PROJECT:	INFORMATION '	TECHNOL	OGY #2-Informati	on Te	chnology Hardware & S	oftware	e Rep	placement		
I. PROJECT TYP	E: Information Tec	chnology &	c Communications		II. LO	CATIC	ON:	City Agencies		
III. PROJECT OB	JECTIVES AND BAC	KGROUNI	D							
NEED	□ New	M Saf	fety	L	Facility Cond.	M	Pro	oductivity		
SERVED:	✓ Replace	N/A Ma	andates	M	Service Def.	N/A	Ta	ax Base Exp.	Н	City Master Pl.
	Rebuild	L O-	+ M Costs	N/A	Council Goals	L	Ti	imeliness	Parks	
	✓ Total-Cost-of-Own	nership (TC	O) or Life-cycle Cost	(LCC)	analysis					
DESCRIPTION:	Though not on the c to effectively suppor	cutting edge rt employee	of technology, the repersion of technology, the repersion of technology.	placem as ser	nent schedule set forth h vices to the public.	erein en	nsure	es that the City will ha	ive reasoi	ation technology (IT) infrastructure hably current hardware and softwar for desktop computers in FY 2007
										rs shall be replaced as needed.
SERVICE IMPACT:	on which they deper	nd will worl ndence is ev	k reliably. As the City ven more critical. Not	y conti	nues with the ERP repla	cement akdowi	t initi n and	iative which increases d slow the delivery of	s the integration	ring City employees that the system gration among departmental ons, but application software versiones.
IMPACT IF NOT FUNDED: The MIS Master Plan has provided a cost-effective mechanism to stay reasonably current with technology at a modest consistent annual investment. Without investment, not only will the City fall behind in offering the services demanded by the community, but systems will become technologically obsolete and fail jeopardizing service delivery and possibly public safety. Correcting such a situation after failure, is much more expensive than maintaining the City's technologically obsolete and fail investment on an on-going basis.								echnologically obsolete and fail,		
IV PREVIOUS F	SCAL YEAR AUTHO	RIZED:	1998	PR	EVIOUS AMOUNT:					
V. PROJECT USEFUL LIFE (In Years): 5 Expected Bond Term (in Years) 5										

PROJECT	Γ: INFORMATION	TECHNOLO	GY #2-Inf	ormation T	echnology H	Hardware &	Software R	eplacement				
VI. PROJ	ECT FUND SUMMARY											
Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Sewer Ca	pital Transfer	29,500	46,000	43,813	53,750	43,000	49,125	41,063	39,125	38,875	30,750	415,001
Water Ca	pital Transfer	29,500	46,000	43,813	53,750	43,000	49,125	41,063	39,125	38,875	30,750	415,001
General (Capital Transfer	177,000	276,000	262,875	322,500	258,000	294,750	246,375	234,750	233,250	184,500	2,490,000
	Total	236,000	368,000	350,501	430,000	344,000	393,000	328,501	313,000	311,000	246,000	3,320,002
VII. PRO	JECT FUND DETAIL											
Fiscal Ye	ar Fund Type		Amou	nt Action								
2026	General Capital Transfer		177,00		e Hardware, Department r							
	Water Capital Transfer		29,50	0 Water s	share of abov	re.						
	Sewer Capital Transfer		29,50	0 Sewer s	share of abov	e.						
			\$236,00	00 2	2026 Subtota	1						
2027	General Capital Transfer		276,00		e hardware, c e Fire Depart							
	Sewer Capital Transfer		46,00	0 Sewer s	share of abov	e.						
	Water Capital Transfer		46,00	0 Water s	share of abov	e.						
			\$368,00	00 2	2027 Subtota	1						
2028	General Capital Transfer		262,87		e hardware, c es (\$20,000). 25,500)					,		
	Water Capital Transfer		43,81	3 Water s	share of abov	re.						
	Sewer Capital Transfer		43,81	3 Sewer s	share of above	e.						
			\$350,50	01 2	2028 Subtota	.1						
2029	General Capital Transfer		322,50		e hardware, c es (\$120,000							Software

PROJECT:	INFORMATION TECHNOLOGY	#2-Infor	mation Technology Hardware & Software Replacement
	Sewer Capital Transfer	53,750	Sewer share of above.
	Water Capital Transfer	53,750	Water share of above.
		\$430,000	2029 Subtotal
2030	General Capital Transfer	258,000	Replace Hardware, computers, laptops, monitors, and servers (\$34,000). Printers (\$5,000). Software upgrades (\$65,000), Networking upgrades (\$65,000), Security system upgrades/replacement (\$48,000), Replace Police Department mobile computers (\$110,000)
	Sewer Capital Transfer	43,000	Sewer share of above.
	Water Capital Transfer	43,000	Water share of above
		\$344,000	2030 Subtotal
2031	General Capital Transfer	·	Replace Hardware, computers, laptops, monitors, and servers (\$230,000). Printers (\$10,000). Networking upgrades (\$35,000), Software upgrades (20,000), Replace Fire Department mobile computers (\$80,000), Security system upgrades/replacement (\$8,000)
	Water Capital Transfer	,	Water share of above.
	Sewer Capital Transfer		Sewer share of above.
		\$393,000	2031 Subtotal
2032	General Capital Transfer	246,375	Replace Hardware, computers, laptops, monitors, and servers (\$285,000). Printers (\$5,000). Security system upgrades/replacement (\$8,000), iPads (\$25,000)
	Water Capital Transfer	41,063	Water share of above.
	Sewer Capital Transfer	41,063	Sewer share of above.
		\$328,501	2032 Subtotal
2033	General Capital Transfer	234,750	Replace Hardware, computers, laptops, monitors, and servers (\$55,000). Printers (\$5,000). Software upgrades (\$120,000). Networking upgrades (\$30,000), Security system upgrades/replacement (\$53,000)
	Sewer Capital Transfer	39,125	Sewer share of above.
	Water Capital Transfer	39,125	Water share of above.
		\$313,000	2033 Subtotal

PROJECT:	INFORMATION TECHNOLOGY	#2-Inform	mation Technology Hardware & Software Replacement
2034	General Capital Transfer	233,250	Replace Hardware, computers, laptops, monitors, and servers (\$18,000). Printers (\$5,000). Networking upgrades (\$115,000), Security system upgrades/replacement (\$58,000), Replace Police Department mobile computers (\$110,000)
	Water Capital Transfer	38,875	Water portion
	Sewer Capital Transfer	38,875	Sewer portion
		\$311,000	2034 Subtotal
2035	General Capital Transfer	184,500	Replace Hardware, computers, laptops, monitors, and servers (\$5,000). Printers (\$5,000). Software upgrades (\$68,000), Networking upgrades (\$75,000), Security system upgrades/replacement (\$8,000), Replace Fire Department mobile computers (\$80,000)
	Water Capital Transfer	30,750	Water portion
	Sewer Capital Transfer	30,750	Sewer portion
		\$246,000	2035 Subtotal
	TOTAL	33,320,002	

PROJECT:	FIR	E #4-Fire Do	epartm	ent Vehicle Replacement								
. PROJECT TYP	E: Fi	re Vehicles				II. LOC	ATIO	N: All Stations				
II. PROJECT OF	BJECTIVI	ES AND BACK	GRO	UND								
NEED	□ New		M	Safety	Н	Facility Cond.	M	Productivity				
SERVED:	✓ Repl	ace	N/A	Mandates	Н	Service Def.	N/A	Tax Base Exp.	Н	City Master Pl.		
	Rebu	iild	Н	O + M Costs	N/A	Council Goals	M	Timeliness	Motor V	ehicle Equipment		
	☐ Total	l-Cost-of-Owne	ership ((TCO) or Life-cycle Cost	(LCC)	analysis						
DESCRIPTION:		Systematic planned replacement of fire apparatus, rescue and support vehicles to maintain public safety and minimize operational costs for vehicle maintenance and repairs. The Department currently has the following compliment of vehicles:										
	Engin	es / Pumpers:	5 total.	3 frontline, 2 reserve. G	enerall	y kept for 8 years of front	line se	ervice and 8 years reserv	ve (for tot	al of 16 years of service).		
		ker (2,000 gallent types throug		, ,	s of se	rvice. Serves rural areas o	of City	without City Water and	l is used to	o supplement water supply in special		
	Ambu	Ambulances: 6 total. 4 frontline, 2 reserve. Generally kept for 4 years of front line service, with 4 years in reserve (for 8 years total).										
	Forest	Forestry Units: 3 total. Kept for 10 years.										
	Boats	Boats (motorized): 3 total. Kept for 10 to 15 years.										
	UTV:	1 total. Kept f	or 10 y	/ears.								
	Ladde	er Trucks: 2 tot	al. 1 f	rontline, 1 reserve. 8 year	rs fron	t line service followed by	8 year	rs in reserve (16 years to	otal).			
Utility Truck: Pick-up truck assigned to Central Station (Kept for approximately 10 years).												
	Fire A	Fire Alarm Division: 1 pickup truck, 1 bucket truck. (Kept for approximately 10 years).										
	Battal	ion Chief Vehi	cles: 2	Total. 5 years front line s	ervice	followed by 5 years in res	serve.					
	Staff	Staff Vehicles (Replace every 10 years):										

Chief (1) Deputy Chief (2) Training Captain (1) EMS Captain (1) Fire Marshal (1) Asst. Fire Marshal (1) EMS Lieutenant (1) **SERVICE** Routine replacement of vehicles is necessary in order to provide reliable fire and emergency medical services, as well as service for fire alarm, traffic, and IMPACT: pedestrian signal equipment. IMPACT IF NOT Reduced ability to service fire and emergency medical needs, as well as alarm system, traffic and pedestrian signal equipment in a timely fashion. Increased operating and maintenance costs for older equipment. **FUNDED:** 2025 PREVIOUS AMOUNT: IV PREVIOUS FISCAL YEAR AUTHORIZED: Expected Bond Term (in Years) V. PROJECT USEFUL LIFE (In Years): 20 VI. PROJECT FUND SUMMARY Fund Type 2026 2027 2028 2029 2030 2031 2032 2033 2034 2035 Ten Years General G.O. Bonds 515,000 550,000 0 12,390,000 1,180,000 2,805,000 1,350,000 1,445,000 2,865,000 1,680,000 1,180,000 1,350,000 1,445,000 2,865,000 515,000 550,000 0 12,390,000 Total 2,805,000 1,680,000

Fiscal Year Fund Type Amount Action

VII. PROJECT FUND DETAIL

PROJECT:

FIRE

2026 General G.O. Bonds 1,100,000 Replace Engine 7 (2017)

#4-Fire Department Vehicle Replacement

General G.O. Bonds 80,000 Replace 1 Staff Vehicles Training Officer Pick Up.(2018)

\$1,180,000 2026 Subtotal

2027 General G.O. Bonds 1,300,000 Replace Engine 4 (2021)

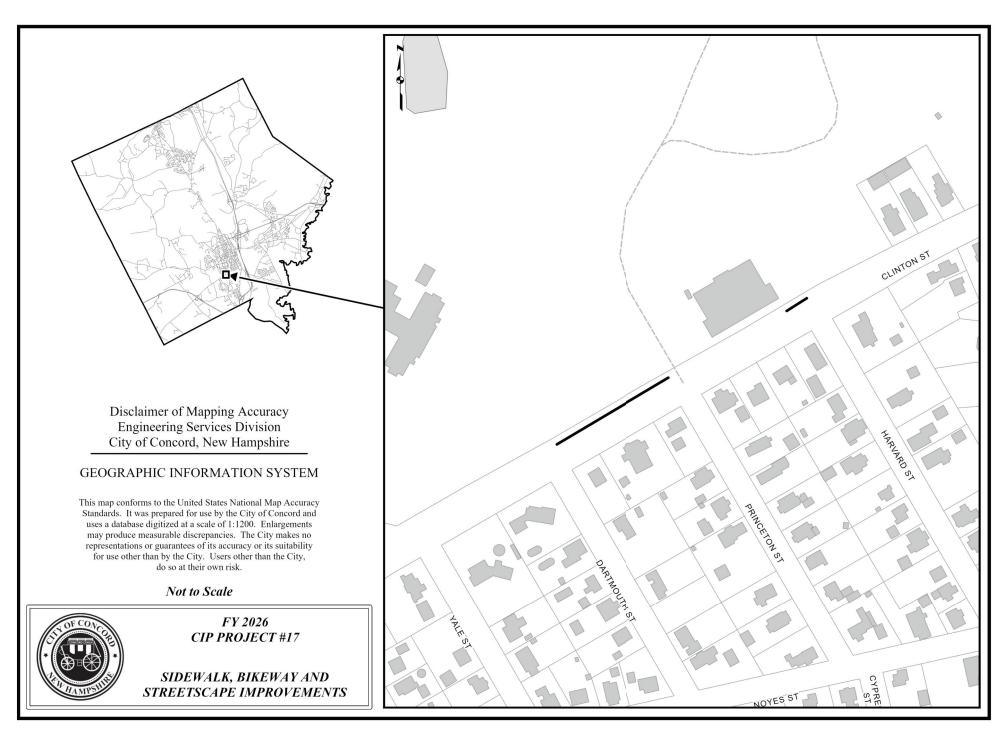
General G.O. Bonds 1,300,000 Replace Rescue 1 (2006)

PROJECT:	FIRE	#4-Fire Department Vehicle Replacen	ment
	General G.O. Box	nds 125,000	Replace Command Car (2022)
	General G.O. Box	nds 80,000	Replace Utility 1 (2017)
		\$2,805,000	2027 Subtotal
2028	General G.O. Box	nds 1,210,000	Replace Ambulances 4 and 1 (2022)
	General G.O. Box	nds 140,000	Replace 2 Staff Cars DC Operations (2017) and DC of Administration Vehicles (2016)
		\$1,350,000	2028 Subtotal
2029	General G.O. Box	nds 1,210,000	Replace Ambulance 7 & Ambulance 5 (2024)
	General G.O. Box	nds 150,000	Replace Forestry 4 (2017)
	General G.O. Box	nds 85,000	Replace 1 Staff Vehicle Fire Chief (2018)
		\$1,445,000	2029 Subtotal
2030	General G.O. Box	nds 2,500,000	Replace Ladder Truck (2023)
	General G.O. Box	nds 150,000	Replace Forestry 5 (2019)
	General G.O. Box	nds 150,000	Replace Forestry 7 (2020)
	General G.O. Box	nds 65,000	Replace UTV (2020)
		\$2,865,000	2030 Subtotal
2031	General G.O. Box	nds 1,540,000	Replace Ambulances 4 & 1 (2027)
	General G.O. Box	nds 140,000	Replace Command Car (2022)
		\$1,680,000	2031 Subtotal
2032	General G.O. Box	nds 275,000	Replace Fire Alarm Utility Truck (2022)
	General G.O. Bo	nds 240,000	Replace EMS Officer's Vehicle Replace Deputy Chief-Operations Vehicle Replace Fire Marshal Vehicle (2026) Replace Deputy Chief-Administration Vehicle
		\$515,000	_ * * *

PROJECT:	FIRE #4-Fire Departmen	t Vehicle Replacement	t
2033	General G.O. Bonds	550,000 Ar	mbulance 1 Replacement - (2028)
		\$550,000	2033 Subtotal
	TOTAL	\$12,390,000	

PROJECT:		CD-ENGINEE	RING SERVIC	ES #17-Sid	ewalk, Bikev	way and Stree	tscape Imp	provements					
I. PROJECT	TYPE:	Sidewalks an	d Streetscapes				II. LC	CATION:	City Wide	2			
III. PROJEC	T OBJE	ECTIVES AND BA	ACKGROUND										
NEED		New	L Safe	ty	M	Facility Con-	d.	M Pro	oductivity				
SERVED:		Replace	H Man	dates	M	Service Def.		L Ta	x Base Exp.	Н	City	Master Pl.	
	V	Rebuild	O +	M Costs	L	Council Goa	ls	M Tiı	meliness	Sic	lewalks		
		Total-Cost-of-C	wnership (TCO) or Life-cycle	Cost (LCC)	analysis							
DESCRIPTION	ON:		tallation of gran A standards and Iders for bike lan	ite curbing, pa regulations. W ne opportunition	ved and unparticular versions along with	aved sidewalk ludes the cons streetscape la	ts, paths, as struction of andscaping	nd trails and r repair and g in order to	I related infra rehabilitation improve and	structure and of sidewall enhance m	nd appurtena lk ramps, con ulti-modal c	nces as re- nstruction apacity the	quired to comply of dedicated lanes roughout the City.
SERVICE IMPACT:		Reduce annual m	naintenance cost	s related to det	eriorated inf	rastructure.							
IMPACT IF I FUNDED:	NOT	Continued non-c	ompliance with	mandated AD.	A requireme	nts.							
IV PREVIOU	US FISC	CAL YEAR AUTI	HORIZED:	1996	PRI	EVIOUS AM	OUNT:						
V. PROJECT	Γ USEF	UL LIFE (In Year	rs):	20	Exp	ected Bond T	erm (in Y	ears) 20					
VI. PROJEC	T FUNI	D SUMMARY											
Fund T	Гуре		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General G.O.	. Bonds		40,000	625,000	0	0	0	0	0	0	0	0	665,000
General High	nway Re	serve	15,000	0	0	0	0	0	0	0	0	0	15,000
		Total	55,000	625,000	0	0	0	0	0	0	0	0	680,000

PROJECT	C: CD-ENGINEERING SERVICES	#17-Sidewalk, Bikeway and Streetscape Improvements
VII. PRO	JECT FUND DETAIL	
Fiscal Yea	ar Fund Type	Amount Action
2026	General G.O. Bonds	40,000 Construction of sidewalk and crosswalk improvements on Clinton Street near Harvard Street, to be coordinated with CIP #78.
	General Highway Reserve	15,000 Final Design and survey for sidewalk, crosswalk and bus stop improvements on N Main Street (Storrs Street and Bouton Street), to be coordinated with CIP #78.
		\$55,000 2026 Subtotal
2027	General G.O. Bonds	375,000 Construct sidewalk on Pembroke Road (Guay Street to Sheep Davis Road), to be coordinated with CIP #78
	General G.O. Bonds	250,000 Construction of sidewalk, crosswalk, and bus stop improvements on N Main Street (Storrs Street and Bouton Street), to be coordinated with CIP #78.
		\$625,000 2027 Subtotal
	TOTAL	\$680,000



PROJECT:	CD-ENGINEERIN	IG SERVIC	CES #18-Storrs Stre	et Extension, Nor	th & South				
I. PROJECT TYP	E: Streets New Con	Streets New Construction			II. LOCATIO		Northerly and southerly of present Storrs St., along and parallel to the west side of the railroad tracks.		
III. PROJECT OB	JECTIVES AND BACK	KGROUND)						
NEED	✓ New	N/A Safe	ety	N/A Facility Co	nd. N/A	Productivity			
SERVED:	Replace	N/A Mai	ndates	L Service De	f. M	Tax Base E	xp. H	City Master Pl.	
	Rebuild	M O+	- M Costs	M Council Go	als L	Timeliness	Corrido	or Improvements	
	☐ Total-Cost-of-Own	ership (TCC	O) or Life-cycle Cost (LCC) analysis					
DESCRIPTION:	1997 Downtown Ma Corridor Master Plan The first phase of the In coordination with		Corridor Tax Incorder to promote a t north to Constitut t Corridor shall be	rement Finance Dis and encourage econ tion Avenue. studied for coordi	strict Develop omic redevelo	ment Program and Fopment in the Oppor	·		
SERVICE IMPACT:	Moderate increases i	in highway (operation and mainten	ance costs.					
IMPACT IF NOT FUNDED:			redevelopment in the s nd Rail Yard to Down		nent corridor, proh	ibits achiever	nent of long-standin	g goal of connecting Horseshoe Pond	
IV PREVIOUS FI	SCAL YEAR AUTHO	RIZED:	Oct. 1998	PREVIOUS AN	MOUNT:				
V. PROJECT USEFUL LIFE (In Years): 20 Expected Bond Term (in Years) 20									

PROJECT	Γ: CD-ENGINEERING	SERVICES	#18-Storrs	s Street I	Extension, N	North & South						
VI. PROJ	ECT FUND SUMMARY											
Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General (G.O. Bonds	0	0	0	0	0	0	0	0	500,000	5,000,000	5,500,000
Other Ta	x Increment Financing	0	0	0	1,390,000	11,850,000	0	0	0	0	0	13,240,000
	Total	0	0	0	1,390,000	11,850,000	0	0	0	500,000	5,000,000	18,740,000
VII. PRO	JECT FUND DETAIL											
Fiscal Ye	ar Fund Type		Amount	t Action	1							
2029	Other Tax Increment Financir	ıg	940,000	facilita	te Storrs Str	d acquisition of eet North from nd Rail Yard.	n Pan Am S	ystems; rehal	oilitation o	f Pan Am S		e Pond Lane to ting siding
	Other Tax Increment Financin	ıg	450,000			n for Storrs St (previously pr						treet and Storrs District.
			\$1,390,000	-	2029 Subtot	al						
2030	Other Tax Increment Financin	ıg	11,850,000			itting, and contersection I				ension incl	uding North	Main Street
		9	\$11,850,000	-	2030 Subtot	tal						
2034	General G.O. Bonds		500,000			eet Extension Street bridge			at the inter	rsection of	Theatre Stree	et southerly
			\$500,000	-	2034 Subtot	al						
2035	General G.O. Bonds		5,000,000		action - Stor on Avenue.	rs Street Exte	nsion South	from Theatre	e Street be	neath the W	ater Street b	oridge to
			\$5,000,000		2035 Subtot	al						
	TOTAL	9	\$18,740,000									

PROJECT:	CD-ENGINEERIN	G SER	RVICES #31-Broad	dway / W	est Street Intersect	ion Improveme	ents (1	McKee Square)		
I. PROJECT TYP	E: Intersections					II. LOCATIO	N:	Broadway / W	Vest Street I	ntersection (McKee Square)
III. PROJECT OB	JECTIVES AND BACK	GRO	UND							
NEED	□ New	M	Safety	L Facility Cond.		N/A	Proc	ductivity		
SERVED:	Replace	L	Mandates	L	Service Def.	N/A	Tax	Base Exp.	M	City Master Pl.
	✓ Rebuild	L	O + M Costs	L	Council Goals	L	Tim	eliness	Intersec	ction Improvement
	☐ Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis									
DESCRIPTION:	N: As a result of traffic improvements recommended by Vanasse, Hangen, Brustlin, Inc. (VHB) in their 1990 Traffic Operations Improvement Plan, this project is intended to minimize congestion and improve safety by adding lane capacity at the intersection, providing orderly turning and through traffic movement capability along with pedestrian access and crosswalk improvements at the McKee Square intersection.									
			quently studied as par commended additiona							New Hampshire Regional Planning
		th Stre	et/Downing Street int							a but also the West Street/Broadway what measures should be taken to
			ubmitted a grant appli th funding 80% Feder			npshire Depart	ment	of Transportation	on Congesti	on Mitigation and Air Quality
SERVICE IMPACT:	Slight increase in ope	erating	and maintenance cos	ts associa	ted with signal. Ir	mproved levels	of se	rvice through in	tersection.	
IMPACT IF NOT FUNDED:	Increased traffic con	gestion	and delays.							
IV PREVIOUS FI	SCAL YEAR AUTHOR	RIZED	: 2000	Pl	REVIOUS AMOU	NT:				
V. PROJECT USEFUL LIFE (In Years): 20 Expected Bond Term (in Years) 20										

PROJEC	T: CD-ENGINEE	RING SERVIC	ES #31-Broa	dway / We	st Street Inte	ersection Imp	provements	(McKee Squ	uare)			
VI. PRO	JECT FUND SUMMARY											
Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds	0	840,000	0	0	0	0	0	0	0	0	840,000
General	Impact Fees Traf Dist 3	15,000	0	0	0	0	0	0	0	0	0	15,000
General	Impact Fees Traf Dist 4	0	0	0	0	0	0	0	0	0	10,000	
Other St	ate	375,000*	3,360,000	0	0	0	0	0	0	0	0	3,735,000
	Total	400,000	4,200,000	0	0	0	0	0	0	0	0	4,600,000
VII. PRO	DJECT FUND DETAIL											
Fiscal Y	ear Fund Type		Amoun	t Action								
2026	Other State		280,000		ary and Final ated in FY24		g, NEPA Pe	ermitting Pro	ocess and RO	OW, State Sh	are 80%.0	City share
	Other State		95,000	Required Right of way acqusition. State share 80%								
	General Impact Fees Tra	af Dist 3	15,000	Required Right of way acqusition. City share 20%.								
	General Impact Fees Tra	af Dist 4	10,000	Required	Right of wa	y acqusition	n. City share	20%.				
			\$400,000	20	26 Subtotal							
2027	Other State		3,360,000	Phase 3:	Construction	n of preferre	ed intersecti	on improver	ments. Prelii	ninary estim	ate. (State	80% share).
	General G.O. Bonds		840,000	Phase 3:	Construction	n of preferre	ed intersecti	on improver	nents. Prelii	minary estim	ate. (City	20% share).
		_	\$4,200,000	20	27 Subtotal							
	TOTAL		\$4,600,000	_								

PROJECT:	CD-ENGINEERI	ING SERVICES #36-Ma	inchester Street / Route 3 Sc	outh			
I. PROJECT TYP	E: Street Corridor	r Improvements		II. LOCATION:	Manchester Stre Line	eet from Exit 13 Terminus to Per	nbroke Town
III. PROJECT OB	JECTIVES AND BAC	CKGROUND					
NEED	✓ New	M Safety	L Facility Cond	l. N/A Pro	oductivity		
SERVED:	Replace	H Mandates	H Service Def.	N/A Ta	ax Base Exp.	H City Master Pl.	
	✓ Rebuild	M O + M Costs	H Council Goal	s L Tir	meliness	Corridor Improvements	
	✓ Total-Cost-of-Own	vnership (TCO) or Life-cycl	e Cost (LCC) analysis				
DESCRIPTION:	The purpose of this	is project is to widen Manch	ester Street from 2 to 3 lane	s between Garvins Fa	alls Road to Airport	Road.	
	to Banks Chevrolet relocation of privat In 2012 the Airport section with new si Future traffic mode increase safety, as w In the long-term, a Project #43 (Garvin	et. Implementation of the plate utilities and the new signal at Road / Manchester Street sidewalk on both sides of Maleling projects volumes over well as support limited devolutions Falls) for additional imp	an would require acquisition at Airport alized intersection at Airport antersection was fully reconstructed from the ster Street, vertical graph of the ster Street and the ster Street are day on clopment within the Garvins at the stereous to the corridor at the street and the street are street as the street are street a	of additional right of t Road and Integra Dr structed. The remaini anite curbing and a dr this corridor. These is Falls Urban Reserve anded development of t Old Suncook Road a	f way (from an exist rive (to include five ing corridor improversainage infiltration s improvements will it Area Plan. of the Garvins Falls and Manchester Stre	improve traffic flow, minimize carea, as well as background traff	modate the n). In travel congestion and fic growth. See
				•	v	usted for an 80/20% state/city fu	
SERVICE IMPACT:		low and reduced delays, as vertions and snow plowing operations.				operational and maintenance cos road repairs.	ts for new
IMPACT IF NOT FUNDED:		ion, lower level of service ar tential of the Manchester Str			g term development	of Garvins Falls Urban Reserve	Area and

PROJEC	CT:	CD-ENGINEE	RING SERVICES	#36-Manchester Street / Route 3 South											
IV PREV	VIOUS FISC	AL YEAR AUT	HORIZED:		PR	EVIOUS AN	MOUNT:								
V. PROJ	ECT USEFU	JL LIFE (In Year	rs):	20	Exp	pected Bond	Term (in Y	ears) 20							
VI. PRO	JECT FUND	SUMMARY													
Fund	Type		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years		
Sewer G	Sewer G.O. Bonds 0		0	500,000	0	0	0	0	0	0	0	500,000			
Other Fe	ederal		520,000*	0	9,200,000	0	0	0	0	0	0	0	9,720,000		
General	Impact Fees T	Traf Dist 4	170,000*	0	0	0	0	0	0	0	0	0	170,000		
General	G.O. Bonds		0	0	3,200,000	0	0	0	0	0	0	0	3,200,000		
Water G	i.O. Bonds		0	0	160,000	0	0	0	0	0	0	0	160,000		
		Total	690,000	0	13,060,000	0	0	0	0	0	0	0	13,750,000		
VII. PRO	DJECT FUNI	D DETAIL													
Fiscal Y	ear Fund Ty	ре		Amo	ount Action										
2026	Other F	Federal		470,0	000 Final Des	sign and RO	W (federal p	ortion).							
	General	Impact Fees Tra	af Dist 4	120,0	120,000 Final Design and ROW (city portion).										
	General	Impact Fees Tra	af Dist 4	50,000 Engineering Study update, initiate NEPA process and complete preliminary design (city portion).											
	Other F	Federal		50,000 Engineering Study update, initiate NEPA process and complete preliminary design (federal portion).											
				\$690,000 2026 Subtotal											
2028	Sewer (G.O. Bonds		500,0			ipal system.	Recommen					e for future ewer Feasibility		
	Water (G.O. Bonds		160,0	000 Replace	deteriorated s	service main	ns, install ne	w service ma	ains, hydran	ts and valve	s.			
	Other F	Federal		9,200,0	000 Reconstr Improver	uct and wide nents include									
	General	G.O. Bonds		2,300,0	000 Reconstr Improver	uct and wide nents include									
	General	G.O. Bonds		900,0	000 Construc	tion of the si	gnalized int	ersection of	Manchester	Street and C	Old Suncook	Road (\$3	00,000).		

PROJECT:	CD-ENGINEERING SERVICES	#36-Manc	hester Street / Route 3 South
			Discontinue Garvins Falls Road (\$50,000). Review and potential construction of intersection improvements at Crestwood Manufactured Home Park (\$550,000). Previously approved by City Council in 2005.
	\$13	3,060,000	2028 Subtotal
TOTAL	\$1.	3,750,000	

PROJECT:

REC-GROUNDS

#51-White Park

. PROJECT TYPE: Parks and Open Space							OCATION	: 1 White	Street			
III. PROJECT OB	JECTIVES AND B	ACKGROUND										
NEED	✓ New	M Safet	ty	$\overline{\mathrm{M}}$	Facility C	ond.	N/A I	Productivity				
SERVED:	✓ Replace	N/A Man	dates	Н	Service D	ef.	N/A	Γax Base Exp	. <u>M</u>	C	City Master Pl.	
	✓ Rebuild	N/A O + 1	M Costs	N/A	Council C	ioals	М	Γimeliness	Par	rks		
	▼ Total-Cost-of-C	Ownership (TCO)	or Life-cycl	le Cost (LCC)) analysis							
DESCRIPTION:	DESCRIPTION: The purpose of this project is to make routine capital investments to repair or replace infrastructure at White Park.											
White Park was conveyed to the city by Armenia White in 1884, in memory of her husband Nathaniel. Mr. White.												
Appropriately maintains, repairs, and replaces park infrastructure thereby preserving the usability, appearance, and community satisfaction with this important recreational asset. Also reduces potential liabilities associated with deteriorated infrastructure.												
IMPACT IF NOT FUNDED:	Facilities will de higher repair cos	•	_								eferred mainte	enance will result in
IV PREVIOUS FI	SCAL YEAR AUT	HORIZED:		PR	EVIOUS A	MOUNT:						
V. PROJECT USE	EFUL LIFE (In Year	rs):	20	Exp	pected Bon	d Term (in `	Years)					
VI. PROJECT FU	ND SUMMARY											
Fund Type		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General G.O. Bond	ds	390,000	950,000	250,000	0	200,000	250,000	120,000	0	0	20,000	2,180,000
General Capital Cl		63,055	0	0	0	0	0	0	0	0		63,055
	Total	453,055	950,000	250,000	0	200,000	250,000	120,000	0	0	20,000	2,243,055

PROJECT:	REC-GROUNDS	#51-White Park
VII. PROJE	ECT FUND DETAIL	
Fiscal Year	Fund Type	Amount Action
2026	General Capital Close-out	63,055 Phase 2 of building improvements to include adding equipment lift and needed life safety upgrades
	General G.O. Bonds	390,000 Phase 2 of building improvements to include adding equipment lift and needed life safety upgrades
		\$453,055 2026 Subtotal
2027	General G.O. Bonds	750,000 Remove sediment and lotus plant growing in the pond.
	General G.O. Bonds	200,000 Rehabilitate the impervious surface of the hockey rink and new hockey boards.
		\$950,000 2027 Subtotal
2028	General G.O. Bonds	50,000 Replace irrigation system pump.
	General G.O. Bonds	200,000 Phase 1 of perimeter ornamental fence repair / replacement that is damaged along White Street
		\$250,000 2028 Subtotal
2030	General G.O. Bonds	200,000 Phase 2 of perimeter ornamental fence repair / replacement. Along Washington and Center Streets
		\$200,000 2030 Subtotal
2031	General G.O. Bonds	250,000 Phase 3 of 3 of ornamental fence repair / replacement. Along Beacon Street
		\$250,000 2031 Subtotal
2032	General G.O. Bonds	120,000 Repair and repoint stone wall in the outfield of baseball field along White Street and small rock wall around maintenance building.
		\$120,000 2032 Subtotal
2035	General G.O. Bonds	20,000 Crack seal and re-surface basketball court.
		\$20,000 2035 Subtotal
	TOTAL	\$2,243,055

PROJECT:	REC-GROUNDS	#52-K	each Park									
I. PROJECT TYP	E: Parks and Open	Space				II. Lo	OCATIO	N: Newton Ave	nue			
III. PROJECT OF	BJECTIVES AND BACK	KGROUN	ND									
NEED	✓ New	LS	Safety	\overline{L}	Facility Con	ıd.	N/A	Productivity				
SERVED:	✓ Replace	N/A N	Mandates	M	Service Def	•	N/A	Tax Base Exp.	Н		City Master Pl.	
	✓ Rebuild	N/A C) + M Costs	N/A	Council Go	als	M	Timeliness	Par	ks		
	☐ Total-Cost-of-Own	ership (To	CO) or Life-cycle	e Cost (LCC)	analysis			-				
DESCRIPTION:	The purpose of this	project is	to establish a cap	oital improve	ment progran	n for Keac	h Park.					
In 1928 a tract of land in the Plains district was acquired by the city for playground purposes and in 1933 the land became a park and set aside for the development of a community Park and Public Playground.											for the	
SERVICE IMPACT:	Appropriately maint recreational asset. A					, 1	_	*	and com	munity	satisfaction wit	h this important
IMPACT IF NOT FUNDED:	Facilities will deterion higher repair costs in		, .			-				-	deferred mainte	nance will result in
IV PREVIOUS F	ISCAL YEAR AUTHO	RIZED:		PR	EVIOUS AM	IOUNT:						
V. PROJECT US	EFUL LIFE (In Years):		15	Exp	pected Bond	Гегт (in Y	rears)					
VI. PROJECT FU	JND SUMMARY											
Fund Type		2020	6 2027	2028	2029	2030	2031	2032	2033	203	4 2035	Ten Years
General G.O. Bon		C	130,000	350,000	0	70,000	30,000	20,000	0	700,000	0 80,000	1,380,000
	Total	0	130,000	350,000	0	70,000	30,000	20,000	0	700,000	0 80,000	1,380,000

PROJECT	T: REC-GROUNDS	#52-Keach Park
VII. PRO	JECT FUND DETAIL	
Fiscal Yea	ar Fund Type	Amount Action
2027	General G.O. Bonds	90,000 Pave the existing 1/2 mile long walking path around the perimeter of the park.
	General G.O. Bonds	40,000 Replace controls and pump for irrigation system.
		\$130,000 2027 Subtotal
2028	General G.O. Bonds	350,000 Replace playground equipment; includes poured in place safety surfacing.
		\$350,000 2028 Subtotal
2030	General G.O. Bonds	70,000 Replace two backstops (Little League and Softball Fields).
		\$70,000 2030 Subtotal
2031	General G.O. Bonds	30,000 Crack seal and paint basketball court and soccer mini pitch.
		\$30,000 2031 Subtotal
2032	General G.O. Bonds	20,000 Install a water line and grade area for new outdoor skating rink.
		\$20,000 2032 Subtotal
2034	General G.O. Bonds	700,000 Acquisition of property for park expansion.
		\$700,000 2034 Subtotal
2035	General G.O. Bonds	80,000 Purchase and install adult exercise equipment along walking trail in park.
		\$80,000 2035 Subtotal
	TOTAL	\$1,380,000

PROJECT:	REC-GROUNDS	#54-	Russell Martin Pa	ark								
I. PROJECT TY	PE: Parks and Open	Space				II. LOC	ATIO	N: Iron Wor	ks Road			
III. PROJECT O	BJECTIVES AND BAC	KGROU	JND									
NEED	✓ New	L	Safety	$\overline{\mathbb{L}}$	Facility Cond	1.	N/A	Productivity				
SERVED:	Replace	N/A	Mandates	M	Service Def.		N/A	Tax Base Exp.	Н		City Master Pl.	
	Rebuild	N/A	O + M Costs	N/A	Council Goal	ls	M	Timeliness	Par	rks		
	☐ Total-Cost-of-Own	ership (TCO) or Life-cyc	ele Cost (LCC)	analysis							
DESCRIPTION:	DESCRIPTION: The purpose of this project is to establish a capital improvement program for Russell Martin Park. Some improvements described herein stem from a design meeting of landscape professionals held in late 1996. In FY1998 access drives and parking were configured for interim use.											
	A multi phased approach is recommended. Phase I and II will develop playing fields (including under drainage). Phase III will complete parking lot pavement driveways, timber guard rails, and landscaping.											
SERVICE IMPACT:	The proposed improsporting events.	vement	s will result in sig	gnificant enhar	acements to an	underutilize	d recre	eational asset, th	ereby expar	nding th	ne City's capacit	y for field based
IMPACT IF NO FUNDED:	T Capacity for field ba	sed you	ath sports at Russ	ell Martin Parl	c will remain l	imited.						
IV PREVIOUS I	FISCAL YEAR AUTHO	RIZED		PR	EVIOUS AM	OUNT:						
V. PROJECT US	SEFUL LIFE (In Years):		20	Ex	pected Bond T	erm (in Year	rs) 20					
VI. PROJECT F	UND SUMMARY											
Fund Type	2	20	2027	2028	2029	2030	2031	2032	2033	203	2035	Ten Years
General G.O. Bo			0 0	0	0	0	0	2,250,000	0	(0 0	2,250,000
	Total		0 0	0	0	0	0	2,250,000	0	(0 0	2,250,000

PROJECT: REC-GROUNDS #54-Russell Martin Park

VII. PROJECT FUND DETAIL

Fiscal Year Fund Type Amount Action

2032 General G.O. Bonds 2,250,000 Design and Construction - East & west side playing field including drainage and irrigation.

\$2,250,000 2032 Subtotal

TOTAL \$2,250,000

PROJECT:	REC-GROUNDS	#55-	-Rolfe Park									
I. PROJECT TYPI	E: Parks and Open	Space				II. Le	OCATIO	N: Communit	y Drive Per	nacook		
III. PROJECT OB	JECTIVES AND BAC	KGRO	UND									
	□ New	L	Safety	\overline{M}	Facility Co	nd.	N/A	Productivity				
SERVED:	✓ Replace	N/A	Mandates	M	Service De	f.	N/A	Tax Base Exp.	Н	C	ity Master Pl	
	✓ Rebuild	L	O + M Costs	N/A	Council G	oals	M	Timeliness	Parl	ks		
	\square Total-Cost-of-Own	ership	(TCO) or Life-cyc	le Cost (LCC	analysis							
DESCRIPTION: The purpose of this project is to establish a capital improvement program for Rolfe Park. Projects are intended to repair and refurbish existing infrastructure, as well as construct new amenities to serve the community.												
	Abial Walker Rolfe	donate	d land to City in 19	920 to be use	d for a Park,	Playground	l and Ath	letic Field.				
SERVICE IMPACT:	Appropriately maintains, repairs, and replaces park infrastructure thereby preserving the usability, appearance, and community satisfaction with this important recreational asset. Also reduces potential liabilities associated with deteriorated infrastructure.											
IMPACT IF NOT FUNDED:	Facilities will deterion higher repair costs in		,								eferred mainte	enance will result in
IV PREVIOUS FI	SCAL YEAR AUTHO	RIZED	:	PF	REVIOUS A	MOUNT:						
V. PROJECT USE	EFUL LIFE (In Years):		15	Ex	pected Bond	Term (in Y	(ears)					
VI. PROJECT FU	ND SUMMARY											
Fund Type		20	026 2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General G.O. Bond	ls		0 0	350,000	175,000	80,000	40,000	0	0	0	0	645,000
	Total		0 0	350,000	175,000	80,000	40,000	0	0	0	0	645,000

PROJECT	REC-GROUNDS	#55-Rolfe Park
VII. PRO	ECT FUND DETAIL	
Fiscal Yea	r Fund Type	Amount Action
2028	General G.O. Bonds	350,000 Replace playground equipment; installed in early 2000s.
		\$350,000 2028 Subtotal
2029	General G.O. Bonds	Design and construct a pump station, piping, and irrigation heads for baseball, and the soccer fields in outfield of baseball field.
		\$175,000 2029 Subtotal
2030	General G.O. Bonds	80,000 Replace softball and baseball field backstops.
		\$80,000 2030 Subtotal
2031	General G.O. Bonds	40,000 Crack seal, colorize and stripe two tennis, basketball courts and include 6 pickleball courts.
		\$40,000 2031 Subtotal
	TOTAL	\$645,000

PROJECT:	REC-GROUNDS	#56-	Rollins Park								
I. PROJECT TYPI	E: Parks and Open	Space				II. LOCA	TIOI	N: Bow Street and	Broadway		
III. PROJECT OB	JECTIVES AND BACK	KGROU	JND								
NEED	□ New	M	Safety	L	Facility Con	d. N	J/A	Productivity			
SERVED:	✓ Replace	N/A	Mandates	Н	Service Def.	N	J/A	Tax Base Exp.	Н	City Master Pl.	
	✓ Rebuild	L	O + M Costs	N/A	Council Goa	ls N	1	Timeliness	Parks		
	☐ Total-Cost-of-Own	ership (TCO) or Life-cycle	Cost (LCC)	analysis						
DESCRIPTION: The purpose of this project is to establish a capital improvement program for Rollins Park. Projects are intended to repair and refurbish existing infrastructure, as well as construct new amenities to serve the community.											
	In 1920 land was acc Honorable Edward.	-		ark. Was a g	gift of the late	Governor Fra	ınk W	Vest Rollins, in memory	y of a distin	guished townsm	an and senator, the
SERVICE IMPACT:	Improved usability,	appeara	nce, and community	satisfaction	n, as well as p	otentially decr	ease	d liability for the premi	er recreatio	nal facility of the	e South End.
IMPACT IF NOT FUNDED:								ce of this recreational a park amenities to reduc		deferred mainte	nance will result in
IV PREVIOUS FI	SCAL YEAR AUTHOR	RIZED:		PRE	EVIOUS AM	OUNT:					
V. PROJECT USE	FUL LIFE (In Years):		15	Exp	ected Bond	erm (in Years))				
VI. PROJECT FU	ND SUMMARY										
Fund Type		20	26 2027	2028	2029	2030	2031	2032 203	3 20	34 2035	Ten Years
General G.O. Bond		110,0	,	350,000	0	70,000	0	305,000 30,000		0 0	1,040,000
	Total	110,0	00 175,000	350,000	0	70,000	0	305,000 30,000)	0 0	1,040,000

PROJECT	T: REC-GROUNDS	#56-Rollins Park
VII. PRO	JECT FUND DETAIL	
Fiscal Yea	ar Fund Type	Amount Action
2026	General G.O. Bonds	110,000 Grade and repave the paved road inside the park (1,500 ft +/-).
		\$110,000 2026 Subtotal
2027	General G.O. Bonds	175,000 Install automatic irrigation at softball and baseball fields, which are also used for Field Hockey during the fall months.
		\$175,000 2027 Subtotal
2028	General G.O. Bonds	350,000 Replace playground equipment installed in early 2000's; includes poured in place surfacing.
		\$350,000 2028 Subtotal
2030	General G.O. Bonds	70,000 Replace baseball and softball field backstops.
		\$70,000 2030 Subtotal
2032	General G.O. Bonds	175,000 Restore the former pond / water feature. Includes decorative aeration fountain and protective fencing.
	General G.O. Bonds	130,000 Pave existing stone dust walking trails within park to increase ADA accessibility
		\$305,000 2032 Subtotal
2033	General G.O. Bonds	30,000 Crack seal, colorize and stripe the basketball and tennis court.
		\$30,000 2033 Subtotal
	TOTAL	\$1,040,000

PROJECT:	REC-GROUNDS	#59-Terrill	Park									_
I. PROJECT TYP	PE: Parks and Oper	Space				II. LO	CATION	N: Old Turi	npike Road a	t Manchest	er Street	
III. PROJECT OF	BJECTIVES AND BAC	CKGROUND										
NEED	✓ New	M Safety	,	L	Facility Con	d.	N/A	Productivity				
SERVED:	Replace	N/A Manda	ates	N/A	Service Def.		N/A	Tax Base Exp.	. <u>H</u>	City	y Master Pl	
	Rebuild	\overline{H} O + M	I Costs	N/A	Council Goa	ıls	M	Timeliness	Par	ks		
	▼ Total-Cost-of-Ow	nership (TCO)	or Life-cyc	le Cost (LCC)	analysis							
DESCRIPTION:												
	In FY 2017 the cor Development perm											es for the project.
SERVICE IMPACT:	This project will ex	pand the City's	capacity fo	or field based	recreational a	ctivities. It	will also	greatly impro	ve an underu	tilized recr	eational ass	set.
IMPACT IF NOT FUNDED:	Community dissative recreational asset w				ecreational ass	et, and inci	reased fut	ture costs asso	ciated with d	elayed imp	rovements.	This significant
IV PREVIOUS F	ISCAL YEAR AUTHO	ORIZED:	2010	PR	EVIOUS AM	OUNT:						
V. PROJECT US	EFUL LIFE (In Years):		25	Exp	pected Bond	Term (in Yo	ears)					
VI. PROJECT FU	VI. PROJECT FUND SUMMARY											
Fund Type		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General G.O. Bon	nds	0	0	3,000,000	0	0	0	1,500,000	0	0	0	4,500,000
General Donation	S	0	0	3,000,000	0	0	0	0	0	0	60,000	3,060,000
	Total	0	0	6,000,000	0	0	0	1,500,000	0	0	60,000	7,560,000

PROJECT	REC-GROUNDS	#59-Terrill Park
VII. PRO	JECT FUND DETAIL	
Fiscal Yea	ar Fund Type	Amount Action
2028	General Donations	3,000,000 Phase 2: Construct multi-purpose grass playing field, fencing, parking lot and maintenance/storage building per 2018 concept plan prepared by VHB and approved by City Council. Includes conduit for future field lights. Excludes riverbank stabilization carried in CIP 656.
	General G.O. Bonds	3,000,000 Phase 2: Construct multi-purpose grass playing field, fencing, parking lot and maintenance/storage building per 2018 concept plan prepared by VHB and approved by City Council. Includes conduit for future field lights. Excludes riverbank stabilization carried in CIP 656.
		\$6,000,000 2028 Subtotal
2032	General G.O. Bonds	500,000 Phase 3: Install lights at field per Park Master Plan.
	General G.O. Bonds	1,000,000 Phase 4: Construct combination bathroom/concession building and playground in accordance with 2018 concept plan prepared by VHB and approved by City Council.
		\$1,500,000 2032 Subtotal
2035	General Donations	60,000 Phase 5 Add fitness equipment along paved trail per 2018 concept plan prepared by VHB and approved by City Council.
		\$60,000 2035 Subtotal
	TOTAL	\$7,560,000

PROJECT:	REC-GROU	NDS #60-Kiwan	is (Waterfron	t) Park								
I. PROJECT TY	TPE: Parks and C	Open Space				II. LO	OCATION	N: Loudon F	Road (Adjace	nt to Ever	ett Arena)	
III. PROJECT C	BJECTIVES AND	BACKGROUND										
NEED	✓ New	L Safety	y	N/A	Facility (Cond.	N/A	Productivity				
SERVED:	Replace	N/A Mand	ates	L	Service I	Def.	N/A	Tax Base Exp.	Н	City	Master Pl	
	Rebuild	\overline{M} O + M	1 Costs	N/A	Council	Goals	M	Timeliness	Park	S		
	☐ Total-Cost-of-	Ownership (TCO)	or Life-cycle	Cost (LCC)	analysis							
DESCRIPTION	: On January 19	, 2023, the City con goals, objectives, a	npleted a Vis	oning Charr	rette for th				ecreation Cor	ridor. The	e purpose o	of this project is to
SERVICE IMPACT:	Long range pla	n for expansion and	d full utilizati	on of this Ci	ity owned	property.						
IMPACT IF NO FUNDED:	T This significan	t recreational asset	will remain u	nderdevelop	oed, Existi	ng parking lo	t and skat	eboard park con	diations will	continue 1	to decline.	
IV PREVIOUS	FISCAL YEAR AU	THORIZED:		PR	EVIOUS .	AMOUNT:						
V. PROJECT U	SEFUL LIFE (In Ye	ars):	20	Exp	pected Bo	nd Term (in Y	ears)					
VI. PROJECT F	UND SUMMARY											
Fund Type	e	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Other HUD Gran	nt	500,000*	0	0	0	0	0	0	0	0	0	500,000
General G.O. Bo	onds	0	0	0	0	7,000,000	0	0	0	0	0	7,000,000
General Donatio	ns	500,000*	0	0	0	0	0	0	0	0	0	500,000
	Total	1 000 000	0	0	0	7 000 000	0	0	0	0	0	8 000 000

PROJECT	: REC-GROUNDS	#60-Kiwanis (Waterfront) I	Park
VII. PROJ	ECT FUND DETAIL		
Fiscal Year	r Fund Type	Amount	Action
2026	Other HUD Grant	•	Construction of skateboard park identified in 2023 Merrimack River Recreation and Open Space Corridor Visioning Charrette and public meetings in 2024 with the skate board park community. CDBG Public Facilities Grant share. *
	General Donations	,	Construction of skateboard park identified in 2023 Merrimack River Recreation and Open Space Corridor Visioning Charrette and public meetings in 2024 with the skate board park community. Private donations share. *
		\$1,000,000	2026 Subtotal
2030	General G.O. Bonds	t	Construct parking lot improvements and landscaping per the new Master Plan. Pavement shall consist of traditional asphalt pavement, as well as green parking surfaces. Parking lot improvements for the park shall include parking lot improvements for the Everett Arena (CIP #64).
		\$7,000,000	2030 Subtotal
	TOTAL	\$8,000,000	

PROJECT:	GS-PUBLIC I	PROPERTIES	#63-City W	ide Recreatio	n Facility I	mprovements	1						
I. PROJECT TY	PE: Public Build	dings				II. LO	OCATION:	: Various C	City Locatio	ns			
III. PROJECT O	BJECTIVES AND F	BACKGROUND											
NEED	□ New	M Safe	ty	M	Facility C	Cond.	N/A P	Productivity					
SERVED:	✓ Replace	N/A Man	dates	M	Service D	ef.	N/A T	ax Base Exp.	Н	City	Master Pl	•	
	Rebuild	L O+	M Costs	N/A	Council (Goals	М Т	imeliness	Pul	olic Faciliti	es		
	☐ Total-Cost-of-	Ownership (TCO	or Life-cyc	le Cost (LCC) analysis								
DESCRIPTION	1 1	this project is to prd House, Green P 443.						_		_			
SERVICE IMPACT:	Increased usabi	lity and reduced r	naintenance.										
IMPACT IF NO FUNDED:	T Deterioration of	f buildings will ac	ecelerate.										
IV PREVIOUS	FISCAL YEAR AUT	THORIZED:		PF	REVIOUS A	AMOUNT:							
V. PROJECT US	SEFUL LIFE (In Yea	ars):	15	Ex	spected Bon	d Term (in Y	ears) 20						
VI. PROJECT F	UND SUMMARY												
Fund Type	e	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years	
General G.O. Bo	nds	715,000	600,000	220,000	75,000	595,000	0	0	0	0	0	2,205,000	
General Capital	Close-out	21,132	0	0	0	0	0	0	0	0	0	21,132	
	Total	736,132	600,000	220,000	75,000	595,000	0	0	0	0	0	2,226,132	

PROJECT	: GS-PUBLIC PROPERTIES	#63-City Wide Recreation Facility Improvements
VII. PROJ	ECT FUND DETAIL	
Fiscal Yea	r Fund Type	Amount Action
2026	General G.O. Bonds	680,000 Garrison Park: Replace pool
	General G.O. Bonds	35,000 Green Street Community Center (GSCC) Locker Room HVAC replacement
	General Capital Close-out	21,132 Garrison Park: Replace pool
		\$736,132 2026 Subtotal
2027	General G.O. Bonds	350,000 Rollins Park: Replaster pool
	General G.O. Bonds	250,000 Various recreation outbuildings repairs.
		\$600,000 2027 Subtotal
2028	General G.O. Bonds	220,000 Rolfe Park: Replaster pool
		\$220,000 2028 Subtotal
2029	General G.O. Bonds	75,000 Keach Park: Replaster pool.
	-	\$75,000 2029 Subtotal
2030	General G.O. Bonds	350,000 West Street Ward House roof replacement.
	General G.O. Bonds	100,000 West Street Ward House: Replace wood floors.
	General G.O. Bonds	75,000 Kimball Park: Replaster pool.
	General G.O. Bonds	35,000 West Street Ward House: window replacement.
	General G.O. Bonds	25,000 West Street Ward House: Replace acoustic ceiling tiles and insulation.
	General G.O. Bonds	10,000 West Street Ward House: LED lighting improvements.
		\$595,000 2030 Subtotal
	TOTAL	\$2,226,132

PROJECT:	GS-PUBLIC	PROPERTIES	#64-Arena Im	provements	S								
I. PROJECT TYP	E: Arena					II. LO	OCATIO1	N: Everett A	Arena				
III. PROJECT OF	BJECTIVES AND I	BACKGROUND											
NEED	□ New	L Safe	ety	\overline{M}	Facility C	ond.	L	Productivity					
SERVED:	✓ Replace	N/A Mai	ndates	L	Service D	ef.	N/A	Tax Base Exp.	N/	'A C	ity Master Pl		
	✓ Rebuild	L O+	M Costs	M	Council C	Goals	M	Timeliness	Pu	ıblic Facil	ities		
	☐ Total-Cost-of-	Ownership (TCC) or Life-cycle	Cost (LCC	analysis								
DESCRIPTION:	1 1	this project is to ectrical improven	_								to, repair / re	construction of	
SERVICE IMPACT:		improvements witive in the marke		n the facilit	ty, improve	safety, decre	ease escala	ations in operati	ing and mai	ntenance	expenses, and	help keep the	
IMPACT IF NOT FUNDED:		ompeting in a ver share could be ne										the property, the	е
IV PREVIOUS F	ISCAL YEAR AU	ГНORIZED:	June 199	7 PR	REVIOUS A	MOUNT:							
V. PROJECT US	EFUL LIFE (In Ye	ars):	20	Ex	pected Bon	d Term (in Y	ears) 20						
VI. PROJECT FU	ND SUMMARY												
Fund Type		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years	
General Capital C	lose-out	106,830	0	0	0	0	0	0	0	0	0	106,830	
General G.O. Bon	ds	0	1,990,000	0	0	200,000	0	150,000	0	75,000	0	2,415,000	
Arena G.O. Bonds		0	0	0	0	70,000	0	0	0	0	0	70,000	
	Total	106.830	1.990.000	0	0	270.000	0	150.000	0	75.000	0	2.591.830	

PROJECT	GS-PUBLIC PROPERTIES	#64-Arena Improvements
VII. PROJ	ECT FUND DETAIL	
Fiscal Yea	r Fund Type	Amount Action
2026	General Capital Close-out	106,830 Design of outside ice-making plant mechanical room
		\$106,830 2026 Subtotal
2027	General G.O. Bonds	1,990,000 New outside Mechanical Room, includes compressors and total EPA compliance.
		\$1,990,000 2027 Subtotal
2030	General G.O. Bonds	200,000 Replace main bleachers.
	Arena G.O. Bonds	70,000 Purchase tables and chairs to rent for with Arena events.
		\$270,000 2030 Subtotal
2032	General G.O. Bonds	150,000 Replace Munters Dehumidification System.
		\$150,000 2032 Subtotal
2034	General G.O. Bonds	75,000 Membrane roof replacement.
		\$75,000 2034 Subtotal
	TOTAL	\$2,591,830

PROJECT:	GS-PUBLIC PRO	PERTI	ES #6	65-City Ha	ll Renovat	ions							
I. PROJECT TYP	E: Public Buildings	S					II. I	LOCATIO	N: City F	Iall - Green	Street		
III. PROJECT OF	JECTIVES AND BAC	KGRO	UND										
NEED	✓ New	L	Safety		$\overline{\mathrm{M}}$	Facility	y Cond.	L	Productivity	,			
SERVED:	✓ Replace	N/A	Manda	tes	Н	Service	e Def.	N/A	Tax Base Ex	кр.	Н	City Master Pl	
	Rebuild	M	O+M	Costs	N/.	A Counc	il Goals	M	Timeliness		Public Fa	cilities	
	☐ Total-Cost-of-Own	ership	(TCO) o	r Life-cycl	e Cost (LC	CC) analysi	S	\ <u></u>	-				
DESCRIPTION:	The purpose of this service systems and continuously addres morale. This project	the app sed in o	earance order to	of City Ha	all have de ore expensi	teriorated d	lue to age and	myriad of	interim fixes	. Deteriora	tion is an	ongoing issue, v	which must be
SERVICE IMPACT:	Routine capital inve morale and civic pri		in City l	Hall and as	sociated b	uildings wi	ll improve ene	ergy efficie	ency, reduce l	ong-term o	perating c	osts, as well as	strengthen employee
IMPACT IF NOT FUNDED:	Deterioration, energ	y ineffi	ciency a	and high ma	aintenance	costs.							
IV PREVIOUS F	SCAL YEAR AUTHO	RIZED	:]	PREVIOU	S AMOUNT:						
V. PROJECT USI	EFUL LIFE (In Years):			15]	Expected E	ond Term (in	Years) 10	0				
VI. PROJECT FU	ND SUMMARY												
Fund Type		20	026	2027	2028	202	9 2030	2031	2032	2033	20	2035	Ten Years
General G.O. Bone	ds		0 1	,440,000	825,000	11,765,000	40,000	0	0	1,390,000		0 0	15,460,000
	Total		0 1	,440,000	825,000	11,765,000	40,000	0	0	1,390,000		0 0	15,460,000

PROJECT:	GS-PUBLIC PROPERTIES	#65-City Hall Renovations	
VII. PROJE	ECT FUND DETAIL		
Fiscal Year	Fund Type	Amount Action	
2027	General G.O. Bonds	1,090,000 Design for the renovation of the existing Green Street Police Station into a new use following relocation Police Department to 4 Bouton Street.	ation of
	General G.O. Bonds	300,000 City Hall: Replace elevator (in-kind replacement).	
	General G.O. Bonds	50,000 City Administration / Legal Department: Renovate office suite. Includes sheetrock repairs, paint, ce tiles, carpet, select furnishings.	eiling
		\$1,440,000 2027 Subtotal	
2028	General G.O. Bonds	450,000 City Hall: Renovate 6 restrooms.	
	General G.O. Bonds	300,000 City Auditorium: Replace ceiling and paint theatre.	
	General G.O. Bonds	75,000 Replace the Annex Roof	
	-	\$825,000 2028 Subtotal	
2029	General G.O. Bonds	10,895,000 Renovate Police Station (35 Green Street) for new municipal use.	
	General G.O. Bonds	200,000 Community Development Engineering and Planning Divisions. Renovate office suites. Includes she repairs, paint, ceiling tiles, carpet, select furnishings.	eetrock
	General G.O. Bonds	200,000 City Hall: Renovate employee breakroom and kitchen.	
	General G.O. Bonds	165,000 City Hall: In-kind replacement of handicap accessible entry ramp.	
	General G.O. Bonds	100,000 City Council Chambers renovation. Electrical upgrades, ceiling tile replacement, new LED lighting interior and replace carpet.	g, paint
	General G.O. Bonds	100,000 Finance / Community Development Administration Office Renovation. Renovate office suite. Inclusive sheetrock repairs, paint, ceiling tiles, carpet, select furnishings.	udes
	General G.O. Bonds	75,000 Human Resources and Public Information Officer. Renovate office suites. Includes sheetrock repair paint, ceiling tiles, carpet, select furnishings.	rs,
	General G.O. Bonds	30,000 Second Floor Conference Room Renovation. Includes sheetrock repairs, paint, ceiling tiles, carpet, furnishings. Includes large 2nd Floor Conference Room and former Economic Development Director office suite.	
	-	\$11,765,000 2029 Subtotal	

PROJECT:	GS-PUBLIC PROPERTIES	#65-City Hall F	Renovations
2030	General G.O. Bonds	40,000	Renovate City Hall Lobby and 1st Floor Conference Room. Includes sheetrock repairs, paint, ceiling tiles, carpet, select furnishings.
		\$40,000	2030 Subtotal
2033	General G.O. Bonds	595,000	Replace concrete sidewalks and plazas at City Hall Campus, as well as additional landscape improvements.
	General G.O. Bonds	500,000	Landscape improvements at Municipal Complex - Phase II.
	General G.O. Bonds	240,000	Replace exterior lighting at City Hall.
	General G.O. Bonds	55,000	Updated exterior way finding signage at City Hall.
	-	\$1,390,000	2033 Subtotal
	TOTAL	\$15,460,000	

PROJECT:	LIBRARY #68-	Librar	y									
I. PROJECT TYP	E: Public Buildings				II. LO	CATIO	N: 45 Green Street					
III. PROJECT OB	JECTIVES AND BACK	(GRO	UND									
NEED	□ New	L	Safety	M Facility Cond.		N/A	Productivity					
SERVED:	✓ Replace	N/A	Mandates	N/A	Service Def.	N/A	Tax Base Exp.	Н	City Master Pl.			
	Rebuild	N/A	O + M Costs	N/A	Council Goals	M	Timeliness	Public F	acilities			
☐ Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis												
DESCRIPTION:	DESCRIPTION: In 1995, Tappe and Associates completed a comprehensive facility needs assessment of the library building at 45 Green Street. The survey recommended a variety of improvements to the roof of the library, windows, exterior surfaces and mechanical systems designed to protect the integrity of the structure. In addition, handicap accessibility related issues were identified and corrections proposed.											
	In October 2007 an updated library needs assessment was completed by J. Stewart Roberts Associates, Inc. This report, which was accepted by the City Council in December 2007, recommended that the City pursue construction of a new 40,000 SF public library in downtown Concord with associated parking areas. In September 2008 the City Council directed the formation of the 21st Century Library Task Force to conduct a fundraising feasibility study, develop estimates of operating costs for a new facility, as well as formal site selection study. The Task Force presented its findings to the City Council in January 2011. The Task Force's report reaffirmed the findings of the 2007 needs assessment and recommended that the City pursue acquisition of property in downtown for construction of a new facility.											
			P in February 2018, the C existing Green Street Libr			lminist	ration to revise this proje	ect to spec	cifically contemplate renovation and			
	Architects of Boston	, Mass		olition	of the 1968 addition and	constru	ection of a new wing loca		lan, prepared by Oudens Ello ne west side of the building along			
SERVICE IMPACT:												
IMPACT IF NOT FUNDED:	Inability of library to	expar	nd its service or collection	to me	et the growing needs of th	ne comi	munity.					

