

## TIF Districts & CIP Summary

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### CIP Introduction & Overview

Municipalities are empowered by NH RSA 674:5 to create a Capital Improvement Program (CIP) for the purpose of planning for the orderly and coordinated implementation of capital investments in facilities, infrastructure, and equipment for a period of at least six years. In Concord, capital projects are funded by a variety of sources, including, but not limited to, the General Fund (general obligation bonds, capital transfers/outlays, and reserve funds); impact fees, bonds and capital transfers supported by Special Revenue and Enterprise Funds (airport, arena, golf, parking, water and sewer funds); as well as State and Federal grants. The City has been diligently preparing a CIP as part of its annual budget process since the early 1990s. In Concord, the process of preparing a CIP is governed, in part, by Article 2-2 of the City Code of Ordinances.

Since FY 2011, the City has employed a 10 year planning horizon for the CIP. This approach allows the City to better schedule major capital expenditures in order to help avoid spikes in the City's tax rate, as well as rates and charges assessed by the City's various enterprise funds.

Although the CIP includes projects scheduled over the next 10 years, the FY 2027 budget only appropriates funding for those projects scheduled for the upcoming fiscal year. Specifically, cash outlays and transfers from the General Fund, various reserve funds, and special revenue and enterprise funds are appropriated as part of the City's annual budget adoption process. The bonded capital budget resolution appropriates most bonded projects at the time of budget adoption, thereby alleviating the need to have separate appropriation actions throughout the year.

Funding for certain projects has been omitted from the capital resolution – as denoted by an asterisk – as these projects typically require funds from the State/Federal government, or from donations, or other actions in order to move forward. Such projects will be presented for future City Council approval when confirmation of outside funding has been received. In other cases, asterisked projects are still preliminary in nature or are subject to ongoing discussions or negotiations with regulators or other third parties. In addition, projects supported by Tax Increment Financing (TIF) may also be asterisked if said projects require amendments to the respective TIF district's development program and financing plan. Funding commitments for the ensuing "out years" of the CIP (FY 2027 – 2036) shall be reviewed as part of the budget adoption process for those respective fiscal years.

The Capital Improvement Plan includes recurring and non-recurring projects. Recurring projects occur more than once during the 10 year planning horizon and are generally associated with the routine maintenance or replacement of existing vehicles, equipment, and other assets. Non-recurring projects are those which create a new asset or facility, or substantially replace an existing one, thus potentially necessitating new or increased operating and maintenance costs, or creation of new or expanded revenues for the City. Estimated revenues and expenditures associated with capital projects are carried in the operating fund's pro forma. As projects advance through the 10 year CIP towards funding and implementation, project specifications become refined and potential costs and revenues are updated accordingly.

Estimated revenues and expenditures are finalized during the design and permitting phase for larger capital facilities. Once a project is scheduled to come online in a given fiscal year, said revenues and expenditures are entered into the budget through the Program Change Request (PCR) process. PCRs associated with capital improvement projects, as well as the operating budget, are identified in Appendix B of the budget book.

The FY 2027 CIP runs from FY 2027 to FY 2036. Totals for all funding sources combined can be found in the section titled Capital Improvement Summary Listing. Projects for the current fiscal year, and their associated funding sources, can be found at the end of this section in the table titled Budget Listing by Funding Source. This table contains all FY 2027 projects. However, not all projects will be funded through the current budget resolutions. Excluded projects are identified with an asterisk (\*) in the CIP tables and have been omitted from the capital appropriation in the current fiscal year's budget resolutions. The table Appropriations by Funding Source, which immediately follows this section, contains the capital appropriation by funding source for this fiscal year's budget appropriation.

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### Selection and Prioritization of Capital Projects

In accordance with past practice, capital projects proposed for funding and implementation in FY 2027 were reviewed and recommended for funding if they satisfied one or more of the following criteria:

- 1) Project maintains or improves health, safety, or welfare of the general public or City personnel;
- 2) Project affects maintenance of key infrastructure, facilities, or equipment whereby deferred maintenance would severely impede municipal operations;
- 3) Project results in significant efficiencies or cost savings for delivery of municipal services;
- 4) Project better positions the City to undertake certain priority projects in the future;
- 5) A significant portion of the project can be financed by outside sources other than the General Fund, Special Revenue Funds, or Enterprise Funds;
- 6) Project shall result in the completion of the final phase of a previously initiated capital project; or,
- 7) Project implements a City Council goal or priority.

