

**2027-2036  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	Ten Years
<b><u>General /G.O. Bonds</u></b>											
64 Arena Improvements	3,183,600	0	0	0	200,000	150,000	0	75,000	0	0	3,608,600
121 Vehicle & Equipment Replacement Program	1,705,000	1,746,000	1,527,000	1,874,000	1,394,000	1,864,000	2,033,000	2,646,000	2,130,000	1,937,000	18,856,000
4 Fire Department Vehicle Replacement	1,500,000	2,600,000	1,850,000	2,565,000	1,980,000	1,775,000	1,550,000	1,500,000	3,150,000	200,000	18,670,000
305 Fire Department Communications Equipment	835,000	0	0	0	150,000	0	0	900,000	0	0	1,885,000
51 White Park	475,000	30,000	0	0	0	0	0	0	0	0	505,000
587 Cemetery Improvements	425,000	100,000	0	150,000	400,000	450,000	0	2,350,000	0	300,000	4,175,000
645 Police Department RMS/CAD Upgrade	363,000	0	0	0	0	0	0	0	0	0	363,000
63 City Wide Recreation Facility Improvements	350,000	220,000	100,000	100,000	0	0	0	0	0	0	770,000
252 Fire Station Improvements	350,000	815,000	0	0	0	77,000	0	0	84,500	370,000	1,696,500
59 Terrill Park	210,000	0	0	0	0	0	0	0	0	0	210,000
527 Fire Department EMS Equipment Replacement	180,000	70,000	20,000	0	0	0	0	1,000,000	0	144,000	1,414,000
555 Handgun Replacement	120,000	0	0	0	0	0	0	0	0	0	120,000
368 Police Department Communications Equipment	80,000	0	0	0	180,000	180,000	0	0	0	100,000	540,000
636 Electric Vehicle (EV) Charging Stations	75,000	0	0	50,000	0	0	0	0	0	0	125,000

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

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	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>	<b>2036</b>	<b>Ten Years</b>
283 Traffic Signals and Traffic Operations Improvements	61,000	604,000	566,000	137,000	942,750	0	760,000	0	774,000	0	3,844,750
671 Knox Key Secure	50,000	0	0	0	0	0	0	0	0	0	50,000
569 Parks and Cemeteries Small Turf Equipment	45,000	85,000	65,000	0	95,000	35,000	70,000	0	85,000	75,000	555,000
370 Police Department Ballistic Vest Replacement Program	40,000	0	0	0	85,000	0	0	0	85,000	0	210,000
376 Fire Department Hose & Equipment Replacement	30,000	55,000	50,000	0	205,000	0	0	0	0	0	340,000
551 Library Maintenance	30,000	625,000	1,500,000	0	0	0	0	0	0	0	2,155,000
83 Storm Water Improvements	21,000	250,000	0	0	325,000	950,000	0	0	0	0	1,546,000
561 Fire Alarm Infrastructure Replacement	20,000	0	0	0	0	0	0	0	0	0	20,000
522 Patrol Rifle Replacements	10,000	0	0	30,000	30,000	0	0	0	0	0	70,000
607 Video System Replacement	10,000	0	0	0	0	0	0	0	0	0	10,000
18 Storrs Street Extension, North & South	0	0	0	100,000	0	0	0	0	0	500,000	600,000
36 Manchester Street / Route 3 South	0	3,200,000	0	0	0	0	0	0	0	0	3,200,000
52 Keach Park	0	0	0	350,000	0	0	30,000	0	0	0	380,000
55 Rolfe Park	0	0	0	0	200,000	0	400,000	0	0	0	600,000
56 Rollins Park	0	0	0	0	0	175,000	0	0	0	70,000	245,000