PROJECT	: LIBRARY #6	68-Library										
IV PREVI	OUS FISCAL YEAR AUTH	ORIZED:		PI	REVIOUS	AMOUNT:						
V. PROJE	CT USEFUL LIFE (In Years):	20	Ex	xpected Bo	nd Term (in Y	ears)					
VI. PROJE	ECT FUND SUMMARY											
Fund	Туре	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General C	apital Close-out	80,631	0	0	0	0	0	0	0	0	0	80,631
General D	onations	0	0	290,000	0	2,900,000	0	0	0	0	0	3,190,000
General G	.O. Bonds	320,000	0	2,610,000	0	26,100,000	0	0	0	0	0	29,030,000
	Total	400,631	0	2,900,000	0	29,000,000	0	0	0	0	0	32,300,631
VII. PROJ	ECT FUND DETAIL											
Fiscal Year Fund Type Amount Action												
2026	General G.O. Bonds		320,0	00 Property	acquisitio	n for expansio	n of Concor	d Public Lib	rary (Prince	Street).		
	General Capital Close-ou	t	80,6	31 Property	acquisitio	n for expansio	n of Concor	d Public Lib	rary (Prince	Street).		
		_	\$400,6	31 2	026 Subtot	al						
2028	General G.O. Bonds		2,610,0	_	renovation ity share (9	and expansion	of Green S	treet Library	per Oudens	Ello Archit	ecture 202	20 concept
	General Donations		290,0	2020 co	ncept plan.	and expansion Total anticipation of the control of	ated cost of					o Architecture projected
			\$2,900,0		028 Subtot		(1070)					
2030	General G.O. Bonds		26,100,0			on and expans						
	General Donations		2,900,0			on and expansated construct						
			\$29,000,0	000 2	030 Subtot	tal						
	TOTAL		\$32,300,6	331								

PROJECT: LIBRARY #68-Library

PROJECT:		CD-ENGINE	ERING SER	VICES #7	1-Runway Prot	ection Zones	: Property A	Acauisitio	n					
I. PROJEC	Г ТҮРЕ:						1 ,	OCATIO]		Municipal Ai	irport			
III. PROJE	СТ ОВЈЕ	ECTIVES AND B	ACKGROU	JND										
NEED		New New	H	Safety	L	Facility (Cond.	L	Productivity					
SERVED:		Replace	Н	Mandates	L	Service I	Def.	N/A	Tax Base Exp.	Н	City	y Master Pl		
	_	Rebuild	L	O + M Costs	L	Council	Goals	N/A	Timeliness	Airp	ort			
		Total-Cost-of-C	Ownership (TCO) or Life-	cycle Cost (LC	CC) analysis								
DESCRIPT	ION:	The 2006 Airpo Grant and Greel grants. At the ti	ey Streets.	Property acqui	sition began in	2005. In 200	8, the City p	urchased	seven of the eig	ht properties	targeted fo	or acquisition	on using FAA	
SERVICE IMPACT:		Provides for cor	npliance wi	th Federal Avi	ation Adminis	tration manda	ted control o	of safety a	reas.					
IMPACT II FUNDED:	F NOT	Possible loss of	future Fede	ral funding for	· Airport capita	ıl projects du	e to noncomp	oliance wi	th Federal Avia	tion Administ	tration saf	ety mandate	es.	
IV PREVIO	OUS FISO	CAL YEAR AUT	HORIZED]	PREVIOUS A	AMOUNT:							
V. PROJEC	CT USEF	UL LIFE (In Yea	rs):	20]	Expected Bor	d Term (in Y	(ears)						
VI. PROJE	CT FUN	D SUMMARY												
Fund	Type		20	2026	27 2028	2029	2030	2031	2032	2033	2034	2035	Ten Years	
Other Fede	ral			0	0 0	0	0	0	470,250	0	0	0	470,250	
Other State				0	0 0	0	0	0	26,125	0	0	0	26,125	
Airport Cap	oital Trans	sfer		0	0 0	0	0	0	26,125	0	0	0	26,125	
		Total		0	0 0	0	0	0	522,500	0	0	0	522,500	

PROJECT: CD-ENGINEERING SERVICES #71-Runway Protection Zones: Property Acquisition

VII. PROJECT FUND DETAIL

Fiscal Year Fund Type Amount Action

2032 Other Federal 470,250 Acquire available property in Runway 17 protection zone. Federal Share.

Airport Capital Transfer 26,125 City share of acquisition project.

Other State 26,125 State share of acquisition project.

\$522,500 2032 Subtotal

TOTAL \$522,500

PROJECT:	CD-ENG	INEERING SERVICE	ES #72-R	unway Pave	ement Improv	ements							
I. PROJEC	T TYPE: Airport	t				II. LO	OCATIO	N: Concord	Municipal A	irport			
III. PROJE	CT OBJECTIVES A	ND BACKGROUND											
NEED	□ New	N/A Safet	ty	$\overline{ m L}$	Facility C	ond.	N/A	Productivity					
SERVED:	✓ Replace	N/A Man	dates	N/2	A Service D	ef.	N/A	Tax Base Exp.	Н	Cit	ty Master Pl.		
	Rebuild	${L}$ O + 1	M Costs	N/2	Council G	ioals	L	Timeliness	Air	port			
		t-of-Ownership (TCO)	or Life-cyc	-						•			
DESCRIPT		inways 17/35. Abandon				2023 with the	e develor	oment of the Un	ited Therane	utics Hans	gar.		
IMPACT I FUNDED:	•	eventative maintenance life of pavement result		ional obsole		l potential lo		C		•			
			10										
	CT USEFUL LIFE (Ir	,	10	I	Expected Bond	a Term (in Y	ears)						
VI. PROJE	CT FUND SUMMAI	RY											
Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years	
Airport Ca	pital Transfer	9,750	27,778	0	0	1,100	0	0	0	0	0	38,628	
Airport G.0	O. Bonds	0	0	65,000	345,556	0	0	0	0	0	0	410,556	
Other State	2	9,750*	27,778	65,000	345,556	1,100	0	0	0	0	0	449,184	
Other Fede	eral	175,000*	500,000	1,040,000	6,220,000	19,800	0	0	0	0	0	7,954,800	
	Total	194,500	555,556	1,170,000	6,911,112	22,000	0	0	0	0	0	8,853,168	

PROJECT:	CD-ENGINEERING SERVICES	#72-Runway Pavement Improvements
VII. PROJE	CT FUND DETAIL	
Fiscal Year	Fund Type	Amount Action
2026	Other Federal	148,000 Design and construction of signage and lighting for new Taxiway to service United Therapeutics and existing/future Hangar development. Federal Share.
	Other Federal	27,000 Crack seal portions of apron adjacent to Runway 17/35. (Programmed maintenance) Federal Share.
	Airport Capital Transfer	8,250 Design and construction of signage and lighting for new Taxiway to service United Therapeutics and existing/future Hangar development City Share.
	Other State	8,250 Design and construction of signage and lighting for new Taxiway to service United Therapeutics and existing/future Hangar development State Share.
	Other State	1,500 Crack seal portions of apron adjacent to Runway 17/35. (Programmed maintenance). State Share.
	Airport Capital Transfer	1,500 Crack seal portions of apron adjacent to Runway 17/35. (Programmed maintenance). City Share.
		\$194,500 2026 Subtotal
2027	Other Federal	500,000 Design runway 17/35 reclamation project, including upgraded signage and lighting on the airfield to comply with current FAA regulations. Complete drainage repairs in the vicinity of the ramp area as recommended in the 2006 Airport Master Plan Storm Water Pollution Prevention Plan (SWPPP). The runway will be shifted 300 feet to the south to comply with Runway Safety Determination Study.
	Airport Capital Transfer	27,778 Design the reclaim runway 17/35. City share.
	Other State	27,778 Design the reclaim runway 17/35. State share.
		\$555,556 2027 Subtotal
2028	Other Federal	1,040,000 Shift runway 300 feet to the south to comply with Runway Determination Safety Study. Federal Share.
	Airport G.O. Bonds	65,000 Shift runway 300 feet to the south to comply with Runway Determination Safety Study. City Share.
	Other State	65,000 Shift runway 300 feet to the south to comply with Runway Determination Safety Study. State share.
		\$1,170,000 2028 Subtotal
2029	Other Federal	6,220,000 Reclaim runway 17/35 and upgrade signage and lighting on the airfield to comply with current FAA regulations. Complete drainage repairs in the vicinity of the ramp area as recommended in the Airport Master Plan SWPPP.
	Airport G.O. Bonds	345,556 Reclaim runway 17/35. City share.

PROJECT:	CD-ENGINEERING SERVICES	#72-Runv	vay Pavement Improvements
	Other State	345,556 \$6,911,112	Reclaim runway 17/35. State share. 2029 Subtotal
2030	Other Federal	19,800	Complete a feasibility study concerning the potential fiscal impacts and economic development ramifications of potentially extending Runway 17/35 an additional 600-1,000' in order to accommodate larger aircraft.
	Other State	1,100	State share.
	Airport Capital Transfer	1,100	City share.
		\$22,000	2030 Subtotal
	TOTAL	\$8,853,168	

PROJECT:	GS-PUBLIC PRO	PERTIES	#75-General	Airport Rep	airs							
I. PROJECT TYP	PE: Airport					II. L	OCATION	: Concord	d Municipal	Airport		
III. PROJECT OF	BJECTIVES AND BAC	CKGROUND										
NEED	□ New	N/A Safet	у	$\overline{\mathbf{M}}$	Facility Co	ond.	N/A F	Productivity				
SERVED:	✓ Replace	N/A Mano	lates	N/A	Service De	f.	N/A 7	Γax Base Exp	. Н	City	y Master Pl	
	Rebuild	L O + 1	M Costs	M	Council Go	oals	М 7	Γimeliness	Ai	rport		
	☐ Total-Cost-of-Own	nership (TCO)	or Life-cycl	e Cost (LCC	analysis		·					
DESCRIPTION:	Project entails gene Hampshire. Typica		•						•			tion or State of New
SERVICE Routine maintenance of infrastructure is required to avoid potential liability with deteriorated facilities, as well as to create an environment to spur growth and economic development at the airport.												
IMPACT IF NOT FUNDED:	Deteriorated building	ngs will result	in higher op	erating and n	naintenance (cost, as wel	l as potent	ial liabilities	for the City.			
IV PREVIOUS F	ISCAL YEAR AUTHO	RIZED:		PF	REVIOUS AI	MOUNT:						
V. PROJECT US	EFUL LIFE (In Years):		10	Ex	pected Bond	Term (in Y	Years) 10					
VI. PROJECT FU	JND SUMMARY											
Fund Type		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Airport Capital Tr	ransfer	0	10,000	0	10,000	0	10,000	0	10,000	0	0	40,000
Airport G.O. Bond		0	0	150,000	0	0	0	0	0	0	0	150,000
	Total	0	10,000	150,000	10,000	0	10,000	0	10,000	0	0	190,000

PROJECT	GS-PUBLIC PROPERTIES	#75-General Airport Repairs
VII. PRO	JECT FUND DETAIL	
Fiscal Yea	ar Fund Type	Amount Action
2027	Airport Capital Transfer	10,000 Tree removal. Ongoing maintenance item to meet FAA requirements.
	_	\$10,000 2027 Subtotal
2028	Airport G.O. Bonds	150,000 Replace Hangar 4 roof.
	- -	\$150,000 2028 Subtotal
2029	Airport Capital Transfer	10,000 Tree removal. Ongoing maintenance item to meet FAA requirements.
	_	\$10,000 2029 Subtotal
2031	Airport Capital Transfer	10,000 Tree removal. Ongoing maintenance item to meet FAA requirements.
	-	\$10,000 2031 Subtotal
2033	Airport Capital Transfer	10,000 Tree removal. Ongoing maintenance item to meet FAA requirements. \$10,000 2033 Subtotal
	TOTAL	\$190,000

PROJECT:	CD-ENGINEER	RING SERVICE	ES #77-Airp	ort Snow R	emoval Equip	ment (SRE	() & Equ	ipment Storage I	Facility			
I. PROJECT TY	YPE: Airport					II. LO	CATIO	N: Concord N	Municipal A	irport		
III. PROJECT (OBJECTIVES AND BA	CKGROUND										
NEED	□ New	M Safet	ty	N/A	Facility Cond	· 1.	M	Productivity				
SERVED:	Replace	M Man	dates	M	Service Def.		N/A	Tax Base Exp.	Н	City	Master Pl	
	Rebuild	L O+1	M Costs	N/A	Council Goal	ls	M	Timeliness	Air	ort		
	☐ Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis											
DESCRIPTION: The purpose of this project is to purchase new winter operations equipment for the Airport, as well as make improvements to the building used to store said equipment.												
SERVICE IMPACT:												
IMPACT IF NO FUNDED:	OT Potential loss of f Airport operations	_	_	nfrastructure	e improvemen	ts. Inabilit	y to rem	nove snow from a	irport to mo	eet grant as	surances.	Inability to keep the
IV PREVIOUS	FISCAL YEAR AUTH	IORIZED:	July 1999) PR	EVIOUS AMO	OUNT:						
V. PROJECT U	SEFUL LIFE (In Years	s):	10	Exp	pected Bond T	erm (in Ye	ears)					
VI. PROJECT I	FUND SUMMARY											
Fund Typ	oe	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Airport Capital	Transfer	0	38,500	0	0	0	0	0	0	0	0	38,500
Other Federal		0	693,000	0	0	0	0	0	0	0	0	693,000
Other State		0	38,500	0	0	0	0	0	0	0	0	38,500
	Total	0	770,000	0	0	0	0	0	0	0	0	770,000

PROJECT:	CD-ENGINEERING SERVICES	#77-Airport Snow Removal Equipment (SRE) & Equipment Storage Facility
VII. PROJE	CT FUND DETAIL	
Fiscal Year	Fund Type	Amount Action
2027	Other Federal	693,000 Purchase new snow blower, tow-behind sweeper, sander with liquid system, and ice spreader for dump truck with plow snow removal equipment. Federal share.
	Other State	38,500 State share.
	Airport Capital Transfer	38,500 City share.
		\$770,000 2027 Subtotal

\$770,000

TOTAL

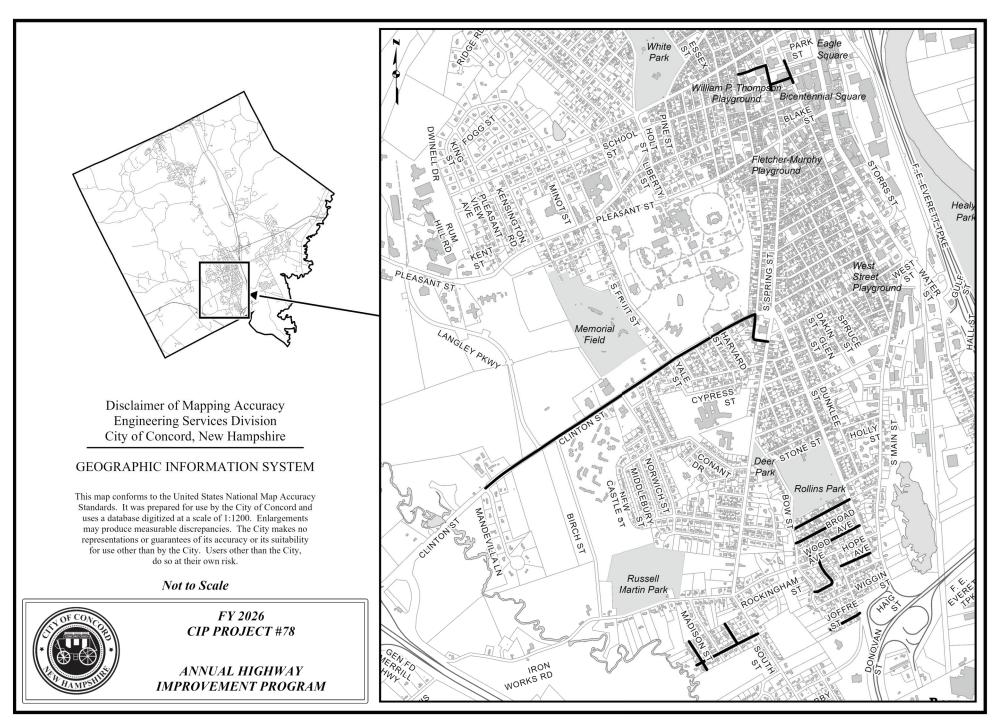
PROJECT:	GS-HIGHWAY / U	JTILIT	IES #78-Annual	Highway I	mprovement Program						
I. PROJECT TYPE	E: Street Rehabilita	tion			II. LC	CATIO	ON: City Wide				
III. PROJECT OB.	JECTIVES AND BACK	KGROU	JND								
	□ New	M	Safety	M	Facility Cond.	L	Productivity				
SERVED:	Replace	N/A	Mandates	Н	Service Def.	L	Tax Base Exp.	Н	City Master Pl.		
	✓ Rebuild	N/A	O + M Costs	M	Council Goals	M	Timeliness	Road Re	esurfacing		
	☐ Total-Cost-of-Own	Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis									
DESCRIPTION:	The purpose of this project is to fund routine repair and reconstruction of City streets, including minor alterations to improve safety and flow of traffic.										
	There are generally two techniques used to improve streets; cold planing and reclaiming. Cold planing and overlaying involves removal of the top 1-2" of existing pavement with a milling machine, followed by the installation of new pavement. Reclaiming involves in-place crushing and recycling of all underly asphalt and gravel road base, which is then graded and compacted to form the foundation for new pavement. All streets scheduled for cold plane / overlay or reclamation receive drainage improvements, as might be required to correct existing deficiencies in order to prolong longevity of the roadway. Crack sealing is also included within this project in order to prolong the longevity of past paving projects.							hing and recycling of all underlying			
SERVICE	Improved roadway s	Improved roadway surfaces and drainage infrastructure. Reduced maintenance. Improved drivability / rideability for motorists.									
IMPACT:	1		S			L	,				
IMPACT IF NOT FUNDED:	Deferred maintenance results in increased deterioration of roadway infrastructure, thus necessitating more involved and expensive repairs in the future.										
IV PREVIOUS FI	SCAL YEAR AUTHOI	RIZED		PR	REVIOUS AMOUNT:						
V. PROJECT USEFUL LIFE (In Years): 25 Expected Bond Term (in Years) 20							20				

PROJECT: GS-HIGHWAY / UTILITIES			#78-Annual Highway Improvement Program										
VI. PRO	JECT FUND SUMMARY												
Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years	
General	Highway Reserve	2,800,000	2,800,000	2,800,000	3,250,000	3,400,000	3,400,000	3,550,000	3,550,000	3,550,000	3,550,000	32,650,000	
	Total	2,800,000	2,800,000	2,800,000	3,250,000	3,400,000	3,400,000	3,550,000	3,550,000	3,550,000	3,550,000	32,650,000	
VII. PROJECT FUND DETAIL													
Fiscal Ye	ear Fund Type		Amo	Amount Action									
Fiscal Year Fund Type 2026 General Highway Reserve 2,275,000 Reclaim, cold plane/overlay, & maintenance overlay selected street RECLAIM:							elected street	s.					
					State St; Sch			s 100' each v	vay				
	General Highway Reserve		300,0		,			and shim ov	verlay:				
	· .		-			1	J		•				
	General Highway Reserve		100,0	00 Paveme	ent preservat	tion.							
School St; Green St to State St General Highway Reserve 300,000 Select sidewalks on the cold plane/overlay and shim overlay: General Highway Reserve 100,000 Drainage repairs. General Highway Reserve 100,000 Pavement preservation.													

PROJECT:	GS-HIGHWAY / UTILITIES	#78-Annual Highway Improvement Program
	General Highway Reserve	25,000 Emergency overlays.
	_	\$2,800,000 2026 Subtotal
2027	General Highway Reserve	2,228,000 Reclaim, cold plane/overlay, & maintenance overlay selected streets. COLD PLANE/OVERLAY:
		Blackwater Road
		Bouton St; Full Length
		D'Amante Dr; Full Length
		Eastside Dr; Loudon Rd to E. Sugar Ball Rd Horse Hill Road
		North Main St; Storrs St to Bouton St
		Storrs St; Parking garage to N. Main St
		RECLAIM
		Brandy Ln; Full Length Prescott St; Full Length
		Thomas St; Full Length
	General Highway Reserve	347,000 Sidewalks on the cold plane/overlay and shim overlay:
	General Highway Reserve	100,000 Pavement preservation.
	General Highway Reserve	100,000 Drainage repairs.
	General Highway Reserve	25,000 Emergency overlays.
		\$2,800,000 2027 Subtotal
2028	General Highway Reserve	2,475,000 Reclaim, cold plane/overlay, & maintenance overlay selected streets.
	General Highway Reserve	200,000 Pavement preservation.
	General Highway Reserve	100,000 Drainage repairs.
	General Highway Reserve	25,000 Emergency overlays.
		\$2,800,000 2028 Subtotal
2029	General Highway Reserve	2,925,000 Reclaim, cold plane/overlay, & maintenance overlay selected streets.
	General Highway Reserve	200,000 Pavement preservation.
	General Highway Reserve	100,000 Drainage repairs.

PROJECT:	GS-HIGHWAY / UTILITIES	#78-Annual H	Highway Improvement Program						
	General Highway Reserve	25,000	Emergency overlays.						
		\$3,250,000	2029 Subtotal						
2030	General Highway Reserve	3,075,000	Reclaim, cold plane/overlay, & maintenance overlay selected streets.						
	General Highway Reserve	200,000	Pavement preservation.						
	General Highway Reserve	100,000	Drainage repairs.						
	General Highway Reserve	25,000	Emergency overlays.						
	_	\$3,400,000	2030 Subtotal						
2031	General Highway Reserve	3,075,000	Reclaim, cold plane/overlay, & maintenance overlay selected streets.						
	General Highway Reserve	200,000	Pavement preservation.						
	General Highway Reserve	100,000	Drainage repairs.						
	General Highway Reserve	25,000	Emergency overlays.						
		\$3,400,000	2031 Subtotal						
2032	General Highway Reserve	3,225,000	Reclaim, cold plane/overlay, & maintenance overlay selected streets.						
	General Highway Reserve	200,000	Pavement Preservation.						
	General Highway Reserve	100,000	Drainage repairs.						
	General Highway Reserve	25,000	Emergency overlays.						
		\$3,550,000	2032 Subtotal						
2033	General Highway Reserve	3,225,000	Reclaim, cold plane/overlay, & maintenance overlay selected streets.						
	General Highway Reserve	200,000	Pavement Preservation.						
	General Highway Reserve	100,000	Drainage repairs.						
	General Highway Reserve	25,000	Emergency overlays						
		\$3,550,000	2033 Subtotal						
2034	General Highway Reserve	3,225,000	Reclaim, cold plane/overlay, & maintenance overlay selected streets.						

PROJECT:	GS-HIGHWAY / UTILITIES	#78-Annual Highway Improvement Program					
	General Highway Reserve	200,000 Pavement Preservation.					
	General Highway Reserve	100,000 Drainage repairs.					
	General Highway Reserve	25,000 Emergency overlays					
		\$3,550,000 2034 Subtotal					
2035	General Highway Reserve	3,225,000 Reclaim, cold plane/overlay, & maintenance overlay selected streets.					
	General Highway Reserve	200,000 Pavement Preservation.					
	General Highway Reserve	100,000 Drainage repairs.					
	General Highway Reserve	25,000 Emergency overlays.					
		\$3,550,000 2035 Subtotal					
	TOTAL	\$32,650,000					



PROJECT:	CD-ENGINEERIN	G SERVI	ICES #83-Storm	Water Im	provements							
I. PROJECT TYP	E: Storm Sewer					II. LOCATIO	N: Ci	y wide				
III. PROJECT OB	JECTIVES AND BACE	KGROUN	ID									
NEED	□ New	N/A Sa	afety	N/A	Facility Cond.	N/A	Producti	rity				
SERVED:	✓ Replace	M M	Iandates	Н	Service Def.	N/A	Tax Base	Exp.	M	City Master Pl.		
	✓ Rebuild	НО	+ M Costs	N/A	Council Goals	M	Timeline	SS	Other			
	☐ Total-Cost-of-Own	Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis										
DESCRIPTION:	DESCRIPTION: A City-wide master plan of existing storm drainage facilities was completed and approved by City Council in 2007. The study included a comprehensive field assessment of existing conditions, location surveys and mapping of the entire drainage system/drainage areas in the GIS system. Results of the study are being used to prioritize maintenance activities and provide a plan for storm drainage replacement and/or expansion of the system.											
The purpose of this project is to design and construct replacement and significant improvements to the City's storm water drainage system, including the po to create a dedicated funding source through the development of a storm water enterprise fund.						luding the potential						
SERVICE IMPACT:	Provides for long-ter	m prioriti	zation of storm sew	er repairs	and replacement a	nd evaluation	n of systen	adequacy to	meet regu	latory requiremen	nts.	
IMPACT IF NOT FUNDED:	Potential for system	failures ar	nd regulatory violat	ions.								
IV PREVIOUS FI	SCAL YEAR AUTHOI	RIZED:	June 1997	PRI	EVIOUS AMOUN	IT:						
V. PROJECT USE	EFUL LIFE (In Years):		30	Exp	ected Bond Term	(in Years) 2	0					
VI. PROJECT FU	VI. PROJECT FUND SUMMARY											
Fund Type		2026	2027	2028	2029 20	30 203	1 20	32 203	33 20	2035	Ten Years	
General G.O. Bono		500,000		50,000	750,000	0			0	0 0	1,500,000	
	Total	500,000	0 25	50,000	750,000	0 ()	0 (0	0 0	1,500,000	

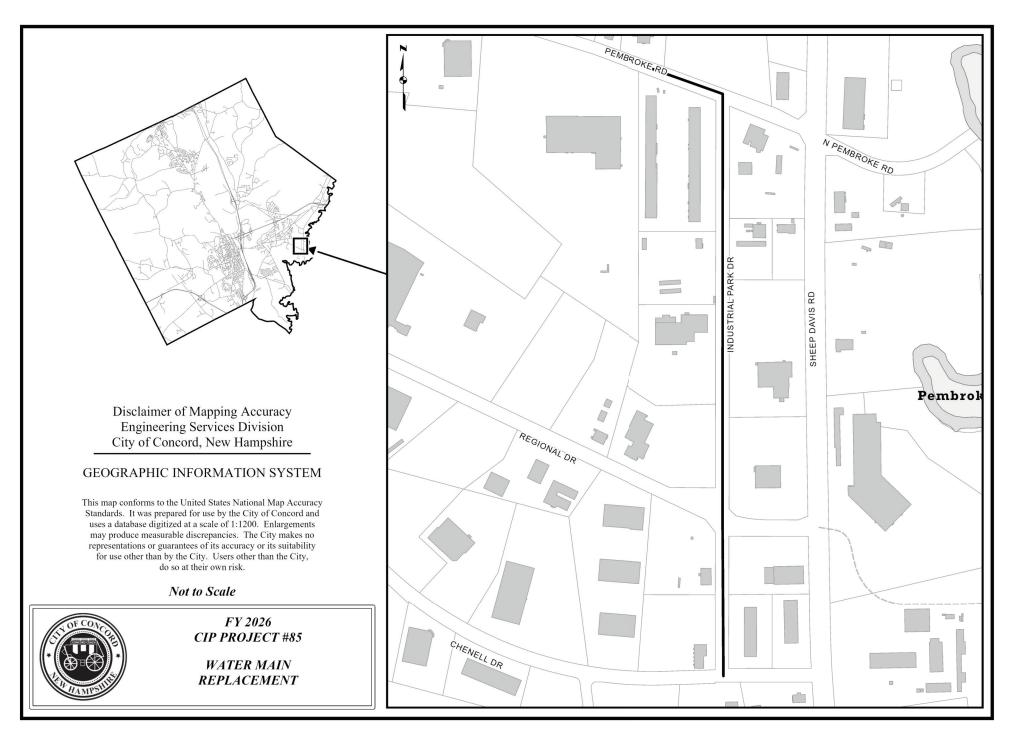
PROJECT:	CD-ENGINEERING SERVICES	#83-Storm Water Improvements
VII. PROJ	ECT FUND DETAIL	
Fiscal Year	r Fund Type	Amount Action
2026	General G.O. Bonds	500,000 Abbottville Sewer Access Road - Additional construction funds to complete full access road and storm drainage channel restoration in accordance with current NHDES regulations. Construction administration services for consultant. Prior construction funds approved in FY24 budget.
		\$500,000 2026 Subtotal
2028	General G.O. Bonds	250,000 Design, permitting and bidding of the replacement structure for the deteriorated 24 inch x 42 inch granite culvert located near 53 South Curtisville Road.
		\$250,000 2028 Subtotal
2029	General G.O. Bonds	750,000 Construction replacement of the deteriorated 24 inch x 42 inch granite culvert located near 53 South Curtisville Road.
		\$750,000 2029 Subtotal
	TOTAL	\$1,500,000

PROJECT:	CD-ENGINEE	RING SERVICES	#84-Wat	er Main Cle	aning & Lini	ng						
I. PROJECT T	YPE: Water Distrib	ution System				II. L	OCATION:	: City W	ide			
III. PROJECT	OBJECTIVES AND BA	ACKGROUND										
NEED	\square New	M Safety		M	Facility Con	ıd.	N/A P	roductivity				
SERVED:	Replace	N/A Manda	ites	Н	Service Def		N/A T	ax Base Ex	p. I	I Ci	ty Master Pl.	
	Rebuild	$\overline{N/A}$ O + M	Costs	N/A	Council Goa	als	М Т	imeliness	V	Vater		
	☐ Total-Cost-of-O	wnership (TCO) o	or Life-cycle	Cost (LCC)	analysis							
DESCRIPTION: The purpose of this project is to provide for routine cleaning and lining of potable water mains throughout the City.												
SERVICE Routine cleaning and lining helps to maintain water quality, as well as water pressure. Project will also help eliminate leaks. IMPACT:												
IMPACT IF NOT Decreased quality of water for users. Higher costs to repair or replace water mains in the future. Potential loss of water due to leaks in systems. FUNDED:												
V PREVIOUS	FISCAL YEAR AUTH	HORIZED:		PR1	EVIOUS AM	IOUNT:						
V. PROJECT U	JSEFUL LIFE (In Years	s):	50	Exp	Expected Bond Term (in Years) 20							
VI. PROJECT	FUND SUMMARY											
Fund Ty	pe	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Water G.O. Bo	nds	0	0	0	0	0	260,000	500,000	475,000	585,000	0	1,820,000
	Total	0	0	0	0	0	260,000	500,000	475,000	585,000	0	1,820,000
VII. PROJECT	FUND DETAIL											
Fiscal Year Fu	and Type		Amou	nt Action								
2031 W	ater G.O. Bonds		260,000	Design a	nd line appro	ximately	1,250 LF of	8" water m	ains on Orio	n Street and	l Valley Roa	d.
			\$260,00	0 20	31 Subtotal							

PROJECT:	CD-ENGINEERING SERVICES	#84-Water N	Main Cleaning & Lining
2032	Water G.O. Bonds	,	Design and line 1250 LF of 6" and 8" water main on Fernald St, Ormond St, Winthrop St, Fifield St, and Welch St.
		\$500,000	2032 Subtotal
2033	Water G.O. Bonds	475,000 I	Design and line 2350 LF of 6" water main in Ridge Rd.
		\$475,000	2033 Subtotal
2034	Water G.O. Bonds		Design and line 2830 LF of 6' and 8" water main in Curtice, Edgemont, Engle, Ferry, Foster, Prospect, Blanchard, N. Essex and Rowel.
		\$585,000	2034 Subtotal
	TOTAL	\$1,820,000	

PROJECT:	CD-ENGIN	EERING SERVICES	8 #85-Wate	r Main Re _l	placement							
I. PROJECT T	YPE: Water Dis	tribution System				II. L	OCATIO]	N: City Wide				
III. PROJECT	OBJECTIVES AND	BACKGROUND										
NEED	□ New	L Safety	•	H	Facility Cond.		N/A	Productivity				
SERVED:	✓ Replace	N/A Mand	ates	Н	Service Def.		N/A	Tax Base Exp.	I	Н	City Master Pl	
	Rebuild	$\overline{N/A}$ O + M	I Costs	N/A	Council Goals		Н	Timeliness	7	Water		
	☐ Total-Cost-o	f-Ownership (TCO)	or Life-cycle (Cost (LCC)	analysis							
DESCRIPTIO	N: This project p	rovides for the routin	ne replacemen	t of undersi	ized or severely	deterio	rated wate	er mains with nev	v pipe.			
SERVICE Routine replacement corrects inadequacies and improves hydraulic configuration of distribution system. Corrects water quality deficiencies when cleaning and lining would be ineffective or of limited value.												
IMPACT IF N FUNDED:	OT Decreased qua	ality of water for use	rs. Higher cos	sts to repair	or replace water	er mains	s in the fu	ture. Potential los	ss of wat	er due to l	leaks in system	s.
IV PREVIOUS	S FISCAL YEAR AU	JTHORIZED:		PR	EVIOUS AMO	UNT:						
V. PROJECT V	USEFUL LIFE (In Y	ears):	90	Exp	pected Bond Te	rm (in Y	Years) 20)				
VI. PROJECT	FUND SUMMARY											
Fund Ty	/pe	2026	2027	2028	2029	2030	2031	2032	2033	203	4 2035	Ten Years
Water G.O. Bo	onds	1,451,000	0	0	0	0	2,000,000	0	0	5,000,000	0 0	8,451,000
Water Capital	Close-out	49,142	0	0	0	0	0	0	0	(0 0	49,142
	Total	1,500,142	0	0	0	0	2,000,000	0	0	5,000,000	0	8,500,142

PROJECT	CD-ENGINEERING SERVICES	#85-Water Main Replacement					
VII. PRO	JECT FUND DETAIL						
Fiscal Year Fund Type		Amount Action					
2026	Water G.O. Bonds	1,451,000 Industrial Park Dr and a portion of Pembroke Road (from Industrial Park Drive to 400 feet westerly) - Design and construct 3100 LF of 12 and 8 inch water main replacement to replace old infrastructure and meet current water flow demands.					
	Water Capital Close-out	49,142 Industrial Park Dr and a portion of Pembroke Road (from Industrial Park Drive to 400 feet westerly) - Design and construct 3100 LF of 12 and 8 inch water main replacement to replace old infrastructure and meet current water flow demands.					
		\$1,500,142 2026 Subtotal					
2031	Water G.O. Bonds	2,000,000 Replace 8 inch main on Portsmouth Street (East Side Drive to water tank), as well as undersized/deteriorated mains on Oak Street, B Street and Fuller Street.					
		\$2,000,000 2031 Subtotal					
2034	Water G.O. Bonds	5,000,000 Replace approximately 10,000 LF of 4 inch, 6 inch, and 8 inch mains city wide. \$5,000,000 2034 Subtotal					
	TOTAL	\$8,500,142					



PROJECT:	CD-ENGINEER	ING SERVICES	#86-W	/ater Main Co	nstruction								
I. PROJECT TYP	E: Water Distribu	tion System				II. LO	OCATION:	See Attac	ched List				
III. PROJECT OF	BJECTIVES AND BA	CKGROUND											
NEED	✓ New	L Safety		Н	H Facility Cond.			roductivity					
SERVED:	Replace	N/A Mandates		Н	H Service Def.		M T	M Tax Base Exp.		City			
	Rebuild	\overline{H} O + M	Costs	N/A	Council Go	oals	Н Т	imeliness	Wa	Water			
	☐ Total-Cost-of-Ow	Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis											
DESCRIPTION: This project provides for the construction of new water mains to strengthen the transmission and distribution systems.													
SERVICE IMPACT:													
IMPACT IF NOT Existing service deficiencies will remain unchanged. FUNDED:													
IV PREVIOUS F	ISCAL YEAR AUTH	ORIZED:		PR	EVIOUS AN	MOUNT:							
V. PROJECT US	EFUL LIFE (In Years)):	90 Expected Bond Term (in Years) 20										
VI. PROJECT FU	JND SUMMARY												
Fund Type		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years	
Water G.O. Bonds	3	0	0	1,600,000	0	0	0	0	0	0	0	1,600,000	
	Total	0	0	1,600,000	0	0	0	0	0	0	0	1,600,000	
VII. PROJECT F	UND DETAIL												
Fiscal Year Fund	Туре		Am	ount Action									
2028 Wat	Water G.O. Bonds 1,600,000 Construct 2,700LF of 12 inch main from Black Hill Road and Manchester Street to Garvins Falls Road. Project to be coordinated with CIP #36. \$1,600,000 2028 Subtotal												

PROJECT:	CD-ENGINEERING SERVICES	#86-Water Main Construction
ROJECT:	CD-ENGINEERING SERVICES	#86-Water Main Construction

TOTAL \$1,600,000

PROJECT:	GS-WATER	#88-Water Plan	nt Improvem	ents									
I. PROJECT	TYPE: Water Treat	tment				II.	LOCATIO	N: Hutchin	ns Street				
III. PROJEC	CT OBJECTIVES AND I	BACKGROUND											
NEED	✓ New	New L Safet		$\overline{\mathbf{M}}$	M Facility Cond.			N/A Productivity					
SERVED:	Replace	N/A Man	dates	M	Service D	Def.	N/A	Tax Base Ex	p. N	И Ci	ty Master Pl		
	Rebuild	\overline{M} O +	M Costs	N/A	Council (Goals	M	Timeliness	V	Vater			
	☐ Total-Cost-of-	Ownership (TCO)) or Life-cyc	le Cost (LCC				ı					
DESCRIPT	ION: The project wil	l allow for various	s equipment	improvemen	ts as recomm	nended by	Phase II of	the Water Ma	ster Plan co	mpleted in	2007.		
SERVICE IMPACT:	Preserve or imp	prove the reliabilit	y and efficie	ncy of Water	r Treatment	Plant and a	ssociated e	equipment.					
IMPACT IF FUNDED:		increasing difficul ptions. Limited pu											
IV PREVIO	US FISCAL YEAR AU	ΓHORIZED:		PI	REVIOUS A	AMOUNT:							
V. PROJEC	T USEFUL LIFE (In Yea	ars):	20	Ех	xpected Bon	d Term (in	Years) 20)					
VI. PROJEC	CT FUND SUMMARY												
Fund	Туре	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years	
Water Capit	al Transfer	0	0	0	0	0	0	0	25,000	0	0	25,000	
Water G.O.	Bonds	180,000	400,000	400,000	0	950,000	1,025,000	120,000	150,000	300,000	400,000	3,925,000	
	Total	180,000	400,000	400,000	0	950,000	1,025,000	120,000	175,000	300,000	400,000	3,950,000	

PROJECT:	GS-WATER	#88-Water Plant Improvements	S
VII. PROJE	ECT FUND DETAIL		
Fiscal Year	Fiscal Year Fund Type		Action
2026	Water G.O. Bonds	100,000	Rebuild four treatment trains (concrete improvements).
	Water G.O. Bonds	80,000	Turbidity meter replacements - nine units.
		\$180,000	2026 Subtotal
2027	Water G.O. Bonds	400,000	Filter and underdrain improvements.
		\$400,000	2027 Subtotal
2028	Water G.O. Bonds	400,000	Filter and underdrain improvements.
		\$400,000	2028 Subtotal
2030	Water G.O. Bonds	800,000	Plant filter re-build.
	Water G.O. Bonds	150,000	Plant boiler replacement.
		\$950,000	2030 Subtotal
2031	Water G.O. Bonds	500,000	Rebuilding of treatment trains (concrete improvements).
	Water G.O. Bonds	200,000	Rebuild plant filter.
	Water G.O. Bonds	175,000	Plant roof rehabilitation.
	Water G.O. Bonds	150,000	Warehouse building improvements (roof, walls, and storage areas).
		\$1,025,000	2031 Subtotal
2032	Water G.O. Bonds	120,000	Flooring replacement.
		\$120,000	2032 Subtotal
2033	Water G.O. Bonds	150,000	Check valve replacement raw water pumps - three units.
	Water Capital Transfer	25,000	Raw water meter replacement.
		\$175,000	2033 Subtotal

PROJECT:	GS-WATER	#88-Water Plant Improvements	S
2034	Water G.O. Bonds	200,000	Backwash pumps repair / replacement
	Water G.O. Bonds	100,000	Process water pump skid replacement
		\$300,000	2034 Subtotal
2035	Water G.O. Bonds	400,000	Replace four influent filter valves and four air scour valves.
		\$400,000	2035 Subtotal
	TOTAL	\$3,950,000	

PROJECT:	GS-SEWER	#89-Hall	Street Waste W	ater Treatment	Plant Odor C	ontrol						
I. PROJECT TYP	PE: Sewer Trea	ment				II. LC	CATION	N: 125 Ha	ll Street			
III. PROJECT OF	BJECTIVES AND I	BACKGRO	UND									
NEED	✓ New	H	Safety	N/A	Facility Co	nd.	N/A	Productivity				
SERVED:	Replace	L	Mandates	Н	Service De	f.	N/A	Tax Base Exp	o. 1	Н	City Master Pl	
	Rebuild	L	O + M Costs	L	Council Go	als	L	Timeliness	•	Sewer		
	☐ Total-Cost-of-	Ownership	(TCO) or Life-o	cycle Cost (LCC	C) analysis							
DESCRIPTION:	the findings of	this evaluat ghborhood	ion, a multiphas . This project p	se implementation	on plan was es	stablished to	construc	et improveme	nts at the pl	lant to red	luce the impact	reatment Plant. Per of odors on the liquids treatment
SERVICE IMPACT:	Improved abate requirements.	Improved abatement of plant related odors in surrounding neighborhoods. Operating costs will increase due to additional power, chemical and maintenance requirements.										
IMPACT IF NOT FUNDED:	Forgo reduction	n in odor en	nissions.									
IV PREVIOUS F	ISCAL YEAR AU	THORIZED):	PI	REVIOUS AN	MOUNT:						
V. PROJECT US	EFUL LIFE (In Ye	ars):	20	Ex	spected Bond	Term (in Y	ears) 20					
VI. PROJECT FU	JND SUMMARY											
Fund Type		2	026 202	27 2028	2029	2030	2031	2032	2033	203	34 2035	Ten Years
Sewer G.O. Bonds	S		0	0 0	0	0	0	0	530,000		0 0	530,000
	Total		0	0 0	0	0	0	0	530,000		0 0	530,000

PROJECT: GS-SEWER #89-Hall Street Waste Water Treatment Plant Odor Control

VII. PROJECT FUND DETAIL

Fiscal Year Fund Type Amount Action

2033 Sewer G.O. Bonds 530,000 Refurbishment of Siemens Scrubber.

\$530,000 2033 Subtotal

TOTAL \$530,000

PROJECT:	PROJECT: CD-ENGINEERING SERVICES #91-Sewer Main Rehabilitation and Construction										
I. PROJECT TY	YPE: Sewer Collec	ction			II.	LOCATION	I: City w	ide			
III. PROJECT (OBJECTIVES AND B	ACKGROUND									
NEED SERVED:	New	N/A Safety	,		Facility Cond.		Productivity		ı		
SERVED.	✓ Replace	N/A Mand			Service Def.	L	Tax Base Ex	p. <u>H</u>	H Cit	ty Master Pl	
	Rebuild	N/A O + N	A Costs	N/A C	Council Goals	M	Timeliness	S	Sewer		
	☐ Total-Cost-of-C	Ownership (TCO)	or Life-cycle Cos	t (LCC) aı	nalysis						
DESCRIPTION	DESCRIPTION: The purpose of this project is to line or replace sewer mains, which are in poor condition. This project also includes maintenance of the sewer interceptors access roads.										
SERVICE IMPACT:											
IMPACT IF NO FUNDED:	IMPACT IF NOT FUNDED: Continued deterioration of sewer system will result in escalated maintenance costs, potential health and safety liabilities, as well as more expensive permanent repairs in the future.										
IV PREVIOUS	FISCAL YEAR AUT	HORIZED:	2024	PREV	VIOUS AMOUNT:						
V. PROJECT U	SEFUL LIFE (In Year	rs):	50	Exped	cted Bond Term (in	Years) 20					
VI. PROJECT I	FUND SUMMARY										
Fund Typ	be	2026	2027	2028	2029 2030	2031	2032	2033	2034	2035	Ten Years
Sewer Capital T	ransfer	40,000	40,000 40	,000,	40,000 40,000	40,000	160,000	70,000	70,000	70,000	610,000
Sewer G.O. Bor	nds	0	0	0 1,3	00,000 1,300,000	1,500,000	3,000,000	1,000,000	1,350,000	1,900,000	11,350,000
	Total	40,000	40,000 40	,000 1,3	40,000 1,340,000	1,540,000	3,160,000	1,070,000	1,420,000	1,970,000	11,960,000

PROJECT	CD-ENGINEERING SERVICES	#91-Sewer Main Rehabilitation and Construction						
VII. PROJECT FUND DETAIL								
Fiscal Year Fund Type		Amount Action						
2026	Sewer Capital Transfer	40,000 Interceptor Access Road Maintenance.						
		\$40,000 2026 Subtotal						
2027	Sewer Capital Transfer	40,000 Interceptor Access Road Maintenance.						
		\$40,000 2027 Subtotal						
2028	Sewer Capital Transfer	40,000 Interceptor Access Road Maintenance.						
		\$40,000 2028 Subtotal						
2020		1200,000 G M.; T.; /P. 1 / W.; L. B; G !! /; G P; .; G !!						
2029	Sewer G.O. Bonds	1,300,000 Sewer Main Lining / Replacement per Wright-Pierce Collection System Priority Study.						
	Sewer Capital Transfer	40,000 Interceptor Access Road Maintenance.						
		\$1,340,000 2029 Subtotal						
2030	Sewer G.O. Bonds	1,300,000 Sewer Main Lining / Replacement per Wright-Pierce Collection System Priority Study.						
	Sewer Capital Transfer	40,000 Interceptor Access Road Maintenance.						
		\$1,340,000 2030 Subtotal						
2031	Sewer G.O. Bonds	1,500,000 Sewer Main Lining / Replacement per Wright-Pierce Collection System Priority Study.						
2031	Sewer Capital Transfer	40,000 Interceptor Access Road Maintenance.						
	Sewer Capital Transfer	\$1,540,000 2031 Subtotal						
		\$1,540,000 2031 Subtotal						
2032	Sewer G.O. Bonds	3,000,000 Sewer Main Lining / Replacement per Wright-Pierce Collection System Priority Study.						
	Sewer Capital Transfer	90,000 Replace 225 feet of 8 inch main on B Street.						
	Sewer Capital Transfer	70,000 Interceptor Access Road Maintenance.						
		\$3,160,000 2032 Subtotal						

PROJECT:	CD-ENGINEERING SERVICES	#91-Sewe	r Main Rehabilitation and Construction
2033	Sewer G.O. Bonds	1,000,000	Sewer Main Lining / Replacement per Wright-Pierce Collection System Priority Study.
	Sewer Capital Transfer	70,000	Interceptor Access Road Maintenance.
		\$1,070,000	2033 Subtotal
2034	Sewer G.O. Bonds	1,350,000	Sewer Main Lining / Replacement per Wright-Pierce Collection System Priority Study.
	Sewer Capital Transfer	70,000	Interceptor Access Road Maintenance.
		\$1,420,000	2034 Subtotal
2035	Sewer G.O. Bonds	1,900,000	Sewer Main Lining / Replacement per Wright-Pierce Collection System Priority Study.
	Sewer Capital Transfer	70,000	Interceptor Access Road Maintenance.
		\$1,970,000	2035 Subtotal
	TOTAL	\$11,960,000	

PROJECT:		GS-SEWER	#104-Hall Str	eet Waste W	ater Treatment	Plant Impro	vements						
I. PROJECT	Г ТҮРЕ:	Sewer Trea	atment				II. L	OCATIO	N: 125 H	all Street			
III. PROJEC	CT OBJE	ECTIVES AND	BACKGROUND)									
NEED		New New	M Saf	ety	H	Facility C	ond.	N/A	Productivity				
SERVED:	•	Replace	L Ma	ndates	M	Service D	ef.	N/A	Tax Base Ex	ĸp.	М	City Master Pl	
		Rebuild	L O +	- M Costs	N/A	Council G	oals	Н	Timeliness	•	Sewer		
		Total-Cost-of	-Ownership (TCC) or Life-cy	cle Cost (LCC)) analysis							
DESCRIPT	DESCRIPTION: The purpose of this project is to implement a variety of improvements as recommended in the 2014 evaluation of the City's Wastewater Treatment Facilities. Projects included within this CIP address code and safety issues, as well as immediate and long-term capital needs.												
SERVICE IMPACT:													
IMPACT IF FUNDED:	FNOT		creased operating ues with applicat			er time; poto	ential for co	ostly emerg	gency repairs	or replacen	nents as out	dated compor	nents fail; potential
IV PREVIC	US FISO	CAL YEAR AU	THORIZED:		PR	EVIOUS A	MOUNT:						
V. PROJEC	T USEF	UL LIFE (In Ye	ears):	15	Ex	pected Bond	d Term (in	Years) 15	;				
VI. PROJEC	CT FUN	D SUMMARY											
Fund	Туре		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Sewer Capi	tal Close-	-out	96,330	0	0	0	0	0	0	0	0	0	96,330
Sewer G.O.	Bonds		5,654,000	2,005,000	27,025,000	25,000	25,000	150,000	0	1,100,000	0	18,300,000	54,284,000
Sewer Inves	stment Fe	ee Reserve	150,000	0	0	0	0	0	0	0	0	0	150,000
		Total	5,900,330	2,005,000	27,025,000	25,000	25,000	150,000	0	1,100,000	0	18,300,000	54,530,330

PROJECT:	: GS-SEWER #104-Hall	treet Waste Water Treatment Plant Improvements	
VII. PROJ	ECT FUND DETAIL		
Fiscal Year	r Fund Type	Amount Action	
2026	Sewer G.O. Bonds	3,000,000 Dewatering equipment refurbishments construction and construction administration	
	Sewer G.O. Bonds	1,500,000 Process Upgrades Preliminary Design	
	Sewer G.O. Bonds	904,000 Headworks windows, Electrical Room HVAC and Control Building Sealing	
	Sewer G.O. Bonds	250,000 Replacement of fire alarm panel and devices	
	Sewer Investment Fee Reserve	150,000 Motor Control Center Testing	
	Sewer Capital Close-out	96,330 Headworks windows, Electrical Room HVAC and Control Building Sealing	
		\$5,900,330 2026 Subtotal	
2027	Sewer G.O. Bonds	1,500,000 Process Upgrades Final Design	
	Sewer G.O. Bonds	320,000 SCADA system upgrades	
	Sewer G.O. Bonds	160,000 Replace roof on Admin Gravity Belt Thickener (AGBT) room with EDPM membrane roof system.	
	Sewer G.O. Bonds	25,000 Structural concrete coatings, including process equipment and related piping corrosion protection coatin	ıgs.
		\$2,005,000 2027 Subtotal	
2028	Sewer G.O. Bonds	27,000,000 Process Upgrades Construction and Construction Administration	
	Sewer G.O. Bonds	25,000 Structural concrete coatings, including process equipment and related piping corrosion protection coatin	ıgs.
		\$27,025,000 2028 Subtotal	
2029	Sewer G.O. Bonds	25,000 Structural concrete coatings, including process equipment and related piping corrosion protection coatin	ıgs.
		\$25,000 2029 Subtotal	
2030	Sewer G.O. Bonds	25,000 Structural coatings for chlorine building ceiling beams.	
		\$25,000 2030 Subtotal	
2031	Sewer G.O. Bonds	150,000 Motor Control Center Testing	
		\$150,000 2031 Subtotal	

PROJECT:	GS-SEWER	#104-Hall Street Waste Water	Treatment Plant Improvements
2033	Sewer G.O. Bonds	700,000	Administration building roof replacement.
	Sewer G.O. Bonds	400,000	Primary sludge pump replacement.
		\$1,100,000	2033 Subtotal
2035	Sewer G.O. Bonds	5,200,000	Grit removal equipment replacement.
	Sewer G.O. Bonds	5,200,000	Equipment Replacement - Motor Control Center
	Sewer G.O. Bonds	3,700,000	Influent bar rack and wash press replacement.
	Sewer G.O. Bonds	2,400,000	Plant water piping replacement.
	Sewer G.O. Bonds	1,500,000	Repave facility roadways.
	Sewer G.O. Bonds	300,000	Solar Field Expansion
		\$18,300,000	2035 Subtotal
,	TOTAL	\$54,530,330	

