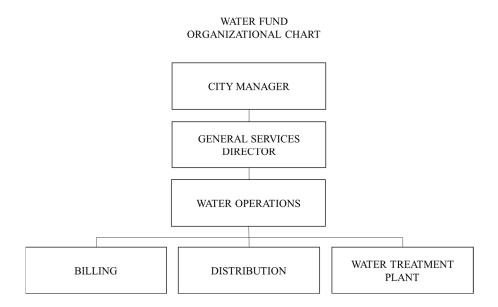
2026 Operating Budget

Enterprise Funds

Revenue		2024 Actual	2025 Adopted	2025 Revised	2025 Projected	2026 Budget
Water		\$6,692,713	\$7,387,578	\$7,387,578	\$7,228,640	\$7,916,290
Wastewater		\$11,097,546	\$11,244,102	\$11,244,102	\$10,500,332	\$11,531,051
	Sub Total	\$17,790,260	\$18,631,680	\$18,631,680	\$17,728,972	\$19,447,341
Expense						
Water		\$7,181,036	\$7,886,680	\$7,886,680	\$7,809,360	\$8,066,230
Wastewater		\$11,122,664	\$11,688,396	\$11,688,396	\$11,402,956	\$13,483,116
	Sub Total	\$18,303,700	\$19,575,076	\$19,575,076	\$19,212,316	\$21,549,346

Mission

To provide an adequate supply of safe, high-quality water and protect the health and well-being of customers.



Core Responsibilities

1. The Water Treatment Division is responsible for treating water from Penacook Lake and removing any contaminants to meet all federal and state standards for water quality and treatment before distributing to customers.

Fund Summary	2025 Revised	2025 Projected	2026 Budget
Revenue	\$7,387,578	\$7,228,640	\$7,916,290
Expense	\$7,886,680	\$7,809,360	\$8,066,230
Net Income (Loss)		(\$580,720)	(\$149,940)
Beginning Working Capital Ending Working Capital		\$2,602,438 \$2,021,718	\$2,021,718 \$1,871,778

Reserve

This Fund has goals of attaining and maintaining the following reserves for operations, capital, and rate stabilization:

- Operations: 25% operating expense less debt service and pay-as-you-go capital.
- Capital: 25% of debt service but not less than \$500,000.
- Rate Stabilization: 10% of operating revenue or no less than \$500,000.

Budget Detail	2024	2025	2025	2025	2026
	Actual	Adopted	Revised	Projected	Budget
Revenue					
Fines and Penalties	\$24,966	\$27,500	\$27,500	\$27,500	\$27,500
Sundry Services	\$19,026	\$15,000	\$15,000	\$15,000	\$15,000
Water Usage	\$4,808,193	\$5,519,598	\$5,519,598	\$5,313,520	\$5,928,480
Water Availability	\$1,251,178	\$1,338,450	\$1,338,450	\$1,338,450	\$1,428,800
Private Fire Service	\$122,412	\$110,000	\$110,000	\$120,000	\$120,000
Other Service Charges	\$171,446	\$152,500	\$152,500	\$160,000	\$160,000
Testing Services	\$5,373	\$2,500	\$2,500	\$3,000	\$3,000
Utility Investment Fee	\$73,125	\$20,000	\$20,000	\$80,000	\$60,000
Investment Income	\$150,666	\$147,020	\$147,020	\$135,000	\$100,000
Sale of Assets	\$7,875	\$0	\$0	\$0	\$0
Finance Charges	\$9	\$300	\$300	\$300	\$300
Retiree Health Insurance	\$33,104	\$33,370	\$33,370	\$33,370	\$41,010
Other Revenue	\$25,340	\$21,340	\$21,340	\$2,500	\$32,200
Total Revenue	\$6,692,713	\$7,387,578	\$7,387,578	\$7,228,640	\$7,916,290

The Water Fund Commercial Sales revenue projection is based on a combination of historical data and knowledge-based forecasting. The critical factor in determining water revenue is to predict water consumption for the next fiscal year; and the Department has more than 20 years of historical data to use. This data, coupled with economic trends over the last six years, provides the basis for a conservative prediction for water consumption. Water Availability revenue is based on water meter size and is based on historical data. This revenue in conjunction with Water Usage revenue make up 92.9% of total revenue.