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	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	Ten Years
60 Kiwanis (Waterfront) Park	0	0	0	0	0	0	0	0	0	900,000	900,000
65 City Hall Renovations	0	1,725,000	1,425,000	0	75,000	0	0	13,985,000	0	0	17,210,000
68 Library	0	0	0	0	0	0	0	0	2,610,000	26,100,000	28,710,000
323 Combined Operations & Maintenance Facility (COMF) Improvements	0	0	400,000	335,000	485,000	0	0	15,000	0	0	1,235,000
335 Thermal Imaging Cameras	0	0	0	72,000	0	0	0	0	100,000	0	172,000
358 Garrison Park	0	0	0	0	0	50,000	0	0	0	0	50,000
359 Merrill Park	0	0	0	0	0	0	0	0	440,000	0	440,000
375 Fire Department Boats	0	0	0	0	75,000	0	0	0	0	0	75,000
443 City-Wide Community Center	0	60,000	0	0	100,000	0	150,000	0	0	0	310,000
518 Bridge and Dam Maintenance / Repairs	0	0	0	400,000	0	0	0	0	0	0	400,000
543 Merrimack River Greenway Trail Project	0	200,000	10,000	0	600,000	520,000	0	0	0	0	1,330,000
557 Memorial Field	0	5,850,000	0	0	6,950,000	0	0	0	0	0	12,800,000
560 Fire Training Facility	0	0	0	0	0	1,100,000	0	0	30,000	165,000	1,295,000
567 Penacook Riverfront Parks	0	0	80,000	500,000	100,000	0	0	0	0	0	680,000
570 Pleasant/Warren/Fruit Intersection Improvements	0	0	0	0	0	5,000,000	0	0	0	0	5,000,000

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	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	Ten Years
573 Fire Department Personnel Protective Equipment	0	0	0	425,000	0	0	0	650,000	0	110,000	1,185,000
579 Downtown Squares	0	0	0	0	1,700,000	0	0	0	0	0	1,700,000
583 New Heights Fire Station	0	0	0	0	0	0	0	0	0	7,500,000	7,500,000
588 Loudon Road Bridge Improvement Project	0	4,555,205	0	0	0	0	0	0	0	0	4,555,205
594 New Central Fire Station	0	0	0	0	0	0	3,000,000	0	2,000,000	20,000,000	25,000,000
602 Iron Works Road Bridge Replacement Project	0	0	0	104,000	0	700,000	0	0	0	0	804,000
611 Eastman Street Retaining Wall	0	0	0	0	0	0	0	190,000	0	0	190,000
630 Police Computer Crimes Hardware and Equipment	0	60,000	0	0	0	0	0	0	0	0	60,000
656 River Bank Stabilization Projects	0	0	0	500,000	500,000	0	0	0	0	0	1,000,000
674 Pembroke Road Corridor Improvements	0	2,100,000	0	0	0	0	0	0	0	0	2,100,000
675 Sewall Falls Corridor Improvements	0	0	0	0	400,000	3,000,000	0	0	0	0	3,400,000
Total General /G.O. Bonds	10,168,600	24,950,205	7,593,000	7,692,000	17,171,750	16,026,000	7,993,000	23,311,000	11,488,500	58,471,000	184,865,055

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	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>	<b>2036</b>	<b>Ten Years</b>
<b><u>General /Capital Transfer</u></b>											
2 Information Technology Hardware & Software Replacement	349,000	316,875	376,500	312,000	348,750	300,375	288,750	287,250	238,500	322,875	3,140,875
575 Police Vehicle & Equipment Replacement	145,000	285,000	290,000	290,000	295,000	295,000	295,000	295,000	295,000	295,000	2,780,000
297 Geographic Information Systems (GIS)	0	0	10,000	0	0	0	0	0	0	0	10,000
521 Police Firearms Range Improvements	0	0	0	0	0	0	0	0	75,000	0	75,000
522 Patrol Rifle Replacements	0	0	0	0	0	0	0	30,000	0	0	30,000
599 Zoning Update	0	0	400,000	0	0	0	0	0	0	0	400,000
615 Fiber System Replacement	0	0	0	500,000	0	0	0	0	0	0	500,000
Total General /Capital Transfer	494,000	601,875	1,076,500	1,102,000	643,750	595,375	583,750	612,250	608,500	617,875	6,935,875
<b><u>General /Capital Close-out</u></b>											
65 City Hall Renovations	286,638	0	0	0	0	0	0	0	0	0	286,638
59 Terrill Park	90,221	0	0	0	0	0	0	0	0	0	90,221
83 Storm Water Improvements	64,785	0	0	0	0	0	0	0	0	0	64,785
Total General /Capital Close-out	441,644	0	0	0	0	0	0	0	0	0	441,644