PROJECT:		REC-GROUNDS	S #107	-Golf Course C	lub House and	Maintenanc	e Buildings							
I. PROJECT T	ГҮРЕ:	Golf					II. L	OCATION	N: Beaver	Meadow Go	olf Cours	se		
III. PROJECT	OBJE	CCTIVES AND BA	CKGROU	JND										
NEED		New	L	Safety	M	Facility C	ond.	Н	Productivity					
SERVED:	V	Replace	N/A	Mandates	M	Service D	ef.	L	Tax Base Exp	. N	1	City Master Pl.		
		Rebuild	M	O + M Costs	L	Council C	oals	M	Timeliness	Pa	arks			
		Total-Cost-of-Ow	nership (TCO) or Life-cy	vele Cost (LCC	C) analysis								
DESCRIPTIO	DESCRIPTION: The purpose of this project is to maintain buildings at the Beaver Meadow Golf Course. Building facilities include the Clubhouse (Pro Shop, Restaurant, and related amenities), the Maintenance Facility, as well as the Cart Storage Building and Irrigation Pump House. Funding is contingent upon sufficient net operating revenues within the Golf Enterprise Fund to support capital investments, or financial support from the City's General Fund.													
SERVICE IMPACT:														
IMPACT IF N FUNDED:	TOI	Without routine in	vestment	s, the facility wi	ll deteriorate r	esulting in lo	oss of marke	et share, as	well as more of	expensive re	epairs and	d renovations in	the future.	
IV PREVIOU	S FISO	CAL YEAR AUTH	ORIZED:	:	P	REVIOUS A	MOUNT:							
V. PROJECT	USEF	UL LIFE (In Years)	:	20	E	xpected Bon	d Term (in Y	Years)						
VI. PROJECT	FUNI	D SUMMARY												
Fund Ty	ype		20	2027	2028	2029	2030	2031	2032	2033	203	34 2035	Ten Years	
Golf G.O. Bor	nds		60,0	00 250,000	45,000	35,000	35,000	50,000	50,000	50,000	55,000	0 0	630,000	
General Donat	tions		250,0	00 0	0	0	0	0	0	0		0 0	250,000	
General G.O.	Bonds		5,600,0	00 0	0	0	0	0	0	0		0 0	5,600,000	
		Total	5,910,0	00 250,000	45,000	35,000	35,000	50,000	50,000	50,000	55,000	0 0	6,480,000	

PROJECT:	REC-GROUNDS	#107-Golf Course Club House and Maintenance Buildings
VII. PROJI	ECT FUND DETAIL	
Fiscal Year	Fund Type	Amount Action
2026	General G.O. Bonds	5,600,000 Construct New Clubhouse. (Bonded portion)
	General Donations	250,000 Construct New Clubhouse. (Donation portion)
	Golf G.O. Bonds	60,000 Update Cart Barn to include new storage areas
		\$5,910,000 2026 Subtotal
2027	Golf G.O. Bonds	250,000 Maintenance Barn Updates to include new Chemical Storage
		\$250,000 2027 Subtotal
2028	Golf G.O. Bonds	45,000 Construct Permanent on Course Bathrooms
		\$45,000 2028 Subtotal
2029	Golf G.O. Bonds	35,000 Range Shed Building Updates
		\$35,000 2029 Subtotal
2030	Golf G.O. Bonds	35,000 Pump House Updates
		\$35,000 2030 Subtotal
2031	Golf G.O. Bonds	50,000 Construct Permanent on Course Bathrooms
		\$50,000 2031 Subtotal
2032	Golf G.O. Bonds	50,000 Replace Event Tent Flooring
		\$50,000 2032 Subtotal
2033	Golf G.O. Bonds	50,000 Tent Shell replacement
-		\$50,000 2033 Subtotal

PROJECT:	REC-GROUNDS	#107-Golf Course Club H	ouse and Maintenance Buildings
2034	Golf G.O. Bonds	55,000	Construct Permanent on Course Bathrooms
		\$55,000	2034 Subtotal
,	TOTAL	\$6,480,000	

PROJECT:	GS-WATER	#114-Penacook I	Lake Dam	and Spillway	Rehabilitation	ı						
I. PROJECT TYP	PE: Water Treat	ment				II. LC	OCATION:	53 Hute	hins Street			
III. PROJECT OF	BJECTIVES AND E	ACKGROUND										
NEED	□ New	M Safety		$\overline{\mathrm{M}}$	Facility Con	d.	N/A P	roductivity				
SERVED:	Replace	L Manda	tes	M	Service Def.		N/A T	ax Base Exp	o. N/	A	City Master Pl.	
	✓ Rebuild	$\overline{N/A}$ O + M	Costs	N/A	Council Goa	ls	M T	imeliness	W	ater		
	☐ Total-Cost-of-0	Ownership (TCO) o	r Life-cy	cle Cost (LCC) analysis							
DESCRIPTION:	DESCRIPTION: The purpose of this project is to make routine repairs and improvements to the Penacook Lake dam, associated spillway, and related infrastructure. The dam provides retention for Penacook Lake, the City's primary source of potable water for the municipal water system.											
SERVICE IMPACT:	Routine repairs	will preserve the da	ım and rel	ated facilities,	, thereby main	taining and	d protecting	g the City's p	rimary water	supply,	as well as dow	rnstream properties.
IMPACT IF NOT FUNDED:	_	terioration of the da			_		1	ty's ability to	o use Penaco	ok Lake	to supply the p	otable water
IV PREVIOUS F	ISCAL YEAR AUT	HORIZED:		PR	EVIOUS AM	OUNT:						
V. PROJECT US	EFUL LIFE (In Yea	rs):	50	Ex	pected Bond T	Term (in Y	ears) 20					
VI. PROJECT FU	JND SUMMARY											
Fund Type		2026	2027	2028	2029	2030	2031	2032	2033	203	4 2035	Ten Years
Other Federal		0	0	2,500,000	0	0	0	0	0	(0 0	2,500,000
Water G.O. Bonds	S	0	0	0	0	0	0	0	75,000	(0 0	75,000
	Total	0	0	2,500,000	0	0	0	0	75,000	(0 0	2,575,000

PROJECT:	GS-WATER	#114-Penacook Lake Dam and	Spillway Rehabilitation					
VII. PROJECT FUND DETAIL								
Fiscal Year	r Fund Type	Amount	t Action					
2028	Other Federal	2,500,000	Rebuild Penacook Lake spillway.					
		\$2,500,000	2028 Subtotal					
2033	Water G.O. Bonds	75,000	Rehabilitation/repairs of dam and spillway.					
		\$75,000	2033 Subtotal					
	TOTAL	\$2,575,000						

PROJECT:	GS-HIGHWA`	Y / UTILITIES	#121-Vel	nicle & Equi	pment Repla	acement Pro	gram					
I. PROJECT TY	PE: GSD Vehicle	es				II.	LOCATION	N: City-v	vide			
III. PROJECT O	III. PROJECT OBJECTIVES AND BACKGROUND											
NEED	□ New	M Safe	ety	N/A	A Facility	Cond.	L	Productivity				
SERVED:	✓ Replace	L Man	ndates	M	Service 1	Def.	N/A	Tax Base Ex	кр. <u>I</u>	H Ci	ty Master Pl	
	Rebuild	N/A O+	M Costs	L	Council	Goals	M	Timeliness	I	Motor Vehic	le Equipmer	nt
	▼ Total-Cost-of-C	Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis										
DESCRIPTION: This project establishes a long-range replacement plan for City Highway/Utilities, Water Treatment Plant, Waste Water Treatment Plants, as well as Parks and Recreation Department vehicles and heavy equipment. Vehicle and equipment replacement for the Police and Fire Departments are addressed through other capital improvement program projects, or the annual operating budget. Routine replacement of vehicles and equipment will minimize potential service interruptions due to break downs / failures and provides for cost savings through economies of scale which are made possible from multiple vehicle procurement where applicable. Restructuring of the fleet to a more efficient blend of vehicles will coincide with vehicle replacement.												
SERVICE IMPACT:	Establishes long range replacement plan that improves service with more reliable vehicles, lower costs due to multi-vehicle procurements and maintenance support. Supports appropriate reassignment of some serviceable vehicles to less critical tasks instead of replacement.											
IMPACT IF NO FUNDED:	T Failure to routing associated with o						will result in	n higher mai	ntenance and	d repair costs	s, increased	down time
IV PREVIOUS I	FISCAL YEAR AUT	HORIZED:		F	PREVIOUS	AMOUNT:						
V. PROJECT US	SEFUL LIFE (In Year	rs):	10	E	Expected Bo	nd Term (in	Years) 10					
VI. PROJECT F	UND SUMMARY											
Fund Type	e	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Sewer G.O. Bond	ls	180,000	190,000	130,000	280,000	347,000	257,000	415,000	525,000	25,000	417,000	2,766,000
Water G.O. Bond		82,000	0	254,000	304,000	82,000	442,000	275,000	120,000	323,000	218,000	2,100,000
General G.O. Bo	nds Total	1,507,000 1,769,000	1,924,000 2,114,000	1,806,000 2,190,000	1,792,000 2,376,000	1,874,000 2,303,000	1,394,000 2,093,000	1,864,000 2,554,000	2,033,000 2,678,000	2,646,000 2,994,000	2,130,000 2,765,000	18,970,000 23,836,000
	1 01व1	1,709,000	4,114,000	2,190,000	2,370,000	2,303,000	2,093,000	2,334,000	2,070,000	4,774,000	2,703,000	45,050,000

PROJECT	T: GS-HIGHWAY / UTILITIES	#121-Vehicle & Equipment Replacement Program
VII. PRO	JECT FUND DETAIL	
Fiscal Yea	ar Fund Type	Amount Action
2026	General G.O. Bonds	532,000 Replace two (2) dump trucks (2013) (Units #1235 and #1236)
	General G.O. Bonds	250,000 Replace Case 721 Loader (unit #1301)
	General G.O. Bonds	225,000 Replace one sidewalk tractor (Unit #1367)
	Sewer G.O. Bonds	180,000 Replace Ford F-350 Crew Cab Unit #724
	General G.O. Bonds	180,000 Replace one service truck F-450 (Unit #009)
	General G.O. Bonds	175,000 Replace two Ford F-250 crew cab rack body trucks (Units #1107 & #1108)
	General G.O. Bonds	92,000 Replace Loader Plow/Double wing (unit #1301)
	Water G.O. Bonds	82,000 Replace one 4x4 Ford pickup truck (Unit #827)
	General G.O. Bonds	45,000 Replace Case Skid steer with Bobcat Unit #1362
	General G.O. Bonds	8,000 Replace one 9 -ton trailer with 5-ton (Unit #672)
		\$1,769,000 2026 Subtotal
2027	General G.O. Bonds	385,000 Replace Grader John Deere (Unit #1310)
	General G.O. Bonds	285,000 Replace 10-wheel dump trucks unit #1237
	General G.O. Bonds	238,000 Replace Sidewalk Tractor Unit #1368
	General G.O. Bonds	220,000 Replace snow blower unit #004
	Sewer G.O. Bonds	190,000 Replace Ford F-550 Platform body 4x2 (Unit # 136)
	General G.O. Bonds	135,000 Replace Ford F550/Utility Body Unit #905
	General G.O. Bonds	131,000 Replace 4x2 Super Cab Pickup ENG. (UNIT #463 and #462)
	General G.O. Bonds	122,000 Replace Ford F350 (Unit #907)
	General G.O. Bonds	88,000 Replace Ford F-450 Unit #659
	General G.O. Bonds	88,000 Replace Ford F-350 Utility 4x4 (Unit #1111)
	General G.O. Bonds	82,000 Asphalt Hauler Unit #60
	General G.O. Bonds	82,000 Replace 4x2 Pickup Unit #908
	General G.O. Bonds	48,000 Replace 2 SS Sanders Unit #1235SS & #1236SS

PROJECT:	GS-HIGHWAY / UTILITIES	#121-Vehicle & Equipment Replacement Program
	General G.O. Bonds	20,000 Replace Utility Trailer Unit #1402
		\$2,114,000 2027 Subtotal
2028	General G.O. Bonds	345,000 Replace Case Loader Unit #1302
	General G.O. Bonds	285,000 Replace Street Sweeper Unit #1391
	General G.O. Bonds	245,000 Replace Backhoe (Unit #1344)
	General G.O. Bonds	130,000 Replace Two (2) F-250 4x4 PU Unit #657 & 658
	General G.O. Bonds	128,000 Tool Cat #1369
	Water G.O. Bonds	105,000 Replace Ford F-550 4WD Dump/Plow Unit #829
	General G.O. Bonds	104,000 Replace 4x4 pickup/dump #691
	General G.O. Bonds	92,000 Replace OBD Leaf Blower Trailer (Unit #1377)
	General G.O. Bonds	90,000 Replace John Deere Tractor #665
	General G.O. Bonds	78,000 Replace F-350 Crew Cab 4x4 Unit #603
	General G.O. Bonds	78,000 Replace F-350 PU 4x4 Unit #604
	Water G.O. Bonds	75,000 Replace Vac-Tron Trailer Unit #828
	Water G.O. Bonds	74,000 F250 4X4 PU #880
	Sewer G.O. Bonds	72,000 Replace 4x4 pick-up truck F250 (2018) units #757
	General G.O. Bonds	68,000 Trackless Leaf Loader #1460
	General G.O. Bonds	65,000 Replace Super Cab Pickup (Unit #464)
	General G.O. Bonds	60,000 Replace one Ford F150 4x2 Pickup (Unit #461)
	Sewer G.O. Bonds	58,000 Replace SUV Edge Unit #756
	General G.O. Bonds	20,000 Replace trailer #1401
	General G.O. Bonds	18,000 Mid-Atlantic Trailer Unit #1403
		\$2,190,000 2028 Subtotal
2029	General G.O. Bonds	580,000 Replace four Ford F-550 4x4 Pickup Units #1114, 1115, 1116 & 1117
	General G.O. Bonds	265,000 Replace 6-Wheel Dump Truck #1238
	Sewer G.O. Bonds	255,000 Replace 6 Wheel Dump Unit #705

PROJECT:	GS-HIGHWAY / UTILITIES	#121-Vehicle & Equipment Replacement Program	
	General G.O. Bonds	245,000 Replace Backhoe (Unit #1345)	
	General G.O. Bonds	210,000 Replace Backhoe Loader #617	
	Water G.O. Bonds	204,000 Replace three Ford F-150 4x2 PU Unit #805, 806 & 807	
	General G.O. Bonds	110,000 Replace F-450 4x4 Pickup Unit #659	
	General G.O. Bonds	105,000 Replace John Deere Tractor #673	
	General G.O. Bonds	104,000 Replace skid-steer Unit #1363	
	General G.O. Bonds	72,000 G2500 Cargo Van #908	
	Water G.O. Bonds	72,000 Replace Ford F-150 4x2 PU Unit #873	
	General G.O. Bonds	62,000 Replace Tow Behind Sweeper Unit #1390	
	Water G.O. Bonds	28,000 Replace Genesis Boat Trailer Unit #879	
	Sewer G.O. Bonds	25,000 Replace Box Trailer Unit # 722	
	General G.O. Bonds	24,000 Replace one Stainless steel spreader (Unit #1226SS)	
	General G.O. Bonds	15,000 Replace one 3.4 CY sander (Unit 1103SS)	
		\$2,376,000 2029 Subtotal	
2030	General G.O. Bonds	325,000 6 Wheel 4x4 Bucket Truck Unit #675	
	General G.O. Bonds	265,000 6 Wheel Dump Trucks #1239	
	General G.O. Bonds	265,000 Replace 6 Wheel Dump Truck Unit #1240	
	Sewer G.O. Bonds	245,000 Replace Case Backhoe Unit #726	
	General G.O. Bonds	245,000 Replace Backhoe Unit #1346	
	General G.O. Bonds	220,000 Replace Two (2) skid-steer Unit #1371 and 1364	
	General G.O. Bonds	161,000 Replace two F-250 4x4 PU Unit #660 and 661	
	General G.O. Bonds	145,000 Replace Golf Tractor Unit #677	
	General G.O. Bonds	115,000 Replace Ford F-450 4x4 Dump Unit #605	
	Sewer G.O. Bonds	102,000 Replace F-550 4x2 Pickup Unit #136	
	General G.O. Bonds	95,000 Replace Ford F-350 Unit #909	
	Water G.O. Bonds	64,000 Replace Extra Cab pickup unit #824	
	General G.O. Bonds	38,000 Replace Welder Unit #398	

PROJECT:	GS-HIGHWAY / UTILITIES	#121-Vehicle & F	Equipment Replacement Program
	Water G.O. Bonds	18,000 Rej	eplace Utility Trailer Unit #878
		\$2,303,000	2030 Subtotal
2031	General G.O. Bonds	530,000 6 V	Wheel Dump Trucks #1241 and #1242
	General G.O. Bonds	230,000 Rej	eplace RPM Snow Blower Unit #2
	General G.O. Bonds	220,000 Rej	eplace Sicard Snow Blower unit #1375
	Sewer G.O. Bonds	135,000 Rej	eplace Wheel Loader Unit #758
	General G.O. Bonds	120,000 4x2	2 Super Cab Pickup #461A and 462A
	General G.O. Bonds	108,000 F-3	350 Utility 4WD #1111A
	Sewer G.O. Bonds	86,000 Rej	eplace Ford 4x2 F-550 PU Unit #136
	General G.O. Bonds	70,000 Rej	eplace Super cab 1/2Ton PU Unit #908A
	Water G.O. Bonds	60,000 Re	eplace Ford F-150 Extra Cab (2wd) Unit #826
	General G.O. Bonds	60,000 4x2	2 Super Cab Pickup #1445
	General G.O. Bonds	56,000 Rep	eplace 4x2 Super Cab Pickup #1110A
	Water G.O. Bonds	42,000 Rep	eplace Ford F-150 4x4 #809
	Water G.O. Bonds	39,000 Rej	eplace Ford Edge AWD #810
	Water G.O. Bonds	36,000 Rej	eplace Tow behind Compressor Unit #830
	Sewer G.O. Bonds	36,000 Rej	eplace Tow behind Compressor Unit #725
	Water G.O. Bonds	265,000 Rej	eplace 6 Wheel In-body/Dump 102CA #1243
	_	\$2,093,000	2031 Subtotal
2032	General G.O. Bonds	490,000 Rej	eplace Two Sidewalk Tractors Unit #1379 & #1380
	General G.O. Bonds	285,000 Rej	eplace 6 Wheel Dump Truck #1244
	General G.O. Bonds	285,000 Rej	eplace International HV507 (Unit # 1245)
	General G.O. Bonds	245,000 Rep	eplace Sidewalk Tractor Unit #1379A
	General G.O. Bonds	240,000 Rep	eplace 2 skid-steer loaders Units #1381 & #1382
	Sewer G.O. Bonds	210,000 Rej	eplace Case Loader Backhoe #726
	Sewer G.O. Bonds	205,000 Rej	eplace Cut-Away Van (Camera) #715

PROJECT:	GS-HIGHWAY / UTILITIES	#121-Vehicle	& Equipment Replacement Program
	Water G.O. Bonds	165,000	Replace Mini Excavator #831
	General G.O. Bonds	92,000	Replace John Deere Mower #673
	Water G.O. Bonds	74,000	Replace 4x4 Pickup Ext Cab (#811)
	General G.O. Bonds	65,000	Replace 4 Ton Asphalt Hauler #66
	General G.O. Bonds	48,000	Replace 20 Ton Trailer #1308
	General G.O. Bonds	45,000	Replace Cam Deck over 20 Ton Tri #1304
	Water G.O. Bonds	36,000	Replace 10 Ton Trailer #832
	General G.O. Bonds	25,000	Replace Tandem Trailer #1472
	General G.O. Bonds	24,000	Replace SS 11cy sander
	General G.O. Bonds	20,000	Replace Tandem Trailer #1464
		\$2,554,000	2032 Subtotal
2033	General G.O. Bonds	355,000	Replace Case Loader Unit #1303
	Sewer G.O. Bonds	330,000	Replace 10 Wheeler Sludge Hauler Unit #112
	General G.O. Bonds	295,000	Replace International 25k Dump #1246
	General G.O. Bonds	290,000	Replace 6 Wheel Dump Truck Unit #1247
	General G.O. Bonds	290,000	Replace 6 Wheel Dump Truck #1248
	Sewer G.O. Bonds	195,000	Replace 6 Wheel Dump Truck Unit #761
	General G.O. Bonds	130,000	Replace Ford F-350 Dump 4wd Unit #1112
	Water G.O. Bonds	120,000	Replace Crew Cab Utility Body Unit #825
	General G.O. Bonds	120,000	Replace Leaf Loader Unit #190
	General G.O. Bonds	94,000	Replace Chipper Unit #668
	General G.O. Bonds	92,000	Replace F-450 Dump 4wd Unit #901
	General G.O. Bonds	82,000	Replace 4x4 Super Cab Pickup Unit #1119
	General G.O. Bonds	70,000	Replace 2 Sign Boards Solar Unit # 447 and #449
	General G.O. Bonds	64,000	Replace Sign Board #444 and #445
	General G.O. Bonds	44,000	Replace 2 SS 6CY sanders Unit # 1231SS and #1232SS
	General G.O. Bonds	36,000	Replace Tow Behind Comp Unit #422

PROJECT:	GS-HIGHWAY / UTILITIES	121-Vehicle & Equipment Replacement Program	
	General G.O. Bonds	26,000 Replace SS 11Cy sander Unit #1235SS	
	General G.O. Bonds	25,000 Replace Low Floor Tilt Top Trailer Unit #185	
	General G.O. Bonds	20,000 Replace 5 Ton Trailer Unit #64	
		\$2,678,000 2033 Subtotal	
2034	General G.O. Bonds	648,000 Replace 4 Ford F-550 Pickups Unit # 1114, #1115, #1116 and #1117	
	General G.O. Bonds	365,000 Replace Case Loader (Unit #1301)	
	General G.O. Bonds	290,000 Replace 6 Wheel Dump Truck (Unit #1249)	
	General G.O. Bonds	290,000 Replace Ford F-550 Dump 4x4 Unit #1250	
	Water G.O. Bonds	288,000 Replace 7 Ford F150 (Unit # 805, 806, 807, & 873)	
	General G.O. Bonds	215,000 Replace New Sicard Unit #1375	
	General G.O. Bonds	210,000 Replace Backhoe Loader Unit #617	
	General G.O. Bonds	125,000 Replace Pickup F-450 4x4 Unit #659	
	General G.O. Bonds	115,000 Replace John Deer Mower Unit #673	
	General G.O. Bonds	115,000 Replace Skid steer Unit #1363	
	General G.O. Bonds	80,000 Replace 4x2 super cab Pickup Unit #908	
	General G.O. Bonds	76,000 Replace Tow Behind Sweeper Unit #1390	
	General G.O. Bonds	75,000 Slide-in Hot Box Unit #1404	
	General G.O. Bonds	42,000 Replace Air Compressor Unit #630	
	Water G.O. Bonds	35,000 Replace Genesis Boat Trailer (Unit #879)	
	Sewer G.O. Bonds	25,000 Replace Box Trailer Unit #722	
	_	\$2,994,000 2034 Subtotal	
2035	General G.O. Bonds	365,000 Replace Case Loader (Unit #1306)	
	General G.O. Bonds	325,000 Replace 10 Wheeler Dump Truck Unit #1252	
	General G.O. Bonds	295,000 Replace 6 Wheel Dump Truck	
	Sewer G.O. Bonds	295,000 Replace 6 Wheel Dump Truck (Unit #705)	
	General G.O. Bonds	260,000 Replace Sidewalk Tractor (Unit #1365	

PROJECT:	GS-HIGHWAY / UTILITIES	#121-Vehicle & Equipment Replacement Program	
	General G.O. Bonds	145,000 Replace Loader Boom Mower (Unit #M1366)	
	General G.O. Bonds	145,000 Replace Park Lawn mower (Unit #676)	
	General G.O. Bonds	118,000 Replace F-350 Utility 4wd (Unit #1112)	
	Water G.O. Bonds	108,000 Replace Ford F-350 P/U (Unit #877)	
	General G.O. Bonds	95,000 Replace Mini-Loader (Unit #1383)	
	General G.O. Bonds	88,000 Replace 4x2 Super cab pickup (Unit #906)	
	Sewer G.O. Bonds	87,000 Replace Ford F-250 P/U 4x4 (Unit #713)	
	General G.O. Bonds	85,000 Replace Road Widener (Unit #1228RW)	
	General G.O. Bonds	80,000 Replace Grapple Trailer (Unit #666)	
	Water G.O. Bonds	75,000 Replace F-150 Extra Cab P/U (Unit #826)	
	General G.O. Bonds	74,000 Replace 4X2 F-150 Super cab pick-up truck Unit #460	
	General G.O. Bonds	55,000 Mobile Truck Lift 72K	
	Sewer G.O. Bonds	35,000 Mobile Truck Lift 72K	
	Water G.O. Bonds	35,000 Mobile Truck Lift 72K	
		\$2,765,000 2035 Subtotal	
,	TOTAL	\$23,836,000	

PROJECT:	GS-WATER	#124-Water Sys	stem SCADA	Improveme	ents							
I. PROJECT TY	I. PROJECT TYPE: Water Treatment II. LOCATION: 53 Hutchins St. and pump stations											
III. PROJECT OBJECTIVES AND BACKGROUND												
NEED SERVED:	✓ New ☐ Replace	L Safety	,	N/A M	Facility Co			roductivity ax Base Exp.	N/.	'A City	y Master Pl	
	Rebuild	$\overline{N/A}$ O + N	A Costs	N/A	Council Go	als	M T	imeliness				
	☐ Total-Cost-of-C	Ownership (TCO)	or Life-cycle	Cost (LCC) analysis							
DESCRIPTION:												
SERVICE IMPACT:		es and improves on the second which can be analy							central stati	on. The sys	stem allows	for collection of
IMPACT IF NOT FUNDED:		current system wi xisting data collec									nput of all in	nformation will
IV PREVIOUS F	TISCAL YEAR AUT	HORIZED:		PR	REVIOUS AN	MOUNT:						
V. PROJECT US	EFUL LIFE (In Year	rs):	10	Ex	pected Bond	Term (in Y	Years) 10					
VI. PROJECT FU	JND SUMMARY											
Fund Type		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Water Capital Tra		30,000	30,000	30,000	30,000	30,000	30,000	30,000	35,000	35,000	35,000	315,000
	Total	30,000	30,000	30,000	30,000	30,000	30,000	30,000	35,000	35,000	35,000	315,000

PROJECT:	GS-WATER	#124-Water System SCADA Improvements
VII. PROJE	ECT FUND DETAIL	
Fiscal Year	Fund Type	Amount Action
2026	Water Capital Transfer	30,000 SCADA equipment and software updates.
		\$30,000 2026 Subtotal
2027	Water Capital Transfer	30,000 SCADA equipment and software updates.
		\$30,000 2027 Subtotal
2028	Water Capital Transfer	30,000 SCADA equipment and software updates.
		\$30,000 2028 Subtotal
2029	Water Capital Transfer	30,000 SCADA equipment and upgrades.
	•	\$30,000 2029 Subtotal
2030	Water Capital Transfer	30,000 SCADA equipment and software updates.
	•	\$30,000 2030 Subtotal
2031	Water Capital Transfer	30,000 SCADA equipment and software updates.
	•	\$30,000 2031 Subtotal
2032	Water Capital Transfer	30,000 SCADA equipment and software updates.
	-	\$30,000 2032 Subtotal
2033	Water Capital Transfer	35,000 SCADA equipment and software updates.
	-	\$35,000 2033 Subtotal
2034	Water Capital Transfer	35,000 SCADA equipment and software updates.
	-	\$35,000 2034 Subtotal

PROJECT:	GS-WATER	#124-Water System SCADA In	nprovements
2035	Water Capital Transfer	35,000	SCADA equipment and software updates.
		\$35,000	2035 Subtotal
,	TOTAL	\$315,000	

PROJECT:	FIRE	#230-Opticom F	Replacement											
I. PROJECT TYP	E: Public	Safety					II. LO	CATIO	N: City Wi	de				
III. PROJECT OB	JECTIVES A	AND BACKGRO	UND											
NEED	□ New	Н	Safety	N	/A	Facility Co	nd.	N/A	Productivity					
SERVED:	✓ Replace	L	Mandates	<u>H</u>	-	Service De	f.	N/A	Tax Base Exp	<u>1</u>	N/A	City Master	P1.	
	☐ Rebuild	N/A	O + M Cost	s N	/A	Council Go	oals	Н	Timeliness					
	☐ Total-Co	st-of-Ownership	(TCO) or Life	e-cycle Cost (L	CC)	analysis			-					
DESCRIPTION:	signals w	ect provides fund hen responding to ss on Loudon Roa	emergencies				_				_			
SERVICE IMPACT:	Routine r	eplacement of un	its allows for	safe and efficie	nt re	esponses to e	emergency ca	ılls by (City Fire Depar	tment and	Police D	epartment.		
IMPACT IF NOT FUNDED:	Failure to	routinely mainta	in Opticom ui	nits may result i	in eq	quipment fai	lure, as well	as accid	dents at intersec	ctions invol	lving em	ergency respo	nse vehicl	es.
IV PREVIOUS FI	SCAL YEAR	R AUTHORIZED):		PRI	EVIOUS AN	MOUNT:							
V. PROJECT USE	EFUL LIFE (In Years):	1	0	Exp	ected Bond	Term (in Ye	ars)						
VI. PROJECT FU	ND SUMMA	ARY												
Fund Type		2	026 2	027 2028	3	2029	2030	2031	2032	2033	20	34 203	5 Ten Y	ears
General Highway	Reserve		0 20,	000 0		0	20,000	0	0	20,000		0 (60,	,000
	Total		0 20,	000 0		0	20,000	0	0	20,000		0 (60,	,000

PROJECT:	FIRE #230-Opticom Re	placement
VII. PROJE	ECT FUND DETAIL	
Fiscal Year	Fund Type	Amount Action
2027	General Highway Reserve	20,000 Opticom replacement. (City Wide)
		\$20,000 2027 Subtotal
2030	General Highway Reserve	20,000 Opticom replacement. (City Wide)
		\$20,000 2030 Subtotal
2033	General Highway Reserve	20,000 Opticom Replacement (City Wide)
		\$20,000 2033 Subtotal
	TOTAL	\$60,000
	IOIAL	φου,ουο

PROJECT:	REC-GROUND	S #235-Gol	lf Course Grou	nds Improv	ements							
I. PROJECT TYP	E: Golf					II. Lo	OCATION	: Beaver I	Meadow Go	olf Course		
III. PROJECT OE	BJECTIVES AND BA	CKGROUND										
NEED	□ New	L Safe	ety	$\overline{\mathbb{L}}$	Facility Co	ond.	L P	Productivity				
SERVED:	Replace	N/A Mar	ndates	N/A	Service De	ef.	N/A T	Tax Base Exp	. N	/A Cit	y Master Pl	
	✓ Rebuild	N/A O+	M Costs	N/A	Council G	oals	L	Timeliness				
	☐ Total-Cost-of-Ov	vnership (TCC) or Life-cycle	Cost (LCC	analysis							
DESCRIPTION:	The purpose of th rehabilitation, tee	1 0					_	_		provements 1	typically con	nsist of greens
SERVICE IMPACT:	Routine investmen	nts maintain th	e quality of the	e course and	l player satis	faction, ther	eby preserv	ving market s	hare and fin	ancial viab	ility of the c	ourse.
IMPACT IF NOT FUNDED:	Course conditions	and player sat	tisfaction will o	deteriorate, 1	resulting in l	oss of mark	et share and	d potential thi	reat to the lo	ong-term via	ability of the	facility.
IV PREVIOUS F	ISCAL YEAR AUTH	ORIZED:		PR	REVIOUS A	MOUNT:						
V. PROJECT USI	EFUL LIFE (In Years):	15	Ex	pected Bond	l Term (in Y	rears)					
VI. PROJECT FU	IND SUMMARY											
Fund Type		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General G.O. Bon	ds	400,000	0	0	0	0	0	0	0	0	0	400,000
Golf G.O. Bonds		0	260,000	50,000	35,000	50,000	50,000	35,000	50,000	150,000	100,000	780,000
	Total	400,000	260,000	50,000	35,000	50,000	50,000	35,000	50,000	150,000	100,000	1.180.000

PROJECT:	REC-GROUNDS	#235-Golf Course Grounds Improvements
VII. PROJE	CT FUND DETAIL	
Fiscal Year	Fund Type	Amount Action
2026	General G.O. Bonds	400,000 Irrigation Final Phase Holes 3,4,5,6,7
		\$400,000 2026 Subtotal
2027	Golf G.O. Bonds	150,000 Rebuild the 16th Green Complex
	Golf G.O. Bonds	110,000 Bunker Renovation
		\$260,000 2027 Subtotal
2028	Golf G.O. Bonds	50,000 Driving Range Upgrade
		\$50,000 2028 Subtotal
2029	Golf G.O. Bonds	35,000 Bunker Improvements
		\$35,000 2029 Subtotal
2030	Golf G.O. Bonds	50,000 Cart path improvements including drainage
		\$50,000 2030 Subtotal
2031	Golf G.O. Bonds	50,000 Cart path improvement including drainage
		\$50,000 2031 Subtotal
2032	Golf G.O. Bonds	35,000 Bunkers
		\$35,000 2032 Subtotal
2033	Golf G.O. Bonds	50,000 Drainage improvements 15 & 16
		\$50,000 2033 Subtotal
2034	Golf G.O. Bonds	150,000 Rebuild and Move 9th Green

PROJECT	: REC-GROUNDS	#235-Golf Course Ground	ds Improvements
		\$150,000	2034 Subtotal
2035	Golf G.O. Bonds	100,000	Expand Practice Green and Practice Area
		\$100,000	2035 Subtotal
	TOTAL	\$1,180,000	

PROJECT:	GS-WATER	#244-Water Me	eter Replacer	nent Prograi	n							
I. PROJECT T	YPE: Water Distrib	oution System				II. L	OCATION	N: City-wi	ide			
III. PROJECT	OBJECTIVES AND B	ACKGROUND										
NEED	✓ New	N/A Safet	у	N/A	Facility C	ond.	M	Productivity				
SERVED:	Replace	N/A Mano	dates	M	Service D	ef.	N/A	Tax Base Exp	p. N	J/A Cit	y Master Pl	
	Rebuild	$\overline{N/A}$ O + N	M Costs	N/A	Council C	ioals	M	Timeliness	_			
	☐ Total-Cost-of-C	Ownership (TCO)	or Life-cycl	e Cost (LCC								
DESCRIPTION	N: This project prov	vides for the routi	ine replacem	ent of meter	s, automatic	meter readi	ng devices	, gate valves,	as well as as	ssociated co	mponents ar	nd equipment.
SERVICE IMPACT:												
IMPACT IF NO FUNDED:	OT Potential increas	e for inaccurate b	oilling, as we	ll as loss of	revenue for	water and se	ewer funds					
IV PREVIOUS	FISCAL YEAR AUT	HORIZED:		PI	REVIOUS A	MOUNT:						
	JSEFUL LIFE (In Year		15		xpected Bon		Years) 15					
VI. PROJECT	FUND SUMMARY											
Fund Tyj	oe .	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Water Capital T		125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	1,250,000
Water G.O. Box		250,000	275,000	275,000	275,000	275,000	275,000	275,000	275,000	275,000	275,000	2,725,000
	Total	375,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	3,975,000

PROJECT:	GS-WATER	#244-Water Meter Replacemen	nt Program
VII. PROJI	ECT FUND DETAIL		
Fiscal Year	r Fund Type	Amount	Action
2026	Water G.O. Bonds	200,000	Phased replacement and installation of open right gate valves. 75 valves.
	Water Capital Transfer	125,000	Phased installation of meters and reading devices. 600 units.
	Water G.O. Bonds	50,000	Phased installation of meters and reading devices. 600 units.
		\$375,000	2026 Subtotal
2027	Water G.O. Bonds	200,000	Phased replacement and installation of open right gate valves. 75 valves.
	Water Capital Transfer	125,000	Phased installation of meters and reading devices. 600 units.
	Water G.O. Bonds	75,000	Phased installation of meters and reading devices. 600 units.
		\$400,000	2027 Subtotal
2028	Water G.O. Bonds	200,000	Phased replacement and installation of open right gate valves. 75 valves.
	Water Capital Transfer	125,000	Phased installation of meters and reading devices. 600 units.
	Water G.O. Bonds	75,000	Phased installation of meters and reading devices. 600 units.
		\$400,000	2028 Subtotal
2029	Water G.O. Bonds	200,000	Phased replacement and installation of open right gate valves. 75 valves.
	Water Capital Transfer	125,000	Phased installation of meters and reading devices. 600 units.
	Water G.O. Bonds	75,000	Phased installation of meters and reading devices. 600 units.
		\$400,000	2029 Subtotal
2030	Water G.O. Bonds	200,000	Phased replacement and installation of open right gate valves. 75 valves.
	Water Capital Transfer	125,000	Phased installation of meters and reading devices. 600 units.
	Water G.O. Bonds	75,000	Phased installation of meters and reading devices. 600 units.
		\$400,000	2030 Subtotal
2031	Water G.O. Bonds	200,000	Phased replacement and installation of open right gate valves. 75 valves.
		C	TV OF CONCORD NEW HAMPSHIPE

PROJECT:	GS-WATER	#244-Water Meter Replacemen	nt Program
	Water Capital Transfer	125,000	Phased installation of meters and reading devices. 600 units.
	Water G.O. Bonds	75,000	Phased installation of meters and reading devices. 600 units.
		\$400,000	2031 Subtotal
2032	Water G.O. Bonds	200,000	Phased replacement and installation of open right gate valves. 75 valves.
	Water Capital Transfer	125,000	Phased installation of meters and reading devices. 600 units.
	Water G.O. Bonds	75,000	Phased installation of meters and reading devices. 600 units.
		\$400,000	2032 Subtotal
2033	Water G.O. Bonds	200,000	Phased replacement and installation of open right gate valves. 75 valves.
	Water Capital Transfer	125,000	Phased installation of meters and reading devices. 600 units.
	Water G.O. Bonds	75,000	Phased installation of meters and reading devices. 600 units.
		\$400,000	2033 Subtotal
2034	Water G.O. Bonds	200,000	Phased replacement and installation of open right gate valves. 75 valves.
	Water Capital Transfer	125,000	Phased installation of meters and reading devices. 600 units.
	Water G.O. Bonds	75,000	Phased installation of meters and reading devices. 600 units.
		\$400,000	2034 Subtotal
2035	Water G.O. Bonds	200,000	Phased replacement and installation of open right gate valves. 75 valves.
	Water Capital Transfer	125,000	Phased installation of meters and reading devices. 600 units.
	Water G.O. Bonds	75,000	Phased installation of meters and reading devices. 600 units.
		\$400,000	2035 Subtotal
,	TOTAL	\$3,975,000	

PROJECT:	FIRE	#252-Fire Stati	on Improvements									
I. PROJECT TYPI	E: Public	Buildings				II. LOCATIO	ON: All Stations					
III. PROJECT OB	JECTIVES A	AND BACKGRO	OUND									
	✓ New	H	Safety	Н	Facility Cond.	Н	Productivity					
SERVED:	✓ Replace	Н	Mandates	Н	Service Def.	N/A	Tax Base Exp.		City Master Pl.			
	Rebuild	Н	O + M Costs	N/A	Council Goals	Н	Timeliness	Public F	acilities			
	☐ Total-Co	ost-of-Ownership	o (TCO) or Life-cycl	e Cost (LCC)	analysis							
DESCRIPTION:			ct is to provide fundi dquarters, total appr						n an annual basis.	The four stations,		
	The Broa	The Broadway Station is located at 15 Broadway. The 5,716SF facility was constructed in 1984 and is set on 0.72 Acres.										
	The Man	or Station is loca	ated at 46 Village Str	eet. The 11,3	376SF facility wa	as constructed in	n 1974 and is set on	1.28 Acres.				
	The Heig	hts Station is loc	cated at 74 Loudon R	Ad. The 5,016	SSF facility was o	constructed in 1	966 and is set on 1.0	02 Acres.				
	The Centr	The Central Station is located at 150 N. State Street. The facility was constructed in 1977 and features 11,260SF.										
	The Conc	ord Fire Depart	ment Headquarters is	s located at 24	Horseshoe Pond	d Lane and was	s opened circa 2000.	The 15,290S	F facility is set on	1.52 Acres.		
SERVICE IMPACT:		epairs and impro maintain moral	ovements help to pro le.	long the usef	al life of facilities	s, as well as pro	ovide a safe and plea	sant working	environmental for	r employees thereb		
IMPACT IF NOT FUNDED:	Increased	cost for repairs	due to deferred mair	ntenance.								
IV PREVIOUS FI	SCAL YEAR	R AUTHORIZE	D:	PR	EVIOUS AMOU	JNT:						
V. PROJECT USE	EFUL LIFE (In Years):	25	Exp	pected Bond Terr	m (in Years)						

PROJEC	T:	FIRE	#252-Fire	Station Impr	rovements									
VI. PRO	JECT FUNI	O SUMM	ARY											
Fund	Type			2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	G.O. Bonds			0	815,000	0	350,000	0	0	77,000	0	0	84,500	1,326,500
		Total		0	815,000	0	350,000	0	0	77,000	0	0	84,500	1,326,500
VII. PRO	DJECT FUN	D DETA	IL											
Fiscal Ye	Fiscal Year Fund Type A				Amount	t Action								
2027	Genera	l G.O. Bo	onds		815,000	Systema	ntic Replaceme	ent of Fire S	tation Win	dows & Doo	rs			
					\$815,000	2	027 Subtotal							
2029	Genera	l G.O. Bo	onds		350,000	Improve	ements to pave	ed parking a	reas at the	Heights, Broa	adway, and	Central Fire	Stations.	
					\$350,000	2	029 Subtotal							
2032	Genera	l G.O. Bo	onds		77,000	Repair (Central Station	Retaining	Wall					
					\$77,000	2	032 Subtotal							
2035	Genera	1 G.O. Bo	onds		84,500	Manor S	Staton exterior	· insulation a	and finish s	system (EIFS)) Repairs			
					\$84,500	2	035 Subtotal							
	TOTAL				\$1,326,500									

PROJECT:	GS-SEWER	#275-Sewer Pu	ımp Station Im	provements									
I. PROJECT TYP	E: Sewer Collec	etion				II. LC	CATION:	Various I	Pump Station	ıs			
III. PROJECT OB	JECTIVES AND B	ACKGROUND											
	✓ New	M Safe	ety	Н	Facility Cond	d.	N/A Pı	roductivity					
SERVED:	✓ Replace	L Mar	dates	M	Service Def.		N/A Ta	ax Base Exp.	L	C	ity Master Pl.		
	✓ Rebuild	N/A O+	M Costs	N/A	Council Goa	ls	M Ti	imeliness	Sew	/er			
	☐ Total-Cost-of-C	Ownership (TCO) or Life-cycle	Cost (LCC)	analysis								
DESCRIPTION:	This project prov stations, as follo Steeplegate Mall	ws: East Conco				_					•	1 1	
SERVICE IMPACT:	Routine capital i ongoing operatir		_	unanticipate	d repairs and	service dis	sruptions du	ue to pump sta	ation failures	s, while s	imultaneousl	y helping to co	ntrol
IMPACT IF NOT FUNDED:	Potential for una	nticipated equip	ment failures,	which could	disrupt servic	e and resu	lt in signifi	icant costs to	repair or repl	lace.			
IV PREVIOUS FI	SCAL YEAR AUT	HORIZED:		PRI	EVIOUS AM	OUNT:							
V. PROJECT USE	EFUL LIFE (In Year	rs):	20	Exp	ected Bond T	erm (in Y	ears) 20						
VI. PROJECT FU	ND SUMMARY												
Fund Type		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years	
Sewer G.O. Bonds		0	250,000	0	0	0	0	0	0	0	0	250,000	
	Total	0	250,000	0	0	0	0	0	0	0	0	250,000	

PROJECT: GS-SEWER #275-Sewer Pump Station Improvements

VII. PROJECT FUND DETAIL

Fiscal Year Fund Type Amount Action

2027 Sewer G.O. Bonds 250,000 SCADA system improvements.

\$250,000 2027 Subtotal

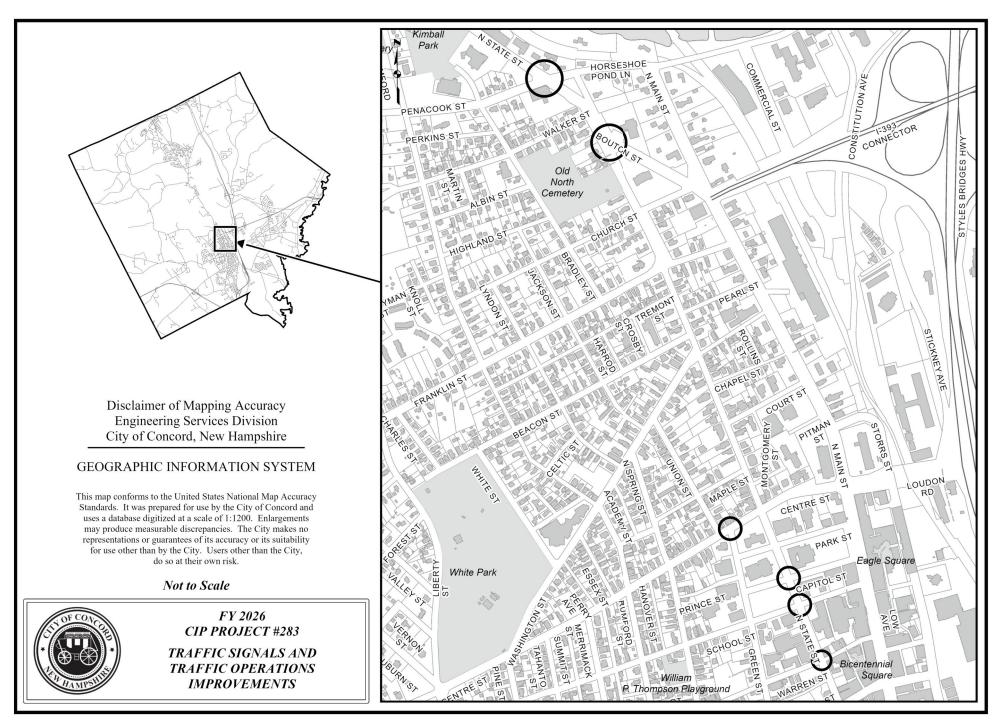
TOTAL \$250,000

PROJECT:	CD-ENGINEE	RING SERVICE	S #283-7	Traffic Signa	ls and Traffi	c Operation	s Improver	ments				
I. PROJECT TY	PE: Intersections					II. L	OCATION	V: City W	ide			
III. PROJECT O	BJECTIVES AND B	ACKGROUND										
NEED	□ New	H Safet	y	N/A	Facility Co	ond.	N/A	Productivity				
SERVED:	✓ Replace	M Mano	lates	Н	Service De	ef.	L ,	Tax Base Exp). H	H (City Master Pl	
	✓ Rebuild	\overline{L} O + M	A Costs	Н	Council G	oals	Н	Timeliness	C	Corridor Ir	nprovements	
	☐ Total-Cost-of-C	Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis										
DESCRIPTION:	DESCRIPTION: The purpose of this project is to implement routine capital improvements at traffic signals to improve traffic operations, enhance public safety for motorists and pedestrians, as well as comply with applicable State and Federal regulatory requirements.											
		A number of City-owned signalized intersections are approaching their design life. As a result of recent failures, the program has been established to fully replace and maintain the traffic signal infrastructure at intersections based on a priority system established by inspection results.										
SERVICE IMPACT:	Improved and er new systems.	nhanced vehicle a	nd pedestria	n safety thro	oughout the C	City. A nom	inal increa	se in operatin	g and main	tenance co	osts is expected	d to accommodate
IMPACT IF NO FUNDED:	Γ Potential failure unaddressed.	of equipment res	ulting in traf	fic disruptio	ns, increased	operating a	and mainte	nance costs fo	or older equ	ipment, p	ublic safety co	ncerns will remain
IV PREVIOUS F	FISCAL YEAR AUT	HORIZED:	Jan. 20	000 PI	REVIOUS A	MOUNT:						
V. PROJECT US	SEFUL LIFE (In Year	rs):	10	Ez	xpected Bond	d Term (in Y	Years)					
VI. PROJECT F	UND SUMMARY											
Fund Type	;	2026	2027	2028	2029	2030	2031	2032	2033	203	4 2035	Ten Years
General Capital C	Close-out	5,528	0	0	0	0	0	0	0	(0	5,528
General G.O. Bor	nds	1,100,000	630,500	633,000	652,000	760,000	680,500	690,500	711,500	733,500	0	6,591,500
Other State		54,000*	0	0	0	0	0	0	0		0	54,000
	Total	1,159,528	630,500	633,000	652,000	760,000	680,500	690,500	711,500	733,500	0	6,651,028

PROJECT:	CD-ENGINEERING SERVICES	#283-Traffic Signals and Traffic Operations Improvements
VII. PROJE	CT FUND DETAIL	
Fiscal Year	Fund Type	Amount Action
2026	General G.O. Bonds	515,000 Construction of N State/Penacook Intersection: Replace existing traffic signal equipment with new equipment including mast arms, controller cabinet, countdown pedestrian signals, accessible push button stations, and video detection. Improve sidewalk corners, crosswalk geometry and pavement graphics.
	General G.O. Bonds	515,000 Construction of N State/Bouton Intersection: Replace existing traffic signal equipment with new equipment including mast arms, controller cabinet, countdown pedestrian signals, accessible push button stations, and video detection. Improve sidewalk corners, crosswalk geometry and pavement graphics.
	General G.O. Bonds	50,000 Design of signalized intersection improvements at Ft Eddy/Ft Eddy Plaza.
	Other State	34,000 Install new traffic signal controllers at the intersections of N State/Warren, N State/School, N State/Capitol, and Centre/Green. Estimate \$8,500/each.
	Other State	20,000 Install countdown pedestrian signals and accessible pedestrian push button stations and other ancillary traffic safety signal improvements at the intersections of N State/School and N State/Capitol. (State share)
	General G.O. Bonds	20,000 Install countdown pedestrian signals and accessible pedestrian push button stations and other ancillary traffic safety signal improvements at the intersections of N State/School and N State/Capitol. (City share)
	General Capital Close-out	5,528 Design of signalized intersection improvements at Ft Eddy/Ft Eddy Plaza.
		\$1,159,528 2026 Subtotal
2027	General G.O. Bonds	530,500 Construction of Ft Eddy/Ft Eddy Plaza Intersection: Replace existing traffic signal equipment with new equipment including mast arms, controller cabinet, countdown pedestrian signals, accessible push button stations, and video detection. Improve sidewalk corners, crosswalk geometry and pavement graphics.
	General G.O. Bonds	55,000 Design of signalized intersection improvements at Loudon/Hazen.
	General G.O. Bonds	45,000 Install new traffic signal controllers at the intersections of Ft Eddy/Lowes, D'Amante/Triangle Park, Loudon/East Mall, Loudon/Dicks, and Loudon/Walmart. Estimate \$9,000/each.
		\$630,500 2027 Subtotal
2028	General G.O. Bonds	546,500 Construction of Loudon/Hazen Intersection: Replace existing traffic signal equipment with new equipment including mast arms, controller cabinet, countdown pedestrian signals, accessible push button stations, and video detection. Improve sidewalk corners, crosswalk geometry and pavement graphics.
	General G.O. Bonds	58,000 Design of signalized intersection improvements at Centre/Green.

PROJECT:	CD-ENGINEERING SERVICES	#283-Traffic Signals and Traffic Operations Improvements
	General G.O. Bonds	28,500 Install new traffic signal controllers at the intersections of Loudon/East Side-Canterbury, Loudon/Everett Arena East, and Loudon/Everett Arena West. Estimate \$9,500/each. \$633,000 2028 Subtotal
2029	General G.O. Bonds	563,000 Construction of signalized intersection improvements at Centre/Green.
	General G.O. Bonds	60,000 Design of signalized intersection improvements at N State/Capitol.
	General G.O. Bonds	19,000 Install new traffic signal controllers at the intersections of S State/West and Pleasant/Langley. Estimate \$9,500/each.
	General G.O. Bonds	10,000 Design of mast arm and traffic signal poles at the intersection of N Main/Bouton-I393. \$652,000 2029 Subtotal
2030	General G.O. Bonds	580,000 Construction of signalized intersection improvements at N State/Capitol.
	General G.O. Bonds	100,000 Construction of new mast arm and traffic signal poles at the intersection of N Main/Bouton-I393.
	General G.O. Bonds	60,000 Design of signalized intersection improvements at N State/School.
	General G.O. Bonds	20,000 Install new traffic signal controllers at the intersections of Clinton/S Fruit and Water/Hall. Estimate \$10,000/each.
		\$760,000 2030 Subtotal
2031	General G.O. Bonds	597,500 Construction of signalized intersection improvements at N State/School.
	General G.O. Bonds	62,000 Design of signalized intersection improvements at N State/Warren.
	General G.O. Bonds	21,000 Install new traffic signal controllers at the intersections of Loudon/D'Amante and D'Amante/West Mall - Shaws. Estimate \$10,500/each.
		\$680,500 2031 Subtotal
2032	General G.O. Bonds	615,500 Construction of signalized intersection improvements at N State/Warren.
	General G.O. Bonds	64,000 Design of signalized intersection improvements at S Main/Storrs-Perley.
	General G.O. Bonds	11,000 Install new traffic signal controller at the intersection of Airport/Regional.
		\$690,500 2032 Subtotal
2033	General G.O. Bonds	634,000 Construction of signalized intersection improvements at S Main/Storrs-Perley.

