

**NAHL Junior Program Impact Report**  
Prepared by General Services Department

## Background

In October of 2021 the North American Hockey League (NAHL), represented by Mr. Chris Brown, approached the City of Concord proposing a franchise agreement where NAHL would host a Junior League program at the Everett Arena (Arena). Mr. Brown proposes a 5-team franchise that would be based at the Arena in an approximately 7,000 square foot addition to be built on the east end of the facility. The NAHL would also manage the snack bar concession currently operated by Arena Staff. In December of 2021 City Administration directed General Services Staff to summarize the impact such a franchise would have at the Arena.

## Summary of Impact

The franchise agreement proposed by NAHL would impact the Arena and its customers in several ways, most notably with respect to the financial position of the Arena Fund, and the current program schedule. Full details are noted in the discussion section of this report and the appendices. A summary of the impact is noted below:

<i>Teams</i>	<i>Pro Forma Impact (FY 27)</i>	<i>Schedule Impact</i>
Current	-\$173,373	Current schedule and financials, including Administrative Overhead and proposed bonding costs
5	-\$1,158,174	Lose - 2 High School teams, 4 ½ Youth Teams, 2 Adult League Teams, 84 hours of Public Access, and 5 Dry Floor Shows
4	-\$1,329,629	Lose - 2 High School teams, 3 ½ Youth Teams, 2 Adult League Teams, 84 hours of Public Access, and 5 Dry Floor Shows
3	-\$1,484,307	Lose - 2 High School teams, 2 ½ Youth Teams, 2 Adult League Teams, 84 hours of Public Access, and 5 Dry Floor Shows
2	-\$1,315,649	Lose - No High School teams, 2 Youth Teams, 21 hours of Public Access, and 5 Dry Floor Shows

Other considerations to be resolved involve, maintaining the current quality of ice maintenance, our obligations under the Land and Water Conservation Fund Grant, and the status of the proposed addition located on the west end of the Arena.

## Conclusions

Hosting a Junior Program would have a profound impact on current operations and Arena Fund finances for years to come.

## **Discussion**

### *Proposal*

NAHL proposes a 5-team franchise based at the Arena. NAHL proposes it would purchase ice time for its operations at a discounted rate. It is understood that this discount would sunset after year five with the possibility of an additional franchise rental fee at that time. NAHL proposes it would also assist with the funding of the bond necessary to construct the additional space the franchise desires for its program. A proposed series of additions is noted in Appendix A. Funding assistance would be a total of \$600,000 with \$200,000 in year one, and \$100,000 annually in years two through five.

### *Financial Impact*

The Arena currently runs an annualized operational surplus of approximately 20% in the five-year period ending in FY 2019. However, Administrative Overhead costs and bonding expenditures needed to accomplish important facility upgrades push the fund balance downward. It is anticipated that by the end of FY 2024 the Arena will have exhausted its working capital necessitating a waiver of all, or a portion, of the Administrative Overhead cost and/or require General Fund assistance with the cost of bonding future facility upgrades. Consequently, any relief on the fund provided by the NAHL would be welcome.

While the revenue calculations are straightforward, General Services staff have made an earnest effort to detail anticipated expenses based on the assumptions provided by the NAHL. Calculations on operational upkeep and revenue changes are based on an Ice Season that is currently four weeks longer than currently offered with the kick off season starting in 2023, adding a team per year to a total of five teams. Bonding estimates and operations & maintenance costs are calculated based on an assumed addition of 7,556 square feet. Labor cost assumptions assume additional cleaning responsibilities of the proposed addition, but the elimination of snack bar concession staffing.

A series of summary proformas are provided detailing this revenue and the anticipated expenses associated with the NAHL franchise proposal. Details of the proforma calculations may be found in Appendix B.

### *Scheduling Impact*

The biggest impact to current Arena operations would be the scheduling of the additional ice time that the NAHL would require to support its 5-team program. Off ice season, the extended Ice Season would displace 5 dry floor shows.

The changes to the seasonal Ice Schedule are quite detailed and noted in Appendix C. In summary, to provide the ice time desired by the NAHL a number of existing relationships would need to be reevaluated. Specifically, the loss of 2 High School teams, 2 Adult Hockey Leagues, and 84 hours of Public Access programs would need to be eliminated from the current schedule. With some of these relationships spanning decades, particular discretion would be needed in these discussions in order to maintain the Arena's standing in the community.

Arguably the biggest effect would be to Concord Youth Hockey (CYH), losing 4 full season and 1 split season teams. CYH has been based at the Arena for 57 years and currently provides over half of the Arena's operating revenue. As the Arena's biggest customer, CYH has been willing to accommodate minor schedule changes to accommodate additional programming at the Arena in the past. However, with such a large change contemplated it should be expected that CYH would bear a proportionate scheduling disruption.

In each case of a displaced user, thought should be given to the long-term detriment to the current relationships such displacement may provoke. It is likely that a customer expatriated may not favorably consider a return to the Arena if additional time opens up in the schedule, either through the conclusion of the NAHL franchise agreement, or other changes to the calendar. A summary of the current users is noted in Appendix E and a sample of a weekly impact in Appendix F.

### *Other Considerations*

The Everett Arena is regionally renowned for the quality of its ice and a proper surface maintenance schedule is critical to providing the excellent ice that Arena customers expect. The schedule proposed by the NAHL would displace ten hours of ice maintenance each week. While a portion of this displaced maintenance could occur after hours, it is important to note that the maintenance accomplished between skating blocks is instrumental in providing top quality ice for each user group. Eliminating time for ongoing ice maintenance would negatively affect the ice quality and reputation of the Arena.

The Arena and surrounding property were obtained using funding from the U.S. Department of the Interior's Land and Water Conservation Fund (LWCF). As recipients of this funding, the City is obligated to maintain public access to the facility to the general public. A reduction of the time currently allotted to Public Access skating programs as well as the desire for a dedicated NAHL building addition may trigger a response from the Administrators of the LWCF. Specific details of a potential response are unknown at this time but could include the need to provide a

mitigation plan such as a property swap. If so, resources would need to be allocated to resolve this potential issue.

At the request of City Council, a conceptual plan had been developed for an addition to the Arena on the west end of the building. The plan includes a retail and/or restaurant concession, additional locker rooms, and public function space. The viability of such a project would likely come into question if the addition proposed by the NAHL is constructed at the east end of the building.

### **Follow-up Actions to Further Support This Effort**

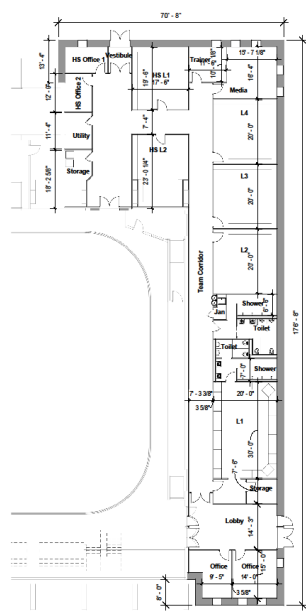
Further discussion with the NAHL to determine the duration of the franchise contract would help solidify the potential pro forma and show the health of the working capital fund. Additionally, the City may want to ascertain if the NAHL would plan to pursue a license to serve alcohol at Arena events as this has been seen as a concern in the past. Finally, any requirements posed by the Arena's LWCF obligations should be fully vetted as this may have a notable effect on both the project budget and project timeline.