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	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	Ten Years
<b><u>General /Highway Reserve</u></b>											
78 Annual Highway Improvement Program	2,013,000	2,658,000	3,250,000	3,400,000	3,400,000	3,550,000	3,550,000	3,550,000	3,550,000	325,000	29,246,000
17 Sidewalk, Bikeway and Streetscape Improvements	515,000	0	85,000	0	0	0	0	0	0	0	600,000
674 Pembroke Road Corridor Improvements	200,000	0	0	0	0	0	0	0	0	0	200,000
518 Bridge and Dam Maintenance / Repairs	0	0	0	125,000	0	100,000	0	0	0	0	225,000
520 Intersection Safety Improvements	0	0	100,000	0	100,000	0	100,000	0	100,000	0	400,000
Total General /Highway Reserve	2,728,000	2,658,000	3,435,000	3,525,000	3,500,000	3,650,000	3,650,000	3,550,000	3,650,000	325,000	30,671,000
<b><u>General /Donations</u></b>											
676 Water line and meter installation Russel Shea Community Garden	270,000 *	0	0	0	0	0	0	0	0	0	270,000
543 Merrimack River Greenway Trail Project	65,000 *	50,000	22,000	0	0	500,000	0	0	0	0	637,000
17 Sidewalk, Bikeway and Streetscape Improvements	0	0	0	750,000	0	0	0	0	0	0	750,000
43 Garvins Falls Development Area	0	0	0	0	0	0	0	0	0	3,000,000	3,000,000
68 Library	0	0	0	0	0	0	0	0	290,000	2,900,000	3,190,000
359 Merrill Park	0	0	0	0	0	0	0	0	0	25,000	25,000

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	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	Ten Years
502 Whitney Road Extension	0	0	0	0	0	0	0	0	0	25,000,000	25,000,000
515 Golf Course Winter Recreation Improvements	0	0	0	0	0	0	0	0	100,000	50,000	150,000
519 Manchester Street/Old Turnpike Road Intersection Improvements	0	0	0	2,200,000	0	0	0	0	0	0	2,200,000
557 Memorial Field	0	5,850,000	0	0	6,950,000	0	0	0	0	0	12,800,000
Total General /Donations	335,000	5,900,000	22,000	2,950,000	6,950,000	500,000	0	0	390,000	30,975,000	48,022,000

**Other /Tax Increment Financing**

18 Storrs Street Extension, North & South	0	0	0	0	0	0	0	0	1,390,000	11,850,000	13,240,000
Total Other /Tax Increment Financing	0	0	0	0	0	0	0	0	1,390,000	11,850,000	13,240,000

**Other /Trust**

2 Information Technology Hardware & Software Replacement	190,000	0	0	0	0	0	0	0	0	0	190,000
575 Police Vehicle & Equipment Replacement	140,000	0	0	0	0	0	0	0	0	0	140,000
588 Loudon Road Bridge Improvement Project	0	1,959,113	0	0	0	0	0	0	0	0	1,959,113
Total Other /Trust	330,000	1,959,113	0	0	0	0	0	0	0	0	2,289,113