PROJECT:	CD-ENGINEERING SERVICES	#283-Traffic Signals and Traffic Operations Improvements
	General G.O. Bonds	66,000 Design of signalized intersection improvements at S Main/Water-West.
	General G.O. Bonds	11,500 Install new traffic signal controller at the intersection of Fisherville/Sewalls Falls.
		\$711,500 2033 Subtotal
2034	General G.O. Bonds	653,500 Construction of signalized intersection improvements at S Main/Water-West.
	General G.O. Bonds	68,000 Design of signalized intersection improvements at Water/Hall.
	General G.O. Bonds	12,000 Install new traffic signal controller at the intersection of Clinton/Langley.
		\$733,500 2034 Subtotal
	TOTAL	\$6,651,028



PROJECT:	CD-ENGINEERIN	NG SER	VICES	#297-Geograph	nic Inf	formation System	s (GIS)					
I. PROJECT TYP	E: Information Tec	chnolog	y & Comm	unications			II. LOCA	TIO	N: City wide			
III. PROJECT OB	JECTIVES AND BAC	KGROU	JND									
NEED	□ New	N/A	Safety	1	N/A	Facility Cond.	N	1	Productivity			
SERVED:	✓ Replace	N/A	Mandates	1	M	Service Def.	N	I/A	Tax Base Exp.	N/A	City Master Pl.	
	Rebuild	Н	O + M Cos	sts I	L	Council Goals	N	I/A	Timeliness	Other		
	☐ Total-Cost-of-Own	ership (TCO) or Li	ife-cycle Cost (l	LCC)	analysis						
DESCRIPTION:	DESCRIPTION: The City's comprehensive Geographic Information System (GIS) Master Plan was completed and approved by Information Technology Advisory Committee (ITAC) and the City Council in 2006. The Master Plan was intended to define the long-term GIS capital needs.											
	Internet based GIS s voting wards, aerial			1		_		y's G	IS network with a wel	browser.	Property information, street, zoning,	
											ble to the public from interactive database for improved accuracy and	
SERVICE IMPACT:		e imper	ative to the			•					eed to share the most current data 's personnel would not be hindered	
IMPACT IF NOT FUNDED:						•			to capture and update uickly or efficiently.	informatio	n as new development occurs will	
IV PREVIOUS FI	SCAL YEAR AUTHO	RIZED:	:	2006	PRI	EVIOUS AMOU	NT:					
V. PROJECT USE	EFUL LIFE (In Years):			5	Exp	ected Bond Term	n (in Years))				

PROJEC'	T: CD-ENGINEERII	NG SERVICES	#297-Geo	graphic Iı	nformation Sy	ystems (GIS)						
VI. PROJ	JECT FUND SUMMARY												
Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years	
Water Ca	apital Transfer	10,000	0	0	10,000	0	0	0	0	0	0	20,000	
Sewer Ca	apital Transfer	10,000	0	0	10,000	0	0	0	0	0	0	20,000	
General	Capital Transfer	10,000	0	0	10,000	0	0	0	0	0	0	20,000	
	Total	30,000	0	0	30,000	0	0	0	0	0	0	60,000	
VII. PRO	JECT FUND DETAIL												
Fiscal Ye	ear Fund Type		Amount	t Action									
2026	Sewer Capital Transfer		10,000	Develop	ment of upda	ted custom	GIS applica	tions (Sewer	share)				
	Water Capital Transfer		10,000	10,000 Development of updated custom GIS applications (water share)									
	General Capital Transfer		10,000 Development of updated custom GIS applications (General Fund share)										
			\$30,000	2	026 Subtotal								
2029	Sewer Capital Transfer		10,000	GIS Sof	tware Replac	ement.							
	Water Capital Transfer		10,000	GIS Sof	tware Replac	ement.							
	General Capital Transfer		10,000	GIS Sof	tware Replac	ement.							
			\$30,000	2	029 Subtotal								
	TOTAL		\$60,000										

PROJECT:	FIRE	#305-Fire Depar	tment Communica	tions Equipm	ent								
I. PROJECT TY	PE: Public	Safety				II. L	OCATIO1	N:					
III. PROJECT C	DBJECTIVES A	AND BACKGRO	UND										
NEED	□ New	$\overline{\mathrm{M}}$	Safety	\overline{L}	Facility Co	nd.	Н	Productivity					
SERVED:	Replace	L	Mandates	Н	Service De	f.	N/A	Tax Base Exp.	L	City	Master Pl.		
	Rebuild	N/A	O + M Costs	L	Council Go	Council Goals H Timeline		Timeliness	Ot	her			
	☐ Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis												
DESCRIPTION	DESCRIPTION: This project provides for the routine replacement of emergency communications equipment for the Fire Department.												
Improved reliability, thus improving safety for the public and City personnel, as well as maintaining operational efficiency. MPACT:													
IMPACT IF NO FUNDED:	OT Less relia	ble communication	on equipment resul	ts in increased	I threat to he	alth and sa	fety of Ci	ty personnel, as	well as the	general publ	ic.		
IV PREVIOUS	FISCAL YEA	R AUTHORIZED	:	PR	EVIOUS AN	MOUNT:							
V. PROJECT U	SEFUL LIFE (In Years):	7	Exp	pected Bond	Term (in Y	Years) 5						
VI. PROJECT F	FUND SUMMA	ARY											
Fund Type	e	20	026 2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years	
General G.O. Bo	onds		0 820,000	0	0	0	150,000	0	0	0	0	970,000	
	Total		0 820,000	0	0	0	150,000	0	0	0	0	970,000	
VII. PROJECT	FUND DETAI	L											
Fiscal Year Fun	nd Type		Amo	ount Action									
2027 Ge													

PROJECT:	: FIRE #305-Fire Departme	ent Communications Equipment	
2031	General G.O. Bonds	150,000 Replace tower based communications equipment.	
		\$150,000 2031 Subtotal	
	TOTAL	\$970,000	

PROJECT:	GS-WATER #	321-Wa	ter System Master	Plan & Imple	ementation								
I. PROJECT TYP	E: Water Treatmen	nt				II. LOCATIO	N: General Service	es					
III. PROJECT OE	BJECTIVES AND BAC	CKGROU	JND										
NEED	✓ New	L	Safety	N/A	Facility Cond.	N/A	Productivity						
SERVED:	☐ Replace	M	Mandates	L	Service Def.	N/A	Tax Base Exp.	L	City Master Pl.				
	Rebuild	N/A	O + M Costs	N/A	Council Goals	M	Timeliness	Water					
	☐ Total-Cost-of-Ow	nership (TCO) or Life-cycle	e Cost (LCC)) analysis								
DESCRIPTION:	ESCRIPTION: The purpose of this projects is to undertake a comprehensive update select portions of the Water Master Plan.												
	The current Water Master Plan was completed in three separate phases during 2006-2010.												
Phase 1 examined alternative water sources, and recommended future use of the Merrimack River to augment current sources of potable water.													
							ns. Based upon this an nodate the City's anticip		Study recommended future				
	Phase 3 reviewed the	ne City's	anticipated future	distribution 1	network and storag	ge needs, and p	provided recommendati	ions associa	ated therewith.				
SERVICE IMPACT:	Periodic review and improvements.	d updatin	g of the water mas	ter plan allov	ws the City to ade	quately plan fo	r future needs of the co	ommunity, a	as well as prioritize water system				
IMPACT IF NOT FUNDED:	Inadequate plannin the community.	g for the	City's future water	needs could	result in water sh	ortages, as wel	ll as a variety of negati	ve economi	ic development and fiscal impacts to				
IV PREVIOUS F	ISCAL YEAR AUTHO	RIZED:		PR	EVIOUS AMOU	NT:							
V. PROJECT USI	EFUL LIFE (In Years):		30	$\mathbf{E}\mathbf{x}_{\mathbf{j}}$	pected Bond Term	i (in Years) 20)						

PROJEC	T: GS-WATER	#321-Water Sys	stem Master F	lan & Imp	lementation							
VI. PRO	JECT FUND SUMMARY											
Fund	Туре	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Water C	apital Transfer	0	80,000	40,000	90,000	0	0	70,000	0	0	0	280,000
	Total	0	80,000	40,000	90,000	0	0	70,000	0	0	0	280,000
VII. PRO	JECT FUND DETAIL											
Fiscal Year Fund Type Amount Action												
2027	Water Capital Transfer 80,000 Update Phase 1 of 2006-2010 Water Master Plan (Capacity Study).											
			\$80,00	0 2	027 Subtotal							
2028	Water Capital Transfer		40.00	0 Undate	Phase 2 of 20	06-2010 W	ater Maste	r Plan (Treatr	ment Study)			
2020	water Capital Transfer		\$40,00	_ •	028 Subtotal	00 2010 W	ater waster	Tran (Tream	nent Study).			
			, ,,,,									
2029	Water Capital Transfer		90,00	0 Conduct	t geophysical	site investig	ation for N	Ierrimack Ri	ver source.			
			\$90,00	0 2	029 Subtotal							
2032	Water Capital Transfer		70.00	0 Undate	Phase 3 of 20	06-2010 W	iter Master	Plan				
2032	water Capital Hallster		\$70,00		032 Subtotal	00-2010 W	iter iviasier	i iaii.				
			\$70,00	0 2	032 Subiolai							
	TOTAL		\$280,00	0								

PROJECT:	GS-PUBLIC PR	OPERTIES	#323-Comb	oined Operat	tions & Mainte	nance Facil	ity (COMF)	Improvemen	ts			
I. PROJECT	T TYPE: Public Buildin	ngs				II. LC	OCATION:	311 North	State Stre	et		
III. PROJEC	CT OBJECTIVES AND BA	CKGROUND	ı									
NEED SERVED:	☐ New ☐ Replace ☑ Rebuild		ety ndates M Costs	H N/2	Facility Co Service De	f.	N/A Ta	oductivity ax Base Exp. meliness	L Pu	City	Master Pl	
	☐ Total-Cost-of-Ov	wnership (TCC) or Life-cyc	cle Cost (LC	C) analysis							
DESCRIPT		des for routine	capital impr	rovements at	the Combined			enance Facilit	y (COMF)	, which hous	es the Gen	neral Services
SERVICE IMPACT:												
IMPACT IF FUNDED:	F NOT The facility will d	eteriorate and	its useful life	e will be dim	inished.							
IV PREVIC	OUS FISCAL YEAR AUTH	ORIZED:		I	PREVIOUS A	MOUNT:						
V. PROJEC	CT USEFUL LIFE (In Years):	15	Ι	Expected Bond	Term (in Y	ears) 20					
VI. PROJEC	CT FUND SUMMARY											
Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General Cap	pital Close-out	15,338	0	0	0	0	0	0	0	0	0	15,338
General G.0		5,000	375,000	335,000	485,000	0	0	0	0	30,000	0	1,230,000
Sewer G.O.		10,000	355,000	335,000	485,000	0	0	0	0	15,000	0	1,200,000
Water G.O.		10,000	355,000	335,000	485,000	0	0	0	0	15,000	0	1,200,000
	Total	40,338	1,085,000	1,005,000	1,455,000	0	0	0	0	60,000	0	3,645,338

PROJECT:	GS-PUBLIC PROPERTIES	#323-Combined Operations & Maintenance Facility (COMF) Improvements
VII. PROJI	ECT FUND DETAIL	
Fiscal Year	r Fund Type	Amount Action
2026	General Capital Close-out	15,338 Main Shop Compressor Replacement
	Sewer G.O. Bonds	10,000 Main Shop Compressor Replacement
	Water G.O. Bonds	10,000 Main Shop Compressor Replacement
	General G.O. Bonds	5,000 Main Shop Compressor Replacement
	-	\$40,338 2026 Subtotal
2027	Water G.O. Bonds	335,000 HVAC improvements. Phase I of III
	Sewer G.O. Bonds	335,000 HVAC improvements. Phase I of III
	General G.O. Bonds	335,000 HVAC improvements. Phase I of III
	General G.O. Bonds	40,000 Pedestrian door improvements (springs, hardware, and door panel replacement).
	Sewer G.O. Bonds	20,000 Pedestrian door improvements (springs, hardware, and door panel replacement).
	Water G.O. Bonds	20,000 Pedestrian door improvements (springs, hardware, and door panel replacement).
		\$1,085,000 2027 Subtotal
2028	General G.O. Bonds	335,000 HVAC improvements. Phase II of III
	Sewer G.O. Bonds	335,000 HVAC improvements. Phase II of III
	Water G.O. Bonds	335,000 HVAC improvements. Phase II of III
	_	\$1,005,000 2028 Subtotal
2029	General G.O. Bonds	335,000 HVAC improvements. Phase III of III
	Sewer G.O. Bonds	335,000 HVAC improvements. Phase III of III
	Water G.O. Bonds	335,000 HVAC improvements. Phase III of III
	General G.O. Bonds	150,000 Pavement Rehabilitation
	Water G.O. Bonds	150,000 Pavement Rehabilitation
	Sewer G.O. Bonds	150,000 Pavement Rehabilitation

PROJECT:	GS-PUBLIC PROPERTIES	#323-Combined	d Operations & Maintenance Facility (COMF) Improvements
	-	\$1,455,000	2029 Subtotal
2034	General G.O. Bonds	30,000	Crack seal and seal coat existing pavement.
	Water G.O. Bonds	15,000	Crack seal and seal coat existing pavement.
	Sewer G.O. Bonds	15,000	Crack seal and seal coat existing pavement.
		\$60,000	2034 Subtotal
	TOTAL	\$3,645,338	

PROJECT:	FIRE	#335-Thermal In	naging Cameras									
I. PROJECT TYPE	PE: Public	Safety				II. LC	CATIO	N: All Stati	ons			
III. PROJECT O	BJECTIVES A	AND BACKGROU	JND									
NEED	□ New	$\overline{\mathrm{H}}$	Safety	N/A	Facility Co	nd.	Н	Productivity				
SERVED:	✓ Replace	N/A	Mandates	Н	Service De		N/A	Tax Base Exp.	. N	N/A	City Master Pl.	
	☐ Rebuild	H	O + M Costs	N/A	Council Go	als	Н	Timeliness				
	☐ Total-Co	st-of-Ownership (TCO) or Life-cyc	le Cost (LCC)) analysis			-				
DESCRIPTION:	This proje	ect provides for th	e routine replacen	nent of therma	al imaging car	neras for fr	ont line	fire apparatus.				
SERVICE IMPACT:												
IMPACT IF NOT FUNDED:	Γ Increased	life safety risk an	d inability to over	haul efficientl	ly.							
IV PREVIOUS F	SISCAL YEAI	R AUTHORIZED		PR	EVIOUS AN	OUNT:						
V. PROJECT US	SEFUL LIFE (In Years):	5	Ex	pected Bond	Term (in Y	ears) 5					
VI. PROJECT FU	JND SUMMA	ARY										
Fund Type		20	2027	2028	2029	2030	2031	2032	2033	203	34 2035	Ten Years
General G.O. Bor	nds		0 0	0	0	72,000	0	0	0		0 0	72,000
	Total		0 0	0	0	72,000	0	0	0		0 0	72,000

PROJECT: FIRE #335-Thermal Imaging Cameras

VII. PROJECT FUND DETAIL

Fiscal Year Fund Type Amount Action

2030 General G.O. Bonds 72,000 Replace thermal imaging cameras.

\$72,000 2030 Subtotal

TOTAL \$72,000

PROJECT:	GS-WATER	#345-Water Supp	oly Well Fie	ld Mainten	ance							
I. PROJECT TY	PE: Water Trea	tment				II. LO	OCATION	N: Sanders	Station (P	ump Station	2), N. Pemb	roke Rd.
III. PROJECT C	BJECTIVES AND I	BACKGROUND										
NEED	□ New	L Safety		M	Facility Co	ond.	Н	Productivity				
SERVED:	Replace	L Manda	tes	Н	Service De	ef.	M	Tax Base Exp.]	L Ci	ity Master Pl	
	✓ Rebuild	\overline{M} O + M	Costs	N/A	Council Go	oals	M	Timeliness	=			
	☐ Total-Cost-of-	-Ownership (TCO) o	r Life-cycle	Cost (LCC	C) analysis							
DESCRIPTION	facility will be	this project is to pro available to produce iver. This project co	approximat	tely 1 millio	on gallons of	water per da	ay when r	needed to suppl	ement sup			
SERVICE IMPACT:	Helps to mainta	ain a diverse mix of	supply sourc	ces for the	City's water s	ystem and re	educes de	ependence on P	enacook I	Lake and the	Contoocook	River.
IMPACT IF NO FUNDED:	T Potentially insu	ufficient water suppl	y during dro	ought condi	tions.							
IV PREVIOUS	FISCAL YEAR AU	THORIZED:		Pl	REVIOUS AI	MOUNT:						
V. PROJECT US	SEFUL LIFE (In Ye	ears):	20	E	xpected Bond	Term (in Y	ears) 20					
VI. PROJECT F	UND SUMMARY											
Fund Type	e	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Water G.O. Bone	ds	0	0	0	150,000	0	0	0	0	2,000,000	0	2,150,000
	Total	0	0	0	150.000	0	0	0	0	2.000.000	0	2.150.000

PROJECT: GS-WATER #345-Water Supply Well Field Maintenance

VII. PROJECT FUND DETAIL

Fiscal Year Fund Type Amount Action

Water G.O. Bonds 150,000 Investigate well field capacity and water quality, then design new pump house and appurtenances in

accordance with Wright Pierce Engineers assessment and recommendations.

\$150,000 2029 Subtotal

2034 Water G.O. Bonds 2,000,000 Construct new Pump Station 2

\$2,000,000 2034 Subtotal

TOTAL \$2,150,000

PROJECT:	GS-WATER	#347-Water S	torage Tank Rep	oairs								
I. PROJECT TYPI	E: Water Treatme	ent			II. LOCATION: Five sites around the City							
III. PROJECT OB	JECTIVES AND BA	CKGROUND)									
	□ New	L Safe	ety	\overline{L}	Facility Cond.	N/	'A	Productivity				
SERVED:	Replace	N/A Mar	ndates	Н	Service Def.	N/	'A	Tax Base Exp.	N/A	City Master Pl.		
	✓ Rebuild	N/A O+	M Costs	N/A	Council Goals	Н		Timeliness				
	☐ Total-Cost-of-Ow	vnership (TCC) or Life-cycle	Cost (LCC)) analysis							
DESCRIPTION:	PRIPTION: The purpose of this project is to establish a schedule of capital investments for the City's water tanks and related systems. The City has five water tanks, as follows: Ed Young Tank located on Penacook Street Primrose Tank located in Penacook East Concord Tank located near Portsmouth Street Snow Pond Tank located near Snow Pond Road West End Tank located near Langley Parkway Routine investments will prolong the life of these facilities. Cleaning, crack sealing, and re-application of the cementitious coatings to the exterior of the tanks will prevent corrosion and extend useful life each structure. Altitude valves and underground valve chambers will be repaired and rehabilitated as needed while the tanks are out of service.											
SERVICE IMPACT:	Distribution tanks to the neighborhood		dily available su	pply of wat	ter to meet the nee	ds of the cu	ıston	mers, but more impo	ortantly to p	provide needed fire protection volumes		
MPACT IF NOT Lack of routine investments will decrease useful life of these facilities. In the extreme, lack of maintenance could cause tank failures thereby causing disruptions in water service (both domestic and fire protection).												
IV PREVIOUS FI	SCAL YEAR AUTH	ORIZED:		PR	EVIOUS AMOU	NT:						
V. PROJECT USE	Ex	Expected Bond Term (in Years) 15										

PROJEC	CT: GS-WATER	#347-Water Sto	rage Tank R	epairs								
VI. PRO	JECT FUND SUMMARY											
Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Water C	G.O. Bonds	50,000	55,000	55,000	80,000	0	50,000	60,000	55,000	65,000	80,000	550,000
	Total	50,000	55,000	55,000	80,000	0	50,000	60,000	55,000	65,000	80,000	550,000
VII. PRO	DJECT FUND DETAIL											
Fiscal Y	ear Fund Type		Amou	int Action								
2026	Water G.O. Bonds		50,00	00 Cleanin	g, crack sealir	ng, and pair	nting. (Ed Y	oung Tank)				
			\$50,00	00 2	026 Subtotal							
2027	Water G.O. Bonds		55.00	00 Cleanin	g, crack sealir	ng tank and	Altitude Va	alve refurbis	shment. (Pri	mrose Tank)	
	Water Grov Borras		\$55,00		027 Subtotal	-8			(111		,	
2028	Water G.O. Bonds				g, crack sealir	ng tank and	Altitude Va	alve refurbis	shment. (We	st End Tank))	
			\$55,00	00 2	028 Subtotal							
2029	Water G.O. Bonds		80,00	00 Cleanin	g, crack sealir	ng tank and	Altitude Va	alve refurbis	shment. (Eas	st Concord T	ank)	
			\$80,00	00 2	029 Subtotal							
2021	Water C.O. D. 1		50.00	00 - C1	1 1.		A 14°4 1 - 37	1 (C	D 1 T 1-)			
2031	Water G.O. Bonds		\$50,00		g, crack sealir 031 Subtotal	ig tank and	Attitude va	aive. (Snow	Pond Tank)			
			\$30,00	JO 2	031 Subibiai							
2032	Water G.O. Bonds		60,00	00 Cleanin	g and crack se	ealing. (Ed	Young Tan	nk)				
			\$60,00	00 2	032 Subtotal							
2033	Water G.O. Bonds		55.00	00 Clannin	g, crack sealir	na tank and	Altituda V	olva rafurbio	hmant (Drin	nrosa Tonla)		
2033	water G.O. Dollds		\$55,00		g, crack seam 033 Subtotal	ig talik allu	Ailliude Va	aive iciuidis	annem. (PIII	inose railk)		
			φυυ,00		oss Subibial							
2034	Water G.O. Bonds		65,00	00 Cleanin	g, crack sealir	ng tank and	Altitude Va	alve refurbis	shment. (We	st End Tank)	
2034	Water G.O. Bonds		65,00		g, crack sealir				shment. (Wes	st End Tank)	

PROJECT	: GS-WATER	#347-Water Storage Tank Repairs	
		\$65,000	2034 Subtotal
2035	Water G.O. Bonds	80,000 Cle \$80,000	eaning, crack sealing tank and Altitude Valve refurbishment. (East Concord Tank) 2035 Subtotal
	TOTAL	\$550,000	

PROJECT:	REC-GROUND	S #358-Garris	on Park									
I. PROJECT TY	PE: Parks and Ope	en Space				II. LO	OCATION:	Hutchir	s Street			
III. PROJECT O	BJECTIVES AND BA	CKGROUND										
NEED	□ New	L Safety		M	Facility Cor	ıd.	N/A Pı	roductivity				
SERVED:	✓ Replace	L Manda	ites	M	Service Def		N/A Ta	ax Base Exp	o. M	City	y Master Pl	
	✓ Rebuild	\overline{L} O + M	Costs	M	Council Go	als	N/A T	imeliness	Pa	rks		
Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis												
DESCRIPTION	DESCRIPTION: The purpose of this project is to establish a capital improvement program for Garrison Park. Projects are intended to repair and refurbish existing infrastructure, as well as construct new amenities to serve the community.											
SERVICE IMPACT:												
IMPACT IF NO FUNDED:	T Facilities will dete higher repair costs										erred mainte	enance will result in
IV PREVIOUS	FISCAL YEAR AUTH	ORIZED:		PI	REVIOUS AM	IOUNT:						
V. PROJECT U	SEFUL LIFE (In Years)):	20	Ez	xpected Bond	Гегт (in Y	ears) 20					
VI. PROJECT F	VI. PROJECT FUND SUMMARY											
Fund Typ	e	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General G.O. Bo	onds	0	0	50,000	350,000	0	0	0	175,000	0	0	575,000
	Total	0	0	50,000	350,000	0	0	0	175,000	0	0	575,000

PROJECT	: REC-GROUNDS	#358-Garrison Park
VII. PROJ	ECT FUND DETAIL	
Fiscal Yea	r Fund Type	Amount Action
2028	General G.O. Bonds	50,000 Crack seal, colorize, and stripe basketball courts. Replace standards, replace backboards with acrylic backboards.
		\$50,000 2028 Subtotal
2029	General G.O. Bonds	350,000 Replace playground equipment installed in early 2000's and solid surfacing per State Law
		\$350,000 2029 Subtotal
2033	General G.O. Bonds	175,000 Construction of paved accessible walkways and bridges within the southerly areas of the park as identified in the Garrison Park Master Plan.
		\$175,000 2033 Subtotal
	TOTAL	\$575,000

PROJECT:	REC-GROUNDS	#359-Merri	l Park									
I. PROJECT TY	PE: Parks and Open	Space				II. L	OCATIO	N: Eastmar	Street			
III. PROJECT O	BJECTIVES AND BAC	KGROUND										
NEED	□ New	L Safety		M	Facility Co	ond.	N/A	Productivity				
SERVED:	Replace	L Manda	ites	M	Service D	ef.	N/A	Tax Base Exp	. <u>M</u>	Cit	y Master Pl	
	Rebuild	L O + M	Costs	M	Council G	oals	N/A	Timeliness	Pa	ırks		
☐ Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis												
DESCRIPTION:	DESCRIPTION: The purpose of this project is to establish a capital improvement program for Merrill Park. Projects are intended to repair and refurbish existing infrastructure, as well as construct new amenities to serve the community. Improvements include upgrades to the parking lot, landscaping, playing fields, the playground as well as walkways to meet accessibility standards.											
In 1960 the park was named Merrill Park after Harold D. Merrill, a resident of East Concord, and a member of the Board of Aldermen from 1932 to 1942. A pioneer in outdoor recreation, Merrill devoted 25 years to promoting public recreation.												
SERVICE IMPACT:	Proposed improven	nents will prome	ote the use	and enjoymen	nt of this fac	cility while	ensuring e	efficiency in ex	penditure an	nd the great	est return or	n investment.
IMPACT IF NOT FUNDED:		of routine invest	ment may	also result in								ing in waste and kisting amenities may
IV PREVIOUS F	ISCAL YEAR AUTHO	RIZED:		PR	EVIOUS A	MOUNT:						
V. PROJECT US	EFUL LIFE (In Years):		10	Ex	pected Bond	l Term (in '	Years)					
VI. PROJECT FU	JND SUMMARY											
Fund Type		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General Donation	S	0	0	0	0	0	25,000	0	0	0	0	25,000
General G.O. Bor		0	0	350,000	0	40,000	80,000	0	75,000	0	0	545,000
	Total 0 0 350,000 0 40,000 105,000 0 75,000 0 0 570,000											

PROJECT	: REC-GROUNDS	#359-Merrill Park
VII. PROJ	ECT FUND DETAIL	
Fiscal Yea	r Fund Type	Amount Action
2028	General G.O. Bonds	350,000 Replace playground equipment. Includes installation of poured in place safety surfacing. \$350,000 2028 Subtotal
2030	General G.O. Bonds	40,000 Crack seal, colorize and stripe three (3) tennis courts abd basketball court. \$40,000 2030 Subtotal
2031	General G.O. Bonds	80,000 Replace backstops on both fields.
	General Donations	25,000 Review options to restore existing pond in the park.
		\$105,000 2031 Subtotal
2033	General G.O. Bonds	75,000 Install exercise equipment with poured in place safety surfacing.
		\$75,000 2033 Subtotal
	TOTAL	\$570,000

PROJECT:		REC-GROUNDS	#360)-Kimball Park										
I. PROJECT	TYPE:	Parks and Open S	pace				II. LO	OCATIO:	N: North State	Street				
III. PROJEC	Т ОВЈЕ	CTIVES AND BACK	GROU	JND										
NEED	✓	New	L	Safety	\overline{M}	Facility C	Cond.	N/A	Productivity					
SERVED:		Replace	L	Mandates	M	Service I	ef.	N/A	Tax Base Exp.	M	Cit	y Master Pl.		
		Rebuild	L	O + M Costs	M	Council (Goals	N/A	Timeliness	Park	S			
		Total-Cost-of-Owne	rship (TCO) or Life-cycl	e Cost (LCC	analysis								
DESCRIPTI(DESCRIPTION: The purpose of this project is to establish a capital improvement program for Kimball Park. Projects are intended to repair and refurbish existing infrastructure, as well as construct new amenities to serve the community.													
Land for the park was a gift of a former Mayor John Kimball in 1910. Also, in 1910 City appropriated funds to purchase two parcels of land from heirs of Richard Bradley to add to the John Kimball gift.														
SERVICE IMPACT:		Proposed improveme	nts wi	ll promote the use a	and enjoyme	ent of this fa	cility while e	nsuring (efficiency in expen	nditure and	the greate	est return or	investment.	
IMPACT IF FUNDED:	NOT	Existing infrastructur inefficiency. Lack of also result in potentia	routin	e investment may a	ılso result in									maṛ
IV PREVIOU	US FISC	CAL YEAR AUTHOR	IZED		PF	REVIOUS A	MOUNT:							
V. PROJECT	ΓUSEF	UL LIFE (In Years):		10	Ex	spected Bor	d Term (in Y	ears)						
VI. PROJEC	I. PROJECT FUND SUMMARY													
Fund 7	Гуре		20	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years	
General G.O.	. Bonds			0 0	0	350,000	0	0	80,000	0	0	75,000	505,000	
		Total		0 0	0	350,000	0	0	80,000	0	0	75,000	505,000	

PROJECT	: REC-GROUNDS	#360-Kimball Park	
VII. PROJ	ECT FUND DETAIL		
Fiscal Year	r Fund Type	Amount	Action
2029	General G.O. Bonds	350,000 F	Replace playground equipment and installation of poured in place safety surfacing.
		\$350,000	2029 Subtotal
2032	General G.O. Bonds		Replace perimeter fencing.
		\$80,000	2032 Subtotal
2035	General G.O. Bonds	75,000 I	nstall exercise equipment
		\$75,000	2035 Subtotal
	TOTAL	\$505,000	

PROJECT:		POLICE - OPERA	TIONS	#368-Police D	epartment Co	mmunications	Equipm	ent					
I. PROJEC	T TYPE:	Public Safety					II. L	OCATION	: Police				
III. PROJE	СТ ОВЈЕ	CTIVES AND BACK	GROU	JND									
NEED		New	L	Safety	N/A	Facility Cond.		L	Productivity				
SERVED:	✓	Replace	N/A	Mandates	L	Service Def.		N/A	Гах Base Exp	o. N/.	A City	Master Pl.	
		Rebuild	Н	O + M Costs	N/A	Council Goals		M	Γimeliness	Lo	ng-Range Pl	lanning	
		Total-Cost-of-Owne	ership (TCO) or Life-cycl	e Cost (LCC)	analysis							
DESCRIPT	DESCRIPTION: The purpose of this project is to make periodic investments to upgrade or replace communications equipment for the Police Department. This equipment includes portable radios, equipment within vehicles and the dispatch center, as well as infrastructure improvements as necessary.												
Recently the Department completed radio system upgrades, which included new dispatch consoles and point to point microwave capabilities. The Department also systematically replaced all of the mobile radios as well as portable radios. Improvements to communications infrastructure is necessary in order to ensure to communications capabilities of the officers working in the field.													
SERVICE IMPACT:		Portable and mobile radios should be replaced approximately every ten years in order to ensure reliability of equipment and to minimize risk of unforeseen communications problems, which could impact the department's ability to effectively respond to calls for assistance. Infrastructure improvements need to periodically take place in order to ensure that the Department's communication system remains reliable in order to ensure officer safety and the delivery of police services to the community.											
IMPACT II FUNDED:	F NOT	The safety and secur	ity of p	olice officers and	the public cou	ıld be comprom	ised by	inconsister	nt radio com	nunications.			
IV PREVIO	OUS FISC	CAL YEAR AUTHOR	RIZED	:	PR	EVIOUS AMO	UNT:						
V. PROJEC	CT USEF	UL LIFE (In Years):		10	Exp	pected Bond Te	rm (in S	Years)					
VI. PROJE	CT FUNI	O SUMMARY											
Fund	Type		20	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General G.	O. Bonds			0 80,000	0	0	0	180,000	180,000	100,000	0	0	540,000
		Total		0 80,000	0	0	0	180,000	180,000	100,000	0	0	540,000

PROJECT	: POLICE - OPERATIONS	#368-Police Department Communications Equipment							
VII. PROJ	ECT FUND DETAIL								
Fiscal Year	r Fund Type	Amount Action							
2027	General G.O. Bonds	80,000 Replace mobile radios in all marked vehicles.							
		\$80,000 2027 Subtotal							
2031	General G.O. Bonds	180,000 Phase 1 of 2: 10 year replacement of Police Department portable radios.							
		\$180,000 2031 Subtotal							
2032	General G.O. Bonds	180,000 Phase 2 of 2: 10 year replacement of Police Department portable radios.							
		\$180,000 2032 Subtotal							
2033	General G.O. Bonds	100,000 Replacement of the radio tower at Concord Police Department Headquarters.							
		\$100,000 2033 Subtotal							
	TOTAL	\$540,000							

PROJECT: POLICE - OPERATIONS #370-Police Department Ballistic Vest Replacement Program												
I. PROJECT T	YPE: Public Safety					II. LO	OCATION:	Police				
III. PROJECT	OBJECTIVES AND BA	CKGROUND										
NEED	□ New	L Safety	7	N/A	N/A Facility Cond.			N/A Productivity				
SERVED:	✓ Replace	N/A Mand	ates	Н	Service Det	f.	N/A Ta	ax Base Exp.	<u>N/</u>	A City	Master Pl.	
	Rebuild	H O + M	I Costs	N/A	Council Go	als	M Ti	meliness	Lo	ong-Range P	lanning	
Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis												
DESCRIPTION: This project provides for the routine replacement of the Police Department's ballistic vests (bullet proof vests). Ballistic vests are replaced every 5 years in accordance with service standards. It is important to replace vests on a regular basis in order to keep up with latest ballistic technology.												
SERVICE IMPACT:												
IMPACT IF NO FUNDED:	OT Police Officer safe	ety could be com	promised.									
IV PREVIOUS	S FISCAL YEAR AUTH	ORIZED:		PRI	EVIOUS AN	MOUNT:						
V. PROJECT U	JSEFUL LIFE (In Years):	5	Exp	pected Bond	Term (in Y	ears) 5					
VI. PROJECT	VI. PROJECT FUND SUMMARY											
Fund Ty	pe	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General G.O. E	Bonds	0	40,000	0	0	0	85,000	0	0	0	85,000	210,000
	Total	0	40,000	0	0	0	85,000	0	0	0	85,000	210,000

PROJECT	POLICE - OPERATIONS	#370-Police Department Ballistic Vest Replacement Program
VII. PROJ	ECT FUND DETAIL	
Fiscal Yea	r Fund Type	Amount Action
2027	General G.O. Bonds	40,000 Replacement of ballistic vests purchased in 2022.
		\$40,000 2027 Subtotal
2031	General G.O. Bonds	85,000 Replace Ballistic Vests purchased in FY 2026.
		\$85,000 2031 Subtotal
2035	General G.O. Bonds	85,000 Replacement of ballistic vests purchased in 2030.
		\$85,000 2035 Subtotal
	TOTAL	\$210,000

PROJECT:	GS-WATER #3	372-Water System Pump St	ation Improvements											
I. PROJECT TYP	E: Water Treatmen	t	II. I	OCATION:	City Wide									
III. PROJECT OB	JECTIVES AND BAC	KGROUND												
NEED	□ New	L Safety	M Facility Cond.	H Produ	uctivity									
SERVED:	✓ Replace	L Mandates	H Service Def.	Tax I	Base Exp. L	City Master Pl.								
	✓ Rebuild	M O + M Costs	N/A Council Goals	M Time	eliness Wat	er								
	☐ Total-Cost-of-Own	Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis												
DESCRIPTION:	This project provide	es for the planned improvem	ents to the City's three pump station	ons, which are p	part of the potable water	distribution system, as follows:								
	Pump Station #3: Penacook Street Pump Station #5: Broad Cove Road (at the Contoocook River) Pump Station #6: Mountain Road													
	The City also has two other pump stations, which are part of the Water Plant and Pembroke well fields, and are addressed separately by other capital improvement projects.													
			hase recommends installation of a ludes investments to implement the			essure and availability issues in an area								
SERVICE IMPACT:	Planned upgrades to	existing stations ensures or	ver all reliability of the water syste	em.										
IMPACT IF NOT FUNDED:			ate water to users will be comprone / safety issues due to potential in			ions. Service disruptions would not only suppression systems.								
IV PREVIOUS FI	SCAL YEAR AUTHO	RIZED:	PREVIOUS AMOUNT:											
V. PROJECT USE	EFUL LIFE (In Years):	10	Expected Bond Term (in	Years) 10										

PROJEC'	PROJECT: GS-WATER #372-Water System Pump Station Improvements											
VI. PROJ	JECT FUND SUMMARY											
Fund	Туре	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Water G.	.O. Bonds	1,020,000	250,000	0	0	0	0	550,000	0	0	0	1,820,000
	Total	1,020,000	250,000	0	0	0	0	550,000	0	0	0	1,820,000
VII. PRO	JECT FUND DETAIL											
Fiscal Ye	ear Fund Type		Amount	t Action								
2026	Water G.O. Bonds		1,020,000	,000 Construction of booster station improvements for area northeast of Portsmouth Street per Phase III of the Water Master Plan.								ase III of the
			\$1,020,000	2	2026 Subtotal							
2027	Water G.O. Bonds		250,000	Station	3 generator re	placement.						
			\$250,000	2	2027 Subtotal							
2032	Water G.O. Bonds		400,000	Station	5 generator re	placement.						
	Water G.O. Bonds		150,000	Station	3 generator re	placement.						
			\$550,000	2	2032 Subtotal							
	TOTAL		\$1,820,000									

PROJEC'	T:	FIRE	#375-Fire Depar	tment Boats									
I. PROJE	СТ ТҮРІ	E: Fire Vo	ehicles				II. Le	OCATION:	City wide	e			
III. PROJ	ECT OB	JECTIVES A	ND BACKGROU	JND									
NEED		□ New	$\overline{\mathrm{M}}$	Safety	$\overline{\mathbf{M}}$	Facility Co	nd.	N/A Pr	roductivity				
SERVED):	✓ Replace	N/A	Mandates	Н	Service De	f.	N/A Ta	ax Base Exp.	N/.	A City	y Master Pl	
		☐ Rebuild	M	O + M Costs	L	Council Go	oals	M Ti	imeliness				
		☐ Total-Cos	st-of-Ownership (TCO) or Life-cycle	Cost (LCC	analysis							
DESCRI	PTION:	This project	ct provides for the	e systematic replace	ement of the	Fire Departr	nent's 3 mc	otorized resc	ue watercraft				
SERVICI IMPACT		Older wate	ercraft are less rel	iable and more exp	ensive to ma	aintain.							
IMPACT FUNDEI		Increased	threat to health ar	nd safety for rescue	personnel, a	as well as the	general pu	blic due to ı	anreliable equ	iipment.			
IV PREV	ROJECT TYPE: Fire Vehicles ROJECT OBJECTIVES AND BACKGROUND ED New M Safety M Facility Cond. N/A Productivity RVED: Replace N/A Mandates H Service Def. N/A Tax Base Exp. N/A City Master Pl. Rebuild M O + M Costs L Council Goals M Timeliness Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis SCRIPTION: This project provides for the systematic replacement of the Fire Department's 3 motorized rescue watercraft. RVICE Older watercraft are less reliable and more expensive to maintain. PACT: PACT IF NOT Increased threat to health and safety for rescue personnel, as well as the general public due to unreliable equipment. PREVIOUS FISCAL YEAR AUTHORIZED: PREVIOUS AMOUNT: PROJECT USEFUL LIFE (In Years): 15 Expected Bond Term (in Years) PROJECT FUND SUMMARY												
V. PROJ	ECT USE	EFUL LIFE (I	n Years):	15	Ex	pected Bond	Term (in Y	(ears)					
VI. PROJ	JECT FU	ND SUMMA	RY										
Fund	Type		20	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General	Capital Tra	ansfer	22,5	00 22,500	0	0	0	0	0	0	0	0	45,000
General	G.O. Bond	ls		0 0	0	0	0	65,000	0	0	0	0	65,000
		Total	22.5	00 22,500	0	0	0	65,000	0	0	0	0	110,000

PROJECT	: FIRE	#375-Fire Department Boat	S	
VII. PROJ	ECT FUND DETA	IL		
Fiscal Year Fund Type			Amount	t Action
2026	General Capital	Transfer	22,500	Replace 1 boat of the 3 boats utilized by the department for emergency/training use on the City's rivers and waterways.
			\$22,500	2026 Subtotal
2027	General Capital	Transfer	22,500	Replace 1 boat of the 3 boats utilized by the department for emergency/training use on the City's rivers and waterways. This particular boat is the "spare" utilized when a primary boat is out of service, to ensure coverage throughout the entire City.
			\$22,500	2027 Subtotal
2031	General G.O. Bo	onds	65,000	Replace 1 boat of the 3 boats utilized by the department for emergency/training use on the City's rivers and waterways.
			\$65,000	2031 Subtotal
	TOTAL		\$110,000	

PROJECT:	FIRE #376-	-Fire Department H	lose & Equi	pment Repl	acement									
I. PROJECT TYPE: Public Safety II. LOCATION: All Engines, Ladders, Rescue & Tanker														
III. PROJECT OBJECTIVES AND BACKGROUND														
NEED SERVED:	☐ New ✓ Replace	H Safety H Manda	tas	<u>Н</u> Н	Facility C			oductivity ax Base Exp.	N/A	A Circ	Master Pl			
	Rebuild	$\frac{\mathbf{M}}{\mathbf{M}}$ O + M		M	Council C			meliness	1N/ A	City	Master Pi			
Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis														
DESCRIPTIO	N: This project pro	vides funding for the	ne systemat	ic replaceme	ent of fire ho	se and equi	pment carrie	d on apparatus	S.					
SERVICE Project is intended to fund equipment purchases to replace aging equipment during the equipping of new apparatus placed in service. IMPACT:														
IMPACT IF N FUNDED:	IMPACT IF NOT Inability to effectively outfit fire engines with required hose and associated equipment could compromise public safety. FUNDED:													
IV PREVIOU	S FISCAL YEAR AUT	HORIZED:		PI	REVIOUS A	MOUNT:								
V. PROJECT	USEFUL LIFE (In Yea	rs):	15	Ex	xpected Bon	d Term (in Y	Years)							
VI. PROJECT	FUND SUMMARY													
Fund Ty	ype	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years		
General Capita	al Close-out	15,849	0	0	0	0	0	0	0	0	0	15,849		
General G.O. l	Bonds	21,000	0	40,000	50,000	175,000	40,000	0	0	0	0	326,000		
	Total	36,849	0	40,000	50,000	175,000	40,000	0	0	0	0	341,849		

PROJECT:	FIRE	#376-Fire Department I	Hose & Equipm	nent Replacement
VII. PROJECT F	UND DETAIL			
Fiscal Year Fund Type				Action
2026 Gen	neral G.O. Bon	ds	21,000	Systematic replacement of fire hose and equipment.
Gen	neral Capital C	lose-out	15,849	Systematic replacement of fire hose and equipment.
			\$36,849	2026 Subtotal
2028 Gen	neral G.O. Bon	ds	40,000	Systematic replacement of fire hose and equipment.
			\$40,000	2028 Subtotal
2029 Gen	neral G.O. Bon	ds	50,000	Systematic replacement of hazardous materials (HazMat) meters.
			\$50,000	2029 Subtotal
2030 Gen	neral G.O. Bon	ds	175,000	Extrication equipment replacement. SAVA Lifting Bags, Hydraulic Rescue Tools.
			\$175,000	2030 Subtotal
2031 Gen	neral G.O. Bon	ds	40,000	Systematic replacement of fire hose and equipment.
			\$40,000	2031 Subtotal
TOTA	AL		\$341,849	

PROJECT:	GS-SOLID WAS	STE #381-Lar	ndfill Closur	e and Mainte	enance									
I. PROJECT TYPE: Solid Waste Management II. LOCATION: City wide														
III. PROJECT O	III. PROJECT OBJECTIVES AND BACKGROUND													
NEED	✓ New	M Safety		N/A Facility Cond. N/A Productivity										
SERVED:	Replace	H Manda	tes	Н	Service Def.		N/A	Tax Base Ex	кр. <u>Ма</u>	N/A	City Master Pl			
	Rebuild	M = O + M	Costs	N/A	Council Goals	3	Н	Timeliness	Т	Targeted N	eighborhoods			
	☐ Total-Cost-of-Ow	enership (TCO) o	r Life-cycle	Cost (LCC)	analysis									
DESCRIPTION	This project provide environmental and													
	Each site is unique and, therefore, the management approach for each facility is different. However, all sites are registered, characterized, and remediated in accordance with state and federal regulations.													
	When specifically with regulatory ago	•		1.1						ted on a ca	se by case ba	sis in conjunction		
SERVICE IMPACT:	By proactively add other recreation re-		e the City wi	ll its liability	y exposure and	provide o	pportuni	ities to poter	ntially develo	p addition	al community	open space and		
IMPACT IF NO FUNDED:	T Environmental liab	oility exposure.												
IV PREVIOUS	FISCAL YEAR AUTH	ORIZED:		PRI	EVIOUS AMO	UNT:								
V. PROJECT US	SEFUL LIFE (In Years)	:	30	Exp	pected Bond Te	rm (in Ye	ears)							
VI. PROJECT F	UND SUMMARY													
Fund Type	2	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years		
General G.O. Bo	nds	0	0	0	0	0	0	0	15,000,000	0	0	15,000,000		
	Total	0	0	0	0	0	0	0	15,000,000	0	0	15,000,000		

PROJECT: GS-SOLID WASTE #381-Landfill Closure and Maintenance

VII. PROJECT FUND DETAIL

Fiscal Year Fund Type Amount Action

2033 General G.O. Bonds 15,000,000 Design and construction of Old Suncook Road Landfill cap.

\$15,000,000 2033 Subtotal

TOTAL \$15,000,000

PROJECT:	CD-ENGINEERIN	G SEF	RVICES #383-New A	Airport T	Terminal Building					
I. PROJECT TYPI	E: Airport					II. LOCATIO	N:	Airport Road		
III. PROJECT OB	JECTIVES AND BACK	GRO	UND							
	✓ New	M	Safety	Н	Facility Cond.	M	Pro	oductivity		
SERVED:	✓ Replace	Н	Mandates	Н	Service Def.	M	Tax	ax Base Exp.	M	City Master Pl.
	Rebuild	L	O + M Costs	Н	Council Goals	M	Tir	imeliness	Airport	
	☐ Total-Cost-of-Owne	ership	(TCO) or Life-cycle Co	st (LCC)) analysis					
DESCRIPTION:	This project entails the	ne con	struction of a new Term	inal buil	lding to serve Con	cord Airport as	ıs rec	ecommended by the 20	006 Airpo	rt Master Plan.
	The current Airport terminal building was constructed in 1938 and later renovated in 1961. Due to its age, the terminal is plagued with a variety of significant building code violations, structural deficiencies, and inadequate security measures. The age and configuration of the terminal also make it extremely difficult to bring the building into compliance with the 1990 Americans with Disabilities Act (ADA) without major renovations at significant cost. These issues render much of the terminal building unusable. In 2020 the City completed an updated study of the terminal building. That effort confirmed the findings of the 2006 Airport Master Plan and recommended the construction of a new terminal building located at the north end of Runway 17/35 facing the intersection of Airport Road and Regional Drive. The proposed building would be 3,500SF and would feature a large common area, tenant and office space, a pilots' lounge, as well as a small restaurant. An economic impact analysis completed by the City as part of the 2006 Airport Master Plan revealed that Concord Airport contributes \$7.2 million dollars to the local economy in the form of direct, indirect, and induced impacts. The same study also estimated that the Airport supports nearly 1,700 jobs throughout the region. Construction of a new terminal building will help expand use of the Airport, and therefore further bolster the local and regional economy.									
SERVICE IMPACT:	To prevent further de	eteriora	ntion of facility, operation	on and s	afety concerns, co	ntinued deficie	encie	es based on projected	demand a	nd capacity.
IMPACT IF NOT FUNDED:	Inability to grow air	traffic	at the airport thereby re	sulting i	n stagnant revenu	es and persistin	ng co	code compliance / life	-safety co	ncerns with the current facility.
IV PREVIOUS FI	: 1997	PREVIOUS AMOUNT:								
V. PROJECT USEFUL LIFE (In Years): 20				Ex	pected Bond Tern	d Term (in Years) 20				

PROJECT	: CD-ENGINEERIN	NG SERVICE	S #383-Ne	w Airpor	t Terminal I	Building						
VI. PROJE	ECT FUND SUMMARY											
Fund	Туре	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Airport Ca	pital Transfer	0	22,500	21,000	0	0	0	0	0	0	0	43,500
Other State	e	0	22,500	21,000	55,000	550,000	0	0	0	0	0	648,500
Other Fede	eral	0	405,000	378,000	990,000	9,900,000	0	0	0	0	0	11,673,000
Airport G.	O. Bonds	0	0	0	55,000	550,000	0	0	0	0	0	605,000
	Total	0	450,000	420,000	1,100,000	11,000,000	0	0	0	0	0	12,970,000
VII. PROJ	ECT FUND DETAIL											
Fiscal Yea	r Fund Type		Amour	nt Action	n							
2027	Other Federal		405,000		ct an Enviro Airport Mas		ssment on ca	pital project	s scheduled	in the 10 year	ar plan as	recommended
	Airport Capital Transfer 22,500 City Share											
	Other State		22,500) State S	Share							
			\$450,000)	2027 Subtot	tal						
2028	Other Federal		378,000) Prelim	inary termin	al design plan	s. Federal Sl	nare				
	Airport Capital Transfer		21,000	City S	hare							
	Other State		21,000) State S	Share							
			\$420,000)	2028 Subtot	tal						
2029	Other Federal		990,000) Final t	erminal desi	gn plans. Fede	ral Share					
	Airport G.O. Bonds		55,000	City S	hare.							
	Other State		55,000) State S	Share.							
			\$1,100,000)	2029 Subtot	tal						
2030	Other Federal		9,900,000) Constr	uction of ne	w airport term	inal building	g. Federal sh	nare.			
	Airport G.O. Bonds		550,000	City S	hare.							
	Other State		550,000	State S	Share.							

PROJECT:	CD-ENGINEERING SERVICES	#383-New Airport Terminal Building

\$11,000,000

2030 Subtotal

TOTAL \$12,970,000

PROJECT:	POLICE - OPE	RATIONS #4	03-Parking D	ivision Vehi	icle and Eq	uipment Rep	lacement	Program				
I. PROJECT T	YPE: Parking					II. LC	CATION	N: Downtow	n Central I	Business Dis	strict	
III. PROJECT	OBJECTIVES AND BA	ACKGROUND										
NEED	□ New	L Safety	y	N/A	Facility C	ond.	N/A	Productivity				
SERVED:	Replace	N/A Mand	ates	N/A	Service D	ef.	N/A	Tax Base Exp.	N/	A City	Master Pl	
	Rebuild	$\overline{N/A}$ O + N	A Costs	N/A	Council G	oals	N/A	Timeliness	M	otor Vehicle	Equipmen	t
	☐ Total-Cost-of-O	wnership (TCO)	or Life-cycle	Cost (LCC)	analysis							
DESCRIPTION: This project provides funding for routine replacement of Parking Division vehicles and equipment.												
SERVICE IMPACT:												
IMPACT IF N FUNDED:	IMPACT IF NOT Repairs shall become more frequent and costly due to wear and tear. Chronic vehicle break downs and equipment failures will result in the inefficient operation of the Parking System and lost revenues due to inability to conduct daily enforcement operations, as well as properly maintain infrastructure in a timely fashion.											
IV PREVIOU	S FISCAL YEAR AUTH	HORIZED:		PRI	EVIOUS A	MOUNT:		0				
V. PROJECT	USEFUL LIFE (In Years	s):	7	Exp	pected Bond	d Term (in Y	ears) 7					
VI. PROJECT	FUND SUMMARY											
Fund Ty	тре	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Parking G.O. I		0	60,000	0	0	65,000	0	0	0	0	0	125,000
	Total	0	60,000	0	0	65,000	0	0	0	0	0	125,000
VII. PROJECT	T FUND DETAIL											
Fiscal Year Fi	and Type		Amou	nt Action								
2027 F	arking G.O. Bonds		60,00	0 Replace N	Meter Main	tenance Veh	icle (Last	replaced in FY	2020).			
	\$60,000 2027 Subtotal											

PROJECT:	POLICE - OPERATIONS	#403-Parking Division	Vehicle and Equipment Replacement Program
2030	Parking G.O. Bonds	65,000 Rep	lace Parking Enforcement Mobile Unit (Jeep) (Last replaced in FY 2023).
		\$65,000	2030 Subtotal
	TOTAL	\$125,000	

PROJECT:	GS-SEWER	#410-Sewer Vi	ideo Inspection	Equipment									
I. PROJECT TYP	E: Sewer Collec	ction				II. LC	CATION	: City wid	e				
III. PROJECT OB	JECTIVES AND B	ACKGROUND											
NEED	□ New	N/A Safe	ty	$\overline{\mathbf{M}}$	Facility Con	d.	M F	Productivity					
SERVED:	✓ Replace	L Man	dates	M	Service Def.		N/A	Гах Base Exp.	N/A	Cit	ty Master Pl		
	Rebuild	N/A O +	M Costs	N/A	Council Goa	ls	М	Γimeliness	Sew	er			
	☐ Total-Cost-of-C	Ownership (TCO) or Life-cycle	Cost (LCC)	analysis								
DESCRIPTION:	Video inspection of sanitary and s storm water sew	storm sewers. Da											
SERVICE IMPACT:	This equipment efficiently plan i			get real tim	e information	about the	condition	of sewer pipe	es throughout	the City,	thereby allo	wing staff to m	ore
IMPACT IF NOT FUNDED:	The City will ne	ed to rely upon a	intiquated equi	pment that is	s more suscep	tible to fai	lure.						
IV PREVIOUS FI	SCAL YEAR AUT	HORIZED:		PRI	EVIOUS AM	OUNT:		0					
V. PROJECT USI	EFUL LIFE (In Yea	rs):	15	Exp	ected Bond T	Term (in Y	ears) 10						
VI. PROJECT FU	ND SUMMARY												
Fund Type		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years	
Sewer G.O. Bonds		0	0	0	0	0	0	80,000	0	0	0	80,000	
Sewer Capital Tran		0	20,000	0	0	0	0	0	0	0	0	20,000	
	Total	0	20.000	0	0	0	0	80.000	0	0	0	100.000	

PROJECT:	: GS-SEWER	#410-Sewer Video Inspection Equipment
VII. PROJ	ECT FUND DETAIL	
Fiscal Year	r Fund Type	Amount Action
2027	Sewer Capital Transfer	20,000 Replace lateral service line inspection camera, hardware and software.
		\$20,000 2027 Subtotal
2032	Sewer G.O. Bonds	80,000 Replace a main line camera
		\$80,000 2032 Subtotal
	TOTAL	\$100,000

PROJECT:	CIT	ΓΥ MANAGER /OPI	ERATION	#432	-State Street P	arking Garage	(Formerly	Fireho	use Block)					
I. PROJECT	TYPE: F	Parking					II. LO	CATIO	N: 19 Nort	h State Stre	eet			
III. PROJEC	T OBJECTIV	ES AND BACKGRO	OUND											
NEED	□ Nev	v H	Safety		$\overline{\mathrm{M}}$	Facility Cone	1.	N/A	Productivity					
SERVED:	□ Rep	olace N/A	Mandates	;	L	Service Def.		N/A	Tax Base Exp). N	N/A	City Master Pl		
	✓ Reb	ouild H	O + M Co	osts	N/A	Council Goa	ls	Н	Timeliness	P	Parking			
	☐ Tota	al-Cost-of-Ownership	TCO) or I	Life-cyc	ele Cost (LCC)	analysis			_					
DESCRIPTION DESCRIPTION		purpose of this project k Parking Garage). 7									ng Garago	e (formerly kno	own as the Fire	house
SERVICE IMPACT:		Routine investment by the City will ensure the facility's long-term viability (both structurally and economically), improve safety and convenience for users, as wel as support economic development efforts in downtown.												
IMPACT IF FUNDED:	the s	erred maintenance cou upply of parking space likely result in more of the facility due to sa	ces downtow costly and su	n, ther sbstanti	eby potentially	having a neg	ative effec	t on nea	rby businesses	and resider	nces. Con	ntinued deterior	ration of the fa	acility
IV PREVIOU	US FISCAL Y	YEAR AUTHORIZE	D:		PR	EVIOUS AM	OUNT:		0					
V. PROJECT	Γ USEFUL LI	IFE (In Years):		10	Ex	pected Bond T	erm (in Ye	ears)						
VI. PROJEC	T FUND SUI	MMARY												
Fund 7	Гуре	<u>:</u>	2026	2027	2028	2029	2030	2031	2032	2033	203	34 2035	Ten Years	
Parking Capi	ital Transfer	40	,000	0	0	0	0	0	0	0		0 0	40,000	
Parking G.O.	. Bonds		0 67	75,000	11,945,000	0	0	0	0	200,000	1,500,00	0 0	14,320,000	
Parking Capi	ital Close-out	73	,146	0	0	0	0	0	0	0		0 0	73,146	
	To	otal 113	146 67	75 000	11 945 000	0	0	0	0	200 000	1 500 00	0 0	14 433 146	

PROJECT	CITY MANAGER /OPERATIO	#432-State Street Parking Garage (Formerly Firehouse Block)
VII. PROJ	ECT FUND DETAIL	
Fiscal Yea	r Fund Type	Amount Action
2026	Parking Capital Close-out	73,146 Funds to supplement FY24 appropriations for Parking Study to further evaluate potential renovation and replacement options of State Street Parking Garage and parking system impacts.
	Parking Capital Transfer	40,000 Funds to supplement FY24 appropriations for Parking Study to further evaluate potential renovation and replacement options of State Street Parking Garage and parking system impacts.
		\$113,146 2026 Subtotal
2027	Parking G.O. Bonds	675,000 Design and permitting of comprehensive structural repairs and renovations to the State Street Parking Garage.
		\$675,000 2027 Subtotal
2028	Parking G.O. Bonds	11,945,000 Construction of comprehensive structural repairs and renovations to the State Street Parking Garage, pending final decision by City Council concerning repair or replacement of the facility. Should repair be preferred, renovations and improvements would include: extensive concrete repairs and restoration, new expansion joints, drainage improvements, new LED lighting and other electrical upgrades, improved signage, restoration of stair towers, installation of water service for improved garage maintenance, as well as waterproof membrane for all elevated floors of the garage.
		\$11,945,000 2028 Subtotal
2033	Parking G.O. Bonds	200,000 Replace security cameras installed in FY2026.
		\$200,000 2033 Subtotal
2034	Parking G.O. Bonds	1,500,000 5 Year refresh after FY2028 renovation project is completed in FY2029. Scope includes as needed work associated with waterproofing, membranes, sealants, concrete repairs, etc.
		\$1,500,000 2034 Subtotal
	TOTAL	\$14,433,146

PROJECT:	CITY MANA	GER /OPERATIO	N #433-S	chool Street	Parking Garag	ge (Former	ly Durgi	in Block)				
I. PROJECT TY	PE: Parking					II. LO	CATION	N: 17 School	Street			
III. PROJECT O	BJECTIVES AND E	BACKGROUND										
NEED	□ New	H Safety	7	M	Facility Cond	l.	N/A	Productivity				
SERVED:	Replace	N/A Mand	ates	L	Service Def.		N/A	Tax Base Exp.	N/A	City	Master Pl.	
	Rebuild	\overline{H} O + M	I Costs	N/A	Council Goal	S	Н	Timeliness	Parkin	g		
	☐ Total-Cost-of-	Ownership (TCO)	or Life-cycle	Cost (LCC)	analysis							
DESCRIPTION	1 1	this project is to project. The garage oper es.										
SERVICE IMPACT:		nent by the City wi omic development			g-term viabilit	y (both str	ucturally	y and economical	lly), improve s	afety and	d convenie	nce for users, as we
IMPACT IF NO FUNDED:	the supply of pa will likely resul		town, thereby	y potentially	having a nega	itive effect	on near	by businesses an	d residences.	Continu	ed deterior	ell as reduction in ation of the facility require the City to
IV PREVIOUS	FISCAL YEAR AUT	THORIZED:		PR	EVIOUS AMO	OUNT:		0				
V. PROJECT US	SEFUL LIFE (In Yea	ars):	10	Ex	pected Bond T	erm (in Ye	ears)					
VI. PROJECT F	UND SUMMARY											
Fund Type	e	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Parking Capital	Γransfer	10,000	0	0	0	0	0	0	0	0	0	10,000
Parking G.O. Bo	nds	1,190,000	0	0	0	0	0	5,720,000	0	0	0	6,910,000
	Total	1,200,000	0	0	0	0	0	5,720,000	0	0	0	6,920,000

PROJECT	: CITY MANAGER /OPER	TION #433-School Street Parking Garage (Formerly Durgin Block)	#433-School Street Parking Garage (Formerly Durgin Block)							
VII. PROJ	ECT FUND DETAIL									
Fiscal Yea	r Fund Type	Amount Action								
2026	Parking G.O. Bonds	880,000 5 Year maintenance and repairs. Intended to be completed approximately 5 years after FY18-21 renovations. Scope includes as needed repair or replacement of waterproofing / sealants / membra touchup paint the structural steel frame, masonry repairs to brick walls located on east elevation of t garage, as well as design services, construction oversight, and contingency.								
	Parking G.O. Bonds	110,000 Security camera replacement. Installed in FY2020.								
	Parking G.O. Bonds	100,000 Reclaim pavement in service alley located on the west side of the garage.								
	Parking G.O. Bonds	100,000 Reclaim pavement in parking lot on south side of garage.								
	Parking Capital Transfer	10,000 Removal and Replacement of leased parking space signage resulting from conversion of leased space permits.	ces to							
		\$1,200,000 2026 Subtotal								
2032	Parking G.O. Bonds	5,720,000 10 Year maintenance and repairs following completion of FY2018-2021 \$5.8M repair and renovation project. Scope includes concrete repairs and maintenance, waterproofing repairs and maintenance, resteel frame), electrical system improvements, plumbing repairs / improvements, lighting improvements pavement markings, replacement of surveillance system, façade masonry repairs, as well as design services, construction oversight, and contingency.	repaint ents,							
		\$5,720,000 2032 Subtotal								
	TOTAL	\$6,920,000								

