subtotal	0	0	150,000	0	0	0	0	2,000,000	0	0	2,150,000
347 Water Storage Tank Repairs											
Water G.O. Bonds	0	55,000	80,000	0	50,000	60,000	55,000	65,000	80,000	60,000	505,000
Subtotal	0	55,000	80,000	0	50,000	60,000	55,000	65,000	80,000	60,000	505,000
372 Water System Pump Station Improvements											
Water G.O. Bonds	250,000	0	0	0	0	550,000	0	0	0	300,000	1,100,000
Subtotal	250,000	0	0	0	0	550,000	0	0	0	300,000	1,100,000
482 Water System Asset Management											
Water G.O. Bonds	0	0	0	0	0	0	75,000	0	0	0	75,000
Subtotal	0	0	0	0	0	0	75,000	0	0	0	75,000
Total Water Treatment	988,162	3,025,000	350,000	830,000	1,105,000	830,000	415,000	2,400,000	515,000	395,000	10,853,162

***Excluded from Budget Appropriation**

CITY OF CONCORD, NEW HAMPSHIRE

**2027-2036
CAPITAL IMPROVEMENT
PROJECT BY CATEGORY**

PROJECT NUMBER AND DESCRIPTION

FUND/TYPE	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	Ten Years
Grand Total	25,148,344	85,765,759	55,333,612	39,145,546	39,116,776	37,306,851	28,028,000	37,257,000	40,886,500	109,748,501	497,736,889

*Excluded from Budget Appropriation