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	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	Ten Years
<b><u>Other /Solid Waste Reserve</u></b>											
381 Landfill Closure and Maintenance	0	0	0	0	0	0	0	0	0	2,000,000	2,000,000
Total Other /Solid Waste Reserve	0	0	0	0	0	0	0	0	0	2,000,000	2,000,000
<b><u>Other /Federal</u></b>											
77 Airport Snow Removal Equipment (SRE) & Equipment Storage Facility	693,000 *	0	0	0	0	0	0	0	0	0	693,000
572 Airport Master Plan	333,000 *	405,000	0	0	0	0	0	0	0	0	738,000
36 Manchester Street / Route 3 South	0	9,200,000	0	0	0	0	0	0	0	0	9,200,000
71 Property Acquisition - Runway Protection Zone (RPZ)	0	0	0	0	1,000,000	0	0	0	0	0	1,000,000
72 Runway Pavement Improvements	0	600,000	7,260,000	0	0	0	0	0	0	0	7,860,000
114 Penacook Lake Dam and Spillway Rehabilitation	0	2,500,000	0	0	0	0	0	0	0	0	2,500,000
383 New Airport Terminal Building	0	378,000	990,000	9,900,000	0	0	0	0	0	0	11,268,000
468 Reconstruct Taxiway A & Itinerant Ramp	0	0	0	200,000	1,500,000	0	0	0	0	0	1,700,000
492 Runway Protection Zone (RPZ) Obstruction Removal - Vegetation	0	205,200	0	0	0	0	0	0	0	0	205,200

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	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	Ten Years
534 Tie Down Rehabilitation and Expansion	0	0	0	165,000	742,500	1,188,000	0	0	0	0	2,095,500
536 Hangar Replacement	0	0	0	0	0	0	0	0	1,624,700	0	1,624,700
567 Penacook Riverfront Parks	0	0	0	500,000	0	0	0	0	0	0	500,000
588 Loudon Road Bridge Improvement Project	0	26,057,274	0	0	0	0	0	0	0	0	26,057,274
Total Other /Federal	1,026,000	39,345,474	8,250,000	10,765,000	3,242,500	1,188,000	0	0	1,624,700	0	65,441,674
<b><u>Other /State</u></b>											
543 Merrimack River Greenway Trail Project	263,100 *	0	132,000	0	0	4,055,350	0	0	0	0	4,450,450
77 Airport Snow Removal Equipment (SRE) & Equipment Storage Facility	38,500 *	0	0	0	0	0	0	0	0	0	38,500
572 Airport Master Plan	18,500 *	22,500	0	0	0	0	0	0	0	0	41,000
71 Property Acquisition - Runway Protection Zone (RPZ)	0	0	0	0	55,555	0	0	0	0	0	55,555
72 Runway Pavement Improvements	0	33,333	410,556	0	0	0	0	0	0	0	443,889
283 Traffic Signals and Traffic Operations Improvements	0	0	0	0	281,250	0	0	0	0	0	281,250
383 New Airport Terminal Building	0	21,000	55,000	550,000	0	0	0	0	0	0	626,000

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	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	Ten Years
468 Reconstruct Taxiway A & Itinerant Ramp	0	0	0	11,111	83,333	0	0	0	0	0	94,444
492 Runway Protection Zone (RPZ) Obstruction Removal - Vegetation	0	11,400	0	0	0	0	0	0	0	0	11,400
534 Tie Down Rehabilitation and Expansion	0	0	0	9,162	41,250	66,000	0	0	0	0	116,412
536 Hangar Replacement	0	0	0	0	0	0	0	0	89,650	0	89,650
602 Iron Works Road Bridge Replacement Project	0	0	0	416,000	0	2,780,000	0	0	0	0	3,196,000
Total Other /State	320,100	88,233	597,556	986,273	461,388	6,901,350	0	0	89,650	0	9,444,550

