



City of Concord, New Hampshire

OFFICE OF THE MAYOR

Byron O. Champlin

TO: Members of City Council
FROM: Mayor Byron O. Champlin
DATE: November 24, 2025
RE: Energy & Environment Advisory Committee

I propose the appointment of the following individual to the Energy & Environment Advisory Committee:

- Mark Fagan, 1 Auburn Street, Concord. If approved, Mark Fagan, will serve as a General Public Representative for a three-year term expiring January 31, 2029. Mark Fagan's application and resume are attached.

In accordance with Section 18 of the City Council Rules, this proposed appointment is being distributed to City Council as information in advance of formal action at the January 12, 2026, City Council meeting.



City of Concord, New Hampshire

41 GREEN STREET

Concord, NH 03301

(603) 225-8500

APPLICATION TO SERVE ON A BOARD, COMMISSION OR COMMITTEE

All fields are required – *Please note that all applicants who are appointed will be required to be sworn in*

Applicant Name:	Mark Fagan
Street Address:	1 Auburn St Concord NH 03301
Mailing Address:	Same as above
Telephone:	203 858 4356
E-mail:	mwfagan53@gmail.com

Please specify the Board/Commission sought: Energy and Environment, others if needed

Please check the field(s) in which you have the requisite training and experience:

Architecture Engineering Other Finance , accounting, utility ratemaking, management
 Land Use Law Construction Mechanical Plumbing Electrical

Occupation or Place of Employment:	Retired, Former PwC partner, Northeast Utilites VP Finance, CCEH COO		
Employer and Employment Address:	Various		
Employment Telephone:	Various		
May you be contacted at work?	<input type="checkbox"/>	Yes	<input checked="" type="checkbox"/> x <input type="checkbox"/> No Not applicable.

Education:	BS Accounting and Finance Fordham University 1979. Roosevelt High School Yonkers NY		
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Community Experience and Affiliations (both Concord and elsewhere):

Former COO at Concord Coalition to End Homelessness. Current Board member/ treasurer at Kimball Jenkins ,President of the Lovell Lake Association (Wakefield NH)

How long have you resided in Concord or the Concord area? 5 + years

In Accordance with RSA 91:2, in order to serve on a board, commission, or committee, you must be a citizen of the United States. Are you a Citizen?

x Yes No

Why would you like to serve in this capacity?

Include experience or expertise relevant to board or committee for which you are applying.

I worked with several energy and utility companies through my career at PwC and Northeast Utilities and believe my experience would be helpful to Concord in navigating through complex energy issues. I also have a deep interest in the environment and work as the President of Lovell Lake Assc to preserve the water quality of that lake

Have you served on any Municipal or Non-Profit Boards or Committees in the past? Which ones and when?

No municipal boards. I have served on boards of various Non-profit Boards which currently include Kimball Jenkins in Concord and the Lovell Lake Association in Wakefield NH.

Have you contacted the Chair of the Board/Committee to learn about the Board's mission/duties and the expectations of its members (with regard to attendance, time commitment, training, etc.)?

Yes No I have read the minutes of past Board meetings.

Have you attended any meetings of the Board/Committee on which you want to serve? Yes No

Can you commit to attend 75% of meetings? Yes No

Please provide a brief biography? Attach resume, if desired.

See attached resume.

Do you have any personal or business relationships with the City or any City officials or employees that could create a conflict of interest while serving on the requested Board or Commission? A conflict of interest is defined by Article 1-6-3 of the City Code of Ethics. If yes, please provide details on the relationship(s).

I do not believe so, but I'm sure someone who might not agree with my views could suggest a conflict, as has happened with other community volunteers. I have applied for grants with the City for organizations that I have worked at (CCEH) or volunteered at (Kimball Jenkins), but I believe those grant awards were based on the merits of the applications. I receive no financial benefits from my volunteer work at CCEH or Kimball Jenkins.

If you do not receive the appointment you are requesting, would you be interested in serving on another Board or Committee?

Yes No

BY SUBMITTING THIS APPLICATION, YOU UNDERSTAND THAT:

1. All members of City Boards/Committees are subject to the City's Code of Conduct;
2. This application is for consideration and does not mean you will necessarily be appointed to this board or committee;
3. You may be contacted to follow-up on any questions pertaining to the application; and
4. This application may be forwarded to the City Council for consideration at the Mayor's and/or City Manager's discretion;
5. All board members are required to be sworn in before they can participate or vote in any meetings;
6. At the end of your term, if you would like to be re-appointed you will be required to submit a new application and be sworn in;
7. This application becomes public record upon submission.

Applicant Signature

Date

Mark Fagan

Finance executive with 35 years of experience in the energy, telecommunications and other service industries looking to enrich and upgrade an organization. Throughout my career, I have been highly adaptive and flexible in successfully taking on new responsibilities. Transitioned seamlessly from public accounting (20 years as a Big 4 partner) to a corporate organization where I enabled meaningful positive change. Managed the operations and finances of a human services not-for-profit agency transitioning to a new Executive Director with increased focus on tangible results of ending homelessness in Concord NH. Currently on the Boards of a local arts organization and lake association. Excellent communicator with senior executives, Boards, and other stakeholders.