### **Table of Appendices**

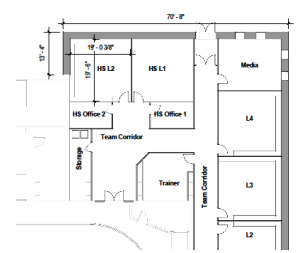
Appendix A	Arena Addition Proposed by the NAHL
Appendix B	Current and Agreement Pro Forma as Proposed by NAHL
Appendix C	Revenue Gain and Schedule Impact Detail
Appendix D	Current and Proposed Operations Detail
Appendix E	Current Ice Customers
Appendix F	Week at a Glance Impact

## Appendix A

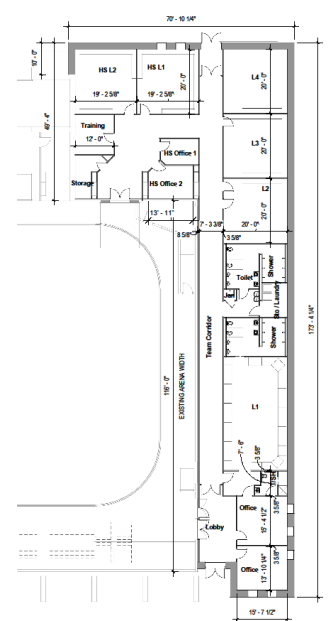
### Arena Addition Proposed by the NAHL



② S LOCKER OPTION 1  
7,382 SF



③ S LOCKER OPTION 1A

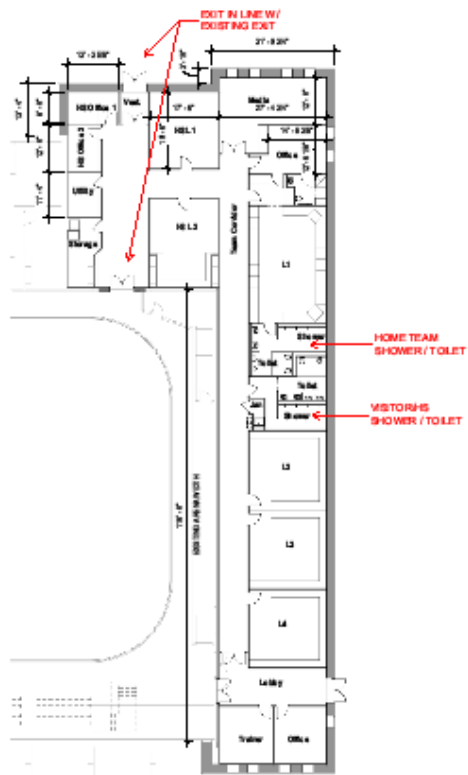


① S LOCKER OPTION 2  
7,078 SF

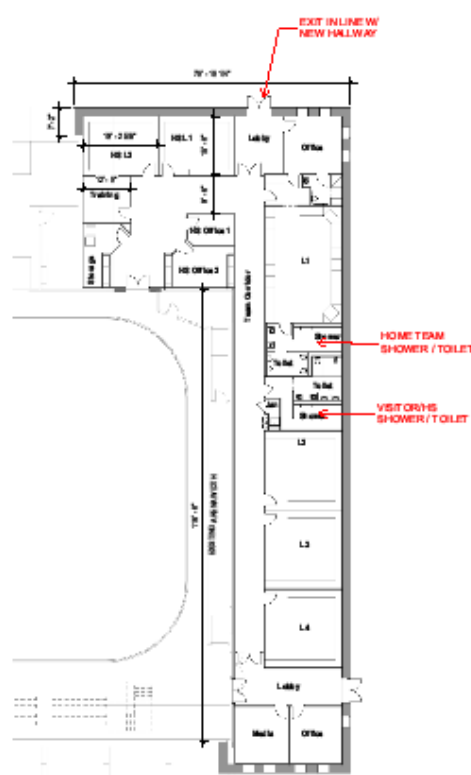
**SOUTH END NAHL LOCKER ROOM OPTIONS**

DATE: 1/03/21 SCALE: 1/8" = 1'-0"  
 Everett Arena Addition **TURNER GROUP**  
PREPARED BY: THE HLL TURNER GROUP INC. ■ ARCHITECTS ■ ENGINEERS ■ BUILDING SCIENTISTS ■ 27 LOCKE ROAD CONCORD, NH 03301, USA ■ 603.228.1122 ■ 603.228.1120 ■ www.turnergrp.com PROJECT #16

**Appendix A (Continued)**  
*Arena Addition Proposed by the NAHL*



3 **N LOCKER OPTION 4B**  
**7,556 SF**



1 **N LOCKER OPTION 4A**  
**7,029 SF**

**NORTH END NAHL LOCKER ROOM OPTIONS**

Everett Arena Addition **TURNER GROUP**  
 DATE: 10/1/2021 SCALE: 1/8" = 1'-0"

PROPERTY OF T.L. TURNER GROUP, INC. ARCHITECTS & ENGINEERS & BUILDING SCIENTISTS • 27 LOCKER, 700 LOCKWOOD AVENUE, SUITE 400, SEASIDE, CA 94133 • WWW.TLTURNER.COM

**Appendix B**  
*Current Pro Forma as per FY 2022 Budget*

**Arena Fund Pro Forma**  
**FY2021 - FY2027**

	<b>FY21</b>	<b>FY 21</b>	<b>FY22</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FY 26</b>	<b>FY 27</b>
	<b>Budget</b>	<b>Estimate</b>	<b>Request</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>	<b>Projected</b>
<b>Revenue</b>								
Sale and Operations	691,728	489,426	678,180	683,628	690,464	697,369	704,342	711,400
Winter Ice Prime Rate/Hr	265	265	265	268	270	273	276	280
Winter Ice Non-Prime Rate/Hr	194	194	194	198	200	208	208	215
Winter In HS Games Rate /Hr	273	273	273	278	281	292	292	300
Transfer In-GF (Share of Debt)								
<b>Total Revenues</b>	<b>691,728</b>	<b>489,426</b>	<b>678,180</b>	<b>683,628</b>	<b>690,464</b>	<b>697,369</b>	<b>704,342</b>	<b>711,400</b>
<b>Expenditure</b>								
O&M Expenses	544,958	489,688	518,677	529,051	539,632	550,424	561,433	572,661
Transfer Out	70,555	70,555	78,891	80,469	82,078	83,720	85,394	87,102
Capital Outlay	-	-	-	-	-	-	-	-
Authorized Unissued Debt Bonded CIP		3,000	160,000	-	15,000	100,000	-	60,000
Prior Year CIP Debt Service				16,551	-	1,221	10,677	-
<b>Debt Service</b>								
Future Debt Service Estimate				16,551	16,171	17,392	28,069	27,355
Existing Debt Service	63,860	63,860	106,770	95,380	92,830	81,380	78,090	75,790
<b>Total Expenditures:</b>	<b>679,373</b>	<b>624,103</b>	<b>704,338</b>	<b>721,450</b>	<b>730,711</b>	<b>732,916</b>	<b>752,986</b>	<b>762,908</b>
<b>Projected Net</b>	<b>12,355</b>	<b>(134,677)</b>	<b>(26,158)</b>	<b>(37,822)</b>	<b>(40,247)</b>	<b>(35,547)</b>	<b>(48,644)</b>	<b>(51,508)</b>
<b>Fund Position:</b>								
Beginning Working Capital	201,231	201,231	66,554	40,396	2,574	(37,673)	(73,220)	(121,864)
Ending Working Capital	213,586	66,554	40,396	2,574	(37,673)	(73,220)	(121,864)	(173,373)
10% of expenses	69,170	48,940	67,820	68,360	69,050	69,740	70,430	71,140