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<u>Appropriations and Repurposing by Department</u>	<b>2027 Budget</b>
<b>City Manager /Operation</b>	
432 State Street Parking Garage (Formerly Firehouse Block)	\$300,000
<b>Sub Total</b>	<b>\$300,000</b>
<b>CD-Engineering Services</b>	
17 Sidewalk, Bikeway and Streetscape Improvements	\$515,000
83 Storm Water Improvements	\$85,785
84 Water Main Cleaning & Lining	\$75,966
85 Water Main Replacement	\$625,000
283 Traffic Signals and Traffic Operations Improvements	\$61,000
471 Airport Fuel Farm	\$1,000,000
674 Pembroke Road Corridor Improvements	\$200,000
<b>Sub Total</b>	<b>\$2,562,751</b>
<b>Fire</b>	
4 Fire Department Vehicle Replacement	\$1,500,000
252 Fire Station Improvements	\$350,000
305 Fire Department Communications Equipment	\$835,000
376 Fire Department Hose & Equipment Replacement	\$30,000
527 Fire Department EMS Equipment Replacement	\$180,000
561 Fire Alarm Infrastructure Replacement	\$20,000
671 Knox Key Secure	\$50,000
<b>Sub Total</b>	<b>\$2,965,000</b>
<b>GS-Highway / Utilities</b>	
78 Annual Highway Improvement Program	\$2,013,000
121 Vehicle & Equipment Replacement Program	\$1,895,000
<b>Sub Total</b>	<b>\$3,908,000</b>
<b>GS-Public Properties</b>	
63 City Wide Recreation Facility Improvements	\$350,000
64 Arena Improvements	\$3,183,600
65 City Hall Renovations	\$286,638
75 General Airport Repairs	\$235,000
551 Library Maintenance	\$30,000
636 Electric Vehicle (EV) Charging Stations	\$75,000
<b>Sub Total</b>	<b>\$4,160,238</b>
<b>GS-Sewer</b>	
104 Hall Street Waste Water Treatment Plant Improvements	\$2,045,478
275 Sewer Pump Station Improvements	\$255,694
410 Sewer Video Inspection Equipment	\$20,000
466 Penacook Waste Water Treatment Plant Improvements	\$2,730,000
<b>Sub Total</b>	<b>\$5,051,172</b>

## TIF Districts & CIP Summary

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	<b>2027 Budget</b>
<b>GS-Water</b>	
88 Water Plant Improvements	\$628,162
124 Water System SCADA Improvements	\$30,000
244 Water Meter Replacement Program	\$401,700
321 Water System Master Plan & Implementation	\$80,000
372 Water System Pump Station Improvements	\$250,000
<b>Sub Total</b>	<b>\$1,389,862</b>
<b>Information Technology</b>	
2 Information Technology Hardware & Software Replacement	\$655,000
<b>Sub Total</b>	<b>\$655,000</b>
<b>Police - Operations</b>	
368 Police Department Communications Equipment	\$80,000
370 Police Department Ballistic Vest Replacement Program	\$40,000
403 Parking Division Vehicle and Equipment Replacement Program	\$65,000
522 Patrol Rifle Replacements	\$10,000
555 Handgun Replacement	\$120,000
575 Police Vehicle & Equipment Replacement	\$285,000
607 Video System Replacement	\$10,000
645 Police Department RMS/CAD Upgrade	\$363,000
<b>Sub Total</b>	<b>\$973,000</b>
<b>Rec-Grounds</b>	
51 White Park	\$475,000
59 Terrill Park	\$300,221
107 Golf Course Club House and Maintenance Buildings	\$50,000
235 Golf Course Grounds Improvements	\$50,000
530 Golf Course Equipment	\$100,000
569 Parks and Cemeteries Small Turf Equipment	\$45,000
587 Cemetery Improvements	\$425,000
<b>Sub Total</b>	<b>\$1,445,221</b>
<b>Total</b>	<b>\$23,410,244</b>