Career highlights to date

- Big 4 Partner leading large multinational teams executing multi-year consulting engagements for complex organizations with revenues ranging from \$100 million to \$25 billion. Engagement teams included up to 50 members of accounting, IT, Tax, M&A and advisory professionals.
- Hands on manager of financial due diligence and merger transition projects, publication of industry analyses and papers, rate case testimony, and development of financial projections for evaluation of new investments.
- Successful advocate in supporting client positions before regulators, investors and standard setters.
- Change agent in fortifying the risk management, internal audit, and acquisitions/ dispositions activities of a \$5 billion public utility organization.
- Experienced mentor and sponsor for several younger professionals who were admitted to the PwC and Andersen partnerships.
- Successfully transitioned to assisting Not-for-Profit organizations after retiring from the corporate arena.

Experience

CURRENT

Board Member and Treasurer/ Kimball Jenkins (KJ)

KJ is a Concord based not for profit cultural organization focused on making arts accessible to the local community through art classes and exhibitions and preserving its historic campus.

President/ Lovell Lake Association (LLA)

LLA is a not-for-profit Wakefield NH based organization focused on preserving the water quality and environment of the lake for residents and the greater Wakefield community.

FEBRUARY 2021 TO JUNE 2025

Chief Operating Officer (COO)/ Concord Coalition to End Homelessness (CCEH)

Concord , NH

CCEH is a not for profit serving people experiencing homelessness in Concord NH and surrounding communities with a daytime Resource Center, overnight Emergency Winter Shelter and programs and projects that house and support people previously experiencing homelessness. As the COO I oversaw the operations, finances , information technology and human resources and supported the Executive Director and other senior staff execute on the strategic initiatives of the agency.

JUNE 2020 to DECEMBER 2020 CFO/ Monadnock Economic Development Corporation (MEDC)

Keene, NH

MEDC is a not-for-profit economic development organization which develops real estate and makes loans to small commercial enterprises to support job growth and retention in rural southwestern New Hampshire. I replaced a longstanding CFO and rapidly addressed material irregularities in financial reporting and budgeting, and misuse of government grants. During my short tenure ,MEDC worked proactively with government agencies to craft a reasonable plan to rectify the misuse of government funds and developed realistic cash flow budgets. I also worked with multiple creditors to establish a framework to restructure unsustainable debt service on multiple financial obligations .

2004 - JUNE 2019

Partner / PricewaterhouseCoopers LLP (PwC)

New York NY, Los Angeles CA, and Florham Park NJ offices

Senior partner in the power, utilities and renewable energy industry sectors. Responsibilities and accomplishments included:

- Leading large complex multi-year client engagements including coordinating all PwC audit, tax and consulting services. My primary focus was on Global 100 clients in the Power & Utility (P&U) industry, but I also served smaller emerging companies. Clients served and references available upon request.
- Membership on the PwC P&U leadership council, which evaluated opportunities and directed resources and investments for existing and targeted clients. The industry sector had the highest growth within PwC during my tenure on the council.
- Representing the P&U industry sector in PwC's National Quality Organization from 2016 to 2019. Assisted clients and engagement teams solve complex accounting, financial reporting and risk management issues. Guided clients through the process of successfully resolving contentious issues with the SEC with technical support and strategic insights.
- Mentoring younger professionals and sponsoring three individuals for admission to the partnership.

2002 - 2004

Vice President Financial Services/Northeast Utilities (NU) Berlin, CT

Senior finance executive reporting to the CFO and Vice Chairman. Hired to jumpstart upgrades in several corporate groups including risk management, internal audit, M&A and real estate. Participated in critical oversight committees responsible for evaluating and monitoring large IT projects, energy trading strategies and positions, research and development programs and other operational activities.

Accomplishments included:

- Leading the efficient divestment of NU's non-strategic assets and businesses.
- Realignment of R&D activities to mirror NU's strategic initiatives.
- Evaluation and recommendation of new investments in potential high growth industries. CEO and Board buy-in of the program achieved.
- Standardizing the approach and methodologies for several departments and activities including M&A, internal audit, and Enterprise Risk.

1979 – 2002

Partner / Arthur Andersen LLP

New York NY, Indianapolis IN, and Stamford CT offices

Progressed from entry level assistant to Partner from 1979 to 1992. Primary client engagements included some of the firm's highest profile clients in the telecommunications and power & utilities industries. Career highlights included:

- Managing all of the firm's services to a multinational telecommunications and electronics manufacturing firm that engaged in a multi-year investment and divestment program to realign its business model. Galvanized Andersen professionals in several countries (Argentina, Dominican Republic, Mexico, New Zealand, Peru, Spain, UK, and Venezuela) over a 5-year period in which the client revamped its strategic direction and operations.
- Leading the firm's services for several client's initial public offerings.

Education

MAY 1979

BS Accounting/ Fordham University-Bronx NY

- Graduated Magna cum Laude
- Recipient of the 1979 Accounting Medal (highest GPA for major)