**Appendix B (Continued)**  
*Five Team Pro Forma as Proposed by NAHL*

		5 Teams							
		FY21 Budget	FY 21 Estimate	FY22 Request	FY23 Projected	FY24 Projected	FY25 Projected	FY 26 Projected	FY 27 Projected
<b>Revenue</b>									
Sale and Operations		686,100	489,426	678,180	768,128	775,809	783,567	791,403	799,317
Winter Ice Prime Rate/Hr		265	265	265	268	270	273	276	280
Winter Ice Non-Prime Rate/Hr		194	194	194	198	200	208	208	215
Winter In HS Games Rate /Hr		273	273	273	278	281	292	292	300
Transfer In-GF (Share of Debt)									
Fit-Up Payment					200,000	100,000	100,000	100,000	100,000
Total Revenues		686,100	489,426	678,180	968,128	875,809	883,567	891,403	899,317
<b>Expenditure</b>									
O&M Expenses		539,330	489,688	532,305	599,697	629,682	661,166	694,224	728,936
Transfer Out		70,555	70,555	78,891	80,469	82,078	83,720	85,394	87,102
Capital Outlay		-	-	-	-	-	-	-	-
Authorized Unissued Debt			3,000						
Bonded CIP		Informational		160,000	-	15,000	100,000	-	60,000
Prior Year CIP Debt Service					16,551	373,485	-	1,740	-
Debt Service									
Future Debt Service Estimate					16,551	390,036	382,284	384,023	374,334
Existing Debt Service		63,860	63,860	106,770	95,380	92,830	81,380	78,090	75,790
Total Expenditures:		673,745	624,103	717,966	792,097	1,194,626	1,208,550	1,241,732	1,266,161
<b>Projected Net</b>		12,355	(134,677)	(39,786)	176,031	(318,817)	(324,982)	(350,329)	(366,845)
<b>Fund Position:</b>									
Beginning Working Capital		201,231	201,231	66,554	26,768	202,799	(116,018)	(441,000)	(791,329)
Ending Working Capital		213,586	66,554	26,768	202,799	(116,018)	(441,000)	(791,329)	(1,158,174)
10% of expenses		68,610	48,940	67,820	76,810	77,580	78,360	79,140	79,930



**Appendix B (Continued)**  
*Four Team Pro Forma as Proposed by NAHL*

**Arena Fund Pro Forma**  
**FY2021 - FY2027**

	FY21	FY 21	4 Teams		FY24	FY25	FY 16	FY 27
	Budget	Estimate	FY22 Request	FY23 Projected	Projected	Projected	Projected	Projected
<b>Revenue</b>								
Sale and Operations	686,100	489,426	678,180	734,516	741,861	749,280	756,772	764,340
Winter Ice Prime Rate/Hr	265	265	265	268	270	273	276	280
Winter Ice Non-Prime Rate/Hr	194	194	194	198	200	208	208	215
Winter In HS Games Rate /Hr	273	273	273	278	281	292	292	300
Transfer In-GF (Share of Debt)								
Fit-Up Payment				200,000	100,000	100,000	100,000	100,000
Total Revenues	686,100	489,426	678,180	934,516	841,861	849,280	856,772	864,340
<b>Expenditure</b>								
O&M Expenses	539,330	489,688	532,305	599,697	629,682	661,166	694,224	728,936
Transfer Out	70,555	70,555	78,891	80,469	82,078	83,720	85,394	87,102
Capital Outlay	-	-	-	-	-	-	-	-
Authorized Unissued Debt Bonded CIP		3,000	160,000	-	15,000	100,000	-	60,000
Prior Year CIP Debt Service				16,551	373,485	-	1,740	-
Debt Service								
Future Debt Service Estimate				16,551	390,036	382,284	384,023	374,334
Existing Debt Service	63,860	63,860	106,770	95,380	92,830	81,380	78,090	75,790
Total Expenditures:	673,745	624,103	717,966	792,097	1,194,626	1,208,550	1,241,732	1,266,161
<b>Projected Net</b>	12,355	(134,677)	(39,786)	142,419	(352,765)	(359,270)	(384,960)	(401,821)
<b>Fund Position:</b>								
Beginning Working Capital	201,231	201,231	66,554	26,768	169,187	(183,578)	(542,848)	(927,808)
Ending Working Capital	213,586	66,554	26,768	169,187	(183,578)	(542,848)	(927,808)	(1,329,629)
10% of expenses	68,610	48,940	67,820	73,450	74,190	74,930	75,680	76,430

**Appendix B (Continued)**  
*Three Team Pro Forma as Proposed by NAHL*

**Arena Fund Pro Forma**  
**FY2021 - FY2027**

	FY21	FY 21	FY22	FY23	FY24	FY25	FY 26	FY 27
	Budget	Estimate	Request	Projected	Projected	Projected	Projected	Projected
<b>Revenue</b>								
Sale and Operations	686,100	489,426	678,180	704,193	711,235	718,347	725,531	732,786
Winter Ice Prime Rate/Hr	265	265	265	268	270	273	276	280
Winter Ice Non-Prime Rate/Hr	194	194	194	198	200	208	208	215
Winter In HS Games Rate /Hr	273	273	273	278	281	292	292	300
Transfer In-GF (Share of Debt)								
Fit-Up Payment				200,000	100,000	100,000	100,000	100,000
Total Revenues	686,100	489,426	678,180	904,193	811,235	818,347	825,531	832,786
<b>Expenditure</b>								
O&M Expenses	539,330	489,688	532,305	599,697	629,682	661,166	694,224	728,936
Transfer Out	70,555	70,555	78,891	80,469	82,078	83,720	85,394	87,102
Capital Outlay	-	-	-	-	-	-	-	-
Authorized Unissued Debt Bonded CIP		3,000	160,000	-	15,000	100,000	-	60,000
Prior Year CIP Debt Service				16,551	373,485	-	1,740	-
Debt Service								
Future Debt Service Estimate				16,551	390,036	382,284	384,023	374,334
Existing Debt Service	63,860	63,860	106,770	95,380	92,830	81,380	78,090	75,790
Total Expenditures:	673,745	624,103	717,966	792,097	1,194,626	1,208,550	1,241,732	1,266,161
<b>Projected Net</b>	12,355	(134,677)	(39,786)	112,096	(383,391)	(390,203)	(416,201)	(433,376)
<b>Fund Position:</b>								
Beginning Working Capital	201,231	201,231	66,554	26,768	138,864	(244,527)	(634,730)	(1,050,931)
Ending Working Capital	213,586	66,554	26,768	138,864	(244,527)	(634,730)	(1,050,931)	(1,484,307)
10% of expenses	68,610	48,940	67,820	70,420	71,120	71,830	72,550	73,280