PROJECT:	REC-GROUN	DS #443-Cit	y-Wide Comm	unity Center								
I. PROJECT TY	PE: Public Build	lings				II. L	OCATIO	N: 14 Canterb	ury Road			
III. PROJECT O	BJECTIVES AND B	BACKGROUNI)									
NEED	□ New	N/A Saf	ety	Н	Facility Co	ond.	L	Productivity				
SERVED:	✓ Replace	N/A Ma	ndates	Н	Service De	ef.	N/A	Tax Base Exp.	L	Ci	ity Master Pl.	
	Rebuild	НО	- M Costs	N/A	Council G	oals	N/A	Timeliness	Publ	lic Facili	ities	
	☐ Total-Cost-of-0	Ownership (TCC	O) or Life-cycl	e Cost (LCC)	analysis							
DESCRIPTION	DESCRIPTION: The purpose of this project is to provide funding for routine repairs and refurbishment of the City-wide Community Center.											
	The \$8+/- million, 30,750 square foot facility open in June 2018 features a high-school size gymnasium with locker rooms, large multipurpose room with stage and commercial warming kitchen, five multipurpose program rooms, two exercise rooms, a senior lounge, as well as part time branch library services.											
	The facility also serves as the headquarters for the Parks and Recreation Department.											
SERVICE IMPACT:	Improved custon	mer service, rec	reational oppor	tunities, and	quality of l	fe for all re	esidents. 1	Increased operation	nal and mai	intenanc	e costs.	
IMPACT IF NO FUNDED:	T Deferred mainte in the future.	enance will resu	lt in higher ope	rating and m	aintenance	costs, reduc	eed custon	ner satisfaction and	l communi	ty pride,	as well as in	creased repair costs
IV PREVIOUS I	FISCAL YEAR AUT	HORIZED:		PR	EVIOUS A	MOUNT:		0				
V. PROJECT US	SEFUL LIFE (In Yea	ars):	50	Exp	pected Bond	Term (in	Years) 20)				
VI. PROJECT F	UND SUMMARY											
Fund Type	e	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General G.O. Bo		130,000	1,300,000	60,000	0	100,000	150,000		0	0	0	1,740,000
	Total	130,000	1,300,000	60,000	0	100,000	150,000	0	0	0	0	1,740,000

PROJEC	Γ: REC-GROUNDS	#443-City-Wide Community Center
VII. PRO	JECT FUND DETAIL	
Fiscal Ye	ar Fund Type	Amount Action
2026	General G.O. Bonds	130,000 Design and permitting of expanded parking lot.
		\$130,000 2026 Subtotal
2027	General G.O. Bonds	1,300,000 Reconfiguration, reconstruction, and expansion of the existing parking lots to increase parking supply to approximately 200.
		\$1,300,000 2027 Subtotal
2028	General G.O. Bonds	60,000 Placeholder for potential replacement of roof top HVAC units.
		\$60,000 2028 Subtotal
2030	General G.O. Bonds	100,000 Replace indoor furnishings (table and chairs) reaching end of lifespan.
		\$100,000 2030 Subtotal
2031	General G.O. Bonds	150,000 Replace original 2018 gym floor reaching end of lifespan. \$150,000 2031 Subtotal
	TOTAL	\$1,740,000

PROJECT:	GS-SOLID WAS	STE #447-Lai	ndfill Soil Va	por Extract	tion Systems	3						
I. PROJECT TY	I. PROJECT TYPE: Solid Waste Management II. LOCATION: Old Turnpike Road Landfill and Old Suncook Landfill											
III. PROJECT O	III. PROJECT OBJECTIVES AND BACKGROUND											
NEED	□ New	H Safety		M	Facility Co	ond.	L Pr	oductivity				
SERVED:	Replace	L Manda	ites	Н	Service De	ef.	N/A Ta	ax Base Exp.	Н	City	Master Pl.	
Rebuild \overline{L} $O + M$ Costs $\overline{N/A}$ Council Goals \overline{H} Timeliness Other												
	Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis											
DESCRIPTION:	The purpose of the	s project is to pro	ovide funding	g for routin	e repairs and	l refurbishm	ent of soil v	apor extractio	n systems lo	ocated at ce	rtain City l	andfills.
	As part of the management of the Old Suncook Landfill, a Soil Vapor Extraction (SVE) system was installed in the mid 2000's to control landfill migration off the property.											
The closure of the Old Turnpike Landfill in 1995 included a landfill gas control system that originally included a flare to burn excess landfill gas. Since then, the quantity of landfill gas generated by the facility has subsided. As a result, the system actively vents to the atmosphere.												
SERVICE IMPACT:	Routine repair and environmental reg		these system	s will main	tain the heal	th and safety	y of the com	nmunity, as we	ell as ensure	compliance	e with appl	icable
IMPACT IF NO' FUNDED:	Γ Lack of routine in cause the City to b								pment failu	re. Potentia	al equipmen	nt failures may
IV PREVIOUS I	FISCAL YEAR AUTH	ORIZED:		PR	EVIOUS A	MOUNT:		0				
V. PROJECT US	V. PROJECT USEFUL LIFE (In Years): 20 Expected Bond Term (in Years)											
VI. PROJECT FUND SUMMARY												
Fund Type	:	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Solid Waste G.O.	Bonds	0	0	0	45,000	0	0	0	0	0	0	45,000
Solid Waste Capi	tal Transfer	0	0	0	15,000 60,000	25,000	0	0	0	0	0	40,000
	25,000	0	0	0	0	0	85,000					

PROJECT:	: GS-SOLID WASTE	#447-Landfill Soil Vapor Extraction Systems
VII. PROJ	ECT FUND DETAIL	
Fiscal Year	r Fund Type	Amount Action
2029	Solid Waste G.O. Bonds	45,000 Old Suncook Road Landfill: Replace blower system.
	Solid Waste Capital Transfer	15,000 Old Suncook Road Landfill: Rehabilitate gas collection system and monitoring wells.
		\$60,000 2029 Subtotal
2030	Solid Waste Capital Transfer	25,000 Old Turnpike Road Landfill: Rehabilitate gas collection system and monitoring wells.
		\$25,000 2030 Subtotal
	TOTAL	\$85,000

PROJECT:	GS-WATER	#451-Leak Dete	ction										
I. PROJECT TYP	E: Water Distr	ibution System				II. LO	OCATION	N: City Wid	le				
III. PROJECT OE	BJECTIVES AND I	BACKGROUND		Facility Cond. Productivity Service Def. Tax Base Exp. Coty Master Pl. Costs Council Goals Timeliness Water Life-cycle Cost (LCC) analysis acquisition of leak detection equipment known as "data loggers" for the City's potable water system. In valves for a period of time to record the sound of the water flowing through the pipe. The data is then uploaded to into a are then analyzes the data to determine if a water main is compromised and leaking. In the water system so as it operates as efficiently as possible by reducing water loss and waste. Promised pipes will remain undetected, resulting in a less efficient water system and waste associated with lost water. Also for potential contamination of the potable water system. Severe leaks could compromise roadways and other infrastructure. PREVIOUS AMOUNT: 0 Expected Bond Term (in Years) 5 2027 2028 2029 2030 2031 2032 2033 2034 2035 Ten Years 0 0 0 0 15,000 0 0 0 20,000 45,000									
NEED	□ New	L Safety			Facility Con	d.		Productivity					
SERVED:	▼ Replace	Manda	ates		Service Def.			Tax Base Exp.		C	ity Master Pl		
	Rebuild	\overline{M} O + M	Costs		Council Goa	ıls		Timeliness	W	Vater			
	☐ Total-Cost-of-	Ownership (TCO)	or Life-cycle	Cost (LCC)	analysis								
DESCRIPTION:	This project pro	ovides for the routin	e acquisition	of leak dete	ection equipm	ent know	n as "data	loggers" for the	e City's po	table water	r system.		
		1						_	_	1 1	e data is then	uploaded to into	a
SERVICE IMPACT:	This project wi	ll help the City mai	ntain the wate	er system so	as it operates	as efficie	ently as po	ssible by reduc	ing water l	oss and wa	aste.		
IMPACT IF NOT FUNDED:	· ·			1			_		•				
IV PREVIOUS F	ISCAL YEAR AU	ΓHORIZED:		PRI	EVIOUS AM	OUNT:		0					
V. PROJECT USI	EFUL LIFE (In Ye	ars):	5	Exp	pected Bond T	Term (in Y	rears) 5						
VI. PROJECT FU	ND SUMMARY												
Fund Type		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years	
Water Capital Trai	nsfer	10,000	0	0	0	0	15,000	0	0	0	20,000	45,000	
	Total	10,000	0	0	0	0	15,000	0	0	0	20,000	45,000	

PROJECT:	GS-WATER	#451-Leak Detection	
VII. PROJI	ECT FUND DETAIL		
Fiscal Year	Fund Type	Amount Action	
2026	Water Capital Transfer	10,000 Replace leak detection equipment.	
		\$10,000 2026 Subtotal	
2031	Water Capital Transfer	15,000 Replace / new pods for leak detection equipment.	
		\$15,000 2031 Subtotal	
2035	Water Capital Transfer	20,000 Replace leak detection equipment.	
		\$20,000 2035 Subtotal	
	TOTAL	\$45,000	

PROJECT:	GS-SEWER	#466-Penacoo	k Waste Wate	r Treatment l	Plant Improve	ments							
I. PROJECT TY	PE: Sewer Trea	tment				II. LO	OCATIO!	N: 7 Penacoo	k Street, Per	nacook			
III. PROJECT O	BJECTIVES AND	BACKGROUND)										
NEED	✓ New	M Saf	ety	$\overline{\mathrm{H}}$	Facility Con	ıd.	L	Productivity					
SERVED:	✓ Replace	L Ma	ndates	M	Service Def		N/A	Tax Base Exp.	N/A	. C	ity Master Pl		
	✓ Rebuild	O +	- M Costs	N/A	Council Go	als	M	Timeliness	Sew	er			
	✓ Total-Cost-of-	-Ownership (TCC	O) or Life-cycle	e Cost (LCC)	analysis								
DESCRIPTION	This project pr	ovides for the rou	ıtine repair and	l maintenanc	e of the Pena	cook Waste	e Water T	Treatment Plant.					
	The plant has b	peen in operation	since 1974. N	lajor upgrade	es were comp	leted in 200	05.						
	The projects de	escribed herein a	e a series of in	nprovements	, upgrades an	d refurbish	ments of	existing infrastru	icture.				
SERVICE IMPACT:	Routine repair various codes a	and replacement and regulations.	of the plant's i	nfrastructure	provides sho	rt-term and	long-ter	m reliability, as v	well as ensur	res the f	acility is in co	ompliance with	
IMPACT IF NO FUNDED:		creased operating				ased potent	ial for co	ostly emergency 1	repairs; poter	ntial lial	oilities for fai	ling to maintain th	ıe
IV PREVIOUS	FISCAL YEAR AU	THORIZED:		PR	EVIOUS AM	OUNT:		0					
V. PROJECT US	SEFUL LIFE (In Ye	ars):	15	Ex	pected Bond	Γerm (in Y	ears) 15						
VI. PROJECT F	UND SUMMARY												
Fund Type	e	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years	
Sewer G.O. Bond	ds	0	1,190,000	0	60,000	0	0	0	0	0	0	1,250,000	
	Total	0	1,190,000	0	60,000	0	0	0	0	0	0	1,250,000	

PROJECT:	: GS-SEWER	#466-Penacook Waste Water Tre	eatment Plant Improvements
VII. PROJI	ECT FUND DETAIL		
Fiscal Year	r Fund Type	Amount	Action
2027	Sewer G.O. Bonds	1,060,000	Influent screw pump replacement.
	Sewer G.O. Bonds	130,000	Supervisory Control And Data Acquisition (SCADA) system upgrades.
		\$1,190,000	2027 Subtotal
2029	Sewer G.O. Bonds	60,000	Renovation of interior finishes (paint, carpet, ceiling tiles, etc.).
		\$60,000	2029 Subtotal
	TOTAL	\$1,250,000	

PROJECT: CD-ENGINEERING SERVICES #468-Reconstruct Taxiway A & Itinerant Ramp												
I. PROJECT TYP	E: Airport					II. I	LOCATION:	Concord I	Municipal A	Airport		
III. PROJECT OB	BJECTIVES AND BAC	CKGROUND										
NEED	✓ New	H Safety		M	Facility Co	ond.	L Pr	oductivity				
SERVED:	Replace	H Manda	ites	Н	Service De	ef.	Н Та	x Base Exp.	Н	City	Master Pl.	
	✓ Rebuild	L O + M	Costs	N/A	Council Go	oals	H Ti	meliness	Air	port		
	✓ Total-Cost-of-Ow	nership (TCO) o	or Life-cycle	Cost (LCC)	analysis							
DESCRIPTION:	The purpose of this accommodate large									ll as constru	ct a Itinera	ant Ramp to
	In 2004, Runway 12/30 was reconstructed and reduced in width from 150 feet to 75 feet to comply with current FAA regulations. As a result, large corporate aircraft (such as DC 9's and Boeing 727's) can no longer taxi on the narrower runway.											
SERVICE IMPACT:												
IMPACT IF NOT FUNDED:												
IV PREVIOUS FI	ISCAL YEAR AUTHO	ORIZED:		PRI	EVIOUS AI	MOUNT:		0				
V. PROJECT USE	EFUL LIFE (In Years):	:	20	Exp	ected Bond	Term (in	Years)					
VI. PROJECT FUND SUMMARY												
Fund Type		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Other State		0	0	0	0	9,168	61,112	0	0	0	0	70,280
Airport Capital Tra	ansfer	0	0	0	0	9,168	9,412	0	0	0	0	18,580
Other Federal		0	0	0	0	165,000	1,100,000	0	0	0	0	1,265,000
	Total	0	0	0	0	183,336	1,170,524	0	0	0	0	1,353,860

PROJECT	C: CD-ENGINEERING SERVICES	#468-Reconstruct Taxiway A & Itinerant Ramp
VII. PRO	JECT FUND DETAIL	
Fiscal Yea	ar Fund Type	Amount Action
2030	Other Federal	165,000 Design the Itinerant Ramp expansion project. The ramp shall be expanded northerly so that it will have capacity to accommodate larger aircraft. Federal share.
	Airport Capital Transfer	9,168 City share.
	Other State	9,168 State share.
		\$183,336 2030 Subtotal
2031	Other Federal	1,100,000 Construct the Itinerant Ramp expansion project. Federal share.
	Other State	61,112 State share.
	Airport Capital Transfer	9,412 City share.
		\$1,170,524 2031 Subtotal
	TOTAL	\$1,353,860

III. PROJECT TYPE: Airport Airport	PROJECT:	CD-ENGINEERI	NG SERVIC	CES #471-Airp	ort Fuel F	arm							
New L Safety L Facility Cond. M Productivity SerVeD Facility Cond. M Productivity SerVeD Facility Cond. M Service Def. N/A Tax Base Exp. H City Master Pl. Airport Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) anal	I. PROJECT TYPE:	: Airport					II. LO	OCATION:	: Concord	Municipal A	Airport		
SERVED: Replace Rebuild L O + M Costs L Council Goals M Timeliness Airport Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis DESCRIPTION: This project provides for routine maintenance, repair, and replacement of the airport fuel farm and associated equipment. SERVICE IMPACT: ROutine investments keep the facility in compliance with applicable Federal Aviation Administration rules and regulations, as well as State and Federal Aviation Administration rules and regulations, as well as State and Federal aviation Routine maintenance repair, and replacement of the airport fuel farm market share. SERVICE IMPACT: ROutine investments keep the facility in compliance with applicable Federal Aviation Administration rules and regulations, as well as State and Federal aviation Routine facility improvements also maintain customer service and fuel farm market share. IMPACT IF NOT FUNDED: IV PREVIOUS FISCAL YEAR AUTHORIZED: PREVIOUS AMOUNT: 0 Expected Bond Term (in Years) VI. PROJECT USEFUL LIFE (In Years): 20 Expected Bond Term (in Years) VI. PROJECT FUND SUMMARY Fund Type 2026 2027 2028 2029 2030 2031 2032 2033 2034 2035 Ten Years Airport G.O. Bonds 269,000 1,000,000 0 0 0 0 0 0 0 0 0 0 0 0 0	III. PROJECT OBJE	ECTIVES AND BAC	KGROUNE)									
Replace M Mandates M Service Bef. N/A Tax Base Exp. H City Master PI. Rebuild L O+M Costs L Council Goals M Timeliness Airport Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis DESCRIPTION: This project provides for routine maintenance, repair, and replacement of the airport fuel farm and associated equipment. SERVICE Routine investments keep the facility in compliance with applicable Federal Aviation Administration rules and regulations, as well as State and Federal MPACT: MPACT IF NOT FUNDED: Decreased customer satisfaction and potential loss of market share. Potential regulatory liability due to deteriorated fuel farm equipment. IV PREVIOUS FISCAL YEAR AUTHORIZED: PREVIOUS AMOUNT: 0 V. PROJECT USEFUL LIFE (In Years): 20 Expected Bond Term (in Years) VI. PROJECT FUND SUMMARY Fund Type 2026 2027 2028 2029 2030 2031 2032 2033 2034 2035 Ten Years Airport G.O. Bonds 269,000 1,000,000 0 0 0 0 0 0 0 0 0 0 0 0 0		New	L Saf	ety	L	Facility Con	nd.	M P	Productivity				
Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis DESCRIPTION: This project provides for routine maintenance, repair, and replacement of the airport fuel farm and associated equipment. SERVICE Routine investments keep the facility in compliance with applicable Federal Aviation Administration rules and regulations, as well as State and Federal environmental regulations. Routine facility improvements also maintain customer service and fuel farm market share. IMPACT IF NOT FUNDED: IV PREVIOUS FISCAL YEAR AUTHORIZED: PREVIOUS AMOUNT: 0 V. PROJECT USEFUL LIFE (In Years): 20 Expected Bond Term (in Years) VI. PROJECT FUND SUMMARY Fund Type 2026 2027 2028 2029 2030 2031 2032 2033 2034 2035 Ten Years Airport G.O. Bonds 269,000 1,000,000 0 0 0 0 0 0 0 0 0 0 0 1,269,000 Total 269,000 1,000,000 0 0 0 0 0 0 0 0 0 0 0 0 0	SERVED:	▼ Replace	M Ma	ndates	M	Service De	f.	N/A T	Tax Base Exp.	Н	City	Master Pl.	
DESCRIPTION: This project provides for routine maintenance, repair, and replacement of the airport fuel farm and associated equipment. SERVICE IMPACT: Routine investments keep the facility in compliance with applicable Federal Aviation Administration rules and regulations, as well as State and Federal investments also maintain customer service and fuel farm market share. IMPACT IF NOT FUNDED: Decreased customer satisfaction and potential loss of market share. Potential regulatory liability due to deteriorated fuel farm equipment. FUNDED: V. PROJECT USEFUL LIFE (In Years): 20 Expected Bond Term (in Years) VI. PROJECT FUND SUMMARY Fund Type 2026 2027 2028 2029 2030 2031 2032 2033 2034 2035 Ten Years Airport G.O. Bonds 269,000 1,000,000 0 0 0 0 0 0 0 0 0 0 0 0 1,269,000 Total 269,000 1,000,000 0 0 0 0 0 0 0 0 0 0 0 0 0		Rebuild	L O+	- M Costs	L	Council Go	als	M T	Timeliness	Aiı	rport		
Routine investments keep the facility in compliance with applicable Federal Aviation Administration rules and regulations, as well as State and Federal IMPACT: IMPACT IF NOT FUNDED: Decreased customer satisfaction and potential loss of market share. Potential regulatory liability due to deteriorated fuel farm equipment. FUNDED: PREVIOUS AMOUNT: 0 Expected Bond Term (in Years) VI. PROJECT USEFUL LIFE (In Years): 20 Expected Bond Term (in Years) VI. PROJECT FUND SUMMARY Fund Type 2026 2027 2028 2029 2030 2031 2032 2033 2034 2035 Ten Years Airport G.O. Bonds 269,000 1,000,000 0 0 0 0 0 0 0 0 0 0 0 1,269,000 Total 269,000 1,000,000 0 0 0 0 0 0 0 0 0 0 0 1,269,000 VII. PROJECT FUND DETAIL Fiscal Year Fund Type 4 Amount Action		Total-Cost-of-Own	nership (TCC	O) or Life-cycle (ost (LCC)) analysis							
IMPACT: environmental regulations. Routine facility improvements also maintain customer service and fuel farm market share. IMPACT IF NOT FUNDED: Decreased customer satisfaction and potential loss of market share. Potential regulatory liability due to deteriorated fuel farm equipment. FUNDED: IV PREVIOUS FISCAL YEAR AUTHORIZED: PREVIOUS AMOUNT: 0 V. PROJECT USEFUL LIFE (In Years): 20 Expected Bond Term (in Years) VI. PROJECT FUND SUMMARY Fund Type 2026 2027 2028 2029 2030 2031 2032 2033 2034 2035 Ten Years Airport G.O. Bonds 269,000 1,000,000 0 <t< td=""><td>DESCRIPTION:</td><td>This project provide</td><td>es for routin</td><td>e maintenance, re</td><td>pair, and r</td><td>eplacement o</td><td>of the airpor</td><td>t fuel farm</td><td>and associate</td><td>d equipmen</td><td>ıt.</td><td></td><td></td></t<>	DESCRIPTION:	This project provide	es for routin	e maintenance, re	pair, and r	eplacement o	of the airpor	t fuel farm	and associate	d equipmen	ıt.		
IMPACT IF NOT Decreased customer satisfaction and potential loss of market share. Potential regulatory liability due to deteriorated fuel farm equipment. FUNDED: IV PREVIOUS FISCAL YEAR AUTHORIZED: V. PROJECT USEFUL LIFE (In Years): 20 Expected Bond Term (in Years) VI. PROJECT FUND SUMMARY Fund Type 2026 2027 2028 2029 2030 2031 2032 2033 2034 2035 Ten Years Airport G.O. Bonds 269,000 1,000,000 0 0 0 0 0 0 0 0 0 0 0 0 1,269,000 Total 269,000 1,000,000 0 0 0 0 0 0 0 0 0 0 0 0 1,269,000 VII. PROJECT FUND DETAIL Fiscal Year Fund Type Amount Action													
FUNDED: PREVIOUS AMOUNT: 0	IMPACT:												
IV PREVIOUS FISCAL YEAR AUTHORIZED: PREVIOUS AMOUNT: 0 V. PROJECT USEFUL LIFE (In Years): 20 Expected Bond Term (in Years): VI. PROJECT FUND SUMMARY Fund Type 2026 2027 2028 2029 2030 2031 2032 2033 2034 2035 Ten Years Airport G.O. Bonds 269,000 1,000,000 0 0 0 0 0 0 0 0 0 0 1,269,000 Total 269,000 1,000,000 0 0 0 0 0 0 0 0 0 0 0 0 1,269,000 VII. PROJECT FUND DETAIL Fiscal Year Fund Type Amount Action													
V. PROJECT USEFUL LIFE (In Years): 20 Expected Bond Term (in Years) VI. PROJECT FUND SUMMARY Fund Type 2026 2027 2028 2029 2030 2031 2032 2033 2034 2035 Ten Years Airport G.O. Bonds 269,000 1,000,000 0 <td< td=""><td>FUNDED:</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>	FUNDED:												
V. PROJECT USEFUL LIFE (In Years): 20 Expected Bond Term (in Years) VI. PROJECT FUND SUMMARY Fund Type 2026 2027 2028 2029 2030 2031 2032 2033 2034 2035 Ten Years Airport G.O. Bonds 269,000 1,000,000 0 <td< td=""><td>W DDELWOUG EVO</td><td></td><td>DIGED</td><td></td><td>D.D.</td><td></td><td>101 P.IT</td><td></td><td>0</td><td></td><td></td><td></td><td></td></td<>	W DDELWOUG EVO		DIGED		D.D.		101 P.IT		0				
VI. PROJECT FUND SUMMARY Fund Type 2026 2027 2028 2029 2030 2031 2032 2033 2034 2035 Ten Years Airport G.O. Bonds 269,000 1,000,000 0 0 0 0 0 0 0 0 0 0 0 1,269,000 Total 269,000 1,000,000 0 0 0 0 0 0 0 0 0 0 1,269,000 VII. PROJECT FUND DETAIL Fiscal Year Fund Type Amount Action	IV PREVIOUS FISO	CAL YEAR AUTHO	RIZED:		PR	EVIOUS AN	MOUNT:		0				
Fund Type 2026 2027 2028 2029 2030 2031 2032 2033 2034 2035 Ten Years Airport G.O. Bonds 269,000 1,000,000 0 0 0 0 0 0 0 0 0 0 1,269,000 Total 269,000 1,000,000 0 0 0 0 0 0 0 0 0 0 0 1,269,000 VII. PROJECT FUND DETAIL Fiscal Year Fund Type Amount Action	V. PROJECT USEF	FUL LIFE (In Years):		20	Ex	pected Bond	Term (in Y	ears)					
Airport G.O. Bonds 269,000 1,000,000 0 0 0 0 0 0 0 0 0 0 0 1,269,000 Total 269,000 1,000,000 0 0 0 0 0 0 0 0 0 0 0 0 1,269,000 VII. PROJECT FUND DETAIL Fiscal Year Fund Type Amount Action	VI. PROJECT FUN	ID SUMMARY											
Total 269,000 1,000,000 0 0 0 0 0 0 0 0 0 0 0 1,269,000 VII. PROJECT FUND DETAIL Fiscal Year Fund Type Amount Action	Fund Type		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
VII. PROJECT FUND DETAIL Fiscal Year Fund Type Amount Action	Airport G.O. Bonds	m 1											
Fiscal Year Fund Type Amount Action			269,000	1,000,000	0	0	0	0	0	0	0	0	1,269,000
risear rear rund rype				Amount	Action								
2026 Airport G.O. Bonds 250,000 Design of the fuel facility replacement to comply with current New Hampshire Department of Environmental Services regulations. Current fuel facility installed in 1996.	2026 Airpor												
Airport G.O. Bonds 13,000 Install new above ground piping connected to the Avgas Pump to maintain Avgas service until FY2027	Airpor	rt G.O. Bonds		13,000					•			s service u	ntil FY2027

PROJECT:	CD-ENGINEERING SERVICES	#471-Airport Fuel Farm
	Airport G.O. Bonds	when the new fuel facility is installed and operational. 6,000 Install Vapor Recovery Spill Containment Bucket on existing UST tank. NHDES UST facility compliance requirement.
		\$269,000 2026 Subtotal
2027	Airport G.O. Bonds	1,000,000 Replace Fuel Farm to comply with current New Hampshire Department of Environmental Services regulations. Current fuel facility installed in 1996.
		\$1,000,000 2027 Subtotal
	TOTAL	\$1,269,000

PROJECT:	LIBRARY	#477-Librar	ry Equipment Repl	acement								
I. PROJECT TYP	PE: Information	Technolog	y & Communicatio	ns		II. LC	CATION	: Concord	Public Libra	ary, 45 Gre	en Street	
III. PROJECT OF	BJECTIVES AND I	BACKGROU	JND									
NEED	□ New	M	Safety	$\overline{\mathbf{M}}$	Facility Con	nd.	L P	Productivity				
SERVED:	Replace	N/A	Mandates	L	Service Def		N/A T	Γax Base Exp.	L	City	Master Pl	
	Rebuild	N/A	O + M Costs	N/A	Council Go	als	L I	Γimeliness				
	☐ Total-Cost-of-	Ownership (TCO) or Life-cycle	Cost (LCC) analysis							
DESCRIPTION:			y utilizes certain equation system, the li									
SERVICE IMPACT:	Routine equipn	nent replacer	ment allows the Co	ncord Public	Library to m	aintain curi	rent service	es provided to	the commu	nity.		
IMPACT IF NOT FUNDED:	Services to the	community	will be compromise	ed by older e	quipment.							
IV PREVIOUS F	ISCAL YEAR AU	ΓHORIZED:	:	PR	EVIOUS AM	IOUNT:		0				
V. PROJECT US	EFUL LIFE (In Yea	ars):	5	Ex	pected Bond	Term (in Y	ears) 5					
VI. PROJECT FU	JND SUMMARY											
Fund Type		20	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General Capital T	ransfer		0 25,000	0	0	0	0	0	0	0	0	25,000
	Total		0 25.000	0	0	0	0	0	0	0	0	25.000

PROJECT: LIBRARY #477-Library Equipment Replacement

VII. PROJECT FUND DETAIL

Fiscal Year Fund Type Amount Action

2027 General Capital Transfer 25,000 Replace main floor service desk.

\$25,000 2027 Subtotal

TOTAL \$25,000

PROJECT:	GS-WATER	#482-Wat	er System Asset M	anagement									
I. PROJECT TYP	E: Water Treatme	ent				II. LOCATIO	ON: Va	arious City lo	cations				
III. PROJECT OB	JECTIVES AND BA	CKGROU	JND										
NEED	✓ New	M	Safety	N/A	Facility Cond.	L	Producti	vity					
SERVED:	Replace	M	Mandates	L	Service Def.	N/A	Tax Bas	e Exp.	L	City Master Pl.			
	Rebuild	L	O + M Costs	L	Council Goals	M	Timeline	ess	Long-Ra	ange Planning			
	☐ Total-Cost-of-Ow	nership (TCO) or Life-cycle	Cost (LCC)	analysis								
DESCRIPTION:	The City's Water N	Master Pla	n recommended the	at the City e	stablish a compre	hensive asset	manageme	nt program.					
	An Asset Management Program, within the context of the water system, entails the combination of management, financial, economic, engineering, and other practices as applied to the water system's physical assets with the objective of providing the required level of service in the most cost-effective manner. Asset Management includes the management of the entire lifecycle of the infrastructure assets, including design, construction, commissioning, operating, maintaining, repairing, modifying, replacing and decommissioning/disposal of infrastructure at the end of its useful life.												
	include a "gap ana	lysis", wh		sessment too	ol that enables org					quirements. This effort shall also its potential performance, as			
SERVICE IMPACT:			Benefits include hading multi year bu			ent a baseline	reference]	point to measi	ure improv	rement and guide short term and long			
IMPACT IF NOT FUNDED:	Lack of data for in	formed lo	ong-term planning o	ould result i	n waste and servi	ice inefficienci	ies.						
IV PREVIOUS FI	SCAL YEAR AUTH	ORIZED:		PR	EVIOUS AMOU	NT:	()					
V. PROJECT USI	EFUL LIFE (In Years)	:	10	Exp	pected Bond Term	m (in Years) 1	0						

PROJECT:	GS-WATER	#482-Water Syst	482-Water System Asset Management										
VI. PROJECT FUNI	D SUMMARY												
Fund Type		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years	
Water G.O. Bonds		0	0	0	0	0	0	0	75,000	0	0	75,000	
	Total	0	0	0	0	0	0	0	75,000	0	0	75,000	
VII. PROJECT FUN	ID DETAIL												
Fiscal Year Fund Ty	ype		Amou	nt Action									
2033 Water	G.O. Bonds		75,00	0 Upgrade	of asset man	agement ha	rdware and	software.					
			\$75,00	0 20	33 Subtotal								
TOTAL			\$75,00	0									

PROJECT: CD-ENGINEERING SERVICES #492-Runway Protection Zone (RPZ) Obstruction Removal												
E: Airport						II. LOC	CATIO	N: Concord M	unicipal Airpoi	rt		
JECTIVES AND BACK	KGRO	UND										
✓ New	Н	Safety	$\overline{\mathbf{L}}$,	Facility Cond.		L	Productivity				
Replace	Н	Mandates	L	,	Service Def.		N/A	Tax Base Exp.	Н	City Master Pl.		
Rebuild	L	O + M Costs	L		Council Goals		N/A	Timeliness	Airport			
DESCRIPTION: The purpose of this project is to make regular investments in the management of obstructions within the Airport's Runway Protection Zones (RPZs).												
Investments include property acquisition (both fee simple and easements), as well as management of tall vegetation and other potential obstructions.												
Grant contracts with the US FAA and State of New Hampshire for major capital improvement projects completed at the Airport over the last several years require the City to undertake certain periodic runway protection zone improvements in order to ensure ongoing safety for aircraft using the facility. The 2006 Airport Master Plan identified obstructions and aviation hazards in approaches to runways. In 2007, an Obstruction Removal Management Plan was completed that identifies all obstructions and easements required to remove the obstructions within runway safety zones. Future removals and acquisitions will be programmed in the CIP out years.												
Provides for FAA m	andate	d control of safet	y areas.									
Potential threats to a	ircraft	during take offs	and landing	s, as	s well as loss of F	ederal fu	ınding	and potential decre	ease in activity	at the airport.		
ISCAL YEAR AUTHOI	RIZED):		PR	EVIOUS AMOU	NT:						
V. PROJECT USEFUL LIFE (In Years): 20 Expected Bond Term (in Years)												
	E: Airport JECTIVES AND BACI New Replace Rebuild Total-Cost-of-Own The purpose of this Investments include Grant contracts with the City to undertake Master Plan identific identifies all obstruct the CIP out years. Provides for FAA m Potential threats to a	E: Airport JECTIVES AND BACKGRO ✓ New H — Replace H — Rebuild L — Total-Cost-of-Ownership The purpose of this project Investments include proper Grant contracts with the Usthe City to undertake certain Master Plan identified obstidentifies all obstructions athe CIP out years. Provides for FAA mandate Potential threats to aircraft	E: Airport JECTIVES AND BACKGROUND New H Safety Replace H Mandates Rebuild L O+M Costs Total-Cost-of-Ownership (TCO) or Life-cy The purpose of this project is to make regula Investments include property acquisition (be Grant contracts with the US FAA and State the City to undertake certain periodic runwa Master Plan identified obstructions and avia identifies all obstructions and easements req the CIP out years. Provides for FAA mandated control of safet Potential threats to aircraft during take offs a	E: Airport JECTIVES AND BACKGROUND New H Safety L Replace H Mandates L Rebuild L O + M Costs L Total-Cost-of-Ownership (TCO) or Life-cycle Cost (L The purpose of this project is to make regular investme Investments include property acquisition (both fee simp Grant contracts with the US FAA and State of New Hat the City to undertake certain periodic runway protection Master Plan identified obstructions and aviation hazard identifies all obstructions and easements required to rer the CIP out years. Provides for FAA mandated control of safety areas. SCAL YEAR AUTHORIZED:	E: Airport JECTIVES AND BACKGROUND New H Safety L Replace H Mandates L Rebuild L O+M Costs L Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) The purpose of this project is to make regular investments in Investments include property acquisition (both fee simple a Grant contracts with the US FAA and State of New Hamps the City to undertake certain periodic runway protection zor Master Plan identified obstructions and aviation hazards in identifies all obstructions and easements required to remove the CIP out years. Provides for FAA mandated control of safety areas. SCAL YEAR AUTHORIZED: PR	E: Airport JECTIVES AND BACKGROUND New H Safety L Facility Cond. Replace H Mandates L Service Def. Rebuild L O+M Costs L Council Goals Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis The purpose of this project is to make regular investments in the management Investments include property acquisition (both fee simple and easements), as Grant contracts with the US FAA and State of New Hampshire for major can the City to undertake certain periodic runway protection zone improvements Master Plan identified obstructions and aviation hazards in approaches to runidentifies all obstructions and easements required to remove the obstructions the CIP out years. Provides for FAA mandated control of safety areas. Potential threats to aircraft during take offs and landings, as well as loss of Face and Indiangs.	E: Airport JECTIVES AND BACKGROUND New H Safety L Facility Cond. Replace H Mandates L Service Def. Council Goals Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis The purpose of this project is to make regular investments in the management of obst Investments include property acquisition (both fee simple and easements), as well as Grant contracts with the US FAA and State of New Hampshire for major capital imp the City to undertake certain periodic runway protection zone improvements in order Master Plan identified obstructions and aviation hazards in approaches to runways. In identifies all obstructions and easements required to remove the obstructions within reference the CIP out years. Provides for FAA mandated control of safety areas. Potential threats to aircraft during take offs and landings, as well as loss of Federal functions. PREVIOUS AMOUNT:	E: Airport II. LOCATIO JECTIVES AND BACKGROUND New H Safety L Facility Cond. L Replace H Mandates L Service Def. N/A Rebuild L O + M Costs L Council Goals N/A Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis The purpose of this project is to make regular investments in the management of obstruction Investments include property acquisition (both fee simple and easements), as well as manag Grant contracts with the US FAA and State of New Hampshire for major capital improvementhe City to undertake certain periodic runway protection zone improvements in order to ensemaster Plan identified obstructions and aviation hazards in approaches to runways. In 2007 identifies all obstructions and easements required to remove the obstructions within runway the CIP out years. Provides for FAA mandated control of safety areas. Potential threats to aircraft during take offs and landings, as well as loss of Federal funding SCAL YEAR AUTHORIZED: PREVIOUS AMOUNT:	E: Airport II. LOCATION: Concord Moderative Service SCAL YEAR AUTHORIZED: III. LOCATION: Concord Moderative Service And Data Control of Safety areas. III. LOCATION: Concord Moderative Service And Data Control of Safety areas. III. LOCATION: Concord Moderative Service And Data Control of Safety areas. III. LOCATION: Concord Moderative Service And Data Control of Safety areas. III. LOCATION: Concord Moderative Service And Data Control of Safety areas. III. LOCATION: Concord Moderative Service And Data Control of Safety areas. III. LOCATION: Concord Moderative Service And Data Control of Safety And Data Control of Safety Service Def. III. LOCATION: Concord Moderative Service And Data Control of Safety And Data Control of Safety Service Def. III. LOCATION: Concord Moderative Concord Moderative And Data Conditions and Safety And Data Control of Safety areas. III. LOCATION: Concord Moderative Concord Moderative And Data Conditions Concord Moderative Concord Moderative Defension And Data Control of Safety areas. III. LOCATION: Concord Moderative Concord Mod	JECTIVES AND BACKGROUND New		

PROJEC	T: CD-ENGINEERIN	G SERVICES	#492-R	Runway Prot	ection Zone	(RPZ) Obstr	uction Rem	oval					
VI. PRO	JECT FUND SUMMARY												
Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years	
Airport (Capital Transfer	0	0	11,400	11,400	0	0	0	0	0	0	22,800	
Other Fe	ederal	0	0	205,200	205,200	0	0	0	0	0	0	410,400	
Other St	ate	0	0	11,400	11,400	0	0	0	0	0	0	22,800	
	Total	0	0	228,000	228,000	0	0	0	0	0	0	456,000	
VII. PRO	JECT FUND DETAIL												
Fiscal Year Fund Type		Amo	ount Action										
2028	Other Federal		205,2	00 Design	aviation easer	ment and rur	nway obstru	ction remova	al (RPZ and	Greeley Stre	eet). Feder	al share.	
	Other State		11,400 Design aviation easement and runway obstruction removal (RPZ and Greeley Street). State share.										
	Airport Capital Transfer		11,4	00 Design	aviation easei	ment and rur	nway obstru	ction remova	al (RPZ and	Greeley Stre	eet). City s	share.	
			\$228,0	000 2	2028 Subtotal								
2029	Other Federal		205,2	00 Airport	obstruction re	emoval (RPZ	Z ad Greeley	y Street). Fe	deral share.				
	Airport Capital Transfer		11,4	00 Airport	obstruction re	emoval (RPZ	Z ad Greeley	y Street). Cit	y share.				
	Other State		11,4	00 Airport	obstruction re	emoval (RPZ	Z ad Greeley	y Street). Sta	te share.				
			\$228,0	000 2	2029 Subtotal								
	TOTAL		\$456,0	000									

PROJECT:	CD-ENGINEERII	NG SERVICES	#502-WI	nitney Road	Extension							
I. PROJECT TYPE	Streets New Co.	nstruction				II. LO	CATION:		extension so o Sewalls F			hitney Road
III. PROJECT OBJ	ECTIVES AND BAC	KGROUND										
	✓ New	N/A Safety		N/A	Facility Cond.		N/A Pro	ductivity				
SERVED:	☐ Replace	N/A Manda	ates	L	Service Def.		M Tax	Base Exp.	Н	Ci	ty Master Pl	
	Rebuild	M = O + M	Costs	M	Council Goals		L Tim	eliness	Cor	ridor Imp	provements	
	☐ Total-Cost-of-Own	nership (TCO) o	or Life-cycle	Cost (LCC)	analysis							
DESCRIPTION: The purpose of this project is to extent Whitney Road southerly from its current terminus near the Penacook Waste to Energy Plant to Sewalls Falls Road for to purpose of promoting economic development, as well as improving the efficiency of the local highway system.											Falls Road for the	
The new roadway would also feature the following utilities: natural gas, potable water, and sanitary sewer.												
	The anticipated rou	te of new roadv	vay will gene	rally follow	the existing wa	ater main	easement be	tween Whitn	ey Road an	d Sewall	s Falls Road.	
SERVICE IMPACT:	The project will prodevelopment goals 17 on Interstate 93.	and objectives.	The project	also improv	es the efficienc	y of the l	ocal road net					
IMPACT IF NOT FUNDED:	Reduces economic	development op	oportunities in	n northerly o	development co	orridor.						
IV PREVIOUS FIS	SCAL YEAR AUTHO	RIZED:	2009	PRI	EVIOUS AMO	UNT:						
V. PROJECT USE	FUL LIFE (In Years):		20	Exp	ected Bond Te	rm (in Ye	ears)					
VI. PROJECT FUN	ND SUMMARY											
Fund Type		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General Donations		0	0	0	0	0	0	0	0	0	2,350,000	2,350,000
	Total	0	0	0	0	0	0	0	0	0	2,350,000	2,350,000

PROJECT: CD-ENGINEERING SERVICES #502-Whitney Road Extension

VII. PROJECT FUND DETAIL

Fiscal Year Fund Type Amount Action

2035 General Donations 2,350,000 Design and permitting for new roadway and associated utility improvements.

\$2,350,000 2035 Subtotal

TOTAL \$2,350,000

PROJECT:	CD-ENGINEER	NG SER	VICES #505-S	outh Main St	reet Corridor In	nproveme	ents					
I. PROJECT TYPE	PE: Street Corridor	Improve	ments			II. LO	CATION	N: South Mair	n Street fr	om South	State Street t	o Langdon Avenue
III. PROJECT OI	BJECTIVES AND BAG	CKGROU	JND									
NEED	□ New	L	Safety	$\overline{\mathrm{M}}$	Facility Cond.		M	Productivity				
SERVED:	☐ Replace	N/A	Mandates	M	Service Def.		N/A	Tax Base Exp.	M	Ci	ty Master Pl.	
	Rebuild	M	O + M Costs	M	Council Goals		L	Timeliness	Co	rridor Imp	rovements	
	☐ Total-Cost-of-Ow	nership (TCO) or Life-cycl	e Cost (LCC)	analysis							
DESCRIPTION:	The purpose of this redevelopment of t								study whi	ch was co	mpleted as p	art of the
	The study identifie Line) including str											
	This multi-year, ph Pillsbury Street, as								uirements	associate	d with the re	development of 2
SERVICE IMPACT:	Moderate increase	in highw	ay operation and n	naintenance c	costs.							
IMPACT IF NOT FUNDED:	Γ Limited future eco	nomic de	velopment/redevel	opment poter	ntial. No chang	e of traffi	c levels	of service in the S	South End	Neighbor	hood.	
IV PREVIOUS F	FISCAL YEAR AUTHO	ORIZED:		PR	EVIOUS AMO	UNT:						
V. PROJECT US	SEFUL LIFE (In Years)	:	20	Exp	pected Bond Ter	rm (in Ye	ears)					
VI. PROJECT FU	UND SUMMARY											
Fund Type	:	20	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General G.O. Bor			0 0	0	0	0	0	0	0	160,000	1,150,000	1,310,000
	Total		0 0	0	0	0	0	0	0	160,000	1,150,000	1,310,000

PROJECT:	:	CD-ENGINEERING SERVICES	#505-Sou	th Main Street Corridor Improvements
VII. PROJE	ECT FUNI	D DETAIL		
Fiscal Year	r Fund Ty	pe	Amount	: Action
2034	General	G.O. Bonds	160,000	Design of South Main Street corridor improvements including installation of traffic signals at Pillsbury Street, as well as other intersection improvements at Gas Street, Allison Street, South State Street and Langdon Avenue.
			\$160,000	2034 Subtotal
2035	General	G.O. Bonds	1,150,000	Construct South Main Street corridor improvements including installation of traffic signals at Pillsbury Street, as well as other intersection improvements at Gas Street, Allison Street, South State Street and Langdon Avenue
				Street Corridor Improvements = \$525,000 Traffic Signals @ Pillsbury Street = \$200,000 Realignment of South State Street (no right-of-way costs) = \$125,000 Intersection Improvements @ Allison Street, Gas Street, and Langdon Avenue = \$300,000
			\$1,150,000	2035 Subtotal
	TOTAL		\$1,310,000	

PROJECT:	CD-ENGINEE	ERING SERVICES	#514-Ai	rport Parkin	ng Lot Improv	vements						
I. PROJECT TY	PE: Airport					II. LC	OCATION:	: Concord	Municipal Ai	irport		
III. PROJECT C	BJECTIVES AND B	ACKGROUND										
NEED	✓ New	L Safety		L	Facility Con	nd.	L P	Productivity				
SERVED:	Replace	N/A Manda	tes	M	Service De	f.	N/A T	Tax Base Exp.	M	Cit	y Master Pl	
	✓ Rebuild	\overline{L} O + M	Costs	L	Council Go	oals	L T	Timeliness	Airp	ort		
	☐ Total-Cost-of-0	Ownership (TCO) o	or Life-cycle	Cost (LCC)) analysis							
DESCRIPTION		aster Plan recomme uch as the annual N								eased park	cing demand	d associated with
SERVICE IMPACT:	The project resu	lts in expanded par	king for spe	cial events.	Some events	s may result	t in addition	nal revenues fo	or the facility	·.		
IMPACT IF NO FUNDED:	T Status quo cond	itions will remain ι	inchanged.	Potential ex	panded use o	f the airport	t for specia	al community e	vents will re	main unta	ipped.	
IV PREVIOUS	FISCAL YEAR AUT	HORIZED:		PR	EVIOUS AN	MOUNT:						
V. PROJECT U	SEFUL LIFE (In Yea	rs):	20	Ex	pected Bond	Term (in Y	ears)					
VI. PROJECT F	TUND SUMMARY											
Fund Typ	e	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Airport G.O. Bo	nds	0	0	0	0	0	0	0	0	0	176,000	176,000
	Total	0	0	0	0	0	0	0	0	0	176,000	176,000

PROJECT: CD-ENGINEERING SERVICES #514-Airport Parking Lot Improvements

VII. PROJECT FUND DETAIL

Fiscal Year Fund Type Amount Action

2035 Airport G.O. Bonds 176,000 Create overflow turf parking lot per the 2006 Airport Master Plan.

\$176,000 2035 Subtotal

TOTAL \$176,000

PROJECT:	REC-GROUND	OS #515-Golf	Course Winte	er Recreation	n Improveme	ents						
I. PROJECT TYP	PE: Parks and Op	en Space				II. LC	CATION	N: Beaver M	Ieadow Gol	f Course		
III. PROJECT OF	BJECTIVES AND BA	ACKGROUND										
NEED SERVED:	✓ New	N/A Safet	у	M	Facility Co	nd.	M	Productivity				
SERVED.	Replace	N/A Man	dates	M	Service De	2	L	Tax Base Exp.	L	City	Master Pl	
	Rebuild	L O+1	M Costs	N/A	Council Go	als	L	Timeliness				
	☐ Total-Cost-of-O	wnership (TCO)	or Life-cycle	Cost (LCC)	analysis							
DESCRIPTION:	The purpose of the this community a skiing, skating an	sset. Specifical	y, the project	shall provide	e funding for							nd year round use of cross country
SERVICE IMPACT:	Expanded season operating and ma						-	•	ource of nev	v revenues fo	or the Golf	Fund. Increased
IMPACT IF NOT FUNDED:	Winter recreation	al opportunities	for residents v	will remain ι	ınchanged.							
IV PREVIOUS F	ISCAL YEAR AUTH	HORIZED:		PRI	EVIOUS AN	MOUNT:						
V. PROJECT US	EFUL LIFE (In Years	s):	5	Exp	ected Bond	Term (in Y	ears)					
VI. PROJECT FU	JND SUMMARY											
Fund Type		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General Donation	s	100,000*	100,000	0	0	50,000	0	0	0	0	0	250,000
	Total	100.000	100.000	0	0	50.000	0	0	0	0	0	250.000

PROJECT:	REC-GROUNDS	#515-Golf Course Winter Recreation Improvements
VII. PROJ	ECT FUND DETAIL	
Fiscal Year	r Fund Type	Amount Action
2026	General Donations	50,000 Add underground 2 inch water line and three phased power, water pit and meter near range machine building and going down the maintenance path near tree line on range. This water line and power will handle the needs of the snow making on the driving range.
	General Donations	50,000 Phase 2 of Ski The Beav Plan for Expanded Winter Operations: adding limited snow making to driving range (1 fan gun). Operation would use city water for snow making.
		\$100,000 2026 Subtotal
2027	General Donations	100,000 Design and permiting to add additional snow making fan guns on the course to improve xc ski conditions. \$100,000 2027 Subtotal
2030	General Donations	50,000 Phase 3 of Ski The Beav Plan. Add limited lights to trails on the driving range to increase use of the xc trails during the winter months
		\$50,000 2030 Subtotal
	TOTAL	\$250,000

PROJECT	`:	CD-ENGINEER	ING SER	VICES #518-E	ridge and Da	am Maintena	nce / Repair	rs					
I. PROJEC	CT TYPE:	Bridges					II. LO	OCATION	N: City wide	:			
III. PROJE	ECT OBJE	ECTIVES AND BA	CKGROU	ND									
NEED		New	Н	Safety	$\overline{\mathrm{M}}$	Facility Co	nd.	M	Productivity				
SERVED:	V	Replace	Н	Mandates	Н	Service De	f.	N/A	Tax Base Exp.	L	City	Master Pl	
		Rebuild	N/A	O + M Costs	N/A	Council Go	oals	M	Timeliness				
		Total-Cost-of-Ow	nership (ΓCO) or Life-cycl	e Cost (LCC) analysis							
DESCRIP'	TION:	This project is inte Transportation, NI		_			L		_			H Departm	ent of
		As of April 2015,	the City o	wned and maintai	ned 20 bridge	es and 14 dar	ns.						
SERVICE IMPACT:		Maintain structura	l integrity	and repair of the	City's bridge	and dam inv	entory with	no chang	ge in regular ma	intenance c	osts.		
IMPACT I		Continued deterior violations).	ration of n	najor bridge and d	am compone	ents resulting	in increased	d mainten	ance costs and p	potential for	r restricted u	se (load li	mits and safety
IV PREVI	OUS FISO	CAL YEAR AUTH	ORIZED:	2010	PR	REVIOUS AN	MOUNT:						
V. PROJE	CT USEF	UL LIFE (In Years)):	10	Ex	pected Bond	Term (in Y	ears) 5					
VI. PROJI	ECT FUNI	D SUMMARY											
Fund	Type		202	26 2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General G	O. Bonds			0 300,000	0	0	0	0	0	0	0	0	300,000
General H	lighway Re	serve		0 125,000	75,000	0	0	0	0	0	0	0	200,000
		Total		0 425,000	75,000	0	0	0	0	0	0	0	500,000

PROJECT	: CD-ENGINEERING SERVICES	#518-Bridge and Dam Maintenance / Repairs
VII. PROJ	ECT FUND DETAIL	
Fiscal Year	r Fund Type	Amount Action
2027	General G.O. Bonds	300,000 Rehabilitation of a structurally deficient section of the Turtle Town Pond Dam.
	General Highway Reserve	125,000 Pressure wash and seal the following bridges: Delta Drive over Pedestrian Walk (142/113) Langley Parkway over Pedestrian Walk (173/071) Village Street over Contoocook River (040/070) Washington Street over Mill Outlet (048/082) \$425,000 2027 Subtotal
2028	General Highway Reserve	75,000 Hero's Bridge - In water scour inspection of pier and east abutment, extend bridge railing off of bridge and trail maintenance. \$75,000 2028 Subtotal
	TOTAL	\$500,000

PROJECT:	CD-ENGINEERI	NG SERV	ICES #519-M	lanchester	Street/Old Tur	npike Road	Intersecti	on Improvement	S			
I. PROJECT TY	PE: Intersections					II. LC	CATION	I: Mancheste	r Street and	l Old Turnp	ike Road	
III. PROJECT O	BJECTIVES AND BAC	CKGROUN	ND									
NEED	□ New	H	Safety	M	Facility Co	nd.	H I	Productivity				
SERVED:	Replace	M	Mandates	Н	Service De	f.	L	Tax Base Exp.	L	City	Master Pl	
	✓ Rebuild	L) + M Costs	Н	Council Go	als	Н	Timeliness				
	☐ Total-Cost-of-Ow	nership (T	CO) or Life-cycle	e Cost (LC	C) analysis							
DESCRIPTION:	IPTION: Following the completion of Regional Drive in 2005, traffic within the Manchester Street/Old Turnpike Road/Regional Drive corridor has continued to grow. As a result, recent changes to signal timing at the Manchester Street and Old Turnpike Road has improved levels of service. However, with traffic growth expected in the near term, intersection geometry improvements will be required.											
	NHDOT to include	this proje	ct with the Bow/0	Concord I-	93 Expansion l	Project.						
	This project includ be coordinated with					npike Road	approach	to two (2) right	turn lanes ı	ınto Manch	ester Stree	et. This project will
SERVICE IMPACT:	Improved vehicle s	afety and i	increased capacit	y in this de	signated arteri	al corridor.						
IMPACT IF NO FUNDED:	Γ Continued congest	on and rec	duced levels of se	rvice at the	e intersection.							
IV PREVIOUS F	TISCAL YEAR AUTHO	RIZED:	2010	F	REVIOUS AN	MOUNT:						
V. PROJECT US	EFUL LIFE (In Years)		20	H	Expected Bond	Term (in Y	ears)					
VI. PROJECT F	JND SUMMARY											
Fund Type		202	6 2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General Donation			0	0	2,200,000	0	0	0	0	0	0	2,200,000
	Total	(0	0	2,200,000	0	0	0	0	0	0	2,200,000

PROJECT: CD-ENGINEERING SERVICES #519-Manchester Street/Old Turnpike Road Intersection Improvements

VII. PROJECT FUND DETAIL

Fiscal Year Fund Type Amount Action

2029 General Donations 2,200,000 Design and construction of improvements to Old Turnpike Road approach to Manchester Street including

modifications to the existing traffic signal.

