

	A	E	F	G	H	I	J	K	L	M	N
1	EXPENSES SUMMARY										
2	FY2019-2028 REV 10/30/2017										
3		FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027	FY2028
4	Capital Outlay										
5	Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
6	Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
7											
8	Capital Transfer	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027	FY2028
9	Capital Transfer	\$38,600	\$24,577	\$0	\$67,457	\$10,000	\$62,811	\$13,781	\$87,024	\$14,950	\$57,157
10	Total	\$38,600	\$24,577	\$0	\$67,457	\$10,000	\$62,811	\$13,781	\$87,024	\$14,950	\$57,157
11											
12	Overhead	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027	FY2028
13	Overhead	\$103,395	\$106,497	\$109,692	\$112,983	\$116,372	\$119,864	\$123,459	\$127,163	\$130,978	\$134,907
14	Total	\$103,395	\$106,497	\$109,692	\$112,983	\$116,372	\$119,864	\$123,459	\$127,163	\$130,978	\$134,907
15											
16	Transfer to Trust	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027	FY2028
17	Transfer to Trust	\$10,500	\$10,500	\$10,500	\$10,500	\$10,500	\$10,500	\$10,500	\$10,500	\$10,500	\$10,500
18	Total	\$10,500	\$10,500	\$10,500	\$10,500	\$10,500	\$10,500	\$10,500	\$10,500	\$10,500	\$10,500
19											
20	Operations & Maintenance										
21											
22	<i>Operations & Maintenance</i>	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027	FY2028
23	Compensation & Benefits	\$624,689	\$753,842	\$800,849	\$824,730	\$849,326	\$874,659	\$900,750	\$927,622	\$955,299	\$983,805
24	Professional & Technical Services	\$311,781	\$411,076	\$491,705	\$469,201	\$504,249	\$528,790	\$501,699	\$517,521	\$519,707	\$540,284
25	Communication Services	\$15,195	\$22,146	\$17,337	\$23,338	\$18,026	\$24,632	\$18,764	\$26,036	\$19,555	\$27,561
26	Postal & Delivery Services	\$8,487	\$8,742	\$9,004	\$9,274	\$9,552	\$9,839	\$10,134	\$10,438	\$10,751	\$11,074
27	Office, IT, & Printed Supplies	\$22,648	\$22,829	\$23,012	\$23,198	\$23,385	\$23,573	\$23,764	\$23,957	\$24,151	\$24,348
28	Minor Tools	\$14,845	\$12,394	\$12,818	\$13,261	\$13,724	\$14,209	\$14,716	\$15,246	\$15,800	\$16,380
29	Uniforms & Personal Equipment	\$9,943	\$12,781	\$12,909	\$13,038	\$13,169	\$13,300	\$13,433	\$13,568	\$13,703	\$13,840
30	Gasoline, Diesel, & Lubricants	\$16,711	\$16,951	\$17,195	\$17,445	\$17,699	\$17,958	\$18,222	\$18,492	\$18,766	\$19,046
31	Total	\$1,024,299	\$1,260,760	\$1,384,829	\$1,393,485	\$1,449,130	\$1,506,960	\$1,501,483	\$1,552,879	\$1,577,734	\$1,636,339
32											
33	<i>Surface Parking</i>	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027	FY2028
34	Surface Parking Admin (Frmly GSD)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
35	Snow Removal - Gen Fund Facilities	\$5,868	\$5,926	\$5,986	\$6,045	\$6,106	\$6,167	\$6,229	\$6,291	\$6,354	\$6,417