**Appendix B (Continued)**  
*Two Team Pro Forma as Proposed by NAHL*

		2 Teams							
		FY21 Budget	FY 21 Estimate	FY22 Request	FY23 Projected	FY24 Projected	FY25 Projected	FY 26 Projected	FY 27 Projected
<b>Revenue</b>									
	Sale and Operations	686,100	489,426	678,180	737,368	744,741	752,189	759,711	767,308
	Winter Ice Prime Rate/Hr	265	265	265	268	270	273	276	280
	Winter Ice Non-Prime Rate/Hr	194	194	194	198	200	208	208	215
	Winter In HS Games Rate /Hr	273	273	273	278	281	292	292	300
	Transfer In-GF (Share of Debt)								
	Fit-Up Payment				200,000	100,000	100,000	100,000	100,000
	Total Revenues	686,100	489,426	678,180	937,368	844,741	852,189	859,711	867,308
<b>Expenditure</b>									
	O&M Expenses	539,330	489,688	532,305	599,697	629,682	661,166	694,224	728,936
	Transfer Out	70,555	70,555	78,981	80,561	82,172	83,815	85,492	87,201
	Capital Outlay	-	-	-	-	-	-	-	-
	Authorized Unissued Debt Bonded CIP		3,000	160,000	-	15,000	100,000	-	60,000
	Prior Year CIP Debt Service				16,551	373,485	-	1,740	-
	Debt Service								
	Future Debt Service Estimate				16,551	390,036	382,284	384,023	374,334
	Existing Debt Service	63,860	63,860	106,770	95,380	92,830	81,380	78,090	75,790
	Total Expenditures:	673,745	624,103	718,056	792,188	1,194,720	1,208,645	1,241,829	1,266,261
	<b>Projected Net</b>	12,355	(134,677)	(39,876)	145,179	(349,978)	(356,456)	(382,119)	(398,953)
<b>Fund Position:</b>									
	Beginning Working Capital	201,231	201,231	66,554	26,678	171,857	(178,121)	(534,577)	(916,696)
	Ending Working Capital	213,586	66,554	26,678	171,857	(178,121)	(534,577)	(916,696)	(1,315,649)
	10% of expenses	68,610	48,940	67,820	73,740	74,470	75,220	75,970	76,730

**Appendix C**  
*Revenue Gain and Schedule Impact Detail*

**Five Team Junior Program Impact**

<b>Five Team Jr Program</b>	
<b>Junior Program Revenue</b>	<b>Rental Revenue</b>
Practice	\$ 179,200
Games	\$ 52,367
<b>Total Junior Revenue</b>	<b>\$ 231,567</b>
<b>Existing Revenue</b>	
Existing Ice Customers	\$ 122,007
Existing Show Customers	\$ 13,760
Portion Snack Bar Revenue	\$ 4,950
Pro Shop	\$ 6,400
<b>TL Existing Rev To Replace</b>	<b>\$ 147,117</b>
<b>Junior Rev – Existing Rev</b>	<b>\$ 84,450</b>

**Existing Customers Eliminated**

4 FS CYHA Teams + 1 Split Season Team
2 High School Teams
2 Adult Leagues
84 Hours of Public Session Time
5 Spring Shows

**Four Team Junior Program Impact**

<b>Four Team Jr Program</b>	
<b>Junior Program Revenue</b>	<b>Rental Revenue</b>
Practice	\$ 145,600
Games	\$ 43,967
<b>Total Junior Revenue</b>	<b>\$ 189,567</b>
<b>Existing Revenue</b>	
Existing Ice Customers	\$ 113,570
Existing Show Customers	\$ 13,760
Portion Snack Bar Revenue	\$ 4,950
Pro Shop	\$ 6,400
<b>TL Existing Rev To Replace</b>	<b>\$ 138,680</b>
<b>Junior Rev - Existing Rev</b>	<b>\$ 50,888</b>

**Existing Customers Eliminated**

3 FS CYHA Teams + 1 Split Season Team
2 High School Teams
2 Adult Leagues
84 Hours of Public Session Time
5 Spring Shows

**Appendix C (Continued)**  
*Revenue Gain and Schedule Impact Detail*

**Three Team Junior Program Impact**

<b>Three Team Jr Program</b>	
<b>Junior Program Revenue</b>	<b>Rental Revenue</b>
Practice	\$ 112,000
Games	\$ 35,567
<b>Total Junior Revenue</b>	<b>\$ 147,567</b>
<b>Existing Revenue</b>	
Existing Ice Customers	\$ 101,892
Existing Show Customers	\$ 13,760
Portion Snack Bar Revenue	\$ 4,950
Pro Shop	\$ 6,400
<b>TL Existing Rev To Replace</b>	<b>\$ 127,002</b>
<b>Junior Rev - Existing Rev</b>	<b>\$ 20,565</b>

**Existing Customers Eliminated**

2 FS CYHA Teams + 1 Split Season Team
2 High School Teams
2 Adult Leagues
84 Hours of Public Session Time
5 Spring Shows

**Two Team Junior Program Impact**

<b>Two Team Jr Program</b>	
<b>Junior Program Revenue</b>	<b>Rental Revenue</b>
Practice	\$ 78,400
Games	\$ 27,167
<b>Total Junior Revenue</b>	<b>\$ 105,567</b>
<b>Existing Revenue</b>	
Existing Ice Customers	\$ 33,118
Existing Show Customers	\$ 13,760
Portion Snack Bar Revenue	\$ 4,950
Pro Shop	\$ -
<b>TL Existing Rev To Replace</b>	<b>\$ 51,828</b>
<b>Junior Rev - Existing Rev</b>	<b>\$ 53,740</b>

**Existing Customers Eliminated**

1 FS CYHA Team + 2 Split Season Teams
0 High School Teams
0 Adult Leagues
21 Hours of Public Session Time
5 Spring Shows

**Appendix D**  
*Current and Proposed Operations Detail*

**Current Operations Detail**

Arena operations are broken into four seasons: Ice Operations from the first week in September to the third week in March; Spring Shows from the last week in March to the first week in June; Roller Skating during June and July and Summer Shows during August.

*Current Arena Schedule (2021-2022)*

September 7 <sup>th</sup> to March 20 <sup>th</sup>	Ice Skating Operations
March 26 <sup>th</sup> to June 6 <sup>th</sup>	Spring Shows
June 8 <sup>th</sup> to July 31 <sup>st</sup>	Roller Skating
August 1 <sup>st</sup> to August 28 <sup>th</sup>	Summer Shows

*Ice Skating Season*

Current ice-skating operations include: Concord Youth Hockey Association that utilizes 48% of ice time, Public Sessions such as public skating and stick practice that utilizes 26 % of ice time, four high school programs that utilize 14% of ice time, Adult Hockey that utilizes 12% of ice time.

