

Enterprise Funds

	2025 Actual	2026 Adopted	2026 Revised	2026 Projected	2027 Budget
Revenue					
Water	\$7,433,207	\$7,916,290	\$7,916,290	\$7,805,110	\$8,501,309
Wastewater	\$10,923,648	\$11,531,051	\$11,531,051	\$11,433,708	\$12,977,542
Sub Total	\$18,356,855	\$19,447,341	\$19,447,341	\$19,238,818	\$21,478,851
Expense					
Water	\$7,608,579	\$8,066,230	\$8,066,230	\$7,868,696	\$8,682,106
Wastewater	\$11,359,636	\$13,483,116	\$13,483,116	\$13,369,023	\$15,064,265
Sub Total	\$18,968,215	\$21,549,346	\$21,549,346	\$21,237,719	\$23,746,371

Water Fund

Mission

To provide an adequate supply of safe, high-quality water and protect the health and well-being of customers.



Core Responsibilities

1. The Water Treatment Division is responsible for treating water from Penacook Lake and removing any contaminants to meet all federal and state standards for water quality and treatment before distributing to customers.

Water Fund

<u>Fund Summary</u>	2026 Revised	2026 Projected	2027 Budget
Revenue	\$7,916,290	\$7,805,110	\$8,501,309
Expense	\$8,066,230	\$7,868,696	\$8,682,106
Net Income (Loss)		(\$63,586)	(\$180,797)
Beginning Working Capital		\$2,427,066	\$2,363,480
Ending Working Capital		\$2,363,480	\$2,182,683

Reserve

This Fund has goals of attaining and maintaining the following reserves for operations, capital, and rate stabilization:

- Operations: 25% operating expense less debt service and pay-as-you-go capital.
- Capital: 25% of debt service but not less than \$500,000.
- Rate Stabilization: 10% of operating revenue or no less than \$500,000.

Water Fund

<u>Budget Detail</u>	2025	2026	2026	2026	2027
	Actual	Adopted	Revised	Projected	Budget
Revenue					
Fines and Penalties	\$27,008	\$27,500	\$27,500	\$27,500	\$27,500
Sundry Services	\$17,971	\$15,000	\$15,000	\$15,000	\$15,000
Water Usage	\$5,361,795	\$5,928,480	\$5,928,480	\$5,736,040	\$6,303,650
Water Availability	\$1,360,396	\$1,428,800	\$1,428,800	\$1,478,000	\$1,610,760
Private Fire Service	\$124,964	\$120,000	\$120,000	\$120,000	\$122,000
Other Service Charges	\$179,174	\$160,000	\$160,000	\$160,000	\$162,500
Testing Services	\$5,282	\$3,000	\$3,000	\$3,000	\$3,000
Utility Investment Fee	\$154,582	\$60,000	\$60,000	\$60,000	\$60,000
Investment Income	\$127,874	\$100,000	\$100,000	\$130,560	\$92,214
Sale of Assets	\$14,400	\$0	\$0	\$0	\$0
Finance Charges	\$45	\$300	\$300	\$300	\$300
Retiree Health Insurance	\$38,057	\$41,010	\$41,010	\$42,510	\$33,410
Other Revenue	\$21,661	\$32,200	\$32,200	\$32,200	\$23,475
Transfer In - Trust	\$0	\$0	\$0	\$0	\$47,500
Total Revenue	\$7,433,207	\$7,916,290	\$7,916,290	\$7,805,110	\$8,501,309

The Water Fund Commercial Sales revenue projection is based on a combination of historical data and knowledge-based forecasting. The critical factor in determining water revenue is to predict water consumption for the next fiscal year; and the Department has more than 20 years of historical data to use. This data, coupled with economic trends over the last six years, provides the basis for a conservative prediction for water consumption. Water Availability revenue is based on water meter size and is based on historical data. This revenue in conjunction with Water Usage revenue make up 93.1% of total revenue.

