

## **CALENDAR YEAR 2022 – 2023 CITY COUNCIL PRIORITIES**

1. Balanced Budget Issues for FY 2023 and FY 2024
  - a) Eliminate Use of Fund Balance to Balance Budget
  - b) ARPA Strategy
  - c) Health Insurance Costs
  - d) Grant Funding Opportunities
  
2. Community-Wide Economic Development Initiatives to Expand Tax Base
  - a) Bricks & Mortar: Pitco, Mazda, Employment Security, Sexton Avenue, Steeplegate Mall, Exit 17, Exit 13, Airport
  - b) Zoning Rewrite (Incentives)
  - c) Housing: Private Development – All Levels (Regional)
  - d) Economic Development Website Update
  - e) Downtown Business Investment
  - f) Outdoor Dining/Food Trucks
  - g) Fees/Rent Analysis
  
3. Public Safety Work
  - a) Fire Stations & Police Station Analysis
  - b) Enhance Emergency Management Services
  
4. Recreational/Cultural Opportunities, Parks and Cemeteries
  - a) Library, Pools, Arena, Beaver Meadow Golf Course, Trails, Merrimack River Greenway Trail, Recreation Programming
  - b) Terrill Park, Kiwanis Park, Skate Area, Penacook Riverfront, Monkey Around Playground, Cemeteries, Recreational Corridor
  
5. Enhanced Community Events/Arts
  - a) More Partnerships
  
6. Sustainability Initiatives/Climate Change
  - a) Energy: LED Street Lights
  - b) Diversity
  - c) Workforce & Housing (Homelessness)
  - d) Essex Hydro
  - e) Renewable Energy
  - f) EV Charging Stations
  - g) Trees, Urban Canopy
  
7. Transportation
  - a) I-93, Storrs Street, Stickney Avenue
  - b) Merrimack River Greenway Trail
  - c) Airport Terminal
  - d) Sidewalks: Maintain/Recondition
  - e) Projects: Langley Parkway, McKee Square

**On-Going Initiatives:**

1. Former Tannery Site/Park
2. Enhanced Neighborhood Street Program
3. Bridges: Loudon Road Bridge
4. Technology Infrastructure Improvements: Cybersecurity, Network Security Engineer, Risk Assessment/Management/Training, Munis Module Implementation, Fiber Cable Replacement