The arena runs ice skating operations for 26 weeks from the beginning of September to mid-March. When the arena is open for ice skating operations it is seven days a week sixteen hour a day operation and is only closed on Thanksgiving and Christmas Day. In the arena business the weekdays and weekends are typically divided up into Prime and Non-Prime hours for rental. Prime hours have a higher rate per hour charged than non-prime, see chart below.

Prime & Non-Prime Hours

<i>Rate</i>	<i>Days of Week</i>	<i>Time</i>	<i>Current Amount</i>
Prime	Mon through Fri	2:30pm to 10:45pm	270/hour
Prime	Sat & Sun	6:30am to 10:45pm	270/hour
Non-Prime	Mon through Fri	12:00am to 2:29pm	198/hour
Non-Prime	Mon through Fri	10:46pm to 11:59pm	198/hour
Non-Prime	Sat & Sun	12:00am to 6:29am	198/hour
Non-Prime	Sun through Sat	10:46pm to 11:59pm	198/hour

**Appendix D (Continued)**  
*Current and Proposed Operations Detail*

The arena is host to several core customers that include: Concord Youth Hockey Association (CYHA), Public Skating and Stick Practice, four high schools (Concord High Boys, Bow High Boys, Concord High Girls, Pembroke Academy Boys), seven adult groups and several smaller customers.

*Youth Hockey*

Concord Youth Hockey Association is the largest customer at the arena and has over 400 kids in their programs from Concord and surrounding communities. Their season is from September through mid-March. Currently CYHA purchasing over 1,050 hours of prime ice time which is 48% of utilized ice time. CYHA programs include their Learn to Skate; Learn to Play Hockey Programs comprised of their Dynamites and Atoms Divisions. CYHA other division include nine to twelve teams each year depending on enrollment. The current season is comprised of: two 8U, 9U, 10U, 11U, 12U, 14U and two 18U split season teams. Split season teams play from the beginning of September through Thanksgiving. CYHA practices Monday through Friday in the evening and plays games on Saturdays and Sundays.

*Public Sessions*

The arena holds two types of public sessions, Public Skate and Stick Practice which makes up the second largest customer utilizing over 560 hours of ice time which is 26% of utilized ice time. Public sessions are offered on a regular schedule for all 26 weeks of the ice-skating season. Public Skating attendance is estimated to be over 12,000 customers and Stick Practice over 1,300 customers this season.

*High School Hockey*

The four high schools combined that skate at the Everett Arena make up the third largest customer at the arena and have over 90 participants in their programs from Concord and surrounding communities. The high school season runs from the first of December through mid-March. Combined the high schools purchase over 300 hours of prime and non-prime ice that includes practices, games and tournaments which makes up 14% of utilized ice time. High Schools practice weekdays in the early morning and afternoons and play games on Wednesdays and Saturdays.

*Adult Hockey*

There are seven Adult hockey groups that skate at the Everett Arena and make up the fourth largest customer and have over 125 participants from Concord and surrounding communities. The adult groups purchase over 260 hours of prime and non-prime ice which makes up 12% of utilized ice time.

**Appendix D (Continued)**  
*Current and Proposed Operations Detail*

*Ice Maintenance*

Like any playing surface the ice surface must be maintained to ensure the safety of the participants. Most arenas carry 1 ¼" to 1 ½" of ice on the rink. Ice maintenance is divided into two categories, heavy and light. Heavy ice maintenance is performed weekdays on two three-hour blocks on non-contiguous days. Heavy ice maintenance includes taking ice depths, ice edging, dry planning and flooding. Light ice maintenance is done on the other weekdays in one to two-hour blocks.

*Spring Shows*

Spring Shows run from the last weekend in March to the first weekend in June. Shows are typically held on the weekends. Current spring shows include: Women's Expo, Bridal Show, Motorcycle Flea Market, Craft Fair, Yard Sale, Comic Book Show, Kids Comicon, Cat Show, Kiwanis Spring Fair and Antique Book & Paper Fair. These events combined draw approximately 10,000 in attendance.

*Roller Skating*

The arena Roller Skating Program runs from the first week in June to the last weekend in July. The program was started in 2016 and has grown each year. Over the years the arena has acquired a fleet of 300 rental skates and the Everett Arena is the only facility in New Hampshire now offering roller skating. Last summer the program had over 1,500 participants and grossed over 16,900 dollars.

*Summer Shows*

Summer Shows run from the first week in August to the last weekend in August. Shows are typically held on the weekends. Current summer shows include: Antique Show, Model Train Show, Comic Book Show and a Gem & Mineral Show. These events combined draw approximately 4,500 in attendance.



**Appendix D (Continued)**  
*Current and Proposed Operations Detail*

**Junior Program Proposal Detail**

The five Junior Teams would be comprised of the following teams; NAHL Team; NHTI Team; U18; U16; U15. Each team would have approximately 25 players from the US, Canada and Europe. The NAHL team players would not pay to play but each player on the other four teams would pay approximately \$10,000 per season.

The program would require their own locker rooms, training room, coaches' room, etc. The proposed addition for these rooms would be approximately 7,000 square feet.

Practice time from the proposal would be Tuesday, Wednesday and Thursday in the morning and early afternoon. Each team would practice three times a week for 1.5 to 2-hour practice slots. Game ice would be on Saturday afternoon/evening and Sunday afternoon.

Revenue proposed for practice ice from the Junior Program when all five teams are included is \$179,200 per year. Revenue proposed for Game ice is \$52,367 per year for a grand total of \$231,567 per year.

It is important to note that a portion of practice ice time would be considered new revenue at a discounted rate as some of that ice time is already sold to existing customers and all of Saturday and Sunday game ice would be replacing existing sold ice revenue at a discounted rate. Practice ice would also replace necessary ice maintenance and dasher maintenance that provides skaters with a safe skating surface.