36	City Hall Surface Lot	\$7,089	\$7,217	\$7,349	\$7,484	\$7,623	\$7,764	\$7,909	\$8,058	\$13,021	\$8,365
37	Police Station Lot	\$7,426	\$7,563	\$7,704	\$7,847	\$7,994	\$8,145	\$8,300	\$8,458	\$13,361	\$8,878

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38	Library Surface Lot	\$3,201	\$3,254	\$3,309	\$3,364	\$3,421	\$3,479	\$3,539	\$3,599	\$4,977	\$3,725
39	Storrs Street Lot	\$19,240	\$17,132	\$17,614	\$21,095	\$18,622	\$19,149	\$19,693	\$20,253	\$20,831	\$21,012
40	Hills Ave Lot	\$3,342	\$3,443	\$3,546	\$6,637	\$3,762	\$3,875	\$3,991	\$4,111	\$4,234	\$4,361
41	Canal Street Lot	\$6,144	\$6,329	\$6,519	\$6,714	\$6,915	\$7,123	\$10,599	\$7,557	\$7,852	\$8,018
42	Boudreau Square Lot	\$2,743	\$2,810	\$2,879	\$2,950	\$3,023	\$4,301	\$3,175	\$3,254	\$3,335	\$3,419
43	Poulin Gazebo Lot	\$2,675	\$2,755	\$2,837	\$2,923	\$3,010	\$4,304	\$3,194	\$3,289	\$3,388	\$3,490
44	McKee Square Lot	\$1,948	\$1,991	\$2,035	\$2,081	\$2,127	\$2,175	\$2,225	\$4,974	\$2,327	\$2,381
45	Fayette St Lot (Former NHES)	\$9,279	\$9,558	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
46	Dixon Ave Lot	\$3,204	\$3,286	\$3,370	\$3,456	\$3,544	\$3,635	\$3,728	\$3,824	\$3,922	\$4,023
47	10 Prince Street Lot	\$918	\$945	\$974	\$1,003	\$1,033	\$1,064	\$1,096	\$1,129	\$1,162	\$1,198
48	Total	\$73,077	\$72,209	\$64,121	\$71,600	\$67,181	\$71,182	\$73,675	\$74,796	\$84,763	\$75,288
49											
50	<i>Parking Garages</i>	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027	FY2028
51	Firehouse Block Garage (N. State St)	\$74,714	\$64,596	\$79,265	\$68,530	\$85,242	\$76,638	\$93,238	\$81,249	\$98,859	\$86,139
52	Durgin Block Garage (School St)	\$93,923	\$96,635	\$163,671	\$144,888	\$172,726	\$153,506	\$183,039	\$162,647	\$193,977	\$172,343
53	Capital Commons Garage (Storrs St)	\$170,053	\$201,266	\$182,492	\$213,010	\$191,506	\$223,841	\$200,985	\$235,245	\$210,980	\$247,312
54	Total	\$338,690	\$362,497	\$425,427	\$426,428	\$449,474	\$453,985	\$477,261	\$479,141	\$503,816	\$505,794
55											
56		FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027	FY2028
57	Total O&M Expenses for Pro Forma	\$1,436,066	\$1,695,467	\$1,874,377	\$1,891,513	\$1,965,785	\$2,032,127	\$2,052,419	\$2,106,816	\$2,166,313	\$2,217,421
58											
59	Existing Debt Service	\$745,333	\$739,135	\$719,289	\$653,680	\$636,319	\$613,749	\$608,897	\$603,336	\$90,094	\$87,344
60											
61	New Debt Service	\$0	\$190,431	\$354,259	\$557,624	\$640,791	\$670,293	\$720,946	\$935,154	\$953,671	\$928,905
62											
63		FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026	FY2027	FY2028
64	Total	\$2,524,325	\$2,930,436	\$3,271,482	\$3,376,925	\$3,409,270	\$3,559,997	\$3,744,211	\$3,888,511	\$3,341,740	\$2,507,329
65	Year Over Year Change		\$406,110	\$341,047	\$105,442	\$32,345	\$150,728	\$184,213	\$144,300	-\$546,770	-\$834,411
66	Percent Change		16%	12%	3%	1%	4%	5%	4%	-14%	-25%