	2024	2025	2025	2025	2026
	Actual	Adopted	Revised	Projected	Budget
Expense					
Full Time	\$1,455,347	\$1,555,480	\$1,555,480	\$1,539,405	\$1,673,727
Part Time	\$3,932	\$0	\$0	\$0	\$0
Temporary	\$12,623	\$18,830	\$18,830	\$16,800	\$19,580
Overtime	\$66,465	\$64,170	\$64,170	\$62,607	\$66,740
Allowance	\$1,200	\$1,200	\$1,200	\$1,200	\$600
Retirement	\$208,280	\$219,220	\$219,220	\$215,933	\$221,908
FICA	\$114,454	\$121,502	\$121,502	\$123,841	\$130,250
Beneflex	\$535,576	\$605,065	\$605,065	\$565,706	\$590,171
Retiree Health	\$114,272	\$114,110	\$114,110	\$110,040	\$124,670
Worker's Compensation	\$18,700	\$15,092	\$15,092	\$12,090	\$19,760
Unemployment Insurance	\$648	\$788	\$788	\$787	\$947
Professional Development	\$17,043	\$25,935	\$25,935	\$25,935	\$26,440
Business Expense	\$3,140	\$2,373	\$2,373	\$2,373	\$2,440
Repairs and Maintenance	\$989	\$4,270	\$4,270	\$4,270	\$4,270
Professional Services	\$129,663	\$246,819	\$246,819	\$246,740	\$269,285
Communications	\$11,262	\$10,138	\$10,138	\$10,138	\$12,661
Bond Costs	\$6,277	\$15,880	\$15,880	\$15,880	\$25,000
Office Supplies	-\$1,066	\$4,245	\$4,245	\$5,000	\$4,550
Departmental Supplies	\$196,398	\$130,079	\$130,079	\$117,625	\$132,480
Auto Parts	\$13,818	\$17,200	\$17,200	\$17,200	\$17,200
Building Supplies	\$0	\$12,650	\$12,650	\$12,650	\$13,150
Chemicals	\$380,325	\$527,240	\$527,240	\$527,240	\$527,240
Vehicle Fuel	\$22,723	\$28,976	\$28,976	\$28,970	\$28,610
Electricity	\$204,065	\$225,240	\$225,240	\$228,180	\$230,470
Natural Gas and Propane	\$21,084	\$26,780	\$26,780	\$25,700	\$25,930
Heating Oil and Kerosene	\$0	\$70,000	\$70,000	\$70,000	\$70,000
Property and Auto Insurance	\$33,750	\$38,150	\$38,150	\$38,150	\$37,860
Liability Insurance	\$12,230	\$12,710	\$12,710	\$12,450	\$12,660
Taxes - Real Estate	\$5,239	\$6,000	\$6,000	\$6,000	\$6,000
Capital Outlay - GL	\$87,630	\$124,000	\$124,000	\$124,000	\$124,000
Principal	\$1,640,028	\$1,709,000	\$1,709,000	\$1,709,000	\$1,804,697
Interest	\$533,462	\$515,000	\$515,000	\$515,000	\$524,876
Transfer Out - Trust	\$288,125	\$260,000	\$260,000	\$260,000	\$260,000
Transfer Out - General	\$840,208	\$864,218	\$864,218	\$864,130	\$847,988
Transfer Out - Solid Waste	\$4,350	\$5,570	\$5,570	\$5,570	\$5,570
Transfer Out - Gen Cap Proj	\$63,500	\$68,750	\$0	\$0	\$0
Transfer Out - Water Capital	\$135,296	\$220,000	\$288,750	\$288,750	\$204,500
Total Expense	\$7,181,036	\$7,886,680	\$7,886,680	\$7,809,360	\$8,066,230

Service Indicators	2023	2024	2025	2026
	<u>Actual</u>	<u>Actual</u>	Estimated	Projected
 Residential Per Capita Gallons Used per Day Percentage of Turbidity Readings Below 0.1 NTUs 	72	71	70	69
	99%	99%	99%	99%

2026 Goals

- 1. Maintain fluoride optimization to 99%, receive optimization award from NHHHS.
- 2. Complete design of Portsmouth Street Booster Station (Profile Avenue).
- 3. Apply for available grants for Spillway rehabilitation.

2025 Goals Status

- 1. Maintain fluoride optimization to 99%, receive optimization award from NHHHS. <u>9-Month Status</u>: Optimized. Received 2023 award (12 month trailing).
- 2. Apply for and receive Penacook Lake spillway rehabilitation grant.

 9-Month Status: Not complete. Delay at NHDES in review process. Moved to 2026.
- 3. Complete construction of Primrose Tank control building.

 9-Month Status: Design complete. Construction to be completed in calendar year 2025.