**Appendix E**  
*Current Ice Customers*

Customer	Hours	Percent of Hours	Revenue	Percent of Revenue	Number of Years at Arena
Concord Youth Hockey Association	1,052.83	48%	\$ 284,025	56%	57
<b>Total Youth Hockey</b>	<b>1,053</b>	<b>48%</b>	<b>\$ 284,025</b>	<b>56%</b>	
High Schools	Hours	Percent of Hours	Revenue	Percent of Revenue	Number of Years at Arena
Bow High School	85.67	4%	\$ 19,354	4%	20
Concord High Boys	92.75	4%	\$ 24,703	5%	57
Concord High Girls	58.50	3%	\$ 15,891	3%	14
Pembroke Academy	57.50	3%	\$ 15,165	3%	6
Tournament NHIAA	16.00	1%	\$ 5,490	1%	18
<b>Total High School</b>	<b>310</b>	<b>14%</b>	<b>\$ 80,603</b>	<b>16%</b>	
Adult Leagues	Hours	Percent of Hours	Revenue	Percent of Revenue	Number of Years at Arena
Berke	32.67	1%	\$ 6,468	1%	30
Capitol City Hockey League CCHL	71.00	3%	\$ 18,553	4%	35
CCHL Over 40	29.75	1%	\$ 7,434	1%	16
Concord Noreasters	28.00	1%	\$ 7,543	1%	30
Niebling	32.67	1%	\$ 6,468	1%	20
Sunday Night Group #1	34.00	2%	\$ 9,180	2%	30
Sunday Night Hockey League	34.00	2%	\$ 9,180	2%	30
<b>Total Adult Groups</b>	<b>262</b>	<b>12%</b>	<b>\$ 64,826</b>	<b>13%</b>	
Other Customers	Hours	Percent of Hours	Revenue	Percent of Revenue	Number of Years at Arena
Concord Recreation Skating Lessons	16.00	1%	\$ 4,320	1%	25
Cmar ROTC Scholarship Fund	2.33	0.1%	\$ 653	0.1%	7
New England College	2.33	0.1%	\$ 534	0.1%	20
<b>Total Other Customers</b>	<b>21</b>	<b>1%</b>	<b>\$ 5,507</b>	<b>1%</b>	
Public Sessions   Est Attendance	Hours	Percent of Hours	Revenue	Percent of Revenue	Number of Years at Arena
Public Skate   12,300	326.00	15%	\$ 73,800	14.5%	
Stick Practice   1,375	238.83	11%	\$ 1,375	0.3%	
<b>Total Public &amp; SP   13,675</b>	<b>565</b>	<b>26%</b>	<b>\$ 75,175</b>	<b>15%</b>	
	Hours	Percent of Hours	Revenue	Percent of Revenue	
<b>Grand Total</b>	<b>2,211</b>	<b>100%</b>	<b>\$ 510,136</b>	<b>100%</b>	