Water Fund

Expense	2025 Actual	2026 Adopted	2026 Revised	2026 Projected	2027 Budget
Full Time	\$1,473,063	\$1,673,727	\$1,673,727	\$1,602,390	\$1,722,652
Temporary	\$12,461	\$19,580	\$19,580	\$40	\$20,110
Overtime	\$69,171	\$66,740	\$66,740	\$63,240	\$69,410
Allowance	\$900	\$600	\$600	\$600	\$600
Retirement	\$214,453	\$221,908	\$221,908	\$212,870	\$228,488
FICA	\$127,910	\$130,250	\$130,250	\$124,990	\$138,635
Beneflex	\$551,774	\$590,171	\$590,171	\$510,280	\$602,675
Retiree Health	\$110,300	\$124,670	\$124,670	\$121,650	\$112,190
Worker's Compensation	\$15,090	\$19,760	\$19,760	\$19,700	\$34,965
Unemployment Insurance	\$719	\$947	\$947	\$950	\$1,016
Professional Development	\$18,752	\$26,440	\$26,440	\$26,440	\$25,770
Business Expense	\$2,194	\$2,440	\$2,440	\$2,440	\$2,530
Repairs and Maintenance	\$1,301	\$4,270	\$4,270	\$4,270	\$4,270
Professional Services	\$151,281	\$269,285	\$269,285	\$270,255	\$321,385
Communications	\$11,472	\$12,661	\$12,661	\$11,030	\$8,050
Bond Costs	\$12,808	\$25,000	\$25,000	\$25,000	\$25,000
Office Supplies	\$3,556	\$4,550	\$4,550	\$4,550	\$4,550
Departmental Supplies	\$145,285	\$132,480	\$132,480	\$132,480	\$135,170
Auto Parts	\$17,044	\$17,200	\$17,200	\$17,200	\$17,200
Building Supplies	\$1,950	\$13,150	\$13,150	\$13,150	\$13,550
Chemicals	\$416,100	\$527,240	\$527,240	\$527,240	\$543,050
Vehicle Fuel	\$25,515	\$28,610	\$28,610	\$28,610	\$30,355
Electricity	\$224,250	\$230,470	\$230,470	\$215,320	\$240,200
Natural Gas and Propane	\$25,579	\$25,930	\$25,930	\$25,850	\$24,300
Heating Oil and Kerosene	\$119,824	\$70,000	\$70,000	\$80,000	\$102,860
Property and Auto Insurance	\$38,150	\$37,860	\$37,860	\$37,860	\$44,959
Liability Insurance	\$12,710	\$12,660	\$12,660	\$12,660	\$17,336
Taxes - Real Estate	\$4,274	\$6,000	\$6,000	\$6,000	\$6,000
Capital Outlay - GL	\$59,679	\$124,000	\$124,000	\$124,000	\$124,000
Principal	\$1,708,957	\$1,804,697	\$1,804,697	\$1,804,697	\$1,888,750
Interest	\$514,567	\$524,876	\$524,876	\$524,876	\$611,310
Transfer Out - Trust	\$369,582	\$260,000	\$260,000	\$260,000	\$275,000
Transfer Out - General	\$853,590	\$847,988	\$847,988	\$847,988	\$911,920
Transfer Out - Solid Waste	\$5,570	\$5,570	\$5,570	\$5,570	\$5,850
Transfer Out - Water Capital	\$288,750	\$204,500	\$204,500	\$204,500	\$368,000
Total Expense	\$7,608,579	\$8,066,230	\$8,066,230	\$7,868,696	\$8,682,106

Water Fund

<u>Service Indicators*</u>	<u>2024</u> <u>Actual</u>	<u>2025</u> <u>Actual</u>	<u>2026</u> <u>Estimated</u>	<u>2027</u> <u>Projected</u>
1. Number of drinking water permit violations	-	-	0	0
2. Percent of compliance samples collected & reported on time	-	-	100	100
3. Number of public outreach events per year	-	-	4	>6
4. Unaccounted Water Percentage	-	-	14.6%	14.1%
5. Percent of critical assets inventoried	-	-	95%	100%
6. Percent of assets with a defined lifecycle/replacement plan	-	-	90%	>95%
7. E-Z Pay Enrollment	-	-	23	>25

* New for FY 2027.

2027 Goals

1. Maintain 100% compliance with all Federal and State drinking water standards through daily monitoring and reporting.
2. Implement a proactive watershed protection initiative for Penacook Lake, including a social media campaign to educate the public.
3. Reduce unaccounted-for water by 0.5% through aggressive leak-detection initiatives and meter exchanges.
4. Complete an inventory of critical treatment infrastructure and develop a prioritized capital improvement plan for the long-term planning window.
5. Continue increasing the percentage of customers enrolled in EZ-Pay to improve payment efficiency, reduce processing errors, and enhance cash flow predictability. Higher enrollment also helps reduce late payments and the occurrence of avoidable late fees for customers.

2026 Goals Status

1. Maintain fluoride optimization to 99%, receive optimization award from NHHHS.
9-Month Status: On track, optimization year-to-date is 100%.
2. Complete design of Portsmouth Street Booster Station (Profile Avenue).
9-Month Status: In progress, 75% completed, on track.
3. Apply for available grants for Spillway rehabilitation.
9-Month Status: No grant application yet. Completing design with the State, then will proceed to the grant application phase.