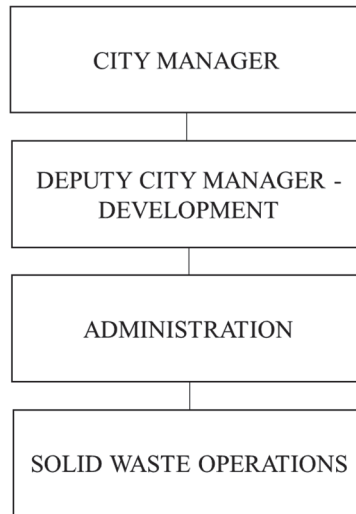


Solid Waste Fund

Mission

To provide recycling and solid waste collection services and promote a clean and healthy environment.

SOLID WASTE FUND ORGANIZATIONAL CHART



Core Responsibilities

1. Manage the City of Concord's solid waste and recycling collection programs.
2. Manage the closed landfills.
3. Supervise the Pay-As-You-Throw (PAYT) Program.
4. Manage the Blue Bag Volunteer Program.
5. Coordinate the execution of household hazardous waste collection.

Solid Waste Fund

Fund Summary

	2026 Revised	2026 Projected	2027 Budget
Revenue	\$4,172,010	\$4,682,460	\$4,351,734
Expense	\$5,189,528	\$5,150,792	\$5,481,056
Net Income (Loss)		(\$468,332)	(\$1,129,322)
Beginning Working Capital		\$3,408,787	\$2,940,455
Ending Working Capital		\$2,940,455	\$1,811,133

Reserve

This Fund has a goal to target a working capital reserve that is 20% of operating expenses, debt service, and capital transfers.

Solid Waste Fund

<u>Budget Detail</u>	2025 Actual	2026 Adopted	2026 Revised	2026 Projected	2027 Budget
Revenue					
Commercial Disposal	\$34	\$0	\$0	\$0	\$0
DTSWRD - Downtown SW Rem Dist	\$336,899	\$326,505	\$326,505	\$326,505	\$342,690
PAYT Bags	\$1,750,933	\$1,500,190	\$1,500,190	\$1,500,190	\$1,500,200
PAYT Containers	\$613,153	\$697,500	\$697,500	\$684,500	\$691,425
Contaminated Loads	\$0	\$500	\$500	\$500	\$500
Cart Collection Program	\$18,700	\$14,400	\$14,400	\$14,400	\$14,400
Motor Vehicle Waste Disposal	\$100,064	\$100,000	\$100,000	\$100,000	\$100,000
Finance Charges	\$2,244	\$1,200	\$1,200	\$1,300	\$1,200
Other Revenue	\$53,047	\$1,040	\$1,040	\$524,390	\$20,710
Household Waste	\$6,562	\$5,340	\$5,340	\$5,340	\$5,340
School District Payments	\$83,232	\$83,230	\$83,230	\$83,230	\$87,390
Transfer In - General	\$1,467,845	\$1,423,045	\$1,423,045	\$1,423,045	\$1,567,829
Transfer In - Golf	\$3,840	\$3,840	\$3,840	\$3,840	\$4,050
Transfer In - Arena	\$4,850	\$4,850	\$4,850	\$4,850	\$5,100
Transfer In - Water	\$5,570	\$5,570	\$5,570	\$5,570	\$5,850
Transfer In - Wastewater	\$4,800	\$4,800	\$4,800	\$4,800	\$5,050
Total Revenue	\$4,451,773	\$4,172,010	\$4,172,010	\$4,682,460	\$4,351,734

Solid Waste PAYT Bag and Container Revenues are projected based on prior years' historical data of bag sales and blended with expected changes in disposal habits. Expected revenues from the container program are factored into this.

Solid Waste Fund

Expense	2025 Actual	2026 Adopted	2026 Revised	2026 Projected	2027 Budget
Full Time	\$160,116	\$169,492	\$169,492	\$167,800	\$181,199
Temporary	\$0	\$10,880	\$10,880	\$0	\$11,170
Overtime	\$14,847	\$16,330	\$16,330	\$16,940	\$16,980
Allowance	\$550	\$600	\$600	\$600	\$600
Retirement	\$23,979	\$23,694	\$23,694	\$23,580	\$25,261
FICA	\$13,084	\$14,929	\$14,929	\$13,930	\$16,009
Beneflex	\$50,104	\$49,924	\$49,924	\$54,830	\$64,505
Worker's Compensation	\$2,670	\$3,120	\$3,120	\$3,110	\$4,439
Unemployment Insurance	\$66	\$124	\$124	\$130	\$118
Professional Development	\$2,665	\$1,700	\$1,700	\$1,700	\$1,700
Business Expense	\$3,968	\$4,100	\$4,100	\$4,100	\$4,250
Repairs and Maintenance	\$273	\$300	\$300	\$300	\$300
Professional Services	\$4,421,754	\$4,844,425	\$4,844,425	\$4,813,630	\$5,095,255
Communications	\$2,707	\$2,298	\$2,298	\$2,420	\$720
Electricity	\$10,932	\$11,980	\$11,980	\$12,090	\$13,340
Property and Auto Insurance	\$80	\$80	\$80	\$80	\$90
Principal	\$16,000	\$16,000	\$16,000	\$16,000	\$22,500
Interest	\$2,642	\$2,302	\$2,302	\$2,302	\$5,370
Transfer Out - General	\$3,600	\$3,600	\$3,600	\$3,600	\$3,600
Transfer Out - Parking	\$13,650	\$13,650	\$13,650	\$13,650	\$13,650
Total Expense	\$4,743,688	\$5,189,528	\$5,189,528	\$5,150,792	\$5,481,056

Solid Waste Fund

<u>Service Indicators</u>	<u>2024 Actual</u>	<u>2025 Actual</u>	<u>2026 Estimated</u>	<u>2027 Projected</u>
1. Tons Diverted from Traditional Curbside Disposal	4,156	3,975	4,000	4,200
2. Percentage of Citizen Request Items Resolved	99%	99%	99%	99%
3. Households Served at Annual HHW Collection	455	489	500	500

2027 Goals

1. Execute the pilot-phase transition to automated curbside collection.
2. Investigate and promote opportunities to increase diversion from traditional disposal.

2026 Goals Status

1. Work collaboratively with the solid waste collection contractor to continue efforts to reduce recycling contamination.
9-Month Status: Efforts to reduce contamination in the recycling stream continue with renewed efforts to sticker non-compliant recycling materials left curbside for collection. Stickers provide an excellent education opportunity.
2. Continue to be a leader in waste management by reviewing and closing complaints and concerns received through the City’s SeeClickFix program in a timely manner.
9-Month Status: City Staff work with Casella daily to review and respond to any complaints that may occur, such as missed collections.
3. Continue planning efforts in anticipation of the new the impending transition to automated collection to occur in the new solid waste contract term.
9-Month Status: Planning efforts are well underway as the City begins its transition to automated collection in summer 2026. Pilot routes have been identified and cart size adjustments have been solicited. General Services staff and the Solid Waste Advisory Committee continue promoting the program while gearing up for the pending cart delivery followed by the automated collection commencement.
4. Investigate efforts to increase diversion from traditional disposal.
9-Month Status: The General Services Department has worked with the Solid Waste Advisory Committee to investigate and promote various opportunities for diversion of materials from traditional disposal. In addition to continued efforts to promote recycling, the City has recently partnered with Apparel Impact, a textile recycling firm, to place collection bins on City property to provide increased opportunities and convenience for residents seeking to recycle these materials.