\$2,200,000 2029 Subtotal

TOTAL \$2,200,000

PROJECT:	CD-E	NGINEERING SE	RVICES #	520-Intersection	on Sa	fety Improveme	ents						
I. PROJECT TYPE	PE: Inte	ersections					II. LO	CATIO	N: Various	Locations T	hroughout	the City	
III. PROJECT OI	BJECTIVE	S AND BACKGRO	OUND										
NEED	□ New	H	Safety	Ī	Н	Facility Cond.		Н	Productivity				
SERVED:	Repla	ce M	Mandates	I	Н	Service Def.		L	Tax Base Exp.	<u>L</u>	Ci	ty Master Pl.	
	Rebui	ld L	O + M Cost	ts <u>N</u>	M	Council Goals		Н	Timeliness				
	✓ Total-	Cost-of-Ownership	(TCO) or Lif	e-cycle Cost (I	LCC)	analysis							
DESCRIPTION:	The pu	rpose of this projec	t is to modify	certain street is	nterse	ections to impro	ve geom	etry and	d improve safety	7.			
	approa (CIP #' Project	With continued focus on intersection safety, the Traffic Operations Committee outlined specific intersections with skewed geometry, multiple side-street approaches, sight distance limitations, and potential for high-speed turns. Each project is intended to be scheduled concurrently with the annual paving program (CIP #78) to reduce costs and improve safety and traffic operations. Project improvements typically include realigning the side-street intersection approaches to a traditional "T" type intersection configuration. Final intersection option will be reviewed with City Council.											
SERVICE IMPACT:	Improv	ed vehicle safety ar	nd sight distar	nce at the inters	section	n.							
IMPACT IF NOT FUNDED:	Γ Contin	ued safety concern	and limited si	ght distance.									
IV PREVIOUS F	ISCAL YE	AR AUTHORIZEI	D: 2	010	PRE	EVIOUS AMO	UNT:						
V. PROJECT US	EFUL LIFI	E (In Years):	2	0	Exp	pected Bond Ter	m (in Ye	ears)					
VI. PROJECT FU	JND SUMI	MARY											
Fund Type		2	2026 2	2027 202	28	2029	2030	2031	2032	2033	2034	2035	Ten Years
General Highway		·	,000		0	0		100,000	,	100,000	100,000	100,000	680,000
	Tota	1 180,	,000	0	0	0	0	100,000	100,000	100,000	100,000	100,000	680,000

PROJECT	C: CD-ENGINEERING SERVICES	#520-Intersection Safety Improvements
VII. PRO	JECT FUND DETAIL	
Fiscal Yea	ar Fund Type	Amount Action
2026	General Highway Reserve	180,000 Reconstruct the Washington Street / Centre Street Intersection.
		\$180,000 2026 Subtotal
2031	General Highway Reserve	100,000 Reconstruct the Carter Hill Road / Lakeview Drive Intersection.
		\$100,000 2031 Subtotal
2032	General Highway Reserve	100,000 Reconstruct the Mountain Road / Sanborn Road Intersection.
		\$100,000 2032 Subtotal
2033	General Highway Reserve	100,000 Reconstruct the Graham Road / Snow Pond Road Intersection.
		\$100,000 2033 Subtotal
2034	General Highway Reserve	100,000 Reconstruct the Borough Road / Fowler Street Intersection.
		\$100,000 2034 Subtotal
2035	General Highway Reserve	100,000 Reconstruct the Broadway / Wiggin Street Intersection.
		\$100,000 2035 Subtotal
	TOTAL	\$680,000



PROJECT:	POLICE - OPER	ATIONS #5	521-Police Fire	earms Range	e Improvement	S						
I. PROJECT TYP	PE: Public Buildin	gs				II. LO	CATION:	Concord I	Police Firea	rms Range		
III. PROJECT OF	III. PROJECT OBJECTIVES AND BACKGROUND											
NEED	□ New	H Safet	у	L	Facility Cond	•	N/A Pro	oductivity				
SERVED:	☐ Replace	L Mano	lates	M	Service Def.		N/A Tax	x Base Exp.	N/A	City	Master Pl	
	✓ Rebuild	\overline{H} O + N	M Costs	N/A	Council Goals	5	L Tir	neliness	Oth	er		
	☐ Total-Cost-of-Ow	vnership (TCO)	or Life-cycle	Cost (LCC)	analysis							
DESCRIPTION:	The purpose of thi and replacement o							olice Departr	ment Firearr	ns Range.	Improvem	ents include repair
	Phase I was compaliso constructed.	leted in FY2014	4. Improveme	nts included	removal recor	struction	of protectiv	e berms and	removal of	heavy meta	als. A new	retaining wall was
	Phase II of the pro 25 years old. It is					g it with a	a new one.	Also, paving	the pistol ra	ange itself.	Current pa	avement is more than
SERVICE IMPACT:	Failure to maintain arms certifications		d result in clos	sure of the fa	acility. This w	ould have	e a negative	impact on the	e ability of p	police offic	ers to train	and maintain fire
IMPACT IF NOT FUNDED:	Firearms training a qualifications. Po											
IV PREVIOUS F	ISCAL YEAR AUTH	ORIZED:		PRI	EVIOUS AMC	OUNT:						
V. PROJECT US	EFUL LIFE (In Years)):	10	Exp	pected Bond Te	erm (in Ye	ears)					
VI. PROJECT FU	JND SUMMARY											
Fund Type		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General Capital Tr	ransfer	0	50,000	0	0	0	0	0	0	0	25,000	75,000
	Total	0	50,000	0	0	0	0	0	0	0	25,000	75,000

PROJECT	: POLICE - OPERATIONS	#521-Police Firearms Range Improvements
VII. PROJ	ECT FUND DETAIL	
Fiscal Year	r Fund Type	Amount Action
2027	General Capital Transfer	50,000 Remove lead from berms, restore berms, replace range wall timbers as necessary.
		\$50,000 2027 Subtotal
2035	General Capital Transfer	25,000 Phase III: Update range security to include new gates, fencing repairs if needed and signage.
		\$25,000 2035 Subtotal
	TOTAL	\$75,000

PROJECT:	POLICE - OPEI	RATIONS #5	22-Patrol Rifl	e Replacem	ents							
I. PROJECT T	YPE: Public Safety					II. L	OCATION	: Concord	Police Dep	artment		
III. PROJECT	OBJECTIVES AND BA	CKGROUND										
NEED	✓ New	M Safety	7	N/A	Facility C	ond.	N/A F	Productivity				
SERVED:	Replace	L Mand	ates	L	Service D	ef.	N/A T	Гах Base Exp.	N	/A C	ity Master Pl	
	Rebuild	\overline{H} O + V	1 Costs	N/A	Council G	oals	М Т	Γimeliness	O	ther		
	☐ Total-Cost-of-Ov	wnership (TCO)	or Life-cycle	Cost (LCC)	analysis							
DESCRIPTION	N: The purpose of th	is project is to pr	ovide funding	g for the rou	tine issuan	ce and repla	cement of t	the Police Depa	artment's ri	ifles.		
SERVICE IMPACT:	Project will expar Department is see											ing rifles. The
IMPACT IF N FUNDED:	OT Not all officers w potentially affects						deployed w	hen necessary	due to the	specific th	nreat of an inc	ident. This
IV PREVIOUS	S FISCAL YEAR AUTH	IORIZED:		PRI	EVIOUS A	MOUNT:						
V. PROJECT U	USEFUL LIFE (In Years	s):	10	Exp	pected Bond	d Term (in Y	ears)					
VI. PROJECT	FUND SUMMARY											
Fund Ty	pe	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General Capita	l Transfer	0	10,000	0	0	30,000	30,000	0	0	30,000	0	100,000
	Total	0	10,000	0	0	30,000	30,000	0	0	30,000	0	100,000
VII. PROJECT	FUND DETAIL											
Fiscal Year Fu	and Type		Amour	nt Action								
2027 G	eneral Capital Transfer		10,000	_	fle Replacer 27 Subtotal		ion of a ma	nintenance prog	gram and u	pdate of th	ne rifle replac	ement program.

PROJECT:	POLICE - OPERATIONS	#522-Patrol Rifle Replacements		
2030	General Capital Transfer	30,000 Patrol Rifle Replacement Routine patrol rifle replacement program based on a 10 year service life.	vic	e life.
		\$30,000 2030 Subtotal		
2031	General Capital Transfer	30,000 Phase II Patrol Rifle Replacement. Replacement of up to 30 patrol rifles that are at the end of the 10 year service life.	of	the 10 year
		\$30,000 2031 Subtotal		
2034	General Capital Transfer	30,000 Phase III, Regular patrol replacement. Replacement of up to 30 patrol rifles that are at the end of the 10 year service life.	nd	of the 10
		\$30,000 2034 Subtotal		
	TOTAL	\$100,000		

PROJECT:	FIRE	#527-Fire Depar	tment EMS Equip	ment Replace	ment							
I. PROJECT TY	PE: Public	Safety				II. LC	CATIO	N: All City	Ambulanc	es, Police	Vehicles & Ci	ty Buildings.
III. PROJECT O	BJECTIVES A	AND BACKGROU	JND									
NEED	\square New	L	Safety	N/A	Facility Con	d.	L	Productivity				
SERVED:	Replace	L	Mandates	Н	Service Def.		N/A	Tax Base Exp.	1	N/A	City Master Pl.	
	☐ Rebuild	N/A	O + M Costs	M	Council Goa	ıls	M	Timeliness	_			
	☐ Total-Co	ost-of-Ownership ((TCO) or Life-cyc	le Cost (LCC)) analysis							
DESCRIPTION		matic replacement accessible in City l		onitors and au	tomated extern	nal defibril	lators (A	AEDs) used by t	he Fire D	epartment	, Police Depart	ment, and are also
SERVICE IMPACT:	Routine r	eplacement of equ	ipment maintains	the City's EM	S capabilities							
IMPACT IF NO FUNDED:		artment Cardiac M at risk due to pot		of life and ne	ed immediate	replaceme	nt. Parts	s are no longer a	vailable th	nrough the	e vendor. Not re	eplacing would put
IV PREVIOUS	FISCAL YEAI	R AUTHORIZED	: 2004	PR	EVIOUS AM	OUNT:						
V. PROJECT US	SEFUL LIFE (In Years):	7	Ex	pected Bond 7	Term (in Y	ears) 5					
VI. PROJECT F	UND SUMMA	ARY										
Fund Type	e	20	2027	2028	2029	2030	2031	2032	2033	203	4 2035	Ten Years
General G.O. Bo	nds		0 165,000	0	0	0	0	0	0	1,000,000	0 0	1,165,000
	Total		0 165,000	0	0	0	0	0	0	1,000,000	0 0	1,165,000

PROJECT:	FIRE	#527-Fire Department EMS Equipmen	nt Replacement
VII. PROJI	ECT FUND DETAII	-	
Fiscal Year	r Fund Type	Amount	t Action
2027	General G.O. Box	nds 75,000	Replace four (4) mechanical CPR devices
	General G.O. Box	nds 70,000	Systematic replacement of Power Pro Transport stretchers.
	General G.O. Box	nds 20,000	Systematic replacement of IV Pumps.
		\$165,000	2027 Subtotal
2034	General G.O. Bor	nds 1,000,000	Replacement of cardiac monitors and associated equipment used on all Fire Department and Police Department vehicles, as well as those located within all city buildings and Parks & Rec. Total of 30 AED units.
		\$1,000,000	2034 Subtotal
	TOTAL	\$1,165,000	

REC-GROUNDS	#528	8-Pocket Parks							
E: Parks and Open	Space			II. J	LOCATIO	N:	City Wide		
JECTIVES AND BACE	(GROU	JND							
□ New	Н	Safety	$\overline{\mathrm{H}}$	Facility Cond.	N/A	Pro	oductivity		
✓ Replace	M	Mandates	L	Service Def.	N/A	Tax	x Base Exp.	N/A	City Master Pl.
Rebuild	N/A	O + M Costs	N/A	Council Goals	L	Tir	meliness		
☐ Total-Cost-of-Own	ership (TCO) or Life-cycle	e Cost (LCC)) analysis					
				n the repair and replac	cement of	infra	astructure at the City	's four po	ocket parks, as follows: Reed Park,
			city bought	the land from the scho	ol district	the o	old school building	on the co	rner of West and South State Street
1 0	Fletcher/Murphy Playlot: In 1937 Fletcher Murphy dedicated (11/11/37) at Fayette and South - dedicated to two nurses, Lucy Fletcher and Teresa Murphy, Concord residents, who died serving in WW I.								
			` 1	y city in 1946) was re	named the	Rob	oert Reed Playgroun	d in mem	ory of Corporal Robert W. Reed,
Thompson Playlot:	In 1961	City approved fur	nds for new p	ark. Board of Alderm	en approve	ed na	aming the new Willi	am P. Th	ompson Playground.
Well maintained par pride.	ks impi	ove property value	es, minimize _l	potential liabilities, pro	ovide qual	lity r	recreational offerings	s to the co	ommunity, and help maintain civic
	Facilities will deteriorate thereby increasing community dissatisfaction, disuse, and avoidance of this recreational asset. Also, deferred maintenance will result in higher repair costs in the future. Lack of routine maintenance may result in closure of some park amenities to reduce liability.								
SCAL YEAR AUTHOI	RIZED		PR	EVIOUS AMOUNT:					
EFUL LIFE (In Years):		15	Ex ₁	pected Bond Term (in	Years)				
	E: Parks and Open S JECTIVES AND BACK New Replace Rebuild Total-Cost-of-Owner The purpose of this predicter-Murphy, W West Street Playlot: was demolished and Fletcher/Murphy Plate Concord residents, w Reed Park: In 1947 United States Army, Thompson Playlot: Well maintained part pride. Facilities will deterich higher repair costs in	E: Parks and Open Space JECTIVES AND BACKGROU New H Replace M Rebuild N/A Total-Cost-of-Ownership (The purpose of this project Fletcher-Murphy, West Street Playlot: In 1933 was demolished and a park Fletcher/Murphy Playlot: Ir Concord residents, who dien Reed Park: In 1947 the Hall United States Army, who did the Well maintained parks impropride. Facilities will deteriorate the higher repair costs in the furest states and the states are supported by the states are s	E: Parks and Open Space JECTIVES AND BACKGROUND New H Safety Replace M Mandates Rebuild N/A O + M Costs Total-Cost-of-Ownership (TCO) or Life-cycle The purpose of this project is to make routine Fletcher-Murphy, West Street and Thompson of the was demolished and a park created. Fletcher/Murphy Playlot: In 1931 the same year the was demolished and a park created. Fletcher/Murphy Playlot: In 1937 Fletcher Muchant Concord residents, who died serving in WW I. Reed Park: In 1947 the Hall Street Playground United States Army, who died on Guam, August Thompson Playlot: In 1961 City approved fur Well maintained parks improve property value pride. Facilities will deteriorate thereby increasing continuous mandates in the future. Lack of routing SCAL YEAR AUTHORIZED:	E: Parks and Open Space JECTIVES AND BACKGROUND New H Safety H H Replace M Mandates L N/A Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) The purpose of this project is to make routine investments in Fletcher-Murphy, West Street and Thompson Park. West Street Playlot: In 1931 the same year the city bought was demolished and a park created. Fletcher/Murphy Playlot: In 1937 Fletcher Murphy dedicated Concord residents, who died serving in WW I. Reed Park: In 1947 the Hall Street Playground (acquired be United States Army, who died on Guam, August 23, 1945.) Thompson Playlot: In 1961 City approved funds for new performed by Well maintained parks improve property values, minimized pride. Facilities will deteriorate thereby increasing community dishigher repair costs in the future. Lack of routine maintenants. SCAL YEAR AUTHORIZED: PR	E: Parks and Open Space II. I JECTIVES AND BACKGROUND New H Safety H Facility Cond. Replace M Mandates L Service Def. Rebuild N/A O + M Costs N/A Council Goals Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis The purpose of this project is to make routine investments in the repair and replace Fletcher-Murphy, West Street and Thompson Park. West Street Playlot: In 1931 the same year the city bought the land from the schowas demolished and a park created. Fletcher/Murphy Playlot: In 1937 Fletcher Murphy dedicated (11/11/37) at Fayet Concord residents, who died serving in WW I. Reed Park: In 1947 the Hall Street Playground (acquired by city in 1946) was refunited States Army, who died on Guam, August 23, 1945. Thompson Playlot: In 1961 City approved funds for new park. Board of Alderma Well maintained parks improve property values, minimize potential liabilities, propride. Facilities will deteriorate thereby increasing community dissatisfaction, disuse, an higher repair costs in the future. Lack of routine maintenance may result in closur SCAL YEAR AUTHORIZED: PREVIOUS AMOUNT:	E: Parks and Open Space JECTIVES AND BACKGROUND New H Safety H Facility Cond. N/A Replace M Mandates L Service Def. N/A Council Goals L Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis The purpose of this project is to make routine investments in the repair and replacement of Fletcher-Murphy, West Street and Thompson Park. West Street Playlot: In 1931 the same year the city bought the land from the school district was demolished and a park created. Fletcher/Murphy Playlot: In 1937 Fletcher Murphy dedicated (11/11/37) at Fayette and Soc Concord residents, who died serving in WW I. Reed Park: In 1947 the Hall Street Playground (acquired by city in 1946) was renamed the United States Army, who died on Guam, August 23, 1945. Thompson Playlot: In 1961 City approved funds for new park. Board of Aldermen approved Well maintained parks improve property values, minimize potential liabilities, provide qual pride. Facilities will deteriorate thereby increasing community dissatisfaction, disuse, and avoidate higher repair costs in the future. Lack of routine maintenance may result in closure of some SCAL YEAR AUTHORIZED: PREVIOUS AMOUNT:	E: Parks and Open Space II. LOCATION: JECTIVES AND BACKGROUND New H Safety H Facility Cond. N/A Provent Replace M Mandates L Service Def. N/A Tallorical Rebuild N/A O+M Costs N/A Council Goals L Times Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis The purpose of this project is to make routine investments in the repair and replacement of infra Fletcher-Murphy, West Street and Thompson Park. West Street Playlot: In 1931 the same year the city bought the land from the school district the was demolished and a park created. Fletcher/Murphy Playlot: In 1937 Fletcher Murphy dedicated (11/11/37) at Fayette and South-Concord residents, who died serving in WW I. Reed Park: In 1947 the Hall Street Playground (acquired by city in 1946) was renamed the Rol United States Army, who died on Guam, August 23, 1945. Thompson Playlot: In 1961 City approved funds for new park. Board of Aldermen approved in Well maintained parks improve property values, minimize potential liabilities, provide quality in pride. Facilities will deteriorate thereby increasing community dissatisfaction, disuse, and avoidance of higher repair costs in the future. Lack of routine maintenance may result in closure of some parts. SCAL YEAR AUTHORIZED: PREVIOUS AMOUNT:	E: Parks and Open Space JECTIVES AND BACKGROUND New H Safety H Facility Cond. N/A Productivity Replace M Mandates L Service Def. N/A Tax Base Exp. Rebuild N/A O + M Costs N/A Council Goals L Timeliness Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis The purpose of this project is to make routine investments in the repair and replacement of infrastructure at the City Fletcher-Murphy, West Street and Thompson Park. West Street Playlot: In 1931 the same year the city bought the land from the school district the old school building was demolished and a park created. Fletcher/Murphy Playlot: In 1937 Fletcher Murphy dedicated (11/11/37) at Fayette and South - dedicated to two nu Concord residents, who died serving in WW I. Reed Park: In 1947 the Hall Street Playground (acquired by city in 1946) was renamed the Robert Reed Playgroun United States Army, who died on Guam, August 23, 1945. Thompson Playlot: In 1961 City approved funds for new park. Board of Aldermen approved naming the new Williwell maintained parks improve property values, minimize potential liabilities, provide quality recreational affering pride. Facilities will deteriorate thereby increasing community dissatisfaction, disuse, and avoidance of this recreational as higher repair costs in the future. Lack of routine maintenance may result in closure of some park amenities to reductive scales.	E: Parks and Open Space JECTIVES AND BACKGROUND New New H Safety H Facility Cond. N/A Productivity Replace M Mandates L Service Def. N/A Tax Base Exp. N/A Toul-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis The purpose of this project is to make routine investments in the repair and replacement of infrastructure at the City's four perfletcher-Murphy, West Street and Thompson Park. West Street Playlot: In 1931 the same year the city bought the land from the school district the old school building on the columns demolished and a park created. Fletcher/Murphy Playlot: In 1937 Fletcher Murphy dedicated (11/11/37) at Fayette and South - dedicated to two nurses, Luc Concord residents, who died serving in WW I. Reed Park: In 1947 the Hall Street Playground (acquired by city in 1946) was renamed the Robert Reed Playground in mem United States Army, who died on Guam, August 23, 1945. Thompson Playlot: In 1961 City approved funds for new park. Board of Aldermen approved naming the new William P. Th Well maintained parks improve property values, minimize potential liabilities, provide quality recreational offerings to the copride. Facilities will deteriorate thereby increasing community dissatisfaction, disuse, and avoidance of this recreational asset. Also higher repair costs in the future. Lack of routine maintenance may result in closure of some park amenities to reduce liability SCAL YEAR AUTHORIZED: PREVIOUS AMOUNT:

PROJECT	Γ: REC-GRO	UNDS	#528-Pocket	Parks										
VI. PROJ	ECT FUND SUMMAR	Y												
Fund	Type		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years	
General (G.O. Bonds		0	0	40,000	0	50,000	0	0	0	1,050,000	0	1,140,000	
	Total		0	0	40,000	0	50,000	0	0	0	1,050,000	0	1,140,000	
VII. PRO	JECT FUND DETAIL													
Fiscal Ye	ar Fund Type			Amoun	t Action									
2028	General G.O. Bonds	S		40,000	Reed Po	cket Park. R	Replace softb	all backstop	and fence.					
				\$40,000	2	028 Subtotal								
2030	General G.O. Bonds	S		50,000	Crack se	eal and repair	nt the basket	ball courts in	n three pocke	et parks.				
				\$50,000	2	030 Subtotal								
2034	General G.O. Bonds	5		1,050,000	-	playgrounds). Includes in		•			West Street, T	hompson a	nd Fletcher	
				\$1,050,000	2	034 Subtotal								
	TOTAL			\$1,140,000)									

PROJECT:	CITY MANAGE	ER /OPERATION	#529-	-Storrs Street	Parking Garage	(Formerly Ca	apita	al Commons)				
I. PROJECT TY	PE: Parking					II. LOCA	ΓΙΟΊ	N: 75 Storrs Str	eet			
III. PROJECT C	BJECTIVES AND BA	CKGROUND										
NEED	□ New	M Safety		L	Facility Cond	N	/A	Productivity				
SERVED:	Replace	L Mandat	es	L	Service Def.	N	/A	Tax Base Exp.	<u>L</u>	City	Master Pl.	
	Rebuild	N/A $O + M$	Costs	N/A	Council Goals	Н		Timeliness	Parki	ng		
	☐ Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis											
DESCRIPTION		,000SF facility op						ge (formerly known owever, 3 spaces we				icipal Parking e for the Downtown
	Proposed improve improvements, dra							aterproofing, repair	and replace	cement of	expansion	joints, elevator
SERVICE IMPACT:	Routine investmen as support econom				ng-term viability	(both structu	ırally	y and economically), improve	safety an	d convenie	nce for users, as wel
IMPACT IF NO FUNDED:	the supply of park	ing spaces downton more costly and	own, there	eby potentially	y having a nega	ive effect on	near	ult in a loss of rever rby businesses and a tain the structure co	residences.	. Continu	ed deterior	
IV PREVIOUS	FISCAL YEAR AUTH	ORIZED:	2011	PR	REVIOUS AMO	UNT:						
V. PROJECT U	SEFUL LIFE (In Years)	:	20	Ex	pected Bond Te	rm (in Years)	١					
VI. PROJECT F	UND SUMMARY											
Fund Type	e	2026	2027	2028	2029	2030 2	031	2032	2033	2034	2035	Ten Years
Parking G.O. Bo		0	0	1,815,000	0	0		11,000,000	0	0	0	12,815,000
	Total	0	0	1,815,000	0	0	0	11,000,000	0	0	0	12,815,000

PROJECT	: CITY MANAGER /OPERATION	#529-Storrs Street Parking Garage (Formerly Capital Commons)
VII. PROJ	ECT FUND DETAIL	
Fiscal Yea	r Fund Type	Amount Action
2028	Parking G.O. Bonds	1,815,000 5 year repair and refresh following work completed in August 2022 (FY2023). As needed minor concrete repairs, waterproofing repairs and replacement, replacement of security cameras installed in FY2020, as well as design services and contingency.
		1,815,000 2028 Subtotal
2032	Parking G.O. Bonds	1,000,000 Comprehensive repair and renovation of the Storrs Street Parking Garage (25 year renovation). Repair / replace mechanical systems, repair / replace plumbing system, upgrade lighting fixtures and security cameras, replace elevator, as well as design services and contingency.
		1,000,000 2032 Subtotal
	TOTAL	2,815,000

PROJECT:	REC-GROUND	S #530-Golf	Course Equi	pment								
I. PROJECT TY	PE: Golf					II. L	OCATIO]	N: Beaver	Meadow Go	olf Course		
III. PROJECT (OBJECTIVES AND BA	CKGROUND										
NEED	□ New	M Safet	у	M	Facility C	ond.	M	Productivity				
SERVED:	✓ Replace	L Man	dates	Н	Service D	ef.	N/A	Tax Base Exp	. <u>N</u>	I/A Cit	y Master Pl	
	Rebuild	N/A O + 1	M Costs	N/A	Council G	oals	M	Timeliness	N	Iotor Vehicl	e Equipmer	nt
	☐ Total-Cost-of-Ov	vnership (TCO)	or Life-cycle	e Cost (LCC) analysis							
DESCRIPTION	: The purpose of the	is project is to p	provide for ro	utine replace	ement of gol	f course vel	nicles and	equipment.				
SERVICE IMPACT:		tine investments in golf course equipment allows grounds crews to use more reliable and efficient equipment to complete maintenance tasks, thereby helping aximize available course time for players.										
IMPACT IF NO FUNDED:		ack of reliable equipment could result in reduced quality of course conditions or increased inefficiency of maintenance operations, thereby resulting in player ssatisfaction, potential loss of market share, and reduced revenues.										
IV PREVIOUS	FISCAL YEAR AUTH	ORIZED:		PR	REVIOUS A	MOUNT:						
V. PROJECT U	SEFUL LIFE (In Years)):	10	Ex	pected Bone	d Term (in Y	(ears)					
VI. PROJECT F	FUND SUMMARY											
Fund Typ	e	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Golf G.O. Bond		90,000	35,000	90,000	65,000	35,000	90,000	90,000	35,000	65,000	65,000	660,000
	Total	90,000	35,000	90,000	65,000	35,000	90,000	90,000	35,000	65,000	65,000	660,000
VII. PROJECT	FUND DETAIL											
Fiscal Year Fur	nd Type		Amou	ınt Action								
2026 Go	olf G.O. Bonds		90,00	$\frac{00}{00} \text{ Add new}$	Spray veh 026 Subtota							

PROJECT:	REC-GROUNDS	#530-Golf Course Equipm	nent
2027	Golf G.O. Bonds	35,000	Update one utility vehicle
		\$35,000	2027 Subtotal
2028	Golf G.O. Bonds		Replace one rough mower
		\$90,000	2028 Subtotal
2029	Golf G.O. Bonds	65,000	Update Triplex mower
		\$65,000	2029 Subtotal
2030	Golf G.O. Bonds	35,000	Replace one aerator
		\$35,000	2030 Subtotal
2031	Golf G.O. Bonds	90,000	Replace Fairway Mower
		\$90,000	2031 Subtotal
2032	Golf G.O. Bonds	90,000	Replace Fairway Mower
		\$90,000	2032 Subtotal
2033	Golf G.O. Bonds	35,000	Replace Sand Pro Bunker Rake
		\$35,000	2033 Subtotal
2034	Golf G.O. Bonds	65,000	Replace Triplex mower
		\$65,000	2034 Subtotal
2035	Golf G.O. Bonds	65,000	Update Fairway Mower
		\$65,000	2035 Subtotal
,	TOTAL	\$660,000	
		,	

PROJECT:	CD-ENGINEERIN	G SER	VICES #:	534-Tie Down	n Reha	abilitation and Expan	sion			
I. PROJECT TYPI	E: Airport					II. 1	LOCATIO	N: Municipal A	irport	
III. PROJECT OB	JECTIVES AND BACK	⟨GROU	JND							
	✓ New	M	Safety	1	N/A	Facility Cond.	L	Productivity		
SERVED:	Replace	N/A	Mandates	I	L	Service Def.	N/A	Tax Base Exp.	M	City Master Pl.
	Rebuild	L	O + M Costs	s <u>I</u>	L	Council Goals	L	Timeliness	Airport	
	☐ Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis									
DESCRIPTION:	IPTION: This project provides for routine maintenance and improvement of the Tie Down area at the Concord Municipal Airport.									
	In 1990, the city constructed Phase I of the Based Aircraft Tie Down Apron Expansion Project. This project created 56 tie downs for airport users to secure their planes. Currently the existing tie downs are 70% occupied.									
	This project will crea will require an amen							n a designated conse	ervation zone.	Therefore, development of this area
SERVICE IMPACT:	Project will help imp	lement	the goals of	the 2006 Airp	ort M	aster Plan by providi	ng additio	nal capacity for gene	eral aviation us	sers to be based at the airport.
IMPACT IF NOT FUNDED:										
IV PREVIOUS FI	SCAL YEAR AUTHOR	RIZED:			PRE	EVIOUS AMOUNT:				
V. PROJECT USE	EFUL LIFE (In Years):		20)	Exp	ected Bond Term (in	Years)			

PROJECT: CD-ENGINEERING SERVICES			#534-Tie Down Rehabilitation and Expansion									
VI. PROJ	ECT FUND SUMMARY											
Fund	Туре	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Other Fe	deral	0	0	0	0	165,000	742,500	1,188,000	0	0	0	2,095,500
Other Sta	ate	0	0	0	0	9,162	41,250	66,000	0	0	0	116,412
Airport C	Capital Transfer	0	0	0	0	9,162	41,250	66,000	0	0	0	116,412
	Total	0	0	0	0	183,324	825,000	1,320,000	0	0	0	2,328,324
VII. PRO	JECT FUND DETAIL											
Fiscal Ye	ar Fund Type		Amount	Action								
2030	Other Federal		165,000	Design rec	constructio	n and expa	nsion of tie	-down area. F	ederal share			
	Airport Capital Transfer		9,162	City share.	•							
	Other State		9,162	State share	e.							
			\$183,324	203	0 Subtotal	1						
2031	Other Federal		742,500	Construct	approxima	ntely 2 acres	s of new air	rcraft tie down	aprons. Fed	deral share.		
	Other State		41,250	State share	e.							
	Airport Capital Transfer		41,250	City share.								
			\$825,000	203	1 Subtotal							
2032	Other Federal		1,188,000	Reconstruc	ct existing	aircraft tie	down apro	ns. Federal sh	are.			
	Airport Capital Transfer			City share.	_		•					
	Other State			State share								
			\$1,320,000	203	2 Subtotal							
	TOTAL		\$2,328,324									

PROJECT:	CD-ENGINE	ERING SERVICES	#536-На	angar Replac	ement								
I. PROJECT TY	PE: Airport					II. LO	OCATION:	Munic	ipal Airport				
III. PROJECT O	BJECTIVES AND E	BACKGROUND											
NEED	□ New	L Safety		M	Facility Con-	d.	L Pro	oductivity					
SERVED:	✓ Replace	H Manda	ates	L	Service Def.		L Ta	ax Base Ex	p. <u>M</u>	C	City Master Pl.		
	Rebuild	M = O + M	Costs	N/A	Council Goa	ls	N/A Ti	meliness	Air	port			
	☐ Total-Cost-of-	Ownership (TCO)	or Life-cycle	Cost (LCC)	analysis								
DESCRIPTION:	Replace hanger life.	s 1, 2, and 3 in acco	ordance with	the 2006 Ai	rport Master l	Plan. Thes	e hangers w	ere constr	ucted in the ear	ly 1930's	s and have ex	ceeded their us	eful
SERVICE IMPACT:	The hanger infr	astructure requires	ongoing mai	ntenance. T	he plumbing,	electrical	and heating	systems a	re substandard	and inef	ficient.		
IMPACT IF NO FUNDED:	_	term costs for more hare, due to obsole		epairs necess	itated by defe	rred main	tenance. Po	tential los	s of customers	revenue	es for the airpo	ort, thereby ero	oding
IV PREVIOUS I	FISCAL YEAR AUT	THORIZED:		PR	EVIOUS AM	OUNT:							
V. PROJECT US	SEFUL LIFE (In Yea	ars):	40	Exp	pected Bond T	erm (in Y	ears)						
VI. PROJECT F	UND SUMMARY												
Fund Type	e	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years	
Other Federal		0	0	0	0	0	0	0	1,624,700	0	0	1,624,700	
Other State		0	0	0	0	0	0	0	89,650	0	0	89,650	
Airport Capital T	ransfer	0	0	0	0	0	0	0	89,650	0	0	89,650	
	Total	0	0	0	0	0	0	0	1.804.000	0	0	1.804.000	

PROJECT	T: CD-ENGINEERING SERVICES	#536-Hangar Replacement
VII. PRO	JECT FUND DETAIL	
Fiscal Yea	ar Fund Type	Amount Action
2033	Other Federal	1,100,000 Replace hangar 2 and 3 (Federal share)
	Other Federal	524,700 Replace Hangar 1. Federal share.
	Other State	60,500 Replace hangar 2 and 3 (State share)
	Airport Capital Transfer	60,500 Replace hangar 2 and 3 (City share)
	Other State	29,150 Replace Hangar 1. State share.
	Airport Capital Transfer	29,150 Replace Hanger 1. City share.
		\$1,804,000 2033 Subtotal
	TOTAL	\$1,804,000

PROJECT:	CD-ENGINEERIN	IG SEF	RVICES	#541-R	egional Drive	e/Chenell	Drive Intersec	ction Imp	provements				
I. PROJECT TYPE	E: Intersections						II. LO	OCATIO	N: Regiona	l Drive and	Chenell	Drive	
III. PROJECT OF	BJECTIVES AND BAC	KGRO	UND										
NEED	✓ New	Н	Safety		$\overline{\mathbb{L}}$	Facility (Cond.	M	Productivity				
SERVED:	Replace	N/A	Mandates		Н	Service I	Def.	L	Tax Base Exp.	. L		City Master Pl	
	Rebuild	L	O + M Co	osts	L	Council	Goals	L	Timeliness	In	tersection	n Improvemen	t
	☐ Total-Cost-of-Own	ership	(TCO) or L	ife-cycle	e Cost (LCC)	analysis			_				
DESCRIPTION:	Following the comp Chenell Drive, as we and the frequency of intersection improve	ell as de f pedes	evelopment trian activit	t along tl	he Regional l itical intersec	Drive corri	dor, the Traff g the arterial	fic Opera corridor.	tions Committe In an effort to r	e has been r naintain acc	nonitorii eptable l	ng traffic volur	nes, accident data
SERVICE IMPACT:	Improved vehicle sa	fety an	d increased	l capacity	y along this a	rterial cor	ridor.						
IMPACT IF NOT FUNDED:	Potential increases i	n conge	estion and a	accidents	s, as well as p	ootentially	reduced Leve	el of Serv	vice.				
IV PREVIOUS F	ISCAL YEAR AUTHO	RIZED	:	2012	PR	EVIOUS A	AMOUNT:						
V. PROJECT US	EFUL LIFE (In Years):			25	Exp	pected Bor	nd Term (in Y	ears)					
VI. PROJECT FU	JND SUMMARY												
Fund Type		20	026	2027	2028	2029	2030	2031	1 2032	2033	203	4 2035	Ten Years
General G.O. Bon	ds		0	0	300,000	0	1,900,000	0	0	0	(0 0	2,200,000
	Total		0	0	300,000	0	1,900,000	0	0	0	(0 0	2,200,000

PROJECT:	: CD-EN	NGINEERING SERVICES	#541-Regi	onal Drive/Chenell Drive Intersection Improvements
VII. PROJI	ECT FUND DETA	IL		
Fiscal Year	r Fund Type		Amount	Action
2028	General G.O. Be	onds	300,000	Design of improvements to the Regional Drive / Chenell Drive intersection.
			\$300,000	2028 Subtotal
2030	General G.O. B	onds	1,900,000	Construction of improvements to the Regional Drive / Chenell Drive intersection.
			\$1,900,000	2030 Subtotal
	TOTAL		\$2,200,000	

PROJECT:	REC-GROUNDS	#54	3-Merrimack River Gre	enway T	rail Project							
I. PROJECT TYP	E: Sidewalks and S	Streetsc	rapes			II. LOCATIO	N: City-wide a	along Merrimack	k River Corridor			
III. PROJECT OE	BJECTIVES AND BAC	KGRO	UND									
NEED	✓ New	L	L Safety		Facility Cond.	N/A	Productivity					
SERVED:	Replace	N/A	Mandates	L	Service Def.	M	Tax Base Exp.	M	City Master Pl.			
	Rebuild	M	O + M Costs	M	Council Goals	L	Timeliness	Sidewalk	S			
	Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis											
DESCRIPTION:	The purpose of this project is to implement creation of the Merrimack River Greenway Trail. Addresses Council Goal #8.											
	of the Northern Rai pedestrians, bicyclic Included as a major connecting villages river views and acc Master Plan and Co. In 2019-2020, City, Park just north of M.	I Trail to sts, skie project, providess who neord's local, fanches	to the north and the propers, snowshoers and other tinitiative in the compreding access to the River are possible, and it will for Vision for 2020 by contand Land and Water Contant and Land and Water Contant Land Land Land Land Land Land Land Land	ehensive and adjace ollow a senecting reservation 2023, Cir	em to Concord Bi otorized users, and Bicycle Master Pl cent open space, p omewhat north-so neighborhoods and in funds were used by Council approp	keway to the same to be universal, the project roviding safe a uth route to fall re-connecting to design, per riated \$130,00	is intended to serve and inviting health cilitate transportating Concord to the Remit, and construct 0 of city funds and	the maximum exi- tive both transport and fitness oppoint use. It is contiver.	er connecting the eventual terminus 4-season paved facility, to serve tent practical. Eation and recreation purposes, ortunities. The Path will provide sistent with the Concord 2030 Eeet of the paved trail through Terrill rants and donations to construct the			
	This project is conti			funds fro	m other non-City	sources, such	as grants from the	State and Federa	al governments as well as donations			
SERVICE IMPACT:			nsportation opportunitie . Snow removal will not						due to resurfacing, sweeping and / transportation.			

PROJECT:	REC-GROUNDS	#543-Merrimack River Greenway Trail Project
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IMPACT IF NOT FUNDED:

Failure to meet key objectives set out in the Master Plan 2030, the Conservation Commission's Endowment for the 21st Century Conservation & Open Space Initiative, and Concord 2020 Vision principles. Options for walking and bicycling will be limited to street, sidewalks, or un-improved hiking trails, leaving a gap in outdoor recreation opportunities. Long distance trails arriving from the north and south will terminate at the Concord line with no through connection. Many connections between open spaces and recreational trails will not be met. An opportunity to help the city meet its goals to re-connect to the Merrimack River will be missed. An opportunity to diversify Concord's transportation system by adding green, healthy, non-motorized options will be missed.

	be missed. An oppo	rtunity to div	versify Conc	ord's transport	tation syst	em by adding	green, healt	hy, non-mot	orized option	ns will be m	issed.	
IV PREV	IOUS FISCAL YEAR AUTHO	PR	PREVIOUS AMOUNT:									
V. PROJE	CT USEFUL LIFE (In Years):		25	Exp	pected Bo	nd Term (in Yo	ears)					
VI. PROJ	ECT FUND SUMMARY											
Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Other Sta	te	0	0	0	0	8,800,000	0	0	0	0	0	8,800,000
General I	Oonations	0	0	4,000,000	0	1,100,000	0	0	0	0	0	5,100,000
General C	G.O. Bonds	20,000	180,000	2,305,000	0	1,100,000	0	0	0	0	0	3,605,000
Other Fed	leral	80,000	0	1,222,000	0	0	0	0	0	0	0	1,302,000
	Total	100,000	180,000	7,527,000	0	11,000,000	0	0	0	0	0	18,807,000
VII. PRO	IECT FUND DETAIL											
Fiscal Yea	ar Fund Type		Am	ount Action								
2026	Other Federal		80,	000 Final Des	sign MRG	T - Sewalls Fa	lls Rd - Bos	scawen Town	n Line (\$80,	000 Federal	portion)	
	General G.O. Bonds		20,	000 Final Des	sign MRG	T - Sewalls Fa	lls Rd - Bos	scawen Town	n Line (\$20,	000 City por	rtion)	
			\$100,	000 20	26 Subtot	al						
2027	General G.O. Bonds		180,			ing of the boar vation Land So			e 1 (Terrill P	ark) and Pha	ase 2	
			\$180,	000 20	27 Subtot	al						
2028	General Donations		4,000,			boardwalk to	connect the	built trail at	Terrill Park	to portion o	of trail loca	ated at
	General G.O. Bonds		2,000,	000 Construct	tion of the	boardwalk to	connect the	built trail at	Terrill Park	to portion o	f trail loca	ated at

CITY OF CONCORD, NEW HAMPSHIRE

Cornfields / Conservation Land.

PROJECT:	REC-GROUNDS	#543-Merrimack River Gr	reenway Trail Project
	Other Federal		Construction MRGT - Sewalls Falls Rd - Boscawen Town Line (\$1,222,000 Federal portion)
	General G.O. Bonds	\$7,527,000	Construction MRGT - Sewalls Falls Rd - Boscawen Town Line (\$305,000 City portion) 2028 Subtotal
2030	Other State	8,800,000	Design and construction of Phases 4 - 8 of trail. State portion (80%)
	General Donations	1,100,000	Design and construction of Phases 4 - 8 of trail. Donation portion (10%)
	General G.O. Bonds	1,100,000	Design and construction of Phases 4 - 8 of the MRGT, located between Loudon Road to Contoocook River, to be funded with a mix of grants, donations and City funds. City portion of project (10%) assuming additional donations cannot cover the "match". Total estimated costs: \$11,000,000 (for the remaining phases) Design: \$1,650,000 Construction: \$8,250,000 Project Administration: \$1,100,000
		\$11,000,000	2030 Subtotal
	TOTAL	\$18,807,000	

PROJECT: GS-PUBLIC PROPERTIES #551-Library Maintenance													
I. PROJEC	CT TYPE:	Public Building	S				II. LC	OCATION:	Main Libra	ry and I	Penacook Bra	nch Librar	y
III. PROJECT OBJECTIVES AND BACKGROUND													
NEED		New	M Safe	ty	L	Facility Co	nd.	L Pro	oductivity				
SERVED:	: 🔽]	Replace	L Man	dates	L	Service De	f.	N/A Ta	x Base Exp.	1	N/A City	Master Pl	
	✓]	Rebuild	N/A O +	M Costs	L	Council Go	als	L Ti	meliness	F	Public Facilitie	es	
▼ Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis													
DESCRIP	DESCRIPTION: The purpose of this project is to provide for routine maintenance, repair, renovation, and refurbishment of the City's Green Street and Penacook Branch libraries.												
SERVICE IMPACT:		Coutine investment	s results in sa	fe, functional	l facilities f	or the commun	ity.						
										riorate.	Water infiltra	ntion could	damage / ruin
IV PREVI	IOUS FISCA	L YEAR AUTHO	RIZED:		F	REVIOUS AN	OUNT:						
V. PROJE	ECT USEFUL	LIFE (In Years):		15	I	Expected Bond	Term (in Y	ears) 15					
VI. PROJI	ECT FUND S	SUMMARY											
Fund	Type		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General C	G.O. Bonds		0	205,000	625,000	1,500,000	0	0	0	0	0	0	2,330,000
		Total	0	205,000	625,000	1,500,000	0	0	0	0	0	0	2,330,000
VII. PROJ	JECT FUND	DETAIL											
Fiscal Yea	ar Fund Type	e		Amo	unt Action	1							
2027	General (G.O. Bonds		175,0	00 Design	and construct	northside p	atio.					
	General (G.O. Bonds				•	em and cor	trols. (Gree	n Street) - Eng	ineering	gonly.		
New M Safety L Facility Cond. L Productivity SERVED: Replace L Mandates L Service Def. N/A Tax Base Exp. N/A City Master PI.													

PROJECT:	GS-PUBLIC PROPERTIES	#551-Library Maintenance
2028	General G.O. Bonds	400,000 Window refurbishment/replacement. (Green Street)
	General G.O. Bonds	225,000 Library Elevator Replacement. (Green Street)
		\$625,000 2028 Subtotal
2029	General G.O. Bonds	1,500,000 HVAC and Controls System Upgrade - Construction
	-	\$1,500,000 2029 Subtotal
	TOTAL	\$2,330,000

PROJECT:	POLICE - OP	ERATIONS #	555-Handgun	Replacemen	ıt								
I. PROJECT T	YPE: Public Safet	у				II. LO	CATIO	N: Police De	partment				
III. PROJECT	OBJECTIVES AND B	ACKGROUND											
NEED	□ New	□ New H Safety		$\overline{\mathbb{L}}$	Facility Cond.		N/A	Productivity					
SERVED:	Replace	L Man	dates	L	Service Def.		N/A	Tax Base Exp.	N/A	City	Master Pl		
	Rebuild	H O+	M Costs	L	Council Goal	5	M	Timeliness					
	☐ Total-Cost-of-0	Ownership (TCO) or Life-cycle	Cost (LCC)	analysis			1					
DESCRIPTION: The purpose of this project is to provide funding for the routine replacement of Police Department handguns. To assure reliability, service weapons are replaced after approximately 10 years of service.													
SERVICE IMPACT:	Older service w	Older service weapons become susceptible to reliability concerns and require increased maintenance.											
IMPACT IF NO FUNDED:	OT Reliability and s	safety could be co	ompromised. In	ncreased ma	intenance costs	to mainta	in older	service weapons	3.				
IV PREVIOUS	FISCAL YEAR AUT	HORIZED:		PR	EVIOUS AMO	OUNT:							
V. PROJECT U	JSEFUL LIFE (In Yea	rs):	10	Exp	pected Bond Te	erm (in Ye	ears)						
VI. PROJECT	FUND SUMMARY												
Fund Tyj	pe	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years	
General Capital	l Transfer	0	100,000	0	0	0	0	0	0	0	0	100,000	
	Total	0	100,000	0	0	0	0	0	0	0	0	100,000	

PROJECT: POLICE - OPERATIONS #555-Handgun Replacement

VII. PROJECT FUND DETAIL

Fiscal Year Fund Type Amount Action

2027 General Capital Transfer 100,000 Replace handguns purchased in FY 2017.

\$100,000 2027 Subtotal

TOTAL \$100,000

PROJECT:	REC-GROUNDS	#557	7-Memorial Field										
I. PROJECT TYPE	E: Parks and Open S	Parks and Open Space II. LOCATION: 70 South Fruit Street											
III. PROJECT OB	JECTIVES AND BACK	GROU	JND										
	New M		M Safety		Facility Cond.	N/A	N/A Productivity						
SERVED:	Replace	M	Mandates	Н	Service Def.	N/A	Tax Base Exp.	Н	City Master Pl.				
	✓ Rebuild	M	O + M Costs	N/A	Council Goals	M	Timeliness	Parks					
	☐ Total-Cost-of-Own	Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis											
DESCRIPTION:	infrastructure, as wel replacement, buildin	The purpose of this project is to establish a capital improvement program for Memorial Field. Projects herein are intended to repair and refurbish existing infrastructure, as well as construct new amenities to serve the community. Improvements include: field improvements, drainage improvements, bleachers replacement, building repairs, court refurbishment, and lighting.											
	Master Plan for the O	In collaboration with the City and Concord School District, a comprehensive study was recently conducted to assess the current conditions and formulate a new Master Plan for the Complex. This Master Planning phase was jointly funded by the City and School District in June 2023. Through extensive community engagement and feedback sessions, we have developed a Master Plan for the complex and cost estimates for the complete revitalization of the Memorial Field Complex.											
	The proposed plan re	The proposed plan recommends a multi-phased approach, demonstrating our commitment to delivering these improvements over the coming years.											
SERVICE IMPACT:	Routine maintenance	of pre	serves and improve	s usability o	f Memorial Field ameni	ties.							
IMPACT IF NOT FUNDED:		Deferred maintenance can lead to more significant and expensive repairs in the future, which is why it is crucial to address these issues promptly. Additionally, having obsolete facilities can result in decreased utilization and diminished customer satisfaction, impacting our overall operations											
	Several amenities at	the cor	mplex that will need	to be closed	d in the near future due t	o unsafe	e conditions and liabil	lity concerns					
IV PREVIOUS FIS	SCAL YEAR AUTHOR	RIZED	:	PR	EVIOUS AMOUNT:								
V. PROJECT USEFUL LIFE (In Years): 25					Expected Bond Term (in Years)								

PROJEC	CT: REC-GROUNI	OS #557-Me	emorial Field												
VI. PRC	JECT FUND SUMMARY														
Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years			
General	Donations	750,000*	5,850,000	0	0	6,950,000	0	0	0	0	0	13,550,000			
General	G.O. Bonds	610,000*	5,850,000	0	0	6,950,000	0	0	0	0	0	13,410,000			
General	Impact Fees Rec Dist 3	140,000	0	0	0	0	0	0	0	0	0	140,000			
	Total	1,500,000	11,700,000	0	0	13,900,000	0	0	0	0	0	27,100,000			
VII. PRO	OJECT FUND DETAIL														
Fiscal Y	ear Fund Type		Amour	t Action											
2026	General Impact Fees Rec	Dist 3	140,000	Final Design and permitting of new park master plan. (Impact Fees)											
	General Donations		750,000	Final Design and permitting of new park master plan. (School District Portion) *											
	General G.O. Bonds		610,000	Final Des	ign and p	ermitting of ne	ew park mas	ster plan. (Ci	ty Portion) '	k					
		_	\$1,500,000	20	26 Subtot	al									
2027	General Donations		5,850,000	Phase 1: Per Master Plan to include: new parking area, new track with field, new bleachers and some field drainage improvements around the complex: (School District Portion) Phase 1 (Track/Field/Parking): \$6,200,000 Phase 1 (New Building: Maintenance, bathrooms, team rooms): \$5,500,000											
	General G.O. Bonds	5,850,000	O Phase 1: Per Master Plan to include: new parking area, new track with field, new bleachers and some field drainage improvements around the complex: (City Portion) Phase 1 (Track/Field/Parking): \$6,200,000 Phase 1 (New Building: Maintenance, bathrooms, team rooms): \$5,500,000												
			\$11,700,000	20	27 Subtot	al									
2030	General Donations		6,950,000	Phase 2A Phase 2B Phase 2C Phase 2D	(Multi Pu (Basebal (Softball (Basketb	ction (A-E at Surpose Athletic I Field Renova Field Renovat all & Tennis C Grass Fields &	c Field): \$5, tion): \$2,60 tion): \$1,60 Courts): \$2,2	300,000 00,000 0,000 200,000	icstrict Porti	on					
	General G.O. Bonds		6,950,000		*	ction (A-E at S	- /		on						

PROJECT: REC-GROUNDS #557-Memorial Field

Phase 2A (Multi Purpose Athletic Field): \$5,300,000
Phase 2B (Baseball Field Renovation): \$2,600,000
Phase 2C (Softball Field Renovation): \$1,600,000
Phase 2D (Basketball & Tennis Courts): \$2,200,000
Phase 2E (Natural Grass Fields & Drainage): \$2,200,000

TOTAL

\$27,100,000

PROJECT:	FIRE #560-Fire	Trainin	g Facility								
I. PROJECT TYP	E: Public Safety					II. LOCAT	IOI	N: Old Turnpike Road			
III. PROJECT OE	JECTIVES AND BACK	KGROU	IND								
NEED	□ New	M	Safety	M	Facility Cond.			Productivity			
SERVED:	Replace	L	Mandates	L	Service Def.	N/	A	Tax Base Exp.		City Master Pl.	
	✓ Rebuild	Н	O + M Costs		Council Goals	M		Timeliness			
	☐ Total-Cost-of-Own	ership (1	ΓCO) or Life-cycle (Cost (LCC)	analysis						
DESCRIPTION:	PTION: The purpose of this project is to support repair, replacement, and expansion of the City's Fire Training Facility.										
	existing facility be a skate board park). To City's Old Turnpike In FY 2009, the City \$40,000. In FY 2018, the City	In 2005, the City completed a needs assessment of the existing Loudon Road training facility adjacent to the Everett Arena. This study recommended that the existing facility be abandoned due to variety of inadequacies, safety concerns, as well as conflicts with adjacent land uses (i.e. the Arena, Kiwanis Park, and the skate board park). The 2005 study also included a City wide search for a new facility and concluded that a new training grounds should be constructed at the City's Old Turnpike Road landfill site. In FY 2009, the City appropriated \$150,000 for the design of a new fire training facility. Because of the use of in-house staff, the cost of design was reduced to \$40,000. In FY 2018, the City appropriated funding for the construction of the new training facility. Supplemental funds were appropriated in FY2019. Construction of the new facility on Old Turnpike Road was completed in FY 2020.									
SERVICE IMPACT:						nains operation	onal	l thereby maximizing oppo	ortunitio	es for routine training of personnel.	
IMPACT IF NOT FUNDED:	Inability to provide 6	Routine training is important in order to maintain public safety. Inability to provide effective training on an ongoing basis thus potentially negatively affecting daily operations.									
IV PREVIOUS F	SCAL YEAR AUTHO	RIZED:		PR	EVIOUS AMOU	JNT:					
V. PROJECT USEFUL LIFE (In Years): 50 Expected Bond Terr						m (in Years)					

PROJECT:	FIRE #560-Fire	e Training Facil	lity									
VI. PROJECT FUN	D SUMMARY											
Fund Type		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General G.O. Bonds		0	0	500,000	0	0	0	0	0	0	0	500,000
	Total	0	0	500,000	0	0	0	0	0	0	0	500,000
VII. PROJECT FUN	ND DETAIL											
Fiscal Year Fund T	ype		Amo	ount Action								
2028 Genera	al G.O. Bonds	500,000 Replace Conex containers at the Fire Training Facility.										
			\$500,0	000 20	28 Subtotal							
TOTAL			\$500,0	000								

PROJECT:	FIRE 7	#561-Fire Alarm	Infrastructure Re	placement							
I. PROJECT TYP	E: Public	Safety				II. LO	CATIO	N: Citywid	e		
III. PROJECT OB	JECTIVES A	ND BACKGRO	UND								
NEED	✓ New	$\overline{\mathrm{H}}$	Safety	$\overline{\mathrm{H}}$	Facility Cond		N/A	Productivity			
SERVED:	✓ Replace	L	Mandates	Н	Service Def.			Tax Base Exp		City Master	21.
	☐ Rebuild	N/A	O + M Costs		Council Goal	S		Timeliness			
	☐ Total-Cos	t-of-Ownership	(TCO) or Life-cyc	ele Cost (LCC) analysis						
DESCRIPTION:	old. The ty		e for most of this								ew to over 50 years es have resulted due to
SERVICE IMPACT:	Systematic	ystematic replacement of components will ensure continued system reliability in the future thereby maintaining public safety.									
IMPACT IF NOT FUNDED:	Deferred m	aintenance coul	d lead to periodic	system failure	es.						
IV PREVIOUS FI	SCAL YEAR	AUTHORIZED	:	PR	EVIOUS AMO	OUNT:					
V. PROJECT USI	EFUL LIFE (In	Years):	20	Ex	pected Bond To	erm (in Ye	ars) 5				
VI. PROJECT FU	ND SUMMAI	RY									
Fund Type		20	2027	2028	2029	2030	2031	2032	2033	2034 2035	Ten Years
General G.O. Bond	ds		0 20,000	0	0	0	0	0	0	0 0	20,000
	Total		0 20,000	0	0	0	0	0	0	0 0	20,000

PROJECT: FIRE #561-Fire Alarm Infrastructure Replacement

VII. PROJECT FUND DETAIL

Fiscal Year Fund Type Amount Action

2027 General G.O. Bonds 20,000 City wide replacement of failing fire alarm cable (Potential for elimination in future budgets if transition to

radio boxes is completed prior to FY27).

\$20,000 2027 Subtotal

TOTAL \$20,000

PROJECT:	CD-COMMUN	NITY PLANNING	#563-Ma	ster Plan Up	odate							
I. PROJECT TYP	PE: Community 1	Planning/Impleme	ntation			II. LC	CATION:	City-wide	;			
III. PROJECT OI	BJECTIVES AND B	ACKGROUND										
NEED	□ New	N/A Safety		N/A	Facility Con	d.	N/A Pr	oductivity				
SERVED:	Replace	N/A Manda	ites	N/A	Service Def.		N/A Ta	ax Base Exp.	L	City	Master Pl.	
	Rebuild	$\overline{N/A}$ O + M	Costs	M	Council Goa	ıls	L Ti	meliness	Lor	ng-Range Pl	anning	
☐ Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis												
DESCRIPTION:	SCRIPTION: The purpose of this project is to update the City Master Plan. State Law requires that a municipality's Master Plan be updated from "time to time". The commonly accepted planning horizon for a Master Plan is 10-15 years. Research and writing for the current Master Plan began in 2005, and the plan was adopted in 2008 after a lengthy public process.											
SERVICE IMPACT:	the Master Plan. economic develo	There have been incremental changes in zoning and land use in the City and state, and significant purchases of conservation land in the City since the writing of the Master Plan. This, coupled with demographic changes, as well as economic and real estate trends, makes it important to review the land use, housing, and economic development recommendations of the Master Plan. Additionally, many transportation projects recommended in the current Master Plan have been completed, and there is a need to identify where the City should invest transportation and land development resources moving forward.										
IMPACT IF NOT FUNDED:		range planning le creased long-term										opment for the City moving
IV PREVIOUS F	ISCAL YEAR AUT	HORIZED:		PR	EVIOUS AM	OUNT:						
V. PROJECT USEFUL LIFE (In Years): 15 Expected Bond Term (in Years) 15												
VI. PROJECT FU	JND SUMMARY											
Fund Type		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General G.O. Bor	ids	375,000	0	0	0	0	0	0	0	0	0	375,000
General Capital C	lose-out	25,177	0	0	0	0	0	0	0	0	0	25,177
	Total	400,177	0	0	0	0	0	0	0	0	0	400,177

PROJECT	: CD-COMMUNITY PLANNING	#563-Master Plan Update
VII. PROJ	ECT FUND DETAIL	
Fiscal Year	r Fund Type	Amount Action
2026	General G.O. Bonds	375,000 Comprehensive update of the "2030" Master Plan, which was adopted in 2008.
	General Capital Close-out	25,177 Comprehensive update of the "2030" Master Plan, which was adopted in 2008.
		\$400,177 2026 Subtotal
	TOTAL	\$400,177

PROJECT:	CITY MANA	GER /OPE	ERATION #567-	Penacook Riv	verfront Parks									
I. PROJECT TYP	E: Parks and C	pen Space				II. LOCA	TIOI	N: Tanner Street	& 11-35 C	anal Street				
III. PROJECT OE	BJECTIVES AND I	BACKGRO	OUND											
NEED	✓ New	L	Safety	L	Facility Cond.	N	J/A	Productivity						
SERVED:	✓ Replace	L	Mandates	M	Service Def.	N	Л	Tax Base Exp.	Н	City Master Pl.				
	✓ Rebuild	L	O + M Costs	L	Council Goals	L		Timeliness	Parks					
	☐ Total-Cost-of-	Ownership	(TCO) or Life-cyc	le Cost (LCC)) analysis									
DESCRIPTION:	riverfront park	The purpose of this project is to implement improvements at the Penacook Riverfront Park located on Tanner Street, as well as design and construct a new riverfront park on City owned property located at 11 Canal Street, which was formerly part of the Allied Leather Tannery Complex. This project addresses Council Goal #8.												
	occurred in the of walkways, li	Property comprising the Tanner Street Riverfront Park was assembled by the City during 1947 - 1982. The last major capital investment for the property occurred in the 1980s. Projects included within this CIP for the Tanner Street Park includes potential acquisition of abutting waterfront property, refurbishment of walkways, lighting, fencing, signage, and landscaping, and installation of a small playground. Improvements may also include a portage for kayaks and other non-motorized watercraft.												
	The second river front park is a new facility to be constructed on a 2+/- acre portion of the former Allied Leather Tannery site located at 11 Canal Street, Penacook. First conceived in the 1986 "Penacook Sense of Place" Master Plan, the concept of the Canal Street Riverfront Park was subsequently reaffirmed in the 2004 Penacook Mill / Allied Leather Tannery Visioning Charrette and 2015 Penacook Village Master Plan. Proposed improvements will be based on preliminary conceptual designs prepared by Hoyle Tanner in 2012, as well as CMA Engineers / Ironwood Landscape Architects in 2015. Subject to public input and final design, the project includes reconstruction of the Canal Street Municipal Parking Lot, as well as streetscape improvements along Canal Street, to be coordinated with repaving of Canal Street in FY2023 (See CIP #78), to facilitate improved neighborhood connectivity to the Park.													
	the FY2023 Bu	dget, the su	ım of \$1,747,729 w	as appropriat	ed for constructi	on. The Con	ıstruc		ngaged in N	s engaged in March 2022. As part of November 2023. Project is fully				
SERVICE IMPACT:		Improvements will help revitalize underutilized public properties directly abutting the Contoocook River. In addition, public investment will serve as a catalyst for private investment in abutting properties.												