**Parking /G.O. Bonds**

432 State Street Parking Garage (Formerly Firehouse Block)	300,000	3,000,000	0	0	0	0	200,000	0	0	1,500,000	5,000,000
403 Parking Division Vehicle and Equipment Replacement Program	65,000	0	0	72,000	0	0	0	0	0	0	137,000
433 School Street Parking Garage (Formerly Durgin Block)	0	0	0	0	0	0	0	5,720,000	0	0	5,720,000
529 Storrs Street Parking Garage (Formerly Capital Commons)	0	0	1,815,000	0	0	0	11,000,000	0	0	0	12,815,000
595 Parking Meters	0	800,000	1,550,000	0	0	0	0	0	0	0	2,350,000
596 Surface Lots	0	495,000	819,500	0	957,000	0	0	0	0	0	2,271,500

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	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	Ten Years
627 Parking Strategic Plan	0	0	0	0	0	305,000	0	0	0	0	305,000
Total Parking /G.O. Bonds	365,000	4,295,000	4,184,500	72,000	957,000	305,000	11,200,000	5,720,000	0	1,500,000	28,598,500
<b><u>Arena /G.O. Bonds</u></b>											
64 Arena Improvements	0	0	0	0	70,000	0	0	0	0	0	70,000
Total Arena /G.O. Bonds	0	0	0	0	70,000	0	0	0	0	0	70,000
<b><u>Golf /G.O. Bonds</u></b>											
530 Golf Course Equipment	100,000	35,000	90,000	35,000	90,000	90,000	35,000	65,000	80,000	45,000	665,000
107 Golf Course Club House and Maintenance Buildings	50,000	0	35,000	250,000	0	35,000	50,000	0	0	50,000	470,000
235 Golf Course Grounds Improvements	50,000	35,000	260,000	50,000	35,000	50,000	50,000	100,000	150,000	60,000	840,000
Total Golf /G.O. Bonds	200,000	70,000	385,000	335,000	125,000	175,000	135,000	165,000	230,000	155,000	1,975,000
<b><u>Airport /G.O. Bonds</u></b>											
471 Airport Fuel Farm	1,000,000	0	0	0	0	0	0	0	0	0	1,000,000
75 General Airport Repairs	225,000	150,000	0	0	0	0	0	0	0	0	375,000
72 Runway Pavement Improvements	0	0	410,556	0	0	0	0	0	0	0	410,556
383 New Airport Terminal Building	0	0	55,000	550,000	0	0	0	0	0	0	605,000
514 Airport Parking Lot Improvements	0	0	0	0	0	0	0	0	176,000	0	176,000

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	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>2031</b>	<b>2032</b>	<b>2033</b>	<b>2034</b>	<b>2035</b>	<b>2036</b>	<b>Ten Years</b>
Total Airport /G.O. Bonds	1,225,000	150,000	465,556	550,000	0	0	0	0	176,000	0	2,566,556
<b><u>Airport /Capital Transfer</u></b>											
77 Airport Snow Removal Equipment (SRE) & Equipment Storage Facility	38,500 *	0	0	0	0	0	0	0	0	0	38,500
572 Airport Master Plan	18,500 *	22,500	100,000	0	0	0	0	0	0	0	141,000
75 General Airport Repairs	10,000	20,000	10,000	0	10,000	0	10,000	0	0	0	60,000
71 Property Acquisition - Runway Protection Zone (RPZ)	0	0	0	0	55,555	0	0	0	0	0	55,555
72 Runway Pavement Improvements	0	33,333	0	0	0	0	0	0	0	0	33,333
383 New Airport Terminal Building	0	21,000	0	0	0	0	0	0	0	0	21,000
468 Reconstruct Taxiway A & Itinerant Ramp	0	0	0	11,111	83,333	0	0	0	0	0	94,444
492 Runway Protection Zone (RPZ) Obstruction Removal - Vegetation	0	11,400	0	0	0	0	0	0	0	0	11,400
534 Tie Down Rehabilitation and Expansion	0	0	0	9,162	41,250	66,000	0	0	0	0	116,412
536 Hangar Replacement	0	0	0	0	0	0	0	0	89,650	0	89,650
Total Airport /Capital Transfer	67,000	108,233	110,000	20,273	190,138	66,000	10,000	0	89,650	0	661,294