## Appendix F Week at a Glance

Everett Schedule				Week-At-A-Glance									
Time	Current Sch Sun Jan 9	With Jr Teams Sun Jan 9	Current Sch Mon Jan 10	Current Sch Tue Jan 11	With Jr Teams Tue Jan 11	Current Sch Wed Jan 12	With Jr Teams Wed Jan 12	Current Sch Thu Jan 13	With Jr Teams Thu Jan 13	Current Sch Fri Jan 14	Current Sch Sat Jan 15	With Jr Teams Sat Jan 15	Time
5:30 AM			BOW Prac	<i>BOW-Prac</i>						BOW Prac			5:30 AM
6:00 AM			BOW Prac	<i>BOW-Prac</i>	U17 Prac				U17 Prac	BOW Prac			6:00 AM
6:30 AM	CYHA Dynamites	CYHA Dynamites	BOW Prac	<i>BOW-Prac</i>	U17 Prac				U17 Prac	BOW Prac	CYHA Dynamites	CYHA Dynamites	6:30 AM
7:00 AM	CYHA Dynamites	CYHA Dynamites	Dasher Maint	<i>Niebling Adult</i>	U17 Prac	Berke Adult		ZAM MAINT	U17 Prac	CFD Adult	CYHA Dynamites	CYHA Dynamites	7:00 AM
7:15 AM	CYHA Dynamites	CYHA Dynamites	Dasher Maint	<i>Niebling Adult</i>	U17 Prac	Berke Adult		ZAM MAINT	U17 Prac	CFD Adult	CYHA Dynamites	CYHA Dynamites	7:15 AM
7:30 AM	CYHA Dynamites	CYHA Dynamites	Dasher Maint	<i>Niebling Adult</i>	U17 Prac	Berke Adult		ZAM MAINT	U17 Prac	CFD Adult	CYHA Dynamites	CYHA Dynamites	7:30 AM
7:45 AM	CYHA Dynamites	CYHA Dynamites	Dasher Maint	<i>Niebling Adult</i>	U18 Prac	Berke Adult		ZAM MAINT	U18 Prac	CFD Adult	CYHA Dynamites	CYHA Dynamites	7:45 AM
8:00 AM	CYHA Dynamites	CYHA Dynamites	Dasher Maint	<i>Niebling Adult</i>	U18 Prac	Berke Adult		ZAM MAINT	U18 Prac	CFD Adult	CYHA Dynamites	CYHA Dynamites	8:00 AM
8:15 AM	CYHA Atoms	CYHA Atoms	Dasher Maint	<i>ICE MAINT 3HR</i>	U18 Prac	<i>ICE MAINT 1HR</i>		<i>ICE MAINT 3HR</i>	U18 Prac	ICE MAINT	CYHA Atoms	CYHA Atoms	8:15 AM
8:30 AM	CYHA Atoms	CYHA Atoms	Dasher Maint	<i>ICE MAINT</i>	U18 Prac	<i>ICE MAINT</i>		<i>ICE MAINT</i>	U18 Prac	ICE MAINT	CYHA Atoms	CYHA Atoms	8:30 AM
8:45 AM	CYHA Atoms	CYHA Atoms	ICE MAINT	<i>ICE MAINT</i>	U18 Prac	<i>ICE MAINT</i>		<i>ICE MAINT</i>	U18 Prac	ICE MAINT	CYHA Atoms	CYHA Atoms	8:45 PM
9:00 AM	CYHA Atoms	CYHA Atoms	ICE MAINT	<i>ICE MAINT</i>	U18 Prac	<i>ICE MAINT</i>		<i>ICE MAINT</i>	U18 Prac	ICE MAINT	CYHA Atoms	CYHA Atoms	9:00 AM
9:15 AM	CYHA LTS	CYHA LTS	ICE MAINT	<i>ICE MAINT</i>	U18 Prac	<i>ICE MAINT</i>		<i>ICE MAINT</i>	U18 Prac	ICE MAINT	CYHA LTS	CYHA LTS	9:15 AM
9:30 AM	CYHA LTS	CYHA LTS	ICE MAINT	<i>ICE MAINT</i>	ICE MAINT	<i>ICE MAINT</i>		<i>ICE MAINT</i>	ICE MAINT	ICE MAINT	CYHA LTS	CYHA LTS	9:30 AM
9:45 AM	CYHA LTS	CYHA LTS	ICE MAINT	<i>ICE MAINT</i>	ICE MAINT	<i>ICE MAINT</i>		<i>ICE MAINT</i>	ICE MAINT	ICE MAINT	CYHA LTS	CYHA LTS	9:45 AM
10:00 AM	CYHA LTS	CYHA LTS	Stick Prac	<i>ICE MAINT</i>	NAHL Prac	<i>Stick Practiee</i>		<i>ICE MAINT</i>	NAHL Prac	Stick Prac	CYHA LTS	CYHA LTS	10:00 AM
10:15 AM	CYHA Game 1	CYHA Game 1	Stick Prac	<i>ICE MAINT</i>	NAHL Prac	<i>Stick Practiee</i>		<i>ICE MAINT</i>	NAHL Prac	Stick Prac	Con Rec LTS	Con Rec LTS	10:15 AM
10:30 AM	CYHA Game 1	CYHA Game 1	Stick Prac	<i>ICE MAINT</i>	NAHL Prac	<i>Stick Practiee</i>		<i>ICE MAINT</i>	NAHL Prac	Stick Prac	Con Rec LTS	Con Rec LTS	10:30 AM
10:45 AM	CYHA Game 1	CYHA Game 1	Stick Prac	<i>ICE MAINT</i>	NAHL Prac	<i>Stick Practiee</i>		<i>ICE MAINT</i>	NAHL Prac	Stick Prac	Con Rec LTS	Con Rec LTS	10:45 AM
11:00 AM	CYHA Game 1	CYHA Game 1	Stick Prac	<i>ICE MAINT</i>	NAHL Prac	<i>Stick Practiee</i>		<i>ICE MAINT</i>	NAHL Prac	Stick Prac	Con Rec LTS	Con Rec LTS	11:00 AM
11:15 AM	CYHA Game 1	CYHA Game 1	Stick Prac	<i>ICE MAINT</i>	NAHL Prac	<i>Stick Practiee</i>		<i>ICE MAINT</i>	NAHL Prac	Stick Prac	Con Rec LTS	Con Rec LTS	11:15 AM
11:30 AM	CYHA Game 1	CYHA Game 1	Pub Skate	<i>Pub Skate</i>	NAHL Prac	<i>Pub Skate</i>		<i>Pub Skate</i>	NAHL Prac	Pub Skate	Pub Skate	Pub Skate	11:30 AM
11:45 AM	CYHA Game 2	CYHA Game 2	Pub Skate	<i>Pub Skate</i>	NAHL Prac	<i>Pub Skate</i>		<i>Pub Skate</i>	NAHL Prac	Pub Skate	Pub Skate	Pub Skate	11:45 AM
12:00 PM	CYHA Game 2	CYHA Game 2	Pub Skate	<i>Pub Skate</i>	NAHL Prac	<i>Pub Skate</i>		<i>Pub Skate</i>	NAHL Prac	Pub Skate	Pub Skate	Pub Skate	12:00 PM
12:15 PM	CYHA Game 2	CYHA Game 2	Pub Skate	<i>Pub Skate</i>	NHTI Prac	<i>Pub Skate</i>		<i>Pub Skate</i>	NHTI Prac	Pub Skate	Pub Skate	Pub Skate	12:15 PM
12:30 PM	CYHA Game 2	CYHA Game 2	Pub Skate	<i>Pub Skate</i>	NHTI Prac	<i>Pub Skate</i>		<i>Pub Skate</i>	NHTI Prac	Pub Skate	Pub Skate	Pub Skate	12:30 PM
12:45 PM	CYHA Game 2	CYHA Game 2	Pub Skate	<i>Pub Skate</i>	NHTI Prac	<i>Pub Skate</i>		<i>Pub Skate</i>	NHTI Prac	Pub Skate	Pub Skate	Pub Skate	12:45 PM
1:00 PM	CYHA Game 2	CYHA Game 2	Pub Skate	<i>Pub Skate</i>	NHTI Prac	<i>Pub Skate</i>		<i>Pub Skate</i>	NHTI Prac	Pub Skate	Pub Skate	Pub Skate	1:00 PM
1:15 PM	<i>CYHA Game 3</i>				NHTI Prac				NHTI Prac		<i>Pub Skate</i>	Pub Skate	1:00 PM
1:30 PM	<i>CYHA Game 3</i>	U16 Game			NHTI Prac				NHTI Prac	ICE MAINT	<i>CYHA Game 1</i>	CYHA Game 1	1:30 PM
1:45 PM	<i>CYHA Game 3</i>	U16 Game			NHTI Prac				NHTI Prac	ICE MAINT	<i>CYHA Game 1</i>	CYHA Game 1	1:45 PM
2:00 PM	<i>CYHA Game 3</i>	U16 Game			U16 Prac				U16 Prac	ICE MAINT	<i>CYHA Game 1</i>	CYHA Game 1	2:00 PM
2:15 PM	<i>CYHA Game 3</i>	U16 Game			U16 Prac				U16 Prac	ICE MAINT	<i>CYHA Game 1</i>	CYHA Game 1	2:15 PM
2:30 PM	<i>CYHA Game 3</i>	U16 Game			U16 Prac				U16 Prac	ICE MAINT	<i>CYHA Game 1</i>	CYHA Game 1	2:30 PM