PROJECT:	CITY MANAGER /C	PERATI	ON #567-Per	acook Riv	erfront Park	S						
IMPACT IF NO FUNDED:	maintained facility wil Tannery Site will resul	The Tanner Street facility will continue to deteriorate. Eventually, the facility will become an attractive nuisance and location for illicit activity. A poorly naintained facility will serve as a disincentive for private investment in abutting properties. Failure to proceed with the new park at the former Allied Leather Cannery Site will result in a missed opportunity to improve an important waterfront property, which could foster and support future economic development nitiatives within the Village.										
IV PREVIOUS I	FISCAL YEAR AUTHORIZ		PREVIOUS AMOUNT:									
V. PROJECT USEFUL LIFE (In Years):			20	Exp	ected Bond	Term (in Yo	ears) 20					
VI. PROJECT F	UND SUMMARY											
Fund Type	e	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General G.O. Bo	nds	0	500,000	0	0	0	0	100,000	0	0	0	600,000
Other Federal		0	500,000	0	0	0	0	0	0	0	0	500,000
	Total	0	1,000,000	0	0	0	0	100,000	0	0	0	1,100,000
VII. PROJECT I	FUND DETAIL											
Fiscal Year Fun	d Type		Amount	Action								
2027 Ger	neral G.O. Bonds		500,000	Matching	funds to bu	ild park imp	rovements					
Oth	ner Federal		500,000	LWCF G	rants funds t	o build park	improven	nents.				
			\$1,000,000	20	27 Subtotal							
2032 Ger	neral G.O. Bonds		100,000		treet Riverfro well as instal				rivate proper	ty, including	g due dilig	ence and legal
			\$100,000	20	32 Subtotal							
ТОТ	`AL		\$1,100,000									

PROJECT:	REC-GROUNDS	S #569-Park	s and Cemeter	ries Small T	Turf Equipme	ent						
I. PROJECT TY	PE: Other Vehicles	3				II. LC	CATION	I: Parks ar	nd Cemeterie	es		
III. PROJECT C	BJECTIVES AND BA	CKGROUND										
NEED	□ New	L Safe	ty	$\overline{\mathrm{H}}$	Facility Co	ond.	Н	Productivity				
SERVED:	✓ Replace	N/A Man	dates	L	Service De	f.	N/A	Tax Base Exp	. N/	'A Cit	y Master Pl.	
	Rebuild	L O+	M Costs	N/A	Council Go	oals	M	Timeliness				
	☐ Total-Cost-of-Ow	nership (TCO)	or Life-cycle	Cost (LCC	analysis							
DESCRIPTION	1 1	he purpose of this project is to provide a capital improvement program for the routine replacement of the Parks and Recreation Department's turf equipment. quipment is used for recreational parks, as well as cemeteries.										
SERVICE IMPACT:		Routine replacement maintains or improves current levels of service for maintenance of parks and cemeteries, helps provide for more efficient maintenance of facilities due to advances in equipment technology, reduces repair costs and equipment "down time" due to use of new, reliable equipment.										
IMPACT IF NO FUNDED:	Continued reliance repairs. Thereby re						erations du	ue to increased	d down time	associated	with equipn	nent failures and
IV PREVIOUS	FISCAL YEAR AUTH	ORIZED:		PR	REVIOUS AI	MOUNT:						
V. PROJECT U	SEFUL LIFE (In Years)	:	10	Ex	xpected Bond	Term (in Y	ears) 10					
VI. PROJECT F	UND SUMMARY											
Fund Type	e	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General G.O. Bo	onds	125,000	40,000	95,000	65,000	85,000	0	50,000	50,000	30,000	85,000	625,000
	Total	125,000	40,000	95,000	65,000	85,000	0	50,000	50,000	30,000	85,000	625,000

PROJECT	REC-GROUNDS	#569-Parks and Cemeteries Small Turf Equipment	#56
VII. PROJ	ECT FUND DETAIL		
Fiscal Yea	r Fund Type	Amount Action	
2026	General G.O. Bonds	50,000 Ventrac mower with brush cutter and blower attachment.	
	General G.O. Bonds	45,000 Battery powered GPS robot athletic field paint machine.	
	General G.O. Bonds	20,000 Replace 2008 JD 1445 with a 72 inch 25 hp Zero Turn Mower Z700 or similar (parks)	
	General G.O. Bonds	10,000 Replace the non-functional sod cutter	
		\$125,000 2026 Subtotal	
2027	General G.O. Bonds	40,000 Replace 2015 John Deere out front mower (cemetery).	
		\$40,000 2027 Subtotal	
2028	General G.O. Bonds	35,000 Replace 2017 zero turn mower (parks).	
	General G.O. Bonds	35,000 Replace 2019 1550 out front rotary mower (cemetery).	
	General G.O. Bonds	25,000 Replace the 2006 Toro 5040 sandpro (parks)	
		\$95,000 2028 Subtotal	
2029	General G.O. Bonds	35,000 Replace 2005 John Deere mid mount mover (parks).	
	General G.O. Bonds	30,000 Replace 2013 Toro 3505 mower (parks).	
		\$65,000 2029 Subtotal	
2030	General G.O. Bonds	45,000 Replace Cemeteries sweeper.	
	General G.O. Bonds	40,000 Replace 2015 John Deere 2025R 4 wheel drive tractor with attachments (parks).	
		\$85,000 2030 Subtotal	
2032	General G.O. Bonds	30,000 Replace 2020 Exmark Aerator (parks).	
	General G.O. Bonds	20,000 Replace 2004 Toro 2020 Sandpro (parks)	
		\$50,000 2032 Subtotal	

PROJECT:	REC-GROUNDS	#569-Parks and Cemeteries Small Turf Equipment
2033	General G.O. Bonds	50,000 Replace 2020 John Deere 2025R Utility tractor (cemeteries).
		\$50,000 2033 Subtotal
2034	General G.O. Bonds	30,000 Replace 2011 5040 Sand pro (parks)
		\$30,000 2034 Subtotal
2035	General G.O. Bonds	45,000 Replace the 2023 JD1570 outfront mower (cemeteries)
	General G.O. Bonds	40,000 Replace 2015 2025R mover (parks)
		\$85,000 2035 Subtotal
	TOTAL	\$625,000

PROJECT:	CD-ENGINEER	ING SERVICES	#570-Ple	easant/Warre	en/Fruit In	tersection Imp	orovemen	nts				
I. PROJECT TY	PE: Intersections					II. LC	CATION	N: Pleasant Str	eet/Warren	Street/Fru	uit Street I	ntersection
III. PROJECT C	BJECTIVES AND BA	CKGROUND										
NEED	✓ New	H Safety		H	Facility (Cond.	Н	Productivity				
SERVED:	Replace	M Manda	es	L	Service I	Def.	M	Tax Base Exp.	Н	City	Master Pl	
	Rebuild	\overline{L} O + M	Costs	M	Council	Goals	Н	Timeliness	Inters	section Im	nprovemen	t
	☐ Total-Cost-of-Ow	enership (TCO) o	r Life-cycle	Cost (LCC)	analysis							
DESCRIPTION	and priorities. In ocritical location. E	ollowing completion of a 2013 Engineering Study of the Pleasant/Warren/Fruit intersection, the City Council accepted a report outlining improvement options d priorities. In order to maintain acceptable levels of service and traffic and pedestrian safety, staff recommended major intersection reconstruction at this itical location. Endorsed by both the Traffic Operations Committee and the Transportation Policy Advisory Committee, the project proposes a roundabout to place the existing signalized intersection.										
	The removal of La	he removal of Langley Parkway Phase III from the Capital Improvement Program in FY2023 has elevated the need for improvements at this intersection.										
SERVICE IMPACT:	Improved traffic le	Improved traffic level of service, capacity, as well as pedestrian and bike safety at this critical location.										
IMPACT IF NO FUNDED:	T Continued congest	ion, limited level	s of service,	increased tr	raffic acci	dents, unresol	ved pedes	strian and vehicula	r safety cor	ncerns.		
IV PREVIOUS	FISCAL YEAR AUTH	ORIZED:	2015	PRI	EVIOUS A	AMOUNT:						
V. PROJECT U	SEFUL LIFE (In Years)	:	25	Exp	pected Bor	nd Term (in Y	ears)					
VI. PROJECT F	UND SUMMARY											
Fund Type	e	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General Impact I	Fees Traf Dist 3	100,000	0	0	0	0	0	0	0	0	0	100,000
General G.O. Bo		0	0	0	0	5,000,000	0	0	0	0	0	5,000,000
	Total	100,000	0	0	0	5,000,000	0	0	0	0	0	5,100,000

PROJECT	CD-ENGINEERING SERVICES	#570-Pleasant/Warren/Fruit Intersection Improvements
VII. PROJ	ECT FUND DETAIL	
Fiscal Year	r Fund Type	Amount Action
2026	General Impact Fees Traf Dist 3	100,000 Corridor Study and modeling in the area of Pleasant, Fruit, and Warren Streets to determine alternatives for future intersection design and roadway improvements, updating study previously completed in 2004.
		\$100,000 2026 Subtotal
2030	General G.O. Bonds	5,000,000 Design/Construction of a Roundabout.
		\$5,000,000 2030 Subtotal
	TOTAL	\$5,100,000

PROJECT:	CD-ENGINEE	RING SERVICE	ES #572-A	Airport Maste	r Plan								
I. PROJECT T	TYPE: Airport					II. LC	OCATION	N: Airport					
III. PROJECT	OBJECTIVES AND B	ACKGROUND											
NEED	□ New	N/A Safet	ty	H	Facility Cond	d.	L	Productivity					
SERVED:	✓ Replace	N/A Man	dates	L	Service Def.		M	Tax Base Exp.	Н	Cit	ty Master Pl.		
	Rebuild	$\overline{N/A}$ O + 1	M Costs	M	Council Goa	ls	M	Timeliness	Air	port			
	☐ Total-Cost-of-C	Ownership (TCO)	or Life-cyc	le Cost (LCC)) analysis								
DESCRIPTIO	ON: The current Airp industry, as well										rrent trends	n the aviation	
SERVICE IMPACT:													
IMPACT IF N FUNDED:	NOT Lack of routine p	blanning may res	ult in missed	l opportunitie	s, uncoordinate	ed capital	improven	nents, and loss o	f State and	Federal fi	unding.		
IV PREVIOU	S FISCAL YEAR AUT	HORIZED:		PR	EVIOUS AM	OUNT:							
V. PROJECT	USEFUL LIFE (In Year	rs):	10	Ex	pected Bond T	erm (in Y	ears)						
VI. PROJECT	FUND SUMMARY												
Fund Ty	ype	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years	
Other State		0	15,000	0	0	0	0	0	0	0	0	15,000	
Airport Capita	ıl Transfer	0	15,000	100,000	0	0	0	0	0	0	0	115,000	
Other Federal		0	300,000	0	0	0	0	0	0	0	0	300,000	
	Total	0	330,000	100,000	0	0	0	0	0	0	0	430,000	

PROJECT:	CD-ENGINEERING SERVICES	#572-Airport Master Plan
VII. PROJ	ECT FUND DETAIL	
Fiscal Year	r Fund Type	Amount Action
2027	Other Federal	300,000 Airport Master Plan Update to include an obstacle action plan. Federal share.
	Other State	15,000 State share.
	Airport Capital Transfer	15,000 City share.
		\$330,000 2027 Subtotal
2028	Airport Capital Transfer	100,000 Re-evaluate and update the 2000 Conservation Management Agreement as recommended by the Airport Master Plan and survey of proposed Development Zones.
		\$100,000 2028 Subtotal
	TOTAL	\$430,000

PROJECT:	FIRE #573	-Fire Department P	ersonnel Pro	tective Equ	iipment							
I. PROJECT TYI	PE: Public Safet	у				II. LC	CATION	I: All Station	ıs			
III. PROJECT O	BJECTIVES AND B	BACKGROUND										
NEED	□ New	H Safety		H	Facility Con	d.	M	Productivity				
SERVED:	Replace	L Manda	ntes	M	Service Def		N/A	Tax Base Exp.	L	City	Master Pl	
	Rebuild	\overline{L} O + M	Costs	L	Council Goa	ıls	M	Timeliness				
	☐ Total-Cost-of-0	Ownership (TCO)	or Life-cycle	Cost (LCC								
DESCRIPTION:		this project is to proseful life of approx										
		o includes systemat ervention (RIT) pag		nt of self c	ontained perso	nal breathi	ng appara	itus, including 6	3 Self Con	tained Brea	thing Appa	aratus (SCBA) units
SERVICE IMPACT:	Protects the hea	lth and safety of pe	rsonnel.									
IMPACT IF NOT FUNDED:	2	y to effectively and ment personnel cou				e negative	ly impacte	ed, and costs of	to maintain	and repair	aging gear	will increase.
IV PREVIOUS F	TISCAL YEAR AUT	HORIZED:		PI	REVIOUS AM	OUNT:						
V. PROJECT US	EFUL LIFE (In Yea	ars):	10	Ex	spected Bond	Γerm (in Y	ears) 10					
VI. PROJECT FU	JND SUMMARY											
Fund Type		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General Capital T	ransfer	0	0	0	425,000	0	0	0	0	0	0	425,000
General G.O. Bor		50,000	0	0	0	0	0	0	0	0	0	50,000
	Total	50,000	0	0	425,000	0	0	0	0	0	0	475,000

PROJECT:	FIRE #573-Fire Departme	nt Personnel Protective Equipment
VII. PROJ	ECT FUND DETAIL	
Fiscal Year	Fund Type	Amount Action
2026	General G.O. Bonds	50,000 Replacement of active shooter personal protective equipment.
		\$50,000 2026 Subtotal
2029	General Capital Transfer	425,000 Systematic replacement of firefighting protective clothing.
		\$425,000 2029 Subtotal
	TOTAL	\$475,000

PROJECT:	CD-0	COMMUNITY PLA	ANNING	#574-Develo	pment I	Permitting Softwa	are						
I. PROJECT T	ΓΥΡΕ: Inf	formation Technology	ogy & Com	munications			II. LOCAT	ſΟΙΊ	N: City Hall				
III. PROJECT	OBJECTIVE	S AND BACKGRO	OUND										
NEED	□ New	$\overline{\mathrm{L}}$	Safety		N/A	Facility Cond.	M		Productivity				
SERVED:	✓ Repla	L L	Mandate	es	L	Service Def.	N/	Ά	Tax Base Exp.	N/A	City Mast	er Pl.	
	Rebu	ild L	O + M (Costs	N/A	Council Goals	M		Timeliness		_		
	☐ Total	-Cost-of-Ownership	p (TCO) or	Life-cycle Cos	t (LCC)	analysis							
DESCRIPTIO	conten	nporary expectation	ns for onlin	e customer serv	ice uses	s. It's customizat	ion to Conce	ord !	d is showing limitation has also restricted its a t on one individual, the	bility to gr	ow with cha	anges i	
	would		ent to issue	an Request for					would be dynamic enorgare that can meet the ex				
SERVICE IMPACT:		rovide a more dyna ts. New software v							tion processes for new	developm	ent and othe	r cons	truction related
IMPACT IF N FUNDED:	contin								etor consultant. It is un ervice will remain unch				
IV PREVIOU	S FISCAL YE	EAR AUTHORIZE	D:		PR	EVIOUS AMOU	NT:						
V. PROJECT	USEFUL LIF	E (In Years):		10	Exp	pected Bond Term	n (in Years)						
VI. PROJECT	FUND SUM	MARY											
Fund Ty	ype		2026	2027 2	2028	2029 2	2030 20	031	2032 203	3 2	034 2	035	Ten Years
General Capita	al Close-out		7,894	0	0	0	0	0	0	0	0	0	77,894
	Tota	al 77	7,894	0	0	0	0	0	0)	0	0	77,894

PROJECT: CD-COMMUNITY PLANNING #574-Development Permitting Software

VII. PROJECT FUND DETAIL

Fiscal Year Fund Type Amount Action

General Capital Close-out 77,894 Conversion / transfer of historical development / building permit / engineering permit data from former

Permit Tracker software to current Energov system.

\$77,894 2026 Subtotal

TOTAL \$77,894

PROJECT:	POLICE - 0	OPERATIONS #:	575-Police Vo	ehicle & Eq	uipment Rep	olacement						
I. PROJECT TY	PE: Other Ve	hicles				II. L	OCATIO	N: City Wi	de			
III. PROJECT C	BJECTIVES ANI	D BACKGROUND										
NEED	□ New	H Safet	ty	H	Facility C	ond.	N/A	Productivity				
SERVED:	Replace	N/A Man	dates	N/A	Service D	ef.	N/A	Tax Base Exp	. 1	N/A Cit	y Master Pl.	
	☐ Rebuild	L O+1	M Costs	N/A	Council C	ioals	M	Timeliness				
	☐ Total-Cost-o	of-Ownership (TCO)	or Life-cycle	e Cost (LCC	C) analysis							
DESCRIPTION	: This project p	provides for the rout	ine replaceme	ent of Police	Departmen	t vehicles, e	excluding l	Parking Division	on vehicles	, which are a	ddressed in	CIP 403.
As of January 2023, the City had a total of 32 cruisers, command SUVs, and unmarked vehicles.												
	Typically, ve	hicles are used in the	e "marked" fl	eet for appro	oximately 3	years, then	transferre	d to the unmark	ked fleet for	r an addition	al 2 years of	use.
SERVICE IMPACT:	Routine repla	acement of Police De	epartment veh	icles will en	nsure that a i	reliable flee	t of moder	n cruisers and	command	vehicles exis	ts to serve th	ne community.
IMPACT IF NO FUNDED:		ine replacement, the ailures could hinder								ble to mechar	nical failures	s. Chronic
IV PREVIOUS	FISCAL YEAR A	UTHORIZED:		PI	REVIOUS A	MOUNT:						
V. PROJECT U	SEFUL LIFE (In Y	Years):	5	Ex	xpected Bon	d Term (in '	Years) 5					
VI. PROJECT F	UND SUMMARY	7										
Fund Type	e	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General Capital		280,000	285,000	285,000	290,000	290,000	295,000		295,000	295,000	295,000	2,905,000
	Total	280,000	285,000	285,000	290,000	290,000	295,000	295,000	295,000	295,000	295,000	2,905,000

PROJECT:	POLICE - OPERATIONS	#575-Police Vehicle & Equipment Replacement
VII. PROJE	CT FUND DETAIL	
Fiscal Year	Fund Type	Amount Action
2026	General Capital Transfer	280,000 Replace 4 police vehicles as part of our normal emergency vehicle rotation.
		\$280,000 2026 Subtotal
2027	General Capital Transfer	285,000 Replace 4 police vehicles as part of our normal vehicle rotation
2027	General Capital Transfer	\$285,000 2027 Subtotal
2028	General Capital Transfer	285,000 Replace 4 vehicles.
		\$285,000 2028 Subtotal
2029	General Capital Transfer	290,000 Replace 4 vehicles.
	•	\$290,000 2029 Subtotal
•••		
2030	General Capital Transfer	290,000 Replace 4 vehicles.
		\$290,000 2030 Subtotal
2031	General Capital Transfer	295,000 Replace 4 vehicles.
		\$295,000 2031 Subtotal
2022	C1 C	205 000 Paulana Anakialan
2032	General Capital Transfer	295,000 Replace 4 vehicles.
		\$295,000 2032 Subtotal
2033	General Capital Transfer	295,000 Replace 4 vehicles.
		\$295,000 2033 Subtotal
2034	General Capital Transfer	295,000 Replace 4 vehicles.
2034	General Capital Hallster	\$295,000 Replace 4 Venicles. \$295,000 2034 Subtotal
		9273,000 2034 Subibitat

PROJECT:	POLICE - OPERATIONS	#575-Police Vehic	cle & Equipment Replacement
2035	General Capital Transfer	295,000	Replacement of 4 police vehicles as part of our normal vehicle replacement rotation. SRS 1/16/25.
		\$295,000	2035 Subtotal
	TOTAL	\$2,905,000	

PROJECT:	GS-PUBLIC PROPE	RTIES	#579-Downtown S	quares								
I. PROJECT TYP	PE: Downtown					II. LC	CATIO	N: Bicentenr	nial Square ar	nd Eagle S	Square	
III. PROJECT OF	BJECTIVES AND BACKO	GROUND										
NEED	New	Safe	ety	M	Facility Cond	ł.		Productivity				
SERVED:	Replace	Mar	ndates		Service Def.			Tax Base Exp.		City	Master Pl.	
	✓ Rebuild	O +	M Costs		Council Goal	ls		Timeliness				
	☐ Total-Cost-of-Owners	ship (TCC) or Life-cycle Cost	(LCC)) analysis							
DESCRIPTION:	This project provides f	for the rou	tine repair and refur	bishme	ent of Bicenten	nial Squa	re and Ea	agle Square.				
SERVICE IMPACT:	Routine maintenance a well as preserve and pr								seful life of th	ese assets	s, foster con	nmunity pride, as
IMPACT IF NOT Lack of maintenance will result in more expensive repairs and may, in the extreme, necessitate the premature full replacement of these. Lack of maintenance may also result in prolonged periods that the squares are closed to the public, thereby resulting in loss of public enjoyment.												
IV PREVIOUS F	ISCAL YEAR AUTHORIZ	ZED:		PR	EVIOUS AMO	OUNT:						
V. PROJECT US	EFUL LIFE (In Years):		20	Exp	pected Bond T	erm (in Y	ears) 20)				
VI. PROJECT FU	JND SUMMARY											
Fund Type		2026	2027 2	028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General G.O. Bon		0	1,700,000	0	0	0	0		0	0	0	1,700,000
	Total	0	1,700,000	0	0	0	0	0	0	0	0	1,700,000
VII. PROJECT F	UND DETAIL											
Fiscal Year Fund	Туре		Amount A	ction								
2027 Gen	eral G.O. Bonds		1,700,000 Bi \$1,700,000		nial Square: Co 027 Subtotal	onstruct re	enovation	n project.				

PROJECT: GS-PUBLIC PROPERTIES #579-Downtown Squares

TOTAL \$1,700,000

PROJECT:	FIRE	#583-New Heigh	hts Fire Station									
I. PROJECT TYP	E: Public	c Buildings				II.	LOCATIO	N: TBD				
III. PROJECT OF	BJECTIVES A	AND BACKGRO	UND									
NEED	□ New	M	Safety	Facility Cond.				Productivity				
SERVED:	Replace		Mandates	L	Service 1	Def.		Tax Base Exp.		City	Master Pl.	
	☐ Rebuild	H	O + M Costs		Council	Goals	N/A	Timeliness	Lo	ong-Range Pl	anning	
	☐ Total-Co	ost-of-Ownership	(TCO) or Life-cyc	ele Cost (LCC	c) analysis							
DESCRIPTION:	The purp	ose of this project	is to construct a r	new Central Fi	ire Station	in order to r	eplace the	current 1977 fac	cility.			
		ent facility is nearing the future.	ing the end of its u	seful life and	lacks suffi	cient area fo	or expansion	n to accommod	ate addition	al vehicles, o	or larger ap	paratus, as might be
SERVICE IMPACT:	Provides	sufficient facility	to support current	and future se	rvice need	s of the com	munity.					
IMPACT IF NOT FUNDED:		1 1 "	chicles and equipm f causing safety is			1 0		1.1		, ,	larger stati	ons have become
IV PREVIOUS F	ISCAL YEAI	R AUTHORIZED):	PF	REVIOUS	AMOUNT:						
V. PROJECT US	EFUL LIFE (In Years):	50	Ex	spected Bo	nd Term (in	Years) 20)				
VI. PROJECT FU	ND SUMMA	ARY										
Fund Type		2	026 2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General G.O. Bon	ds		0 0	150,000	0	2,000,000	2,000,000	3,350,000	0	0	0	7,500,000
	Total		0 0	150,000	0	2,000,000	2,000,000	3,350,000	0	0	0	7,500,000

PROJECT	: FIRE #583-New Heights	Fire Station
VII. PROJ	ECT FUND DETAIL	
Fiscal Year	r Fund Type	Amount Action
2028	General G.O. Bonds	150,000 Design, construct, and furnish a new fire station in East Concord. New building and furnishings only.
		\$150,000 2028 Subtotal
2030	General G.O. Bonds	2,000,000 Design, construct, and furnish a new fire station in East Concord. New building and furnishings only.
		\$2,000,000 2030 Subtotal
2031	General G.O. Bonds	2,000,000 Design, construct, and furnish a new fire station in East Concord. New building and furnishings only.
		\$2,000,000 2031 Subtotal
2032	General G.O. Bonds	3,350,000 Design, construct, and furnish a new fire station in East Concord. New building and furnishings only.
		\$3,350,000 2032 Subtotal
	TOTAL	\$7,500,000

PROJECT:		REC-GROUNDS	#587	7-Cemetery Improv	ements								
I. PROJECT TYI	PE:	Cemeteries					II. LO	CATIO	N: City Ce	meteries			
III. PROJECT O	ВЈЕ	CTIVES AND BACK	KGROU	UND									
NEED	✓	New	Н	Safety	$\overline{\mathrm{M}}$	Facility	Cond.	N/A	Productivity				
SERVED:		Replace	L	Mandates	L	Service	Def.	N/A	Tax Base Exp).	N/A	City Master Pl.	
	✓	Rebuild	M	O + M Costs	N/A	Council	Goals	M	Timeliness		Other		
		Total-Cost-of-Owne	ership ((TCO) or Life-cycl	e Cost (LC	C) analysis							
DESCRIPTION:		This project provides cemeteries	s for th	e maintenance and	repair need	s for the Ci	ty's 13 municipa	al ceme	eteries includin	g but not li	imited to	buildings and roa	adways within the
SERVICE Investment in cemetery infrastructure preserves and improve facilities, corrects potential liabilities, and maintains community pride in these facilities. Well maintained facilities also encourages the public to purchase burial plots.										cilities. Well			
IMPACT IF NOT FUNDED:	Γ	Lack of maintenance burials. Repairs iden									nd affect	our ability to fol	low State Law for
IV PREVIOUS F	ISC	CAL YEAR AUTHOR	RIZED	:	P	REVIOUS	AMOUNT:						
V. PROJECT US	EFU	UL LIFE (In Years):		25	Е	xpected Bo	nd Term (in Ye	ars)					
VI. PROJECT FU	JNI	O SUMMARY											
Fund Type			20	2027	2028	2029	2030	2031	2032	2033	20	34 2035	Ten Years
General G.O. Bor	ıds		275,0	700,000	350,000	2,430,000	220,000	0	150,000	200,000	950,00	00 0	5,275,000
		Total	275,0	700,000	350,000	2,430,000	220,000	0	150,000	200,000	950,00	00 0	5,275,000

PROJECT:	REC-GROUNDS	#587-Cemetery Improvem	nents
VII. PROJE	CT FUND DETAIL		
Fiscal Year	Fund Type	Amount	: Action
2026	General G.O. Bonds	275,000 \$275,000	Blossom Hill Building to address two bays (staff room and small workshop - includes new windows, insulation, new lights, electrical upgrades, & furnace). 2026 Subtotal
		\$273,000	2020 Subtotal
2027	General G.O. Bonds	250,000	Replacement of old tin storage building.
	General G.O. Bonds	150,000	Blossom Hill Cemetery roadway and pavement improvements.
	General G.O. Bonds	300,000	Address building repair needs (windows, doors, mortar repointing, HVAC in office building, ivy removal) and roof repair items listed in the 2023 HL Turner Inc building report.
		\$700,000	2027 Subtotal
2028	General G.O. Bonds	250,000	Maple Grove Cemetery: Clear and grade 2+/- acres of property for future expansion. Install 600 ft of fencing on Sylvester Street from corner of Sewalls Falls Road towards Fisherville Road.
	General G.O. Bonds	100,000	Blossom Hill Cemetery roadway and pavement improvements.
		\$350,000	2028 Subtotal
2029	General G.O. Bonds	150,000	Blossom Hill Cemetery roadway and pavement improvements.
	General G.O. Bonds	80,000	Records Improvements: Purchase computerized document management system to digitize, store, and manage all cemetery records. New system includes online searchable database and plot plans for all cemeteries.
	General G.O. Bonds	2,200,000	Full replacement of the five bay maitenance garage at Blosson Hill per the FY2023 facility needs assessment complted by HL Turner Inc.
		\$2,430,000	2029 Subtotal
2030	General G.O. Bonds	150,000	Blossom Hill Cemetery roadway and pavement improvements.
	General G.O. Bonds		Maple Grove Cemetery: Install 250 linear feet of ornamental fence along Sewalls Falls Road near the driveway for Beaver Meadow School. Currently vehicles queue along Sewalls Falls Road while waiting to access the School during pick-up and drop off times and there is no fencing to protect graves located near the road.

PROJECT:	REC-GROUNDS	#587-Cemetery Improvem	nents
		\$220,000	2030 Subtotal
2032	General G.O. Bonds	150,000	Blossom Hill Cemetery roadway and pavement improvements.
		\$150,000	2032 Subtotal
2033	General G.O. Bonds	200,000	Blossom Hill Cemetery roadway and pavement improvements.
		\$200,000	2033 Subtotal
2034	General G.O. Bonds	500,000	Purchase real estate to expand facilities to accommodate community needs.
	General G.O. Bonds	The state of the s	Blossom Hill Cemetery: Pond improvements including dredging, repair of shoreline retaining walls, repairs to dam, drainage repairs and installation of guardrails.
	General G.O. Bonds		Pine Grove Cemetery: Clear and grade 1.5 acres of property for future expansion.
		\$950,000	2034 Subtotal
	TOTAL	\$5,275,000	

PROJECT:	CD-ENGINEER	ING SE	RVICES #588-I	Loudon Roa	d Bridge Improve	ment Project						
I. PROJECT TYP	E: Bridges					II. LOCATI	ON:	Loudon Roa	d over Merrir	mack River		
III. PROJECT OB	JECTIVES AND BA	CKGRC	OUND									
NEED	□ New H Safety		Safety	M Fac		Н	H Productivity					
SERVED:	Replace	M	Mandates	Н	Service Def.	M	M Tax Base Exp.		L	City Master Pl.		
	✓ Rebuild	L	O + M Costs	L	Council Goals	ls H Timelin		neliness				
	☐ Total-Cost-of-Ow	vnership	(TCO) or Life-cyc	le Cost (LC	C) analysis							
DESCRIPTION:		A 2015 bridge inspection by the NH Department of Transportation determined that the Loudon Road Bridge had several structural deficiencies. As a result, it was placed on the NH Department of Transportation's "Red List".										
	This project is inte	This project is intended to address the bridge's structural and operational deficiencies.										
	This work is also a the I-393 bridges.	This work is also a critical step in NHDOT's plan for the I-93 widening project as it is a vital link in the State's traffic control plan detours for reconstruction of the I-393 bridges.										
	The project will be funded through the State Municipal Bridge Aid Program (80% State, 20% Local) and will be managed by the City.											
SERVICE IMPACT:	The Loudon Road project will mainta			ortation link	between the easte	rly and wester	rly area	s of the City ac	cross the Meri	rimack River. Completion of this		
IMPACT IF NOT FUNDED:	Not implementing	If not funded, continued deterioration will result in restricted use and eventual closure of the bridge. Significant disruption of regional traffic would likely occur Not implementing this work will also delay the State's plans to replace the I-393 bridges, and may also have negative implications for the Bow / Concord I-93 Widening Project.										
IV PREVIOUS FI	SCAL YEAR AUTH	ORIZEI	D: 2015	P	REVIOUS AMOU	JNT:						
V. PROJECT USEFUL LIFE (In Years):			50	Е	xpected Bond Ter	m (in Years)	20					

PROJECT: CD-ENGINEERING SERVICES #588-Loudon Road Bridge Improvement Project												
VI. PROJE	ECT FUND SUMMARY											
Fund	Туре	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Water G.O). Bonds	50,000	0	1,500,000	0	0	0	0	0	0	0	1,550,000
General G	.O. Bonds	0	0	2,630,275	0	0	0	0	0	0	0	2,630,275
Other Fede	eral	400,000	0	18,357,552	0	0	0	0	0	0	0	18,757,552
Other Trus	st	100,000	0	1,959,113	0	0	0	0	0	0	0	2,059,113
	Total	550,000	0 2	24,446,940	0	0	0	0	0	0	0	24,996,940
VII. PROJ	ECT FUND DETAIL											
Fiscal Year	r Fund Type		Amo	unt Action								
2026	Other Federal		400,0		sign of bridge I shoulders. \$							nodate multi-use hare (80%).
	Other Trust		100,000 Final design of bridge repairs and improvements. Project includes widened deck to accommodate path and shoulders. \$500,000 estimated additional costs to complete final design. City's share (20 Bridge Reserve Funds.							nodate multi-use		
	Water G.O. Bonds		50,0		sign of water tation design.			thin the proje	ect area to b	e coordinate	d with bri	dge
			\$550,0	000 2	026 Subtotal							
2028	Other Federal		18,357,5		ct bridge repa ulders. \$22,9							e multi-use path
	General G.O. Bonds		2,630,2									e multi-use path Bridge Reserve
	Other Trust		1,959,1		ct bridge repa ulders. \$22,9							e multi-use path
Water G.O. Bonds				OOO Construction of water improvements on Loudon Road in coordination with the bridge rehabilitation project. City's share (100%).								
			\$24,446,9	240 2	028 Subtotal							
	TOTAL	9	\$24,996,9	40								

PROJECT:	CD-ENGINEERING SERVICES	#588-Loudon Road Bridge Improvement Project

PROJECT:	CD-ENGINEER	ING SERVICE	S #590-Do	wntown C	ivic District S	idewalk Re	placement					
I. PROJECT TYI	PE: Downtown		:			approxima	Various locations between City Hall and State House, bounded approximately by Center Street, Green Street, School Street, and North State Street.					
III. PROJECT O	BJECTIVES AND BA	CKGROUND										
NEED SERVED:	New	M Safet	•	M	Facility Co			oductivity				
SERVED.	Replace	L Mano	lates	M	Service De	f.	L Tax	x Base Exp.	<u>L</u>	City	Master Pl	
	Rebuild	Γ O + V	M Costs	L	Council Go	als	L Tin	neliness				
	☐ Total-Cost-of-Ov	vnership (TCO)	or Life-cycle	Cost (LCC	C) analysis							
DESCRIPTION: The purpose of this project is to reconstruct concrete sidewalks within the Downtown Civic District bounded approximately by Center Street, Green Street, School Street, and North State Street. Sidewalk improvements include reconstruction of existing concrete sidewalks with accessible ramps and the addition of way finding signage. Improvements and signage will be consistent with the streetscape improvements of the 2015/2016 Downtown Complete Streets Improvements (CIP 460).									d the addition of			
SERVICE IMPACT:	Improved use and	appearance of o	downtown side	walks wil	l provide a sat	e and acces	ssible walkin	g surface for	pedestrians	s.		
IMPACT IF NOT Continued deterioration of sidewalk conditions will occur, resulting in potential hazards and increased repair costs in the future. FUNDED:												
IV PREVIOUS F	SISCAL YEAR AUTH	ORIZED:	2015	PI	REVIOUS AN	OUNT:						
V. PROJECT US	EFUL LIFE (In Years)):	30	Ех	spected Bond	Term (in Y	ears) 20					
VI. PROJECT FU	JND SUMMARY											
Fund Type		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General G.O. Bor	nds	630,000	0	0	750,000	0	0	0	0	0	0	1,380,000
	Total	630,000	0	0	750,000	0	0	0	0	0	0	1,380,000

PROJECT:	CD-ENGINEERING SERVICES	#590-Downtown Civic District Sidewalk Replacement
VII. PROJE	CT FUND DETAIL	
Fiscal Year	Fund Type	Amount Action
2026	General G.O. Bonds	250,000 Construction and inspection of Green Street sidewalk improvements (West side from School to Capitol, plus 100' each way both sides) in conjunction with the construction of improvements associated with the new Legislative Parking Garage at the former Justice Department site. Includes traffic calming and sidewalk "bump outs" at the intersections of Green/School and Green/Capitol.
	General G.O. Bonds	185,000 Construction and inspection of North State Street sidewalk improvements (East side from School to Capitol, plus 100' each way both sides) in conjunction with the construction of improvements associated with the new Legislative Parking Garage at the former Justice Department site.
	General G.O. Bonds	110,000 Construction and inspection of Capitol Street sidewalk improvements (North side from Green to State) in conjunction with the construction of improvements associated with the new Legislative Parking Garage at the former Justice Department site.
	General G.O. Bonds	85,000 Construction and inspection of School Street sidewalk improvements (South side from Green to State) in conjunction with the construction of improvements associated with the new Legislative Parking Garage at the former Justice Department site.
		\$630,000 2026 Subtotal
2029	General G.O. Bonds	 750,000 Design and construction of sidewalk replacement within the Downtown Civic District. Targeted streets include: Park Street (State to Green), Capitol Street (State to Green), Green Street (Centre to School), Prince Street (Green to 10 Prince Street), State Street (School to Centre). Excludes sidewalk areas reconstructed by the State of New Hampshire's steam conversion project in 2018-2020, as well as those to be improved as part of by the State's proposed Legislative Parking Garage at the NH Department of Justice site. The final design will be in-kind concrete replacement with bump-outs at crosswalks. \$750,000
,	TOTAL	\$1,380,000



PROJECT:	FIRE	#594-New Centr	al Fire Station								
I. PROJECT TYP	E: Public	Buildings				II. LO	OCATIO	N: To be de	etermined		
III. PROJECT OB	JECTIVES A	AND BACKGRO	UND								
NEED	□ New	$\overline{\mathrm{M}}$	Safety	\overline{M}	Facility	Cond.	M	Productivity			
SERVED:	✓ Replace		Mandates	L	Service	Def.	N/A	Tax Base Exp.	·	City Master Pl	
	☐ Rebuild	Н	O + M Costs		Council	Goals	M	Timeliness	Long-Ra	ange Planning	
	☐ Total-Co	Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis									
DESCRIPTION:	The purpo	ose of this project	is to construct a r	new Central	Fire Station	in order to rep	lace the	current 1977 fac	cility.		
The current facility is nearing the end of its useful life and lacks sufficient area for expansion to accommodate additional vehicles, or larger apparatus, as mineded in the future.									pparatus, as might be		
SERVICE IMPACT:	Provides	sufficient facility	to support current	and future s	service need	ls of the comm	unity.				
IMPACT IF NOT FUNDED:	2	1 1 "	hicles and equipn f causing safety is			1 "				sly get larger stat	ions have become
IV PREVIOUS FI	SCAL YEAR	R AUTHORIZED	:	P	PREVIOUS	AMOUNT:					
V. PROJECT USE	EFUL LIFE (In Years):	50	E	Expected Bo	ond Term (in Y	ears)				
VI. PROJECT FU	ND SUMMA	ARY									
Fund Type		2	026 2027	2028	2029	2030	2031	2032	2033 20	034 2035	Ten Years
General G.O. Bono		150,0		3,000,000	2,000,000	-,,	0		0	0 0	25,150,000
	Total	150,0	000	3,000,000	2,000,000	20,000,000	0	0	0	0 0	25,150,000

PROJECT	: FIRE	#594-New Central Fire Station	
VII. PROJ	ECT FUND DETAI	L	
Fiscal Yea	r Fund Type	Amount	t Action
2026	General G.O. Bo	nds 150,000	Site evaluation, design and permitting for new Central Fire Station/Headquarters facility.
		\$150,000	2026 Subtotal
2028	General G.O. Bo	nds 3,000,000	Property Acquisition for new Central Fire Station, following completion of site evaluation.
		\$3,000,000	2028 Subtotal
2029	General G.O. Bo	nds 2,000,000	Design/permitting for new Central Fire Station, following site acquisition.
		\$2,000,000	2029 Subtotal
2030	General G.O. Bo	nds 20,000,000	Construct, and furnish a new Central Fire Station per recommendations of the January 2022 ESCI needs assessment / location study. New building and furnishings only.
		\$20,000,000	2030 Subtotal
	TOTAL	\$25,150,000	

PROJECT:	POLICE - OPERA	TIONS	S #595-Parking Meters	3						
I. PROJECT TYP	E: Parking				II. LO	CATIO	ON:	: City wide		
III. PROJECT OF	BJECTIVES AND BAC	KGRO	UND							
NEED	✓ New	N/A	Safety	H	Facility Cond.	Н	P	Productivity		
SERVED:	✓ Replace	N/A	Mandates	Н	Service Def.	N/A	T	Tax Base Exp.	Н	City Master Pl.
	✓ Rebuild	Н	O + M Costs	N/A	Council Goals	N/A	T	Timeliness		
	☐ Total-Cost-of-Own	ership	(TCO) or Life-cycle Cost	(LCC) analysis					
DESCRIPTION:	This project replace system.	s CIP #	586. The purpose of this	projec	et is to provide funding fo	r maint	tena	ance, repair, replaceme	ent, and e	xpansion of the City's parking meter
	Parking meters were	first in	nstalled in the City in 194	7.						
			pproximately 86 kiosk pay pally owned parking gara			184 me	ech	hanical meters managin	ng 1,658	metered parking spaces located on-
	Kiosk pay stations v initially installed in		st installed in 2010, and l	ater ex	panded as part of the Mai	n Stree	et "(Complete Street Project	ct" in 201	5 - 2017. Smart meters were
	Kiosks and smart me	eters ar	e capable of accepting cre	edit car	rd payments. Kiosks are	also ca _l	pab	ble of accepting payme	ents from	City parking cards ("P-Cards").
					edevelopment will necess, thereby allowing the Cit					Parking Lot. Upon closure, the
SERVICE IMPACT:	system while, simul	aneous	sly, not losing opportuniti	es to g		Parking	g Fu	und. Periodic expansi	ion of the	nd user friendliness for the parking meter network is also important to cially solvent.
IMPACT IF NOT FUNDED:	Equipment will become	ome inc	reasingly unreliable. Me	chanic	al failures will result in lo	ost reve	enu	es and increased custo	mer frust	ration.
IV PREVIOUS F	ISCAL YEAR AUTHO	RIZED	:	PR	EVIOUS AMOUNT:					

PROJECT:	POLICE - OPERAT	TIONS #59	5-Parking l	Meters								
V. PROJECT USE	FUL LIFE (In Years):		10	E	Expected Bond	Term (in Yo	ears) 10					
VI. PROJECT FUN	ND SUMMARY											
Fund Type		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Parking G.O. Bonds	3	0	0	800,000	1,550,000	0	0	0	0	0	0	2,350,000
	Total	0	0	800,000	1,550,000	0	0	0	0	0	0	2,350,000
VII. PROJECT FU	ND DETAIL											
Fiscal Year Fund T	Гуре		Amo	unt Action	1							
2028 Parkir	ng G.O. Bonds		800,00	00 Replac	e 480 single sp	ace smart m	eters put int	to service in	FY2020.			
			\$800,0	00	2028 Subtotal							
2029 Parkir	ng G.O. Bonds		1,550,00	00 Replac	e 86 kiosk unit	ts.						
			\$1,550,0	00	2029 Subtotal							
TOTAL			\$2,350,0	00								

PROJECT:	CITY MANAGER	/OPER	RATION #596-Surfa	ce Lots							
I. PROJECT TYPI	E: Parking					II. LOCA	ATIO	ON:	City wide		
III. PROJECT OB	JECTIVES AND BACK	KGROU	JND								
NEED	□ New	Н	Safety	Н	Facility Cond.		M	Prod	ductivity		
SERVED:	✓ Replace	N/A	Mandates	Н	Service Def.		N/A	Tax	Base Exp.	Н	City Master Pl.
	✓ Rebuild	N/A	O + M Costs	N/A	Council Goals	[N/A	Time	neliness	Parking	
	☐ Total-Cost-of-Owne	ership (TCO) or Life-cycle Cos	t (LCC) analysis						
DESCRIPTION:	feature approximately features 70+/- spaces Facilities include: City Hall / Auditoriu Police Department L Library / 10 Prince S	y 210 ps which m Lot: ot: 45 street Lineath I D Space Spaces Spaces aces	parking spaces. This fig was sold for redevelop 44 Spaces Spaces ot: 26 Spaces Loudon Road): 25 Spaces	are excl	udes the interim F						xing lots. Combined, these lots by
SERVICE IMPACT:	Routine maintenance	will m	ninimize or reduce poter	ıtial liat	oilities, encourage	use by the	e pub	olic, ar	and maintain revenue	es for the	City's Parking Fund.
IMPACT IF NOT FUNDED:			o deteriorate, thereby in ue. Deteriorated faciliti							acilities m	ay result in decreased utilization by
IV PREVIOUS FI	SCAL YEAR AUTHOR	RIZED:		PR	EVIOUS AMOU	NT:					
V. PROJECT USE	FUL LIFE (In Years):		10	Ex	pected Bond Terr	n (in Year	rs)				

PROJEC	T: CITY MANAGEI	R /OPERATION	#596-S	urface Lots	S							
VI. PRO	JECT FUND SUMMARY											
Fund	Туре	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Parking	G.O. Bonds	0	0	495,000	819,500	0	957,000	0	0	0	0	2,271,500
	Total	0	0	495,000	819,500	0	957,000	0	0	0	0	2,271,500
VII. PRO	JECT FUND DETAIL											
Fiscal Ye	ear Fund Type		Amou	nt Action								
2028	Parking G.O. Bonds		495,00	•	ll / Auditoriums, as well as l	_				oth reconstru	ction with	stormwater
			\$495,00	00 2	2028 Subtotal			-				
2029	Parking G.O. Bonds		819,50		Department Pa	_	-			-	econstruct	ion with
			\$819,50	00 2	2029 Subtotal							
2031	Parking G.O. Bonds		533,50		Parking Lot: es, as well as l					construction	with storn	nwater
	Parking G.O. Bonds		258,50	0 Storrs S	Street Parking	Lot (benea	ith Loudon R	Road overpass	s): Cold pla	ne and overl	ay existing	g pavement.
	Parking G.O. Bonds		165,00	0 McKee	Square Parkin	ng Lot (Cli	nton Street):	Design and	reconstructi	on.		
			\$957,00	00 2	2031 Subtotal							
	TOTAL		\$2,271,50	00								

PROJECT:	POLICE - OPE	RATIONS #59	7-Parking	Beacons								
I. PROJECT TY	PE: Parking					II. LO	OCATION:	City Wio	le			
III. PROJECT O	BJECTIVES AND BA	ACKGROUND										
NEED	✓ New	H Safety		N/A	Facility Co	ond.	N/A Pr	roductivity				
SERVED:	☐ Replace	N/A Manda	tes	N/A	Service D	ef.	N/A Ta	ax Base Exp.	Н	City	Master Pl	
	Rebuild	L O+M	Costs	N/A	Council G	oals	N/A Ti	imeliness				
	☐ Total-Cost-of-O	wnership (TCO) o	r Life-cyc	le Cost (LCC)) analysis							
DESCRIPTION	1 3 1	ides funding for the key intersections the			d replaceme	ent of "Wint	er Parking I	Ban Beacons'	' and related	signage on	City owne	d and maintained
SERVICE IMPACT:	improving comm	acons, similar to the unications and minesidents visiting the	nimizing fi	rustration for	residents an	d visitors ali	ike. Improv	ed communi	cation will h	elp the publ		
IMPACT IF NO FUNDED:	T Less informed cit winter parking en		frustration	n for the publ	ic, as well a	s less efficie	ent snow ren	noval operati	ons as a resu	ılt of vehicle	es parked o	on City streets during
IV PREVIOUS	FISCAL YEAR AUTH	IORIZED:		PR	EVIOUS A	MOUNT:						
V. PROJECT US	SEFUL LIFE (In Years	s):	10	Ex_1	pected Bond	d Term (in Y	Tears) 10					
VI. PROJECT F	UND SUMMARY											
Fund Type	e	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Parking G.O. Bo	nds	0	0	275,000	0	0	0	0	0	0	0	275,000
Parking Capital		0	0	0	5,000	5,000	5,000	5,000	5,000	5,000	5,000	35,000
	Total	0	0	275,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	310,000

PROJECT:	POLICE - OPERATIONS	#597-Parking Beacons
VII. PROJ	ECT FUND DETAIL	
Fiscal Year	Fund Type	Amount Action
2028	Parking G.O. Bonds	275,000 Purchase and install no parking strobe beacons and related signage for 24 intersections city-wide.
		\$275,000 2028 Subtotal
2029	Parking Capital Transfer	5,000 Parking beacon maintenance.
		\$5,000 2029 Subtotal
2030	Parking Capital Transfer	5,000 Parking beacon maintenance.
		\$5,000 2030 Subtotal
2031	Parking Capital Transfer	5,000 Parking beacon maintenance.
		\$5,000 2031 Subtotal
2032	Parking Capital Transfer	5,000 Parking beacon maintenance.
2032	Tarking Capital Transfer	
		\$5,000 2032 Subtotal
2033	Parking Capital Transfer	5,000 Parking beacon maintenance.
		\$5,000 2033 Subtotal
2034	Parking Capital Transfer	5,000 Parking beacon maintenance.
		\$5,000 2034 Subtotal
		
2035	Parking Capital Transfer	5,000 Parking beacon maintenance.
		\$5,000 2035 Subtotal
	TOTAL	Ф210 000
	TOTAL	\$310,000

PROJECT	: CD-COMMUNI	ITY PLANNING	#599-Zo	ning Upda	te							
I. PROJEC	CT TYPE: Community P	lanning/Implemen	ntation			II. LC	CATIO	N: City Wid	e			
III. PROJ	ECT OBJECTIVES AND BA	CKGROUND										
NEED	□ New	N/A Safety		N/A	Facility Co	nd.	N/A	Productivity				
SERVED:	Replace	N/A Manda	ites	Н	Service De	f.	L	Tax Base Exp.	M	City	Master Pl	
	Rebuild	$\overline{N/A}$ O + M	Costs	M	Council Go	oals	M	Timeliness	Lo	ong-Range F	lanning	
	☐ Total-Cost-of-Ov	wnership (TCO) o	or Life-cycle	Cost (LCC	C) analysis							
DESCRIP	TION: The purpose of th	is project is to up	date Concor	d's Zoning	Ordinance fo	llowing con	npletion	of a new City-w	ide Master	Plan (expec	ted to com	mence in FY26).
SERVICE	1						t review	and approval pr	ocess, enco	ourage redev	relopment,	and minimize the
IMPACT:	need for variances	s for both residen	tial and nonr	esidential	property own	ers.						
IMPACT FUNDED	1 &											
FUNDED	. арргоаси тог ириг	ung me oramane	es and regui	ations, wii	icii would like	rly prove to	de more	expensive in the	e long-term	, would need	i to be purs	ueu.
IV PREV	IOUS FISCAL YEAR AUTH	IORIZED:		P	REVIOUS AN	MOUNT:						
V. PROJE	ECT USEFUL LIFE (In Years):	20	E	xpected Bond	Term (in Y	ears)					
VI. PROJ	ECT FUND SUMMARY											
Fund	Type	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General C	Capital Transfer	0	0	0	400,000	0	0	0	0	0	0	400,000
	Total	0	0	0	400,000	0	0	0	0	0	0	400,000
	JECT FUND DETAIL											
Fiscal Yea	ar Fund Type		Amou	nt Action								
2029	General Capital Transfer					date follow	ing com	pletion of update	es to City N	Aaster Plan		
			\$400,00	0 2	029 Subtotal							

PROJECT: CD-COMMUNITY PLANNING #599-Zoning Update

TOTAL \$400,000

PROJECT:	CD-COMMUNI	ΓΥ PLANNIN	G #600-Im _]	pact Fee Ord	dinance Upd	ate							
I. PROJECT TYP	E: Community Pla	anning/Implem	entation			II. LC	CATIO	N: City Wide					
III. PROJECT OB	JECTIVES AND BA	CKGROUND											
NEED	□ New	N/A Safet	y	N/A	Facility Co	nd.	N/A	Productivity					
SERVED:	✓ Replace	L Mano	lates	L	Service De	f.	N/A	Tax Base Exp.	L	City	Master Pl.		
	☐ Rebuild	N/A O + 1	M Costs	M	Council Go	oals	L	Timeliness	Pub	lic Faciliti	es		
	☐ Total-Cost-of-Ow	nership (TCO)	or Life-cycle	Cost (LCC)) analysis								
DESCRIPTION:	This project provide said fees.	les for routine	updates and ar	nendments t	to the City's	Impact Fee	Ordinan	ce, including fina	ncial studie	s, data, and	d calculation	ns used to establish	h
	The City's Impact data used to compl											l construction cost	į
SERVICE IMPACT:	The update will en	sure that the C	ity's impact fee	e unit rates a	are appropria	te and in lir	e with a	idjacent communi	ties.				
IMPACT IF NOT FUNDED:	Potential legal cha	llenges and the	potential for t	axpayers to	shoulder mo	ore than thei	r fair sha	are of facility imp	provements 1	necessitate	d by new d	evelopment.	
IV PREVIOUS FI	SCAL YEAR AUTH	ORIZED:		PR	EVIOUS AN	MOUNT:							
V. PROJECT USI	EFUL LIFE (In Years)	:	10	Exp	pected Bond	Term (in Y	ears)						
VI. PROJECT FU	ND SUMMARY												
Fund Type		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years	
General Capital Tr	ransfer	0	0	0	0	200,000	0	0	0	0	0	200,000	
	Total	0	0	0	0	200,000	0	0	0	0	0	200,000	

PROJECT: CD-COMMUNITY PLANNING #600-Impact Fee Ordinance Update

VII. PROJECT FUND DETAIL

Fiscal Year Fund Type Amount Action

2030 General Capital Transfer 200,000 Impact Fee Ordinance update.

\$200,000 2030 Subtotal

TOTAL \$200,000

PROJECT:	CD-COMMUN	ITY PLANNING	#601-Design Guio	lelines Update				
I. PROJECT TYP	E: Community P	lanning/Impleme	ntation		II. LOCATIO	ON: City Wide	e	
III. PROJECT OE	JECTIVES AND BA	ACKGROUND						
NEED	□ New	N/A Safety	\overline{N}	A Facility Cond.	N/A	Productivity		
SERVED:	✓ Replace	N/A Manda		A Service Def.	N/A	Tax Base Exp.	L	City Master Pl.
	Rebuild	$\overline{N/A}$ O + M	I Costs M	Council Goals	N/A	Timeliness	Other	
	☐ Total-Cost-of-O	wnership (TCO)	or Life-cycle Cost (LC	CC) analysis				
DESCRIPTION:	This project provi	ides for periodic	review and updating o	f the City's Design	Review Guidel	ines.		
	Design Review is	required by the I	Planning Board for all	major site plan app	olications.			
	The existing Desi	ign Review Guide	elines were enacted in	the early 1990s to a	address "big bo	x" retail developn	ment occurring in	n the City, primarily on the Heights.
								ndustrial, multifamily residential, and relopment permitting process.
			ne specific need and control of the specific need and control of t				clear until the M	Master Plan update is complete. This
SERVICE IMPACT:	and architectural	requirements for direction for all s	buildings and structur takeholders involved	es. Updated Guidel	lines will help s	treamline the dev	elopment permi	articularly with respect to site layout tting process and provide improved ers, members of Boards and
IMPACT IF NOT FUNDED:			esult in more subjective with the City's goals a				ent applications,	as well as missed opportunities to
IV PREVIOUS F	SCAL YEAR AUTH	IORIZED:]	PREVIOUS AMOU	JNT:			
V. PROJECT USI	EFUL LIFE (In Years	s):	10	Expected Bond Terr	m (in Years)			

PROJECT:	CD-COMMUNITY	PLANNING	#601-Des	sign Guide	elines Update							
VI. PROJECT FUN	ID SUMMARY											
Fund Type		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General Capital Tran	nsfer	0	0	0	200,000	0	0	0	0	0	0	200,000
	Total	0	0	0	200,000	0	0	0	0	0	0	200,000
VII. PROJECT FU	ND DETAIL											
Fiscal Year Fund T	Type		Amour	nt Action								
2029 Gener	al Capital Transfer		200,000) Update	the City's Des	ign Guideli	nes.					
			\$200,000	0 2	2029 Subtotal							
TOTAL	J.		\$200,000	0								