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	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	Ten Years
<b><u>Water /G.O. Bonds</u></b>											
85 Water Main Replacement	625,000	0	0	150,000	2,000,000	0	0	0	0	0	2,775,000
88 Water Plant Improvements	400,000	400,000	0	800,000	1,025,000	120,000	150,000	300,000	400,000	0	3,595,000
372 Water System Pump Station Improvements	250,000	0	0	0	0	550,000	0	0	0	300,000	1,100,000
244 Water Meter Replacement Program	155,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	1,955,000
36 Manchester Street / Route 3 South	0	160,000	0	0	0	0	0	0	0	0	160,000
43 Garvins Falls Development Area	0	0	0	0	0	0	0	0	0	875,000	875,000
84 Water Main Cleaning & Lining	0	0	0	0	260,000	500,000	475,000	585,000	0	150,000	1,970,000
86 Water Main Construction	0	1,700,000	0	0	0	0	0	0	0	0	1,700,000
114 Penacook Lake Dam and Spillway Rehabilitation	0	0	0	0	0	0	75,000	0	0	0	75,000
121 Vehicle & Equipment Replacement Program	0	254,000	304,000	82,000	442,000	275,000	120,000	323,000	218,000	195,000	2,213,000
323 Combined Operations & Maintenance Facility (COMF) Improvements	0	0	355,000	335,000	485,000	0	0	15,000	0	0	1,190,000
345 Water Supply Well Field Maintenance	0	0	150,000	0	0	0	0	2,000,000	0	0	2,150,000
347 Water Storage Tank Repairs	0	55,000	80,000	0	50,000	60,000	55,000	65,000	80,000	60,000	505,000

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2027-2036  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	Ten Years
482 Water System Asset Management	0	0	0	0	0	0	75,000	0	0	0	75,000
588 Loudon Road Bridge Improvement Project	0	1,750,000	0	0	0	0	0	0	0	0	1,750,000
636 Electric Vehicle (EV) Charging Stations	0	25,000	0	0	0	0	0	0	0	0	25,000
675 Sewall Falls Corridor Improvements	0	25,000	0	0	0	0	0	0	0	0	25,000
Total Water /G.O. Bonds	1,430,000	4,569,000	1,089,000	1,567,000	4,462,000	1,705,000	1,150,000	3,488,000	898,000	1,780,000	22,138,000
<b><u>Water /Capital Transfer</u></b>											
244 Water Meter Replacement Program	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	2,000,000
321 Water System Master Plan & Implementation	80,000	40,000	90,000	0	0	70,000	0	0	0	0	280,000
2 Information Technology Hardware & Software Replacement	58,000	52,813	62,750	52,000	58,125	50,063	48,125	47,875	39,750	53,813	523,314
124 Water System SCADA Improvements	30,000	30,000	30,000	30,000	30,000	30,000	35,000	35,000	35,000	35,000	320,000
88 Water Plant Improvements	0	0	0	0	0	0	25,000	0	0	0	25,000
297 Geographic Information Systems (GIS)	0	0	10,000	0	0	0	0	0	0	0	10,000
451 Leak Detection	0	0	0	0	15,000	0	0	0	20,000	0	35,000
Total Water /Capital Transfer	368,000	322,813	392,750	282,000	303,125	350,063	308,125	282,875	294,750	288,813	3,193,314