2:45 PM	<i>CYHA Game 4</i>	U16 Game			U16 Prac				U16 Prac		<i>CYHA Game 1</i>	CYHA Game 1	2:45 PM
3:00 PM	<i>CYHA Game 4</i>	U16 Game			U16 Prac				U16 Prac		<i>CYHA Game 2</i>	U17 Game	3:00 PM
3:15 PM	<i>CYHA Game 4</i>	U16 Game	CHS Girls Prac	<i>CHS Boys Prac</i>	U16 Prac			<i>CHS Girls Prac</i>	U16 Prac		<i>CYHA Game 2</i>	U17 Game	3:15 PM
3:30 PM	<i>CYHA Game 4</i>	NHTI Game	CHS Girls Prac	<i>CHS Boys Prac</i>	U16 Prac			<i>CHS Girls Prac</i>	U16 Prac	CHS Prac	<i>CYHA Game 2</i>	U17 Game	3:30 PM
3:45 PM	<i>CYHA Game 4</i>	NHTI Game	CHS Girls Prac	<i>CHS Boys Prac</i>	ICE MAINT			<i>CHS Girls Prac</i>	ICE MAINT	CHS Prac	<i>CYHA Game 2</i>	U17 Game	3:45 PM
4:00 PM	<i>CYHA Game 4</i>	NHTI Game	CHS Girls Prac	<i>CHS Boys Prac</i>	ICE MAINT			<i>CHS Girls Prac</i>	ICE MAINT	CHS Prac	<i>CYHA Game 2</i>	U17 Game	4:00 PM
4:15 PM	<i>CYHA Game 5</i>	NHTI Game	CHS Girls Prac	<i>CHS Boys Prac</i>				<i>CHS Girls Prac</i>		CHS Prac	<i>CYHA Game 2</i>	U17 Game	4:15 PM
4:30 PM	<i>CYHA Game 5</i>	NHTI Game	PAC Practice	<i>PAC Practice</i>	PAC Practice			<i>CHS Girls Prac</i>		CHS Prac	<i>CYHA Game 3</i>	U17 Game	4:30 PM
4:45 PM	<i>CYHA Game 5</i>	NHTI Game	PAC Practice	<i>PAC Practice</i>	PAC Practice			<i>CHS Girls Prac</i>		CYHA 8U Elite Prac	<i>CYHA Game 3</i>	U17 Game	4:45 PM
5:00 PM	<i>CYHA Game 5</i>	NHTI Game	PAC Practice	<i>PAC Practice</i>	PAC Practice			<i>CHS Girls Prac</i>		CYHA 8U Elite Prac	<i>CYHA Game 3</i>	U18 Game	5:00 PM
5:15 PM	<i>CYHA Game 5</i>	NHTI Game	PAC Practice	<i>PAC Practice</i>	PAC Practice			<i>CHS Girls Prac</i>		CYHA 8U Elite Prac	<i>CYHA Game 3</i>	U18 Game	5:15 PM
5:30 PM	<i>Pub Skate</i>	Pub Skate	CYHA 8U Prac	<i>CYHA 9U Prac</i>	CYHA 9U Prac	<i>BOW Game</i>	BOW Game	<i>CYHA 9-10U Prac</i>	CYHA 9-10U Prac	CYHA 8U Elite Prac	<i>CYHA Game 3</i>	U18 Game	5:30 PM
5:45 PM	<i>Pub Skate</i>	Pub Skate	CYHA 8U Prac	<i>CYHA 9U Prac</i>	CYHA 9U Prac	<i>BOW Game</i>	BOW Game	<i>CYHA 9-10U Prac</i>	CYHA 9-10U Prac	CYHA 8U Elite Prac	<i>CYHA Game 3</i>	U18 Game	5:45 PM
6:00 PM	<i>Pub Skate</i>	Pub Skate	CYHA 8U Prac	<i>CYHA 9-10U Prac</i>	CYHA 9-10U Prac	<i>BOW Game</i>	BOW Game	<i>CYHA 9-10U Prac</i>	CYHA 9-10U Prac	CYHA 8U Prem Prac	<i>CYHA Game 4</i>	U18 Game	6:00 PM
6:15 PM	<i>Pub Skate</i>	Pub Skate	CYHA 8U Prac	<i>CYHA 9-10U Prac</i>	CYHA 9-10U Prac	<i>BOW Game</i>	BOW Game	<i>CYHA 9-10U Prac</i>	CYHA 9-10U Prac	CYHA 12U Prac	<i>CYHA Game 4</i>	U18 Game	6:15 PM
6:30 PM	<i>Pub Skate</i>	Pub Skate	CYHA 8U Prac	<i>CYHA 9-10U Prac</i>	CYHA 9-10U Prac	<i>BOW Game</i>	BOW Game	<i>CYHA 9-10U Prac</i>	CYHA 9-10U Prac	CYHA 12U Prac	<i>CYHA Game 4</i>	U18 Game	6:30 PM
6:45 PM	<i>Pub Skate</i>	Pub Skate	CYHA 12U Prac	<i>CYHA 10U Prac</i>	CYHA 10U Prac	<i>BOW Game</i>	BOW Game	<i>CYHA 9-10U Prac</i>	CYHA 9-10U Prac	CYHA 12U Prac	<i>CYHA Game 4</i>	U18 Game	6:45 PM
7:00 PM	<i>Pub Skate</i>	Pub Skate	CYHA 12U Prac	<i>CYHA 11-12U Prac</i>	CYHA 11-12U Prac	<i>BOW Game</i>	BOW Game	<i>CYHA 11U Prac</i>	CYHA 11U Prac	CYHA 12U Prac	<i>CYHA Game 4</i>	NAHL Game	7:00 PM
7:15 PM	<i>Pub Skate</i>	Pub Skate	CYHA 12U Prac	<i>CYHA 11-12U Prac</i>	CYHA 11-12U Prac	<i>BOW Game</i>	BOW Game	<i>CYHA 11-12U Prac</i>	CYHA 11-12U Prac	CYHA 12U Prac	<i>CYHA Game 4</i>	NAHL Game	7:15 PM
7:30 PM	<i>Pub Skate</i>	Pub Skate	CYHA 12U Prac	<i>CYHA 11-12U Prac</i>	CYHA 11-12U Prac	<i>PAC Game</i>	PAC Game	<i>CYHA 11-12U Prac</i>	CYHA 11-12U Prac	CYHA 12U Prac	<i>CHS Game</i>	NAHL Game	7:30 PM
7:45 PM	<i>SNGL Adult</i>	SNGL Adult	CYHA 12U Prac	<i>CYHA 11-12U Prac</i>	CYHA 11-12U Prac	<i>PAC Game</i>	PAC Game	<i>CYHA 12U Prac</i>	CYHA 12U Prac	CHS Girls Prac	<i>CHS Game</i>	NAHL Game	7:45 PM
8:00 PM	<i>SNGL Adult</i>	SNGL Adult	CHS Boys Prac	<i>CYHA 11-12U Prac</i>	CYHA 11-12U Prac	<i>PAC Game</i>	PAC Game	<i>CYHA 12U Prac</i>	CYHA 12U Prac	CHS Girls Prac	<i>CHS Game</i>	NAHL Game	8:00 PM
8:15 PM	<i>SNGL Adult</i>	SNGL Adult	CHS Boys Prac	<i>CYHA 14U Prac</i>	CYHA 14U Prac	<i>PAC Game</i>	PAC Game	<i>CYHA 14U Prac</i>	CYHA 14U Prac	CHS Girls Prac	<i>CHS Game</i>	NAHL Game	8:15 PM
8:30 PM	<i>SNGL Adult</i>	SNGL Adult	CHS Boys Prac	<i>CYHA 14U Prac</i>	CYHA 14U Prac	<i>PAC Game</i>	PAC Game	<i>CYHA 14U Prac</i>	CYHA 14U Prac	CHS Girls Prac	<i>CHS Game</i>	NAHL Game	8:30 PM
8:45 PM	<i>SNGL Adult</i>	SNGL Adult	CHS Boys Prac	<i>CYHA 14U Prac</i>	CYHA 14U Prac	<i>PAC Game</i>	PAC Game	<i>CYHA 14U Prac</i>	CYHA 14U Prac	PAC Practice	<i>CHS Game</i>	NAHL Game	8:45 PM
9:00 PM	<i>SNGL Adult</i>	SNGL Adult	CHS Boys Prac	<i>CYHA 14U Prac</i>	CYHA 14U Prac	<i>PAC Game</i>	PAC Game	<i>CYHA 14U Prac</i>	CYHA 14U Prac	PAC Practice	<i>CHS Game</i>	NAHL Game	9:00 PM
9:30 PM	<i>SNHL Adult</i>	SNHL Adult	CCHL Adult	<i>CCHL Adult</i>	CCHL Adult	<i>Noreasters Adult</i>	Noreasters Adult	<i>CCHL 2 Adult</i>	CCHL 2 Adult	PAC Practice	<i>CHS Game</i>	NAHL Game	9:30 PM
10:00 PM	<i>SNHL Adult</i>	SNHL Adult	CCHL Adult	<i>CCHL Adult</i>	CCHL Adult	<i>Noreasters Adult</i>	Noreasters Adult	<i>CCHL 2 Adult</i>	CCHL 2 Adult				10:00 PM
10:30 PM	<i>SNHL Adult</i>	SNHL Adult	CCHL Adult	<i>CCHL Adult</i>	CCHL Adult	<i>Noreasters Adult</i>	Noreasters Adult	<i>CCHL 2 Adult</i>	CCHL 2 Adult				10:30 PM
10:50 PM			CCHL Adult	<i>CCHL Adult</i>	CCHL Adult			<i>CCHL 2 Adult</i>	CCHL 2 Adult				10:50 PM
		Effect		Jr Program									