## TIF Districts & CIP Summary

Capital Improvement Program 2027-2034

Project #	Title	Department
2	Information Technology Hardware & Software Replacement	Information Technology
4	Fire Department Vehicle Replacement	Fire
17	Sidewalk, Bikeway and Streetscape Improvements	CD-Engineering Services
18	Storrs Street Extension, North & South	CD-Engineering Services
36	Manchester Street / Route 3 South	CD-Engineering Services
43	Garvins Falls Development Area	CD-Engineering Services
51	White Park	Rec-Grounds
52	Keach Park	Rec-Grounds
55	Rolfe Park	Rec-Grounds
56	Rollins Park	Rec-Grounds
59	Terrill Park	Rec-Grounds
60	Kiwanis (Waterfront) Park	Rec-Grounds
63	City Wide Recreation Facility Improvements	GS-Public Properties
64	Arena Improvements	GS-Public Properties
65	City Hall Renovations	GS-Public Properties
68	Library	Library
71	Property Acquisition - Runway Protection Zone (RPZ)	CD-Engineering Services
72	Runway Pavement Improvements	CD-Engineering Services
75	General Airport Repairs	GS-Public Properties
77	Airport Snow Removal Equipment (SRE) & Equipment Storage Facility	CD-Engineering Services
78	Annual Highway Improvement Program	GS-Highway / Utilities
83	Storm Water Improvements	CD-Engineering Services
84	Water Main Cleaning & Lining	CD-Engineering Services
85	Water Main Replacement	CD-Engineering Services
86	Water Main Construction	CD-Engineering Services
88	Water Plant Improvements	GS-Water
91	Sewer Main Rehabilitation and Construction	CD-Engineering Services
104	Hall Street Waste Water Treatment Plant Improvements	GS-Sewer
107	Golf Course Club House and Maintenance Buildings	Rec-Grounds
114	Penacook Lake Dam and Spillway Rehabilitation	GS-Water
121	Vehicle & Equipment Replacement Program	GS-Highway / Utilities
124	Water System SCADA Improvements	GS-Water
235	Golf Course Grounds Improvements	Rec-Grounds
244	Water Meter Replacement Program	GS-Water
252	Fire Station Improvements	Fire
275	Sewer Pump Station Improvements	GS-Sewer
283	Traffic Signals and Traffic Operations Improvements	CD-Engineering Services
297	Geographic Information Systems (GIS)	CD-Engineering Services
305	Fire Department Communications Equipment	Fire
321	Water System Master Plan & Implementation	GS-Water

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Project #	Title	Department
323	Combined Operations & Maintenance Facility (COMF) Improvements	GS-Public Properties
335	Thermal Imaging Cameras	Fire
345	Water Supply Well Field Maintenance	GS-Water
347	Water Storage Tank Repairs	GS-Water
358	Garrison Park	Rec-Grounds
359	Merrill Park	Rec-Grounds
368	Police Department Communications Equipment	Police - Operations
370	Police Department Ballistic Vest Replacement Program	Police - Operations
372	Water System Pump Station Improvements	GS-Water
375	Fire Department Boats	Fire
376	Fire Department Hose & Equipment Replacement	Fire
381	Landfill Closure and Maintenance	GS-Solid Waste
383	New Airport Terminal Building	CD-Engineering Services
403	Parking Division Vehicle and Equipment Replacement Program	Police - Operations
410	Sewer Video Inspection Equipment	GS-Sewer
432	State Street Parking Garage (Formerly Firehouse Block)	City Manager /Operation
433	School Street Parking Garage (Formerly Durgin Block)	City Manager /Operation
443	City-Wide Community Center	Rec-Grounds
447	Landfill Soil Vapor Extraction Systems	GS-Solid Waste
451	Leak Detection	GS-Water
466	Penacook Waste Water Treatment Plant Improvements	GS-Sewer
468	Reconstruct Taxiway A & Itinerant Ramp	CD-Engineering Services
471	Airport Fuel Farm	CD-Engineering Services
482	Water System Asset Management	GS-Water
492	Runway Protection Zone (RPZ) Obstruction Removal - Vegetation	CD-Engineering Services
502	Whitney Road Extension	CD-Engineering Services
514	Airport Parking Lot Improvements	CD-Engineering Services
515	Golf Course Winter Recreation Improvements	Rec-Grounds
518	Bridge and Dam Maintenance / Repairs	CD-Engineering Services
519	Manchester Street/Old Turnpike Road Intersection Improvements	CD-Engineering Services
520	Intersection Safety Improvements	CD-Engineering Services
521	Police Firearms Range Improvements	Police - Operations
522	Patrol Rifle Replacements	Police - Operations
527	Fire Department EMS Equipment Replacement	Fire
529	Storrs Street Parking Garage (Formerly Capital Commons)	City Manager /Operation
530	Golf Course Equipment	Rec-Grounds
534	Tie Down Rehabilitation and Expansion	CD-Engineering Services
536	Hangar Replacement	CD-Engineering Services
543	Merrimack River Greenway Trail Project	Rec-Grounds
551	Library Maintenance	GS-Public Properties