PROJECT:	CD-ENGINEER	ING SERVICES	#602-Iro	n Works Ro	ad Bridge F	Replacement	Project					
I. PROJECT TY	PE: Bridges					II. LC	CATION	Iron Wor	ks Road ove	r Turkey R	iver	
III. PROJECT O	BJECTIVES AND BA	CKGROUND										
NEED	□ New	H Safety		H	Facility Co	ond.	N/A	Productivity				
SERVED:	Replace	H Manda	ntes	Н	Service De	f.	N/A	Tax Base Exp.	Н	City	Master Pl.	
	Rebuild	N/A O + M	Costs	L	Council Go	oals	M	Timeliness	Oth	er		
	☐ Total-Cost-of-Ov	wnership (TCO) o	or Life-cycle	Cost (LCC)	analysis							
DESCRIPTION: The purpose of this project is to replace the existing bridge on Iron Works Road over the Turkey River (Bridge ID #190/067). The present deck, superstructure, and substructure are in poor condition due to a number of structurally deficient components. This bridge is municipally owned and is eligible for State Municipal Bridge Aid Program funds (80% State, 20% Local).												
	New Hampshire I listed bridges to b								umber 34 ou	t of the top	65 municiţ	pally owned red
SERVICE IMPACT:	Continued use for	public travel. Re	placement b	ridge to mee	t all current	standards.						
IMPACT IF NO FUNDED:	Γ If the bridge is no	t repaired / replac	ced, it could	pecome subj	ect to load 1	estrictions o	r closure.					
IV PREVIOUS I	FISCAL YEAR AUTH	ORIZED:	2017	PRI	EVIOUS AI	MOUNT:						
V. PROJECT US	SEFUL LIFE (In Years):	50	Exp	ected Bond	Term (in Yo	ears) 20					
VI. PROJECT F	UND SUMMARY											
Fund Type	:	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Other Trust		75,000	0	0	0	0	0	0	0	0	0	75,000
General G.O. Box	nds	0	0	0	0	104,000	0	700,000	0	0	0	804,000
Other State	T. 4.1	75.000	0	0	0	416,000	0	2,780,000	0	0	0	3,196,000
	Total	75,000	0	0	0	520,000	0	3,480,000	0	0	0	4,075,000

PROJECT:	: CD-ENGINEERING SERVICES	#602-Iron Works Road Bridge Replacement Project
VII. PROJ	ECT FUND DETAIL	
Fiscal Year	r Fund Type	Amount Action
2026	Other Trust	75,000 Engineering Study to consider alternatives. Bridge Reserve Funds.
		\$75,000 2026 Subtotal
2030	Other State	416,000 Design, permitting and bidding of new bridge. State share (80%) of total project cost.
	General G.O. Bonds	104,000 Design, permitting and bidding of new bridge. City share (20%) of total project cost.
		\$520,000 2030 Subtotal
2032	Other State	2,780,000 Construction of new bridge. State share (80%) of total project cost.
	General G.O. Bonds	700,000 Construction of new bridge. City share (20%) of total project cost.
		\$3,480,000 2032 Subtotal
	TOTAL	\$4,075,000

PROJECT:	POLICE - OPER	RATIONS #6	07-Video Sys	tem Replace	ement								
I. PROJECT TY	PE: Public Safety					II. LC	OCATION:	Police De	epartment				
III. PROJECT O	BJECTIVES AND BA	CKGROUND											
NEED	□ New	M Safet	y	N/A	Facility Cond	l.	N/A Pro	oductivity					
SERVED:	Replace	N/A Mand	lates	L	Service Def.		N/A Ta	ax Base Exp.	<u>N/A</u>	A City	Master Pl		
	Rebuild	H O + N	1 Costs	N/A	Council Goa	S	M Ti	meliness	Lo	ng-Range Pl	anning		
	☐ Total-Cost-of-Ov	wnership (TCO)	or Life-cycle	Cost (LCC)	analysis								
DESCRIPTION	The purpose of this project is to replace and improve antiquated video surveillance equipment utilized by the Police Department. The Department's current video equipment is used to monitor various areas within Police Headquarters, as well as the exterior of the building and surrounding City Complex buildings. This video serves both officer safety and public safety concerns, as well as serving a role in potential evidence collection. The current video system does not have recording capabilities and utilizes outdated technology which has become obsolete, difficult to service, and does not meet the needs of the Department.												
SERVICE IMPACT:		The Department seeks to implement a state of the art CCTV System utilizing IP surveillance cameras and NVR video encoder. This system will also tie into the Department's card access control system. Also included will be the necessary data storage capacity for such a system.											
	high security area	Department's card access control system. Also included will be the necessary data storage capacity for such a system. In addition to video monitoring capabilities, this system will allow for the recording of the Department's interview rooms and update the monitoring capabilities or high security areas within the Department to include evidence storage as well as firearms storage. The Department's capabilities in these areas is critically deficient and in need of expedited improvement.											
IMPACT IF NO FUNDED:	T Unreliable and fai	iling surveillance	e infrastructur	e negatively	impacts publ	c safety.							
IV PREVIOUS	FISCAL YEAR AUTH	ORIZED:		PRI	EVIOUS AM	OUNT:							
V. PROJECT US	SEFUL LIFE (In Years):	10	Exp	ected Bond T	erm (in Y	ears)						
VI. PROJECT F	UND SUMMARY	ID SUMMARY											
Fund Type		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years	
General Capital		0	10,000	0	0	0	0	0	0	0	0	10,000	
	Total	0	10,000	0	0	0	0	0	0	0	0	10,000	

PROJECT: POLICE - OPERATIONS #607-Video System Replacement

VII. PROJECT FUND DETAIL

Fiscal Year Fund Type Amount Action

2027 General Capital Transfer 10,000 Replace and/or add Departmental cameras to include the firing range.

\$10,000 2027 Subtotal

TOTAL \$10,000

PROJECT:	CD-ENGINEE	RING SERVICES	S #611-Ea	stman Stre	et Retaining W	all							
I. PROJECT T	YPE: Street Corrido	or Improvements				II. LC	OCATION:	8 Eastma	n Street				
III. PROJECT	OBJECTIVES AND BA	ACKGROUND											
NEED	□ New	H Safety	7	$\overline{\mathrm{H}}$	Facility Con	d.	N/A Pro	ductivity					
SERVED:	Replace	N/A Manda	ates	Н	Service Def.		N/A Tax	x Base Exp.	N/A	City	Master Pl.		
	Rebuild	$\overline{N/A}$ O + M	I Costs	M	Council Goa	ls	H Tin	neliness	Con	ridor Impro	vements		
	☐ Total-Cost-of-O	wnership (TCO)	or Life-cycle	Cost (LCC	C) analysis								
DESCRIPTION	Total-Cost-of-Ownership (TCO) or Life-cycle Cost (LCC) analysis DESCRIPTION: This project provides for the replacement of an existing retaining wall that has deteriorated beyond the point of repair. The wall, which is located along Eastman Street in front of City Assessing parcels 81-1-2 and 81-1-10, supports a major utility junction pole.												
SERVICE IMPACT:	SERVICE Repair or replacement of the wall would protect adjacent property, as well as public safety.												
IMPACT IF NO FUNDED:		ould result in colla to the general pul				service ou	tages, damag	ge to public i	infrastructur	e and adjace	ent private	property, as well as	
IV PREVIOUS	S FISCAL YEAR AUTI	HORIZED:		PI	REVIOUS AM	OUNT:							
V. PROJECT U	USEFUL LIFE (In Year	s):	50	Ex	xpected Bond T	erm (in Y	ears) 20						
VI. PROJECT	FUND SUMMARY												
Fund Ty	pe	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years	
General G.O. B	Bonds	0	0	0	190,000	0	0	0	0	0	0	190,000	
	Total	0	0	0	190,000	0	0	0	0	0	0	190,000	

PROJECT: CD-ENGINEERING SERVICES #611-Eastman Street Retaining Wall

VII. PROJECT FUND DETAIL

Fiscal Year Fund Type Amount Action

2029 General G.O. Bonds 190,000 Replace retaining wall.

\$190,000 2029 Subtotal

TOTAL \$190,000

PROJECT:	INFORMATIO	ON TECHNOLO	GY #615-I	Fiber System	Replacement							
I. PROJECT TY	YPE: Information	Technology & C	Communication	ns		II. LC	OCATION	I: City wide	e			
III. PROJECT (OBJECTIVES AND B	ACKGROUND										
NEED	□ New	M Safe	ty		Facility Cond			Productivity				
SERVED:	Replace	L Man	dates	L	Service Def.			Tax Base Exp.		City	Master Pl.	
	Rebuild	O +	M Costs		Council Goal	S	L	Timeliness	Lo	ng-Range Pl	anning	
	☐ Total-Cost-of-0	Ownership (TCO)) or Life-cycle	Cost (LCC)	analysis							
DESCRIPTION	the City's inforn	nation technology	infrastructure	and is used	to transmit dat	a betwee	n various	municipal faci	lities. The co	omponents o	f the syste	tegral component of m are varied in age, amework is shared.
SERVICE IMPACT:	-	ment of the fiber cameras and ala		system will	ensure a reliab	le form o	f commu	nications for en	nergency sei	vices, norma	al daily op	erations, customer
IMPACT IF NO FUNDED:	OT Increased freque	ency and duration	of equipment	failure resu	lting in risk to	public sa	fety and i	nability to perfo	orm normal	daily busine	SS.	
IV PREVIOUS	FISCAL YEAR AUT	HORIZED:	2001	PR	EVIOUS AMO	OUNT:						
V. PROJECT U	JSEFUL LIFE (In Yea	rs):	25	Exp	pected Bond To	erm (in Y	ears) 10					
VI. PROJECT I	FUND SUMMARY											
Fund Typ	pe	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General Capital	Transfer	25,000	500,000	0	0	0	0	0	0	0	0	525,000
	Total	25,000	500,000	0	0	0	0	0	0	0	0	525,000

PROJECT:	: INFORMATION TECHNOLOGY	#615-Fiber System Replacement
VII. PROJ	ECT FUND DETAIL	
Fiscal Year	r Fund Type	Amount Action
2026	General Capital Transfer	25,000 Municipal fiber optic system needs assessment. Review of existing fiber infrastructure for degradation and estimate lifespan of current hardware.
		\$25,000 2026 Subtotal
2027	General Capital Transfer	500,000 Replacement of fiber infrastructure. Potential cost share with Concord Union School District to be determined once needs assessment is completed.
		\$500,000 2027 Subtotal
	TOTAL	\$525,000

PROJECT:	CITY MANA	GER /OPERATION	#627-P	arking Strate	egic Plan								
I. PROJECT TY	PE: Parking					II. LO	CATION	: City-wid	e				
III. PROJECT O	BJECTIVES AND B	ACKGROUND											
NEED	□ New	N/A Safety		H	Facility Cond		Н	Productivity					
SERVED:	Replace	N/A Manda	tes	Н	Service Def.		Н	Гах Base Exp.	Н	Cit	y Master Pl.		
	Rebuild	$\overline{N/A}$ O + M	Costs	N/A	Council Goal	S	Н	Γimeliness					
	☐ Total-Cost-of-0	Ownership (TCO) o	r Life-cycle	Cost (LCC)	analysis								
DESCRIPTION:		laces CIP 577 which								te, and im	plement a S	rategic Plan for	the
SERVICE IMPACT:		iodically updating, apport economic dev						tem, the City v	vill be able to	maintain	and grow re	evenues, respon	d to
IMPACT IF NO FUNDED:	Γ The City risks n	naking uninformed p	policy decis	ions which n	nay unintended	d adverse	conseque	nces for the pa	rking system				
IV PREVIOUS F	TISCAL YEAR AUT	HORIZED:	2014	PRI	EVIOUS AMO	OUNT:							
V. PROJECT US	EFUL LIFE (In Yea	rs):	10	Exp	pected Bond To	erm (in Y	ears) 5						
VI. PROJECT FU	JND SUMMARY												
Fund Type		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years	
Parking G.O. Bor	nds	0	0	0	0	0	0	305,000	0	0	0	305,000	
	Total	0	0	0	0	0	0	305,000	0	0	0	305,000	

PROJECT: CITY MANAGER / OPERATION #627-Parking Strategic Plan

VII. PROJECT FUND DETAIL

Fiscal Year Fund Type Amount Action

2032 Parking G.O. Bonds 305,000 Update the 2017 Parking Strategic Plan.

\$305,000 2032 Subtotal

TOTAL \$305,000

PROJECT	Γ:	FINANCE PU	URCHASING #6	528-LED Str	eetlight Rep	lacement								
I. PROJE	СТ ТҮРЕ	: Street Corr	idor Improvements				II. LC	OCATION:	Citywide					
III. PROJ	ECT OBJ	ECTIVES AND	BACKGROUND											
NEED	[□ New	L Safety			Facility Co	nd.	P	roductivity					
SERVED	: [Replace	Manda	ates		Service De	f.	Т	ax Base Exp.		City	Master Pl		
		Rebuild	\overline{L} O + M	[Costs	M	Council Go	oals	Т	imeliness					
	[▼ Total-Cost-of-	Ownership (TCO)	or Life-cycle	Cost (LCC)	analysis								
DESCRIF	TION:		places the fixtures o isting metal halide t									electricity	and have a lon	ge
SERVICE IMPACT:		The estimated	savings is over \$100),000 per yea	ar. The estin	nated mainte	nance costs	is between	\$9,000 and \$	510,000 per	year.			
IMPACT FUNDED														
IV PREV	IOUS FIS	CAL YEAR AU	THORIZED:		PR	EVIOUS AN	MOUNT:							
V. PROJE	ECT USEI	FUL LIFE (In Ye	ars):	10	Ex	pected Bond	Term (in Y	ears) 10						
VI. PROJ	ECT FUN	D SUMMARY												
Fund	Type		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years	
General (G.O. Bonds		1,150,000	0	0	0	0	0	0	0	0	0	1,150,000	
		Total	1.150.000	0	0	0	0	0	0	0	0	0	1.150.000	

PROJECT: FINANCE PURCHASING #628-LED Streetlight Replacement

VII. PROJECT FUND DETAIL

Fiscal Year Fund Type Amount Action

2026 General G.O. Bonds 1,150,000 This project fully replaces the ornamental "Bishop Crook" streetlights on Manchester Street, Water Street,

South Main, and Loudon Road. In addition to replacing the light poles, any failing supporting

infrastructure will be replace, and the light fixtures will be light emitting diodes (LED) fixtures. The new

fixtures will consume less electricity and have a longer life than the existing metal halide type bulbs.

\$1,150,000 2026 Subtotal

TOTAL \$1,150,000

PROJECT:	POLICE - OPER	ATIONS #	629-Police Boo	dy Worn Ca	meras and In	-Car Video						
I. PROJECT TY	Public Safety					II. LO	CATION:	: Police De	epartment			
III. PROJECT (OBJECTIVES AND BAG	CKGROUND										
NEED	✓ New	N/A Safe	ty	N/A	Facility Cor	nd.	N/A P	roductivity				
SERVED:	☐ Replace	Man	dates	N/A	Service Def		N/A T	Tax Base Exp.	N/2	A City	Master Pl	
	Rebuild	H O+	M Costs	L	Council Go	als	L T	Timeliness				
	☐ Total-Cost-of-Ow	nership (TCO) or Life-cycle	Cost (LCC)	analysis							
DESCRIPTION	1 1 3	ccountability a	as recommende	d for police								e increased tional evidence for
SERVICE IMPACT:	This project fosters	s transparency	and accountab	ility, as well	l as provides	potential ev	vidence for	r criminal inve	estigations a	nd internal i	nvestigatio	ons.
IMPACT IF NO FUNDED:	OT Police services wo	uld continue to	o be provided v	vithout using	g a significan	t technolog	y tool ava	ilable to benef	it both the I	Department a	and the pu	blic.
IV PREVIOUS	FISCAL YEAR AUTHO	ORIZED:		PRI	EVIOUS AM	IOUNT:						
V. PROJECT U	SEFUL LIFE (In Years)	:	5	Exp	ected Bond	Term (in Y	ears) 5					
VI. PROJECT I	FUND SUMMARY											
Fund Typ	e	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Other Federal		0	470,000	0	0	0	0	0	0	0	0	470,000
	Total	0	470,000	0	0	0	0	0	0	0	0	470,000

PROJECT:	POLICE - OPERATIONS	#629-Police Body V	Worn Cameras and In-Car Video
VII. PROJE	CT FUND DETAIL		
Fiscal Year	Fund Type	Amount	Action
2027	Other Federal	C I s	Year 1 implementation of Body Worn Cameras and In-Car Video. (\$325,000) Cruiser light bar upgrade necessary due to limited outputs in current light bars. (\$48,000) Cuty uniform upgrades necessary to use Body Worn Cameras (2 Shirts, winter jacket, rain jacket, pring/fall jacket) (\$72,000) Electrical Upgrades within the Department for proper charging of cameras and sensors. (\$25,000)
		\$470,000	2027 Subtotal
	TOTAL	\$470,000	

PROJECT:	POLICE - OP	ERATIONS #6	30-Police Co	omputer Crin	nes Hardware a	nd Equipm	nent					
I. PROJECT T	YPE: Public Safet	у				II. LOC	CATIO	N: Police Dep	artment			
III. PROJECT	OBJECTIVES AND B	ACKGROUND										
NEED	✓ New	N/A Safety	7	N/A	Facility Cond		M	Productivity				
SERVED:	Replace	N/A Mand	ates	L	Service Def.		N/A	Tax Base Exp.	N/A	Cit	y Master Pl	
	Rebuild	\overline{M} O + N	1 Costs	N/A	Council Goal	S	M	Timeliness				
	☐ Total-Cost-of-0	Ownership (TCO)	or Life-cycl	e Cost (LCC)) analysis			-				
DESCRIPTIO!	investigations. role in the prose CCU utilizes sp	this project is to sy Evidence obtained ecution of many cri ecialized forensic their hardware an	through the imes including equipment to	forensic exang, but not line analyze the	mination of dig mited to: child se digital platfo	rital devices predators, v orms. Due	s include violent to the e	ding smart phones offenders, illegal ever increasing up	s, tablets, la drug dealer dates to tec	ptops and rs, as well chnology i	other comp as white co t is necessar	outers plays a key bllar criminals. The
SERVICE IMPACT:		edule for the replace her forensic eviden									ne tools nec	essary to
IMPACT IF N FUNDED:		ly updating hardw ability to properly						tal evidence of ser	rious crimes	s which ma	ay jeopardiz	ze public safety
IV PREVIOUS	S FISCAL YEAR AUT	HORIZED:		PR	EVIOUS AMO	OUNT:						
V. PROJECT U	USEFUL LIFE (In Yea	rs):	5	Ex_{1}	pected Bond Te	erm (in Yea	ars) 5					
VI. PROJECT	FUND SUMMARY											
Fund Ty	rpe	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General G.O. I	Bonds	0	0	60,000	0	0	0	0	0	0	0	60,000
	Total	0	0	60,000	0	0	0	0	0	0	0	60,000

PROJECT: POLICE - OPERATIONS #630-Police Computer Crimes Hardware and Equipment

VII. PROJECT FUND DETAIL

Fiscal Year Fund Type Amount Action

General G.O. Bonds 60,000 Update older computer crimes hardware, software and related equipment for investigations involving

digital forensic evidence.

\$60,000 2028 Subtotal

TOTAL \$60,000

PROJECT:	FINANCE PUR	CHASING #	631-Multi-Fu	nction Pho	tocopy Mach	ines							
I. PROJECT TY	PE: Information T	echnology & C	ommunication	ıs		II. Le	OCATION:	: All city	facilities				
III. PROJECT (BJECTIVES AND BA	CKGROUND											
NEED	□ New	N/A Safety	y	M	Facility Co	ond.	H P	Productivity					
SERVED:	✓ Replace	N/A Mand	lates	L	Service De	ef.	N/A T	Tax Base Exp.	N/2	A Cit	y Master Pl.		
	Rebuild	Γ O + V	M Costs	N/A	Council Go	oals	М Т	Timeliness	MI	S			
	☐ Total-Cost-of-Ov	vnership (TCO)	or Life-cycle	Cost (LCC	analysis								
DESCRIPTION	: This project provi	des for the routi	ne replacemen	nt of 31 pho	otocopiers cit	y-wide, wh	ich support	t all departme	nts.				
	Photocopiers used by the City are multi-function units capable of photocopying, printing from desktop computers, as well as scanning to personal computers.												
	Black and white multi-function units are replaced with color multi-function units.												
	Use of network printers allows the City to reduce the number of desktop printers used in the organization.												
SERVICE IMPACT:	Loss in productivi Service becomes r								ng the end o	f their proj	ected life cy	cle of 5 - 7 years.	
IMPACT IF NO FUNDED:	T Increased costs for	r maintenance a	nd printing. I	Less function	onality and de	ecreased pro	oductivity.						
IV PREVIOUS	FISCAL YEAR AUTH	ORIZED:		PR	REVIOUS A	MOUNT:							
V. PROJECT U	SEFUL LIFE (In Years)):	5	Ex	pected Bond	Term (in Y	Years) 5						
VI. PROJECT F	UND SUMMARY												
Fund Typ	e	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years	
General Capital		32,000	37,000	30,000	38,000	37,000	41,000	38,000	34,000	39,000	34,000	360,000	
	Total	32,000	37,000	30,000	38,000	37,000	41,000	38,000	34,000	39,000	34,000	360,000	

VII. PROJECT F	FUND DETAIL		
Fiscal Year Fund	d Type	Amount Action	
2026 Gen	neral Capital Transfer	32,000 Replace networked multi-functional copier/printer/scanner for the following City department (location): Finance - Collections (City Hall); Finance - Purchasing (COMF); Parks & Recreation (Citywide Community Ctr).	
		\$32,000 2026 Subtotal	
2027 Gen	neral Capital Transfer	37,000 Replace networked multi-functional copiers/printers/scanners for the following City Departments (locations): Multiple departments (2nd Floor City Hall); Multiple departments (3rd Floor City Hall); City Clerk (City Hall).	7
		\$37,000 2027 Subtotal	
2028 Gen	neral Capital Transfer	30,000 Replace networked multi-functional copiers/printers/scanners for the following City Departments (locations): Assessing (City Hall), Legal (Prosecutor's Office); Human Services (Commercial St.); Community Development - Code Enforcement (City Hall Annex).	
		\$30,000 2028 Subtotal	
2029 Gen	neral Capital Transfer	38,000 Replace networked multi-functional copiers/printers/scanners for the following City Departments (locations): Finance Accounting (City Hall); Police Records; Police Detectives (PD); Fire (Headquarters)).
		\$38,000 2029 Subtotal	
2030 Gen	neral Capital Transfer	37,000 Replace networked multi-functional copiers/printers/scanners for the following City Departments (locations): General Services, Equipment Services (COMF); General Services, Water Supply (Water Treatment Plant); Finance, OMB (City Hall); Library, Admin (Concord Public Library); Police Administration (CPD HQs, 3rd Floor); General Services, Wastewater Treatment (Hall St WWTF).	
		\$37,000 2030 Subtotal	
2031 Gen	neral Capital Transfer	41,000 Replace networked multi-functional copier/printer/scanner for the following City Department (location): GS Admin (COMF); Parks & Recreation (Main Office); Finance - Purchasing (COMF); Finance - Collections (City Hall).	
		\$41,000 2031 Subtotal	

PROJECT:	FINANCE PURCHASING	#631-Multi-Function Photocopy Machines	#631-Multi-Func
2032	General Capital Transfer	38,000 Replace networked multi-functional copiers/printers/scanners for the following City Departments (locations): Multiple departments (3rd Floor City Hall); Parks and Recreation (CWCC); City Clerk (City Hall); Library (Main - public).	38,000
		\$38,000 2032 Subtotal	\$38,000
2033	General Capital Transfer	34,000 Replace networked multi-functional copiers/printers/scanners for the following City Departments (locations): Multiple Departments (2nd Floor, City Hall); Assessing (City Hall); Human Services (Commercial St.); Legal Prosecutor's (Commercial St.)	34,000
		\$34,000 2033 Subtotal	\$34,000
2034	General Capital Transfer	39,000 Replace networked multi-functional copiers/printers/scanners for the following City Departments (locations): Finance - Accounting (City Hall); Community Development, Code Enforcement (City Hall Annex); Police Records (CPD HQ, 1st Floor); Police Detectives (CPD HQ, 3rd Floor).	39,000
		\$39,000 2034 Subtotal	\$39,000
2035	General Capital Transfer	34,000 Replace networked multi-functional copiers/printers/scanners for the following City departments (locations): Finance, OMB (City Hall); Human Services (Commercial St.); Police (PD 3rd Fl. Admin.); WWTF (Hall St.); Fire (Headquarters).	34,000
		\$34,000 2035 Subtotal	\$34,000
	TOTAL	\$360,000	\$360,000

PROJECT:	GS-PUBLIC PR	OPERTIES #	#636-Electric	e Vehicle (EV	V) Charging	Stations							
I. PROJECT TY	PE: Public Buildin	ngs				II. LC	CATION:	City wide	;				
III. PROJECT O	BJECTIVES AND BA	CKGROUND											
NEED	✓ New	N/A Safety	y	N/A	Facility Co	ond.	N/A Pro	oductivity					
SERVED:	Replace	N/A Mand	ates	N/A	Service De	ef.	N/A Ta	x Base Exp.	L	City	Master Pl		
	Rebuild	\overline{M} O + N	1 Costs	H	Council G	oals	M Tii	meliness					
	☐ Total-Cost-of-Ov	wnership (TCO)	or Life-cycle	e Cost (LCC)	analysis								
DESCRIPTION:	The purpose of the vehicles & equipose						ehicle (EV)	charging stat	ions at city-	-owned prop	perties to s	apport City own	ed
SERVICE IMPACT:	EV charging station	ons are an impor	tant compon	ent in develo	ping the cap	pability to su	pport electri	ic vehicles w	ithin the Cit	ty fleet.			
IMPACT IF NO FUNDED:	T The City will not	have the capabil	ity to suppor	t electric veh	icles in the	fleet.							
IV PREVIOUS I	FISCAL YEAR AUTH	ORIZED:		PR	EVIOUS A	MOUNT:							
V. PROJECT US	SEFUL LIFE (In Years):	10	Exp	pected Bond	Term (in Y	ears) 10						
VI. PROJECT F	UND SUMMARY												
Fund Type	2	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years	
Water G.O. Bond	ds	0	0	25,000	0	0	0	0	0	0	0	25,000	
General G.O. Bo		0	75,000	0	0	50,000	0	0	0	0	0	125,000	
	Total	0	75,000	25,000	0	50,000	0	0	0	0	0	150,000	

PROJECT	: GS-PUBLIC PROPERTIES	#636-Electric Vehicle (EV) Charging Stations
VII. PROJ	ECT FUND DETAIL	
Fiscal Year Fund Type		Amount Action
2027	General G.O. Bonds	75,000 Construct two EV charging stations.
		\$75,000 2027 Subtotal
2028	Water G.O. Bonds	25,000 Design EV charging stations.
		\$25,000 2028 Subtotal
2030	General G.O. Bonds	50,000 Construct one EV charging station.
		\$50,000 2030 Subtotal
	TOTAL	\$150,000

PROJECT:	POLICE - OP	ERATIONS #64	3-Police Head	dquarters (1	New)							
I. PROJECT TYPE: Public Buildings II. LOCATION: Police Department												
III. PROJECT O	BJECTIVES AND E	BACKGROUND										
NEED	✓ New	N/A Safety		Н	Facility Cond.		N/A P	roductivity				
SERVED:	Replace	H Manda	tes	Н	Service Def.		N/A T	ax Base Exp.	N/A	City	Master Pl	
	Rebuild	H O + M	Costs	L	Council Goals		L T	imeliness	Pub	lic Faciliti	es	
	☐ Total-Cost-of-	Ownership (TCO) o	or Life-cycle (Cost (LCC)	analysis							
DESCRIPTION	1 1	vides for the preser addresses Council (ve reuse, a	nd expansion o	f the existi	ng 1958	building locat	ed at 4 Bouto	on Street a	s the locati	on for a new Police
	Said project sha	ll be guided by the	results of a 20)24 needs a	ssessment and	feasibility	study for	the Police He	eadquarters a	s complete	ed by Laval	llee Brensinger.
SERVICE IMPACT:	The current Headquarters building, which opened in 1977, has become antiquated and no longer meets the needs of the Department. During the ensuing decathed Department has grown, and the quantity/complexity of equipment required to provide community policing services have also evolved. The current building does not comply with current industry standards.											
IMPACT IF NOT Operational challenges associated with the current facility will remain unchanged. This will have a negative impact on Department more efficiently provide services to the community.						morale and	d the ability to					
IV PREVIOUS FISCAL YEAR AUTHORIZED:				PRI	EVIOUS AMO	UNT:						
V. PROJECT USEFUL LIFE (In Years): 25			25	Exp	pected Bond Te	rm (in Yea	ars) 20					
VI. PROJECT FUND SUMMARY												
Fund Type	e	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General G.O. Bo		38,370,000*	0	0	0	0	0	0	0	0	0	38,370,000
	Total	38,370,000	0	0	0	0	0	0	0	0	0	38,370,000

PROJECT:	POLICE - OPERATIONS	#643-Police Headquarters (New)					
VII. PROJE	CT FUND DETAIL						
Fiscal Year Fund Type		Amount	Action				
2026	General G.O. Bonds		Police Station Relocation Project (4 Bouton St). Renovation, building addition construction, and site improvements. *				
	General G.O. Bonds		Police Station Relocation Project (4 Bouton St). Interior demolition, environmental remediation, exterior site and utility work.				
		\$38,370,000	2026 Subtotal				

\$38,370,000

TOTAL

PROJECT: POLICE - OPERATIONS #645-Police Department RMS/CAD Upgrade													
I. PROJECT TYP	PE: Public Safety						II. LOCATIO	ON	V: Police Departme	ent			
III. PROJECT OF	BJECTIVES AND BAC	KGROU	JND										
NEED	□ New	N/A	Safety	N/A	Fac	cility Cond.	L	I	Productivity				
SERVED:	✓ Replace	N/A	Mandates	L	Ser	rvice Def.	N/A	.]	Tax Base Exp.	N/A	City Ma	ster Pl.	
	Rebuild	Н	O + M Costs	N/A	Cou	uncil Goals	L]	Timeliness		_		
	☐ Total-Cost-of-Own	ership (TCO) or Life	-cycle Cost (LCC	C) anal	lysis							
DESCRIPTION:									spatch Systems. This spartment responds to.	system ma	aintains alm	ost all	of the Department's
SERVICE IMPACT:	The Department's cu system will be disco					struggles to me	eet current de	ema	and. It is anticipated t	hat the co	mpany whi	ch mar	ufacturers the
IMPACT IF NOT FUNDED:	The Department wil	l contin	ue to utilize t	he current RMS/0	CAD s	system, which	is insufficier	nt f	for the Department's co	urrent and	future nee	ds.	
IV PREVIOUS F	ISCAL YEAR AUTHO	RIZED	1	P	REVIO	OUS AMOUN	NT:						
V. PROJECT US	EFUL LIFE (In Years):		10) E:	xpecte	ed Bond Term	(in Years) 2	20					
VI. PROJECT FU	JND SUMMARY												
Fund Type		20)26 20	2028	2	2029 20	203	31	2032 203	3 2	034	2035	Ten Years
General G.O. Bon	ds		0 600,0	00 0		0	0	0	0)	0	0	600,000
	Total		0 600,0	00 0		0	0	0	0 ()	0	0	600,000

PROJECT: POLICE - OPERATIONS #645-Police Department RMS/CAD Upgrade

VII. PROJECT FUND DETAIL

Fiscal Year Fund Type Amount Action

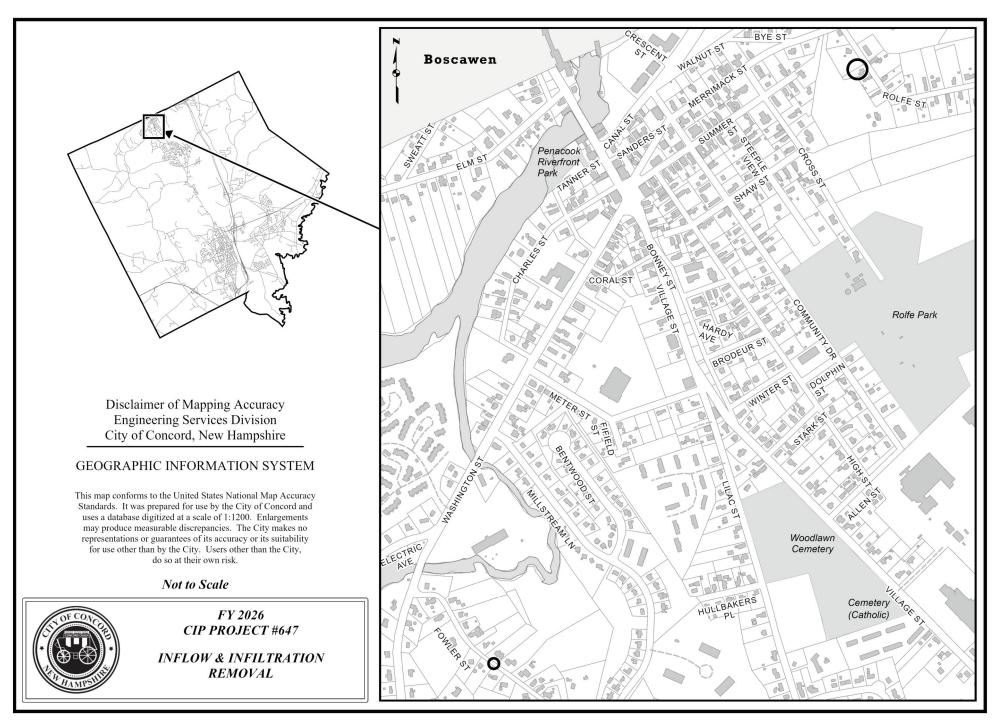
General G.O. Bonds 600,000 Replacement of the Police Department's current RMS/CAD system.

\$600,000 2027 Subtotal

TOTAL \$600,000

PROJECT:	CD-ENGINEE	RING SERVICES	s #647-Inf	low & Infilt	ration Remov	al						
I. PROJECT TY	PE: Storm Sewer					II. LO	CATION:	Penacool	k Neighborh	oods		
III. PROJECT O	BJECTIVES AND B	ACKGROUND										
NEED	✓ New	H Safety		N/A	Facility Con	d.	M Pro	oductivity				
SERVED:	Replace	Manda	ates	Н	Service Def.		L Ta	ax Base Exp.	Н	City	Master Pl.	
	Rebuild	H O + M	Costs	L	Council Goa	ıls	M Ti	meliness	Sev	ver		
	☐ Total-Cost-of-C	Ownership (TCO)	or Life-cycle	Cost (LCC)	analysis							
DESCRIPTION:	locations in the I		on an I&I stud	dy conducte	d in 2008 it v	vas determi	ined that 20	or more drai	inage feature	s discharge	stormwate	tem from multiple or directly into the unresolved.
SERVICE IMPACT:	I&I is unwanted permit violation.	in sewer systems	because it eff	ectively rob	s the wastewa	ater treatme	ent plant of	precious trea	tment capac	ity and incr	eases the ri	sk of a federal
IMPACT IF NO FUNDED:	wastewater treat	removed from the ment plant and pos e wastewater treats	ssible dischar	ge of untrea	ted wastewat							verflow of the orface water body is
IV PREVIOUS F	FISCAL YEAR AUT	HORIZED:		PRI	EVIOUS AM	OUNT:						
V. PROJECT US	SEFUL LIFE (In Year	rs):	20	Exp	pected Bond T	Term (in Y	ears) 20					
VI. PROJECT FU	UND SUMMARY											
Fund Type		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General G.O. Bor		55,000	0	0	0	0	0	0	0	0	0	55,000
Sewer G.O. Bond		55,000	0	0	0	0	0	0	0	0	0	55,000
	Total	110,000	0	0	0	0	0	0	0	0	0	110,000

PROJECT	`:	CD-ENGINEERING SERVICES	#647-Inflo	ow & Infiltration Removal
VII. PROJ	ECT FUN	D DETAIL		
Fiscal Yea	ır Fund Ty	pe	Amount	Action
2026	Genera	l G.O. Bonds	55,000	Separate Fowler Street and Rolfe Street catch basin from sewer system.
	Sewer	G.O. Bonds	55,000	Separate Fowler Street and Rolfe Street catch basin from sewer system.
			\$110,000	2026 Subtotal
			**	
	TOTAL		\$110,000	



PROJECT:	GS-SEWER	#648-Wastewate	r Master Plai	update								
I. PROJECT T	TYPE: Sewer Coll	ection				II. LC	OCATION:	City-Wio	de			
III. PROJECT	OBJECTIVES AND	BACKGROUND										
NEED	□ New	L Safety	,	H	Facility Cond	d.	N/A Pro	oductivity				
SERVED:	Replace	L Mand	ates	Н	Service Def.		Н Та	x Base Exp.	L	City	Master Pl.	
	Rebuild	$\overline{N/A}$ O + M	I Costs	Н	Council Goa	ls	N/A Ti	meliness				
	☐ Total-Cost-of-	Ownership (TCO)	or Life-cycle	Cost (LCC)	analysis							
DESCRIPTIO	both new deve	ection system in Colopment and redevent management plan	lopment. The	se overlappi	ing factors hav	ve created	the need to	assess the co	ondition and	capacity of	sewer coll	ection system, and
SERVICE IMPACT:	The information and future was	n gathered by the patewater flows.	lan will help	identify whe	ere within the	sewer coll	ection syste	m improvem	nents are nee	ded to adequ	uately acco	ommodate existing
IMPACT IF N FUNDED:	If the plan is no future wastewa		wer collectio	n system, in	cluding waste	water pum	p stations, r	nay be limite	ed in its capa	ncity to adeq	uately serv	ve both existing and
IV PREVIOU	S FISCAL YEAR AU	THORIZED:		PR	EVIOUS AM	OUNT:						
V. PROJECT	USEFUL LIFE (In Ye	ars):	15	Exp	pected Bond T	erm (in Y	ears) 15					
VI. PROJECT	FUND SUMMARY											
Fund Ty	ype	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Sewer Capital	Close-out	100,441	0	0	0	0	0	0	0	0	0	100,441
Sewer G.O. Bo	onds	750,000	0	0	0	0	0	0	0	0	0	750,000
	Total	850,441	0	0	0	0	0	0	0	0	0	850,441

PROJECT: GS-SEWER #648-Wastewater Master Plan Update

VII. PROJECT FUND DETAIL

Fiscal Year Fund Type Amount Action

Sewer G.O. Bonds 750,000 Sewer Collection System City-wide Master Plan Update

Sewer Capital Close-out 100,441 Sewer Collection System City-wide Master Plan Update

\$850,441 2026 Subtotal

TOTAL \$850,441

PROJECT:	CD-ENGINEERI	NG SERVIC	ES #656-1	River Bank St	tabilization Pro	ojects						
I. PROJECT TYP	E: Storm Sewer					II. LC	OCATION	N: City Wio	de			
III. PROJECT OF	BJECTIVES AND BAC	CKGROUND)									
NEED SERVED:	☐ New ☐ Replace	H Safe	ety ndates	M H	Facility Con		L H	Productivity Tax Base Exp.	. N	/A (City Master Pl.	
	✓ Rebuild		M Costs	H	Council Goa		M	Timeliness		ther	only iviasion in	
	☐ Total-Cost-of-Own	nership (TCC) or Life-cyc	le Cost (LCC) analysis							
DESCRIPTION:	River bank erosion some of our roads and public lands.											
SERVICE IMPACT:	The preliminary suroptions.	rvey, design	and permitting	ng will identif	y short and lo	ng term pla	ans for riv	ver bank stabili	zation and r	estoration	n with estimate	ed costs and funding
IMPACT IF NOT FUNDED:	Portions of city ow	ned lands and	d roads would	l need to be re	estricted from	public use	or closed	1.				
IV PREVIOUS F.	ISCAL YEAR AUTHO	ORIZED:		PR	REVIOUS AM	OUNT:						
V. PROJECT US	EFUL LIFE (In Years):		20	Ex	pected Bond	Term (in Y	ears) 20					
VI. PROJECT FU	IND SUMMARY											
Fund Type		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General G.O. Bon	ds	0	0	1,000,000	0	0	0	0	0	0	0	1,000,000
	Total	0	0	1,000,000	0	0	0	0	0	0	0	1,000,000

PROJECT: CD-ENGINEERING SERVICES #656-River Bank Stabilization Projects

VII. PROJECT FUND DETAIL

Fiscal Year Fund Type Amount Action

2028 General G.O. Bonds 1,000,000 Construction: Portions of Runnells Road and Terrill Park river bank stabilization project. Placeholder

pending design and permitting.

\$1,000,000 2028 Subtotal

TOTAL \$1,000,000

PROJECT:		CD-ENGINEERI	NG SEF	VICES #65	59-North Main	Street Corri	dor Improver	nents						
I. PROJECT	TYPE:	Street Corridor	mprove	ements			II. L	OCATIO	N: North N	Main Street fr	om Loud	don Road to B	outon Street	
III. PROJEC	Т ОВЈЕ	CTIVES AND BAC	KGRO	JND										
NEED		New	L	Safety	M	Facility	Cond.	M	Productivity					
SERVED:		Replace	N/A	Mandates	M	Service	Def.	N/A	Tax Base Exp	. M	(City Master Pl		
	✓	Rebuild	M	O + M Costs	M	Council	Goals	L	Timeliness	Co	rridor In	nprovements		
		Total-Cost-of-Own	ership	(TCO) or Life-	cycle Cost (LC	C) analysis								
DESCRIPTION	ON:	The purpose of this with CIP #18 and the					Main Street	corridor f	rom Loudon R	oad to Bouto	n Street.	This project s	hall be coordinate	ted
		The study will identify any issues and provide recommendations for long-term improvement of North Main Street (from Loudon Road to Bouton Street) including street corridor improvements, pedestrian and ADA improvements, confirmation of lane configuration, and streetscape improvements.												
SERVICE IMPACT:		Address vehicle and pedestrian safety along the corridor. Moderate increase in highway operation and maintenance costs.												
IMPACT IF FUNDED:	NOT	Limited future econ	omic de	evelopment/red	evelopment po	tential. No	change of tra	ffic levels	s of service, vel	nicle and ped	estrian s	afety along the	corridor.	
IV PREVIOU	US FISC	CAL YEAR AUTHO	RIZED	:	P	PREVIOUS	AMOUNT:							
V. PROJECT	Γ USEFU	JL LIFE (In Years):		20	E	Expected Bo	nd Term (in	Years)						
VI. PROJEC	T FUNI	ND SUMMARY												
Fund T	Гуре		20)26 202	27 2028	2029	2030	2031	2032	2033	2034	4 2035	Ten Years	
General G.O.	. Bonds			0	0 0	0	200,000	0	0	0	0	0	200,000	
		Total		0	0 0	0	200,000	0	0	0	0	0	200,000	

PROJECT: CD-ENGINEERING SERVICES #659-North Main Street Corridor Improvements

VII. PROJECT FUND DETAIL

Fiscal Year Fund Type Amount Action

2030 General G.O. Bonds 200,000 Traffic assessment and conceptual design for corridor improvement alternatives.

Includes public outreach with neighborhood stakeholders.

\$200,000 2030 Subtotal

TOTAL \$200,000

PROJECT:	FIRE	#661-Traffi	ic Sign	nals: Gridsmart 1	Processer	Repla	cement							
I. PROJECT TY	YPE: Inter	rsections						II. LO	CATIO	N: City Wio	de			
III. PROJECT (OBJECTIVES	AND BACK	GROU	JND										
NEED	□ New]	Н	Safety	- - -	N/A	Facility Cor	nd.	N/A	Productivity				
SERVED:	Replac	e _		Mandates	-	L	Service Def			Tax Base Exp.		City	Master Pl.	
	Rebuild	1		O + M Costs	- - -	L	Council Go	als	Н	Timeliness				
	☐ Total-C	Cost-of-Owner	ship (TCO) or Life-cy	ycle Cost (LCC)	analysis							
DESCRIPTION	N: This pro	ject provides	for the	e systematic repl	lacement c	of Grio	dsmart proces	ssers that co	ntrol the	e direction and	phase of trai	ffic at signal	ized interse	ections.
SERVICE IMPACT:	Provide	s ability throug	gh fib	er to deliver real	l-time data	to the	e traffic divis	ion, reduce	traffic c	congestion, opti	mizes the flo	ow of traffic	through in	tersections.
IMPACT IF NO FUNDED:	IPACT IF NOT Negative traffic patterns, increased traffic congestion.													
IV PREVIOUS	FISCAL YEA	R AUTHORI	IZED:	:		PRI	EVIOUS AM	IOUNT:						
V. PROJECT U	JSEFUL LIFE	(In Years):		20		Exp	ected Bond	Term (in Ye	ars)					
VI. PROJECT I	FUND SUMM	ARY												
Fund Typ	pe		20	2027	202	28	2029	2030	2031	2032	2033	2034	2035	Ten Years
General G.O. B	onds		41,0	00 0		0	0	0	0	0	70,000	0	0	111,000
	Total		41,0	00 0		0	0	0	0	0	70,000	0	0	111,000
VII. PROJECT	FUND DETA	IL												
Fiscal Year Fu	nd Type			An	nount Ac	tion								
2026 Ge	eneral G.O. B	onds		41	,000 Sys	temati	ic replacemen	nt of Gridsm	art proc	essers at eight	(8) signalize	ed intersection	ons.	
				\$41	1,000	202	26 Subtotal							

PROJECT	: FIRE #661-Traffic Sign	als: Gridsmart Processer	Replacement
2033	General G.O. Bonds	70,000 Syst	tematic replacement of Gridsmart processers at eight (8) signalized intersections.
		\$70,000	2033 Subtotal
	TOTAL	\$111,000	

PROJECT:		CD-COMMUNITY	Y PLA	NNING #664-Cor	cord Stable	es Redevelopm	ent						
I. PROJECT	TYPE:	Community Plan	ning/Ir	nplementation			II. LOC	ATIO	N: 111.5 Warr	en St			
III. PROJEC	T OBJE	CTIVES AND BACK	KGROU	UND									
NEED		New	M	Safety	M	Facility Cond		N/A	Productivity				
SERVED:		Replace	N/A	Mandates	L	Service Def.		N/A	Tax Base Exp.	L	Cit	y Master Pl.	
	✓	Rebuild	Н	O + M Costs	N/A	Council Goal	S	L	Timeliness	Pul	blic Faciliti	ies	
	~	Total-Cost-of-Own	ership ((TCO) or Life-cycle	Cost (LCC)	analysis							
DESCRIPTI	ON:	The City re-acquired display, among other Abbott Downing Cotransportation during In FY25, \$160,000 v	r items, mpany g the 19	horse drawn wagon: was based in Concor oth and early 20th cer	s, carriages, d, and was nturies.	, as well as oth famous for its	er vehicles iconic "Con	which ncord	were manufactured Coach"; a horse dr	d by the f	ormer Abb	ott Downin	g Company. The
SERVICE IMPACT:		Historic preservation	and p	ublic space to store a	nd display	Concord Coacl	n artifacts.						
IMPACT IF FUNDED:	NOT	Eventually, the loss of	of a his	storic property.									
IV PREVIO	US FISC	CAL YEAR AUTHOR	RIZED	:	PR	EVIOUS AMO	OUNT:						
V. PROJEC	ΓUSEF	UL LIFE (In Years):		25	Exp	pected Bond Te	erm (in Yea	rs) 20)				
VI. PROJEC	T FUNI	O SUMMARY											
Fund '	Гуре		20	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General Dor	ations		678,0	000*	0	0	0	0	0	0	0	0	678,000
General G.C	. Bonds	T. 4.1	(7 0.0	0 500,000	0	0	0	0		0	0	0	500,000
		Total	678,0	500,000	0	0	0	0	0	0	0	0	1,178,000

PROJECT:	: CD-COMMUNITY PLANNING	#664-Concord Stables Redevelopment
VII. PROJ	ECT FUND DETAIL	
Fiscal Year	r Fund Type	Amount Action
2026	General Donations	678,000 Hazardous Building Materials Remediation. *
		\$678,000 2026 Subtotal
2027	General G.O. Bonds	500,000 Building Renovations and Roof replacement.
		\$500,000 2027 Subtotal
	TOTAL	\$1,178,000

PROJECT: I. PROJECT TYP		-	Fire Station			II. LC	OCATIO1	N:					
III. PROJECT OE	BJECTIVES AND BAC	KGRO	UND										
NEED	□ New	M	Safety		Facility Cond	l.		Productivity					
SERVED:	✓ Replace		Mandates	L	Service Def.			Tax Base Exp.		(City Master Pl.		
	Rebuild	Н	O + M Costs	<u></u>	Council Goal	s	N/A	Timeliness	I	ong-Rang	e Planning		
	☐ Total-Cost-of-Own	nership	(TCO) or Life-cycle	Cost (LCC)	analysis								
DESCRIPTION:	The purpose of this	project	is to construct a nev	v Central Fir	e Station in or	der to rep	lace the	current 1977 fac	cility.				
	The current facility is nearing the end of its useful life and lacks sufficient area for expansion to accommodate additional vehicles, or larger apparatus, as might be needed in the future.												
SERVICE IMPACT:	A new facility would provide for improved fire service for the southernly portions of the City, as well as respond to current and future growth in these areas of the community.												
IMPACT IF NOT FUNDED:	, , ,		hicles and equipmen f causing safety issu								get larger stat	ions have become	
IV PREVIOUS F	ISCAL YEAR AUTHO	RIZED	:	PR	EVIOUS AMO	OUNT:							
V. PROJECT USI	EFUL LIFE (In Years):		50	Exp	pected Bond T	erm (in Y	ears)						
VI. PROJECT FU	IND SUMMARY												
Fund Type		2	026 2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years	
General G.O. Bone	ds		0 0	0	0	0	0	0	0	7,500,000	0	7,500,000	
	Total		0 0	0	0	0	0	0	0	7,500,000	0	7,500,000	

PROJECT: FIRE #665-Broadway Fire Station

VII. PROJECT FUND DETAIL

Fiscal Year Fund Type Amount Action

General G.O. Bonds 7,500,000 Site evaluation, design and permitting for new Broadway Fire Station.

\$7,500,000 2034 Subtotal

TOTAL \$7,500,000

PROJECT:	FIRE	#666-Manor Fire	e Station										
I. PROJECT TYP	E: Public	Buildings				II. LO	OCATIO1	N:					
III. PROJECT OF	BJECTIVES A	AND BACKGRO	UND										
NEED	□ New	$\overline{\mathrm{M}}$	Safety		Facility Co	ıd.		Productivity					
SERVED:	Replace		Mandates	L	Service Def	•		Tax Base Exp).	C	City Master Pl.		
	Rebuild	Н	O + M Costs		Council Go	als	N/A	Timeliness	I	ong-Range	e Planning		
	☐ Total-Co	st-of-Ownership	(TCO) or Life-cy	cle Cost (LCC) analysis								
DESCRIPTION:	The purpo	ose of this project	is to construct a	new Central Fi	re Station in	order to rep	olace the	current 1977 f	acility.				
	The current facility is nearing the end of its useful life and lacks sufficient area for expansion to accommodate additional vehicles, or larger apparatus, as might be needed in the future.												
SERVICE IMPACT:	A new facility would provide for improved fire service for the northern portions of the City, as well as respond to current and future growth in these areas of the community.												
IMPACT IF NOT FUNDED:	•	properly store ve ded to the point o	1 1		1	1 0			1		get larger stati	ons have become	9
IV PREVIOUS F	ISCAL YEAR	R AUTHORIZED	:	PR	EVIOUS AM	IOUNT:							
V. PROJECT US	EFUL LIFE (In Years):	50	Ex	pected Bond	Γerm (in Y	ears)						
VI. PROJECT FU	ND SUMMA	ARY											
Fund Type		20	026 2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years	
General G.O. Bon	ds		0 0	0	0	0	0	0	0	7,500,000	0	7,500,000	
	Total		0 0	0	0	0	0	0	0	7,500,000	0	7,500,000	

PROJECT: FIRE #666-Manor Fire Station

VII. PROJECT FUND DETAIL

Fiscal Year Fund Type Amount Action

General G.O. Bonds 7,500,000 Design, construct, and furnish a new fire station in north Concord. New building and furnishings only.

\$7,500,000 2034 Subtotal

TOTAL \$7,500,000

PROJECT:	GS-WATER	#669-Water Met	ter Pit Rehabi	litation								
I. PROJECT TYPI	E: Water Distrib	oution System				II. LC	CATION:	City-Wid	e			
III. PROJECT OB	JECTIVES AND B	ACKGROUND										
	New	H Safety	7	Н	Facility Cond		H Pro	oductivity				
SERVED:	✓ Replace	M Mand	ates	N/A	Service Def.		N/A Ta	x Base Exp.	N/A	A City	Master Pl.	
	✓ Rebuild	\overline{L} O + M	I Costs	N/A	Council Goal	S	H Tit	meliness	Wa	iter		
	☐ Total-Cost-of-C	wnership (TCO)	or Life-cycle	Cost (LCC)	analysis							
DESCRIPTION:	Needed repairs to	o various decaying	g city-owned	water meter	s and backflov	pits and	the plumbin	ng manifolds	inside.			
SERVICE IMPACT:	devices is critica connection to en	ter service pits are I to ensuring fair a sure that the city's t. They can be in	and accurate less water supply	oilling for the	e water custon d from contam	ner. Also ination. I	, Backflows	installed in	these water	service pits	must be at	
IMPACT IF NOT FUNDED:	water fills these		ne meters and	backflows.	This can caus	e the city	s supply to	be contamin	ated if there			re and contaminated ackflow/siphonage
IV PREVIOUS FI	SCAL YEAR AUT	HORIZED:		PRI	EVIOUS AMO	UNT:						
V. PROJECT USE	EFUL LIFE (In Year	rs):	20	Exp	pected Bond To	erm (in Y	ears) 20					
VI. PROJECT FU	ND SUMMARY											
Fund Type		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
Water G.O. Bonds		85,000	0	0	0	0	0	0	0	0	0	85,000
	Total	85,000	0	0	0	0	0	0	0	0	0	85,000

PROJECT: GS-WATER #669-Water Meter Pit Rehabilitation

VII. PROJECT FUND DETAIL

Fiscal Year Fund Type Amount Action

Water G.O. Bonds 85,000 Rehabilitate city-owned water pits: Keach Park, Memorial Field, Eagle Square, Blossom Hill Cemetery,

Calvary Cemetery, Cemetery St. Cemetery, and Beaver Meadow Golf.

\$85,000 2026 Subtotal

TOTAL \$85,000

PROJECT:	FIRE #671-	Knox Key Secur	e									
I. PROJECT TYP	PE: Public Safety	,				II. LC	OCATION	N:				
III. PROJECT OF	BJECTIVES AND BA	ACKGROUND										
NEED	□ New	H Safet	У		Facility Co	nd.		Productivity				
SERVED:	Replace	Mane	dates	Н	Service De	f.		Tax Base Exp.		City	Master Pl.	
	Rebuild	O +]	M Costs		Council Go	oals		Timeliness				
	☐ Total-Cost-of-O	wnership (TCO)	or Life-cycle	Cost (LCC	analysis							
DESCRIPTION:	These are secure communities, sto emergency while	rage areas, and r	nulti-tenant bi									
SERVICE IMPACT:	These are secure communities, sto emergency while	rage areas, and r	nulti-tenant bi									
IMPACT IF NOT FUNDED:	Delayed emerger	ncy response, inc	reased proper	ty damage,	and liability							
IV PREVIOUS F	ISCAL YEAR AUTI	HORIZED:		PR	REVIOUS AN	MOUNT:						
V. PROJECT US	EFUL LIFE (In Year	s):	20	Ex	spected Bond	Term (in Y	ears)					
VI. PROJECT FU	JND SUMMARY											
Fund Type		2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years
General G.O. Bon	ds	0	50,000	0	0	0	0	0	0	0	0	50,000
	Total	0	50,000	0	0	0	0	0	0	0	0	50,000

PROJECT: FIRE #671-Knox Key Secure

VII. PROJECT FUND DETAIL

Fiscal Year Fund Type Amount Action

General G.O. Bonds 50,000 Replacement of failing Knox Box equipment

\$50,000 2027 Subtotal

TOTAL \$50,000

PROJECT:	CITY CLERK	ELECTIONS #	#673-Election	Equipmen	t Replaceme	nt							
I. PROJECT T	TYPE: Information	Technology & Co	mmunication	S		II. LO	OCATION:	City polli	ng location	S			
III. PROJECT	OBJECTIVES AND B	ACKGROUND											
NEED	□ New	N/A Safety		N/A	Facility Co	nd.	H Pro	oductivity					
SERVED: ✓ Replace L		L Manda	ites	Н	Service De	f.	N/A Tax Base Exp.			N/A City Master Pl.			
	Rebuild	N/A O + M	Costs	N/A	Council Go	oals	M Tiı	meliness	Ot	her			
	☐ Total-Cost-of-C	Ownership (TCO) o	or Life-cycle	Cost (LCC)	analysis								
DESCRIPTIO	N: Replacement of	municipal voting n	nachines.										
SERVICE IMPACT:	Ensures accuracy	y of election result	s and minimi	zes potentia	ıl for mechar	nical breakd	lowns						
IMPACT IF N FUNDED:	IOT Inaccurate electi	on results, increase	ed staff and v	olunteer tin	ne to manual	ly count ele	ection votes i	in event of m	achine brea	ıkdowns.			
IV PREVIOUS	S FISCAL YEAR AUT	HORIZED:		PR	EVIOUS AN	MOUNT:							
V. PROJECT	USEFUL LIFE (In Year	rs):	20	Exp	pected Bond	Term (in Y	ears)						
VI. PROJECT	FUND SUMMARY												
Fund Ty	vpe	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	Ten Years	
General G.O. l		90,000	0	0	0	0	0	0	0	0	0	90,000	
	Total	90,000	0	0	0	0	0	0	0	0	0	90,000	
VII. PROJECT	Γ FUND DETAIL												
Fiscal Year F	und Type		Amou	nt Action									
2026	General G.O. Bonds		90,000	future ele	ections to be devices which	held within	the City. Es	stimated one	-time exper	se for purch	ase of 11 e	e used for all electronic Cost includes	

PROJECT:	CITY CLERK ELECTIONS	#673-Election Equi	uipment Replacement
	_	\$90,000	2026 Subtotal
TOTAL		\$90,000	