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2027-2036  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	Ten Years
<b><u>Water /Capital Close-out</u></b>											
88 Water Plant Improvements	228,162	0	0	0	0	0	0	0	0	0	228,162
84 Water Main Cleaning & Lining	75,966	0	0	0	0	0	0	0	0	0	75,966
244 Water Meter Replacement Program	46,700	0	0	0	0	0	0	0	0	0	46,700
Total Water /Capital Close-out	350,828	0	0	0	0	0	0	0	0	0	350,828
<b><u>Sewer /G.O. Bonds</u></b>											
466 Penacook Waste Water Treatment Plant Improvements	2,730,000	0	0	0	0	0	0	0	4,500,000	0	7,230,000
104 Hall Street Waste Water Treatment Plant Improvements	1,710,000	25,000	27,025,000	7,225,000	150,000	5,200,000	1,400,000	0	13,100,000	0	55,835,000
121 Vehicle & Equipment Replacement Program	190,000	130,000	280,000	347,000	257,000	415,000	525,000	25,000	417,000	417,000	3,003,000
36 Manchester Street / Route 3 South	0	500,000	0	0	0	0	0	0	0	0	500,000
43 Garvins Falls Development Area	0	0	0	0	0	0	0	0	0	1,275,000	1,275,000
91 Sewer Main Rehabilitation and Construction	0	0	0	1,300,000	0	0	1,000,000	0	1,900,000	0	4,200,000

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2027-2036  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	Ten Years
323 Combined Operations & Maintenance Facility (COMF) Improvements	0	0	355,000	335,000	485,000	0	0	15,000	0	0	1,190,000
410 Sewer Video Inspection Equipment	0	0	0	0	0	80,000	0	0	0	0	80,000
Total Sewer /G.O. Bonds	4,630,000	655,000	27,660,000	9,207,000	892,000	5,695,000	2,925,000	40,000	19,917,000	1,692,000	73,313,000
<b><u>Sewer /Capital Transfer</u></b>											
2 Information Technology Hardware & Software Replacement	58,000	52,813	62,750	52,000	58,125	50,063	48,125	47,875	39,750	53,813	523,314
410 Sewer Video Inspection Equipment	20,000	0	0	0	0	0	0	0	0	0	20,000
91 Sewer Main Rehabilitation and Construction	0	40,000	0	40,000	90,000	40,000	0	40,000	0	40,000	290,000
297 Geographic Information Systems (GIS)	0	0	10,000	0	0	0	0	0	0	0	10,000
Total Sewer /Capital Transfer	78,000	92,813	72,750	92,000	148,125	90,063	48,125	87,875	39,750	93,813	843,314
<b><u>Sewer /Capital Close-out</u></b>											
104 Hall Street Waste Water Treatment Plant Improvements	335,478	0	0	0	0	0	0	0	0	0	335,478
275 Sewer Pump Station Improvements	255,694	0	0	0	0	0	0	0	0	0	255,694
Total Sewer /Capital Close-out	591,172	0	0	0	0	0	0	0	0	0	591,172

**\*Excluded from Budget Appropriation**

**CITY OF CONCORD, NEW HAMPSHIRE**

**2027-2036  
CAPITAL IMPROVEMENT  
PROJECT BY FUNDING SOURCE**

**PROJECT NUMBER AND DESCRIPTION**

	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	Ten Years
<b><u>Solid Waste /Capital Transfer</u></b>											
447 Landfill Soil Vapor Extraction Systems	0	0	0	0	0	15,000	25,000	0	0	0	40,000
Total Solid Waste /Capital Transfer	0	0	0	0	0	15,000	25,000	0	0	0	40,000
<b><u>Solid Waste /G.O. Bonds</u></b>											
447 Landfill Soil Vapor Extraction Systems	0	0	0	0	0	45,000	0	0	0	0	45,000
Total Solid Waste /G.O. Bonds	0	0	0	0	0	45,000	0	0	0	0	45,000
Grand Total	25,148,344	85,765,759	55,333,612	39,145,546	39,116,776	37,306,851	28,028,000	37,257,000	40,886,500	109,748,501	497,736,889

\*Excluded from Budget Appropriation

CITY OF CONCORD, NEW HAMPSHIRE