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Project #	Title	Department
555	Handgun Replacement	Police - Operations
557	Memorial Field	Rec-Grounds
560	Fire Training Facility	Fire
561	Fire Alarm Infrastructure Replacement	Fire
567	Penacook Riverfront Parks	City Manager /Operation
569	Parks and Cemeteries Small Turf Equipment	Rec-Grounds
570	Pleasant/Warren/Fruit Intersection Improvements	CD-Engineering Services
572	Airport Master Plan	CD-Engineering Services
573	Fire Department Personnel Protective Equipment	Fire
575	Police Vehicle & Equipment Replacement	Police - Operations
579	Downtown Squares	GS-Public Properties
583	New Heights Fire Station	Fire
587	Cemetery Improvements	Rec-Grounds
588	Loudon Road Bridge Improvement Project	CD-Engineering Services
594	New Central Fire Station	Fire
595	Parking Meters	Police - Operations
596	Surface Lots	City Manager /Operation
599	Zoning Update	CD-Community Planning
602	Iron Works Road Bridge Replacement Project	CD-Engineering Services
607	Video System Replacement	Police - Operations
611	Eastman Street Retaining Wall	CD-Engineering Services
615	Fiber System Replacement	Information Technology
627	Parking Strategic Plan	City Manager /Operation
630	Police Computer Crimes Hardware and Equipment	Police - Operations
636	Electric Vehicle (EV) Charging Stations	GS-Public Properties
645	Police Department RMS/CAD Upgrade	Police - Operations
656	River Bank Stabilization Projects	CD-Engineering Services
671	Knox Key Secure	Fire
674	Pembroke Road Corridor Improvements	CD-Engineering Services
675	Sewall Falls Corridor Improvements	CD-Engineering Services
676	Water line and meter installation Russel Shea Community Garden	GS-Water

## City of Concord, New Hampshire

### Ratios of Long-Term Debt Outstanding and Legal Debt Limits Last Ten Fiscal Years

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
<b>Base Value for Debt Limits (1)</b>	\$ 4,001,809,256	\$ 4,033,007,307	\$ 4,224,516,413	\$ 4,400,883,875	\$ 4,574,864,938	\$ 4,995,493,062	\$ 5,606,823,125	\$ 6,744,400,131	\$ 7,402,442,899	\$ 8,666,085,531
<b>Legal Debt Limits (% of Base Value)</b>										
General - 1.75% thru 1998, 3% 1999 on (2)	\$ 120,054,278	\$ 120,990,219	\$ 126,735,492	\$ 132,026,516	\$ 137,245,948	\$ 149,864,792	\$ 168,204,694	\$ 202,332,004	\$ 222,073,287	\$ 259,982,566
Water - 10% (2)	\$ 400,180,926	\$ 403,300,731	\$ 422,451,641	\$ 440,088,388	\$ 457,486,494	\$ 499,549,306	\$ 560,682,313	\$ 674,440,013	\$ 740,244,290	\$ 866,608,553
<b>Issued Debt at June 30</b>										
Total Issued Debt at June 30	\$ 81,679,007	\$ 87,421,100	\$ 94,920,956	\$ 98,135,097	\$ 101,593,459	\$ 96,326,305	\$ 98,383,803	\$ 100,780,943	\$ 102,517,515	\$ 118,159,108
Less Water Fund	(14,595,612)	(15,444,901)	(15,950,744)	(15,599,418)	(18,448,862)	(17,710,255)	(16,637,453)	(15,523,993)	(14,945,715)	(14,788,458)
Less Sewer Fund (3)	(16,861,971)	(18,225,019)	(19,429,743)	(19,740,561)	(18,395,589)	(17,712,040)	(18,139,041)	(22,899,153)	(23,920,595)	(35,484,057)
Less Tax Increment Debt (3)	(7,206,400)	(6,601,400)	(5,981,400)	(5,501,400)	(4,831,400)	(3,546,570)	(8,420,470)	(7,935,270)	(7,359,460)	(8,133,770)
Less Landfill Debt (3)	-	-	-	-	-	-	-	-	-	-
<b>Authorized Unissued at June 30</b>										
Total Authorized Unissued Debt at June 30	14,827,958	16,769,126	13,849,075	9,009,326	4,912,426	10,152,106	6,555,626	7,846,387	12,692,526	27,413,736
Less Golf Fund	(60,000)	(3,000)	(3,000)	-	-	-	-	-	-	(60,000)
Less Arena Fund	-	(76,500)	(3,000)	-	-	-	-	-	-	-
Less Solid Waste Fund	-	-	-	-	-	-	-	-	-	-
Less Water Fund	(36,500)	(136,500)	(36,500)	(791,700)	(36,500)	(361,500)	-	(230,900)	(305,900)	(50,000)
Less Sewer Fund (3)	(36,500)	(136,500)	(36,500)	(356,500)	(36,500)	(36,500)	(3,040,000)	(180,900)	-	(15,025,000)
Less Tax Increment Debt (3)	-	-	-	-	-	-	-	-	-	-
<b>Total Debt Subject to general limit</b>	<b>\$ 57,709,982</b>	<b>\$ 63,566,406</b>	<b>\$ 67,329,144</b>	<b>\$ 65,154,844</b>	<b>\$ 64,757,034</b>	<b>\$ 67,111,546</b>	<b>\$ 58,702,465</b>	<b>\$ 61,857,114</b>	<b>\$ 68,678,371</b>	<b>\$ 72,031,559</b>
<b>Legal Debt Margin</b>										
General	62,344,296	57,423,813	59,400,348	66,871,672	72,488,914	82,753,246	109,502,229	140,474,890	153,394,916	187,951,007
Water Fund	385,548,813	387,719,330	406,464,397	423,697,270	439,001,132	481,477,551	544,044,860	658,685,120	724,992,675	851,770,095
<b>% of Legal Debt Limits Used</b>										
General	48.1%	52.5%	53.1%	49.3%	47.2%	44.8%	34.9%	30.6%	30.9%	27.7%
Water Fund	3.6%	3.8%	3.8%	3.5%	4.0%	3.5%	3.0%	2.3%	2.0%	1.7%

Data Source:  
Audited Financial Statements

Notes:

- (1) Base Value for Debt Limits computed by the NH Department of Revenue Administration
- (2) Legal debt limit percentage rates set by NH State statute
- (3) Debt exempt from Debt limits consists of Landfills, Tax Increment Financing and Sewer debt.

# City of Concord, New Hampshire

## Ratios of Outstanding Debt by Debt Type Last Ten Fiscal Years

Fiscal Year	Governmental Activities		Business-Type Activities	Total Primary Government	Per Capita	Percentage of Personal Income	Percentage of Estimated Actual Taxable Value of Property
	Bonds, Loans and Unamortized Premiums	Leases	Bonds and Unamortized Premiums				
2025	\$ 74,269,100	\$ 514,670	\$ 54,481,336	\$ 129,265,106	\$ 3,079	7.18%	2.60%
2024	69,369,762	571,273	42,199,004	112,140,039	2,500	5.83%	2.15%
2023	67,646,907	625	41,578,360	109,225,892	2,454	6.33%	2.12%
2022	68,451,161	677	37,304,999	105,756,837	2,403	6.46%	2.07%
2021	64,741,813	3,998	37,957,428	102,703,239	2,335	6.53%	2.22%
2020	67,845,016	13,593	38,956,607	106,815,216	2,448	7.22%	2.46%
2019	65,295,547	23,188	36,976,773	102,295,508	2,356	7.29%	2.45%
2018	58,354,719	32,783	36,566,237	94,953,739	2,206	7.15%	2.36%
2017	52,624,030	-	34,797,070	87,421,100	2,038	6.70%	2.22%
2016	49,142,637	-	32,536,371	81,679,008	1,916	6.38%	2.12%

## City of Concord, New Hampshire

### Assessed and Estimated Full Value of Real Property Last Ten Fiscal Years

Fiscal Year	Local Assessed Value (1)				Less Exemptions to Assessed Value (1)	Total Taxable Assessed Value (1)	Total Direct Tax Rate per \$1,000 of Assessed Value	Estimated Full Value (2)	Ratio of Total Assessed Value to Total Estimated Full Value
	Residential	Commercial/ Industrial	Utilities	Total Assessed Value					
2025	\$ 3,281,398,024	\$1,798,827,322	\$ 331,143,500	\$5,411,368,846	\$ 112,431,275	\$ 5,298,937,571	\$ 25.37	\$ 8,666,085,531	62.4%
2024	3,261,232,274	1,765,264,910	284,784,800	5,311,281,984	114,254,769	5,197,027,215	24.69	7,402,442,899	71.8%
2023	3,241,954,931	1,746,910,474	276,071,000	5,264,936,405	109,828,481	5,155,107,924	23.74	6,744,400,131	78.1%
2022	3,217,759,281	1,713,136,711	270,280,900	5,201,176,892	97,267,636	5,103,909,256	22.86	5,606,823,125	92.8%
2021	2,830,551,174	1,654,802,768	239,004,500	4,724,358,442	91,557,083	4,632,801,359	24.32	4,995,493,062	94.6%
2020	2,590,372,174	1,627,391,900	218,854,000	4,436,618,074	92,714,134	4,343,903,940	25.08	4,607,017,330	96.3%
2019	2,462,226,874	1,602,481,857	203,135,500	4,267,844,231	87,033,611	4,180,810,620	25.44	4,430,221,635	96.3%
2018	2,341,028,799	1,531,794,890	188,082,990	4,060,906,679	30,676,026	4,030,230,653	25.38	4,253,023,855	95.5%
2017	2,258,430,650	1,526,604,188	177,017,200	3,962,052,038	31,281,237	3,930,770,801	24.77	4,061,020,935	97.6%
2016	2,168,810,800	1,539,035,833	178,446,300	3,886,292,933	32,958,740	3,853,334,193	24.36	4,033,984,178	96.3%

Data Sources:

(1) State MS-1 Report of Assessed Values

(2) NH Department of Revenue Administration's Annual Equalization Survey

# City of Concord, New Hampshire

## Fund Balances, Governmental Funds

### Last Ten Fiscal Years

(modified accrual basis of accounting)

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
<b>General Fund</b>										
Nonspendable	\$ 168,027	\$ 212,814	\$ 375,704	\$ 380,210	\$ 811,360	\$ 817,292	\$ 1,068,255	\$ 414,811	\$ 1,022,495	\$ 1,014,903
Committed	4,106,177	5,271,321	4,791,914	5,354,512	5,103,714	5,033,003	4,610,945	7,018,915	7,432,922	10,357,679
Assigned	930,000	975,000	975,000	1,400,000	2,780,000	2,800,389	1,425,000	2,979,500	3,709,760	2,705,000
Unassigned	10,735,579	11,015,079	11,371,395	11,769,490	11,025,950	12,067,362	13,219,990	15,570,778	15,645,535	15,751,060
Total General Fund	<u>\$ 15,939,783</u>	<u>\$ 17,474,214</u>	<u>\$ 17,514,013</u>	<u>\$ 18,904,212</u>	<u>\$ 19,721,024</u>	<u>\$ 20,718,046</u>	<u>\$ 20,324,190</u>	<u>\$ 25,984,004</u>	<u>\$ 27,810,712</u>	<u>\$ 29,828,642</u>
<b>Other Governmental Funds</b>										
Nonspendable	\$ 11,465,110	\$ 12,586,124	\$ 13,547,616	\$ 11,229,848	\$ 11,411,057	\$ 13,091,419	\$ 13,165,209	\$ 14,128,372	\$ 14,187,185	\$ 15,718,763
Restricted	11,105,618	13,594,542	11,556,505	17,159,828	20,778,744	22,621,252	26,110,269	27,284,644	38,304,808	30,660,474
Committed	5,439,600	4,083,185	3,038,764	4,903,220	3,017,327	2,909,845	4,668,610	5,858,698	6,880,088	10,472,878
Unassigned	(2,091,373)	(2,180,891)	(4,747,101)	(2,462,365)	(682,657)	(2,399,589)	(4,532,776)	(4,002,178)	(8,709,752)	-
Total Other Funds	<u>\$ 25,918,955</u>	<u>\$ 28,082,960</u>	<u>\$ 23,395,784</u>	<u>\$ 30,830,531</u>	<u>\$ 34,524,471</u>	<u>\$ 36,222,927</u>	<u>\$ 39,411,312</u>	<u>\$ 43,269,536</u>	<u>\$ 50,662,329</u>	<u>\$ 56,852,115</u>

Data Source:

